

Response rate: 76%

Civil Service People Survey 2019

♦ Statistically significant difference from comparison

Engagement Index Difference from

previous survey Difference from

-5 ♦

Difference from CS

High Performers

CS2019

My work							
68%							
Difference from previous survey	+4						
Difference from CS2019	-9 ÷						
Difference from CS High Performers	-12 						

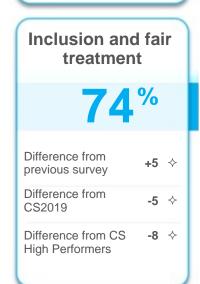


Returns: 1,197





Learning and development Difference from **+4** \diamond previous survey Difference from -1 CS2019 Difference from CS **-7** ♦ **High Performers**



Resources and workload					
75	%				
Difference from previous survey	+3				
Difference from CS2019	+1				
Difference from CS High Performers	-2 \$				

Pay and benefits						
18	%					
Difference from previous survey	+1					
Difference from CS2019	-16 ∻					
Difference from CS High Performers	-23 ÷					

Leadership and managing change						
48	%					
Difference from previous survey	+4					
Difference from CS2019	-1 ÷					
Difference from CS High Performers	-10 ÷					



Response rate: 76% Civil Service People Survey 2019

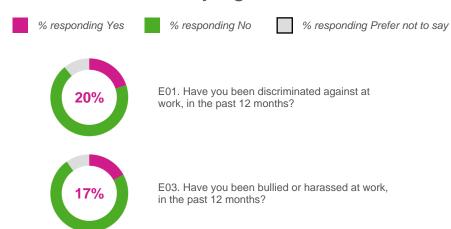
yesterday?

yesterday?

Taking action



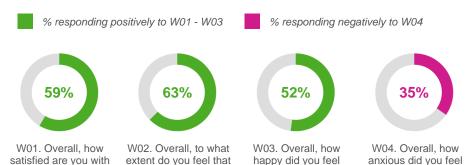
Discrimination, bullying and harassment



Wellbeing

your life nowadays?

Returns: 1,197



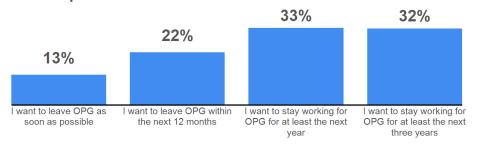