# **SSRO**

Single Source Regulations Office

# Activity type factsheet Construction

Under the Defence Reform Act 2014, the SSRO must provide the Secretary of State with its assessment of the appropriate rates used to determine the contract profit rate for pricing qualifying defence contracts and qualifying sub-contracts. Part of the methodology is the categorisation of comparator companies in to four activity types.

- · Develop and Make
- · Provide and Maintain
- · Ancillary Services
- Construction

The results of these groups are separately analysed and this fact sheet describes the Ancillary Services group.

The baseline profit rate combines results from "Develop and Make" and "Provide and Maintain", as set out in the *Recommendation Factsheet*. For further information on the methodology used to calculate these rates please see the *Single Source baseline profit rate, capital servicing rates and funding adjustment methodology*.

#### Construction

Companies undertaking comparable activities considered as 'construction' are expected to deliver services in relation to the construction of buildings or other structures at fixed locations. Companies could provide such services either on a contract basis with designs and specifications received or using their own designs. Comparable companies may be responsible for the management of the construction project, and are likely to bear contract risk, procurement risk, staff risk and some quality control risk in respect of these activities. They are not expected to bear any significant property price risk in respect of these activities.

#### Profit on cost of production

|                                                    | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 |
|----------------------------------------------------|---------|---------|---------|---------|---------|
| Underlying rate (unadjusted for capital servicing) | 4.58%   | 4.00%   | 3.92%   | 4.02%   | 3.34%   |
| Capital servicing adjustment                       | -0.43%  | -0.39%  | -0.43%  | -0.52%  | -0.27%  |
| Underlying rate                                    | 4.15%   | 3.61%   | 3.49%   | 3.50%   | 3.07%   |
| Three-year rolling average                         | 8.32%   | 5.88%   | 3.75%   | 3.53%   | 3.35%   |

Note: The capital servicing adjustment accounts, at an aggregate level, for different levels of capital employed across the companies in the index and so sets a baseline upon which Step 6 of the contract profit rate applies.

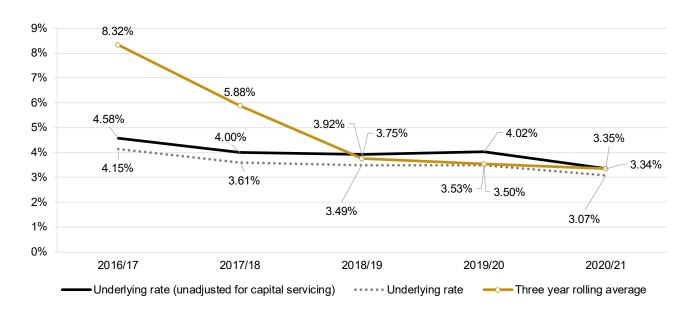
The pre-2016/17 underlying rates used for the three-year average were calculated using the Review Board's methodology, which were not specific to this activity type. 2014/15: 10.92%, 2015/16: 9.88%.

#### **Data sources**

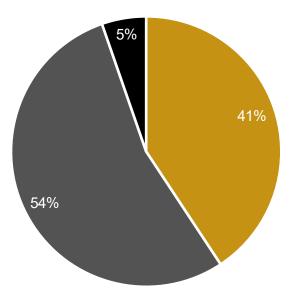
For further information on the data selection approach please see section 7 of the *Single Source* baseline profit rate, capital servicing rates and funding adjustment methodology. A full search of the Orbis database<sup>1</sup> was carried out on 11 November 2019 on data update number 189002 using software version 189. The financial data for the calculation was extracted from Orbis at the same time.

<sup>1 &</sup>lt;a href="https://www.bvdinfo.com/en-gb/our-products/data/international/orbis">https://www.bvdinfo.com/en-gb/our-products/data/international/orbis</a>

### Median capital servicing adjusted return on cost of production



# **Proportion of Companies by country**



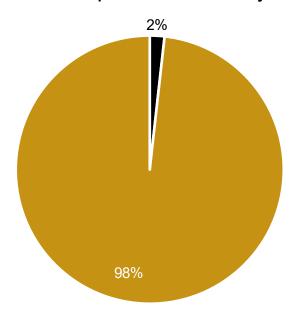
- Western Europe excluding United Kingdom
- United Kingdom
- North America

#### **Supplementary statistics**

| Number or companies         | 130   |
|-----------------------------|-------|
| of which profit making      | 113   |
| Aggregate turnover          | £170  |
| Total capital employed (CE) | £8    |
| Average company CP:CE ratio | 21.14 |

Source: Orbis (Cash figures shown in GBP Billions)

