

# Airline Insolvency Review

## Expert Advisory Panel: Terms of Reference

The Expert Advisory Panel will play an important role in the Airline Insolvency Review, helping the Chair and review team to draw upon expert advice. The Panel comprises of individuals with expertise relevant to the review, including in the operation of airlines and travel companies, aviation regulations, insolvency and restructuring, and consumer protections.

The Panel will assist the Chair and Review team in accessing and interpreting evidence, and where appropriate help to maintain links with the external research community and other industry experts. They will also provide advice, peer review proposals and engage in discussions on key policy issues.

Panel members will act in their individual capacity and not as members of organisations and will ensure that their advice is impartial.

## Expert Advisory Panel: Membership

### Dr Harry Bush CB



**Dr Harry Bush CB** was a member of the Board of the Civil Aviation Authority between 2003 and 2010 with responsibility for economic regulation. This followed a 23 year career in HM Treasury.

Since 2010 he has been an independent adviser to companies and government bodies on economic regulation in aviation and more generally. He is also a non-executive director of NATS.

### Andre Cohen



**Andre Cohen** has been involved in aviation for over thirty years. He initially worked as finance director for a transportation company who set up an airfreight network in Europe as well as an aircraft leasing company. He was then head of transportation finance for a major bank with a large portfolio of aircraft and shipping loans of \$12 billion. In 2003, he set up a consultancy company focusing on providing strategic and financing advice to airlines, aircraft lessors and international. He has also been a non-executive director on the boards of a number of aircraft lessors.

## Airline Insolvency Review

### John Cox OBE



**John Cox OBE** is a publisher by profession. He has spent 38 years acting as a consumer champion in air travel. He joined the Air Transport Users Council in 1979, and was its Chairman from 1986 to 1992. He has chaired the CAA's Air Travel Insolvency Protection Advisory Committee (ATIPAC) since 2000, stepping down in June 2018.

### Kenneth Gray



**Kenneth Gray** is a consultant at Norton Rose Fulbright LLP, the international law firm, with over thirty years' experience in the aviation business. He is a member of the executive committee of the Legal Advisory Panel to the Aviation Working Group and chair of its National Contact Group for the United Kingdom.

### Joanna Kolatsis



**Joanna Kolatsis** founded Themis Advisory, a consultancy and strategic advisory business, following 20 years providing legal services to the travel and aviation industries. Her expertise includes aviation and travel law, commercial and regulatory matters including the Package Travel Directive and ATOL compliance, risk/crisis management and criminalisation in air and travel incidents.

## Airline Insolvency Review

### Walter Merricks CBE



**Walter Merricks CBE** has a background in law, regulation, consumer affairs and dispute resolution. His experience has covered a wide range of sectors including financial services (as former Financial Ombudsman), professional services (healthcare, legal and surveying), gambling, news publishing, telecoms, energy, class action claims, intellectual property, tour operators and aviation. He now serves as member of

the Civil Aviation Authority's Consumer Panel.

### Mike Pink FCA



**Mike Pink, FCA**, is an Associate Partner at KPMG LLP, with over 30 years experiences as a Licenced Insolvency Practitioner. He is a member of the insolvency profession's trade-body, "R3", and currently sits on both its technical and policy committees. He is currently handling the administration of Monarch Airlines Limited, and has practical experience of the issues facing insolvent airlines and their various stakeholders including the Regulator, the DfT, lessors, airports, and the Air Travel Trust. He has also advised several airlines and

other stakeholders on the issues relating to airline insolvency.

### John Strickland



**John Strickland**, Director JLS Consulting, has held senior positions with a number of airlines including British Caledonian, British Airways, KLM uk and Buzz. His 35 years of experience have exposed him to the business models of regional, global, legacy and low cost carriers. He established JLS Consulting in 2003 and now serves a wide range of airline industry clients providing strategic insight, guidance and advisory services.