

12<sup>th</sup> October 2020

Dear Sirs,

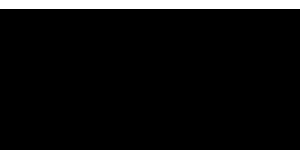
We write to provide you with our perspective on the current appeal by Anglian Water (AW) to their Final Determination set by OFWAT and which you are assessing.

Barhale Ltd has been a Framework Contractor (partner) to AW for over 20 years. Our revenues with AW account for approximately 20% of our total and as such are an essential part of our overall business. We employ around 250 people in East Anglia, all of whom are dedicated to our AW Frameworks.

Our experience of AW is that the investments they make in infrastructure provide class-leading value and sustainability, in its widest sense. AW's drive to carbon neutrality, investment in regional apprenticeship programmes and stimulus for innovation all combine to provide tangible benefits not just for AW, but the wider industry and economy.

Like many businesses, we continue to deal with the negative impacts of Covid-19. The much-discussed investment in Infrastructure, as part of the economic recovery plan heralded by HM Government, will be an essential lifeline to us and others in our industry. Given that backdrop, we urge you to help us protect our business, the wider local ecosystem and the livelihoods of all our employees and their dependants by making your decision to approve, enable and stimulate the levels of investment AW want to make in the years ahead.

Yours faithfully,



Dennis Curran  
Chairman