# Proportion of companies with defence keyword



■ Defence ■ Other

# Names of companies in the index

|                     | 3B Construction LTD *                                                | Drange Maskin AS                        | J P Dunn Construction Limited                       | Seierstad Holding AS                                                |  |  |
|---------------------|----------------------------------------------------------------------|-----------------------------------------|-----------------------------------------------------|---------------------------------------------------------------------|--|--|
|                     | A. & B. Engineering (Mechanical Service                              | Elektro AS                              | J. & P. Avax S.A.                                   | Setten Genesio S.P.A.                                               |  |  |
| Division) Limited   |                                                                      | Emcor Group INC                         | ncor Group INC J.Wareing & SON (Wrea Green) Limited |                                                                     |  |  |
| Aasen & Oevrelid AS |                                                                      | Entreprises de Montages en General Jean | Jarvis Group Limited *                              | Simpson (York) Holdings Limited                                     |  |  |
|                     | ADF Group INC *                                                      | Boutique                                | Jerram Group Limited                                | Skanska AB                                                          |  |  |
|                     | Aecom                                                                | Evadx Limited                           | JPH Capital Limited                                 | Skorve Gruppen AS *                                                 |  |  |
|                     | Aecon Group INC                                                      | Fauskebygg Holding AS                   | Kaare Mortensen Oslo/Akershus AS *                  | SOC Ouvriers Plombiers Couvreurs Zingueu *                          |  |  |
|                     | AF Gruppen ASA                                                       | Feltham Group Limited                   | Koninklijke BAM Groep NV                            |                                                                     |  |  |
|                     | Andrew Scott Ltd.                                                    | Fira Group Oy *                         | Kvia Entreprenoer AS                                | Societe Groupe 1000                                                 |  |  |
|                     | Anibal de Oliveira Cristina, LDA                                     | Fluor Corp                              | Lapin Teollisuusrakennus Oy                         | Sovec Entreprises *                                                 |  |  |
|                     | Aro Yhtiot Oy                                                        | Forth Holdco Limited                    | LES Macons Parisiens                                | Spritestore Limited                                                 |  |  |
|                     | Ashe Group Holdings Limited                                          | Gaiger Brothers Limited *               | Life Build Solutions LTD                            | STEINER BAU Gesellschaft m.b.H. * Steve Hoskin Construction Limited |  |  |
|                     | B & R - Bouw en Renovatie*                                           | Gijbels Group *                         | Lindum Group Limited                                |                                                                     |  |  |
|                     | Barnwood Group Limited                                               | Glasgiven Contracts Limited *           | Lonsdale Holdings Limited                           | Stuart Olson Inc. Sunninghill Construction CO. Limited              |  |  |
|                     | BETONMASTHaeHRE AS*                                                  | Goldfoster Limited                      | Lowe Holdings Limited                               |                                                                     |  |  |
|                     | Bird Construction INC *                                              | Groep VAN Roey                          | M Y J Gruas SA                                      | Syljuaasen Gruppen AS                                               |  |  |
|                     | Blenheim House Construction Limited                                  | Grupo Empresarial SAN Jose SA           | M.B.M. S.P.A.                                       | Synergy Civil Engineering Limited                                   |  |  |
|                     | Bouygues SA                                                          | Grwp WRW CYF                            | M.P.B. Structures LTD                               | T Clarke Public Limited Company                                     |  |  |
|                     | Bowmer and Kirkland Limited                                          | H. G. Construction (Holdings) Limited   |                                                     | THE Castle Building Services                                        |  |  |
|                     | Bravida Holding AB                                                   | H.Malone and Sons Limited               | Magnus M Thunestvedt AS                             | Organisation Limited                                                |  |  |
|                     | Brims Building Group Limited                                         | Haandverkskompaniet AS                  | Martifer Sgps S.A.                                  | Tolent PLC                                                          |  |  |
|                     | BSG Civil Engineering Limited                                        | Haley Securities Limited                | Masterson Holdings Limited                          | Tonroe Group Limited                                                |  |  |
|                     | Buckingham Group Contracting Limited                                 | Hallmaker Group AS                      | MCS Group Limited                                   | Tsquared Group Limited                                              |  |  |
|                     | Byggpartner I Dalarna Holding AB                                     | Haneseth Gruppen AS                     | Meier Tobler Group AG                               | Tutor Perini Corporation                                            |  |  |
|                     | Cara Holdings Limited                                                | Hardwicke Investments Limited           | Mitchellson Formwork & Civil Engineering<br>Limited | Vanoncini S.P.A.                                                    |  |  |
|                     | Carefoot PLC *                                                       | Harringtons Builders PLC                | Modebest Group Holdings Limited                     | Veidekke ASA<br>Vinci                                               |  |  |
|                     | Caunton Holdings Limited                                             | Harris Construction Limited             | Morgan Sindall Group PLC                            |                                                                     |  |  |
|                     | Champion Groundworks Limited                                         | Henry Group (NI) Limited                | Oliver Connell and SON Limited                      | Vopi 4 SA                                                           |  |  |
|                     | Clegg Holdings Limited                                               | Herpain                                 | Peab AB                                             | Wates Group Limited                                                 |  |  |
|                     | CMF Structures                                                       |                                         | Puentes Y Calzadas Grupo de Empresas                | Westcliffe Holdings Limited                                         |  |  |
|                     | obelba - Sociedade de Construcao                                     | Hollingsworth Bros. (UK) Limited        | SA                                                  | William Hare Group Limited                                          |  |  |
|                     | Civil, S.A.                                                          | Imasa Ingenieria Y Proyectos SA         | Putkiwuorio Oy                                      | Williams Tarr Holdings LTD*                                         |  |  |
|                     | Conlon Holdings Limited                                              | Implenia AG                             | Rougier et Fils                                     | Winvic Group Limited                                                |  |  |
|                     | Coulson Group Limited                                                | Irem S.P.A.                             | Seddon Group Limited                                | WYN Construction Limited                                            |  |  |
|                     | Darke & Taylor (Holdings) Limited                                    |                                         |                                                     |                                                                     |  |  |
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<sup>\*</sup> Indicates that the company is a loss-maker in the year. The data for loss-makers are not included in the 2020/21 assessment, but the companies will be taken forward for consideration next year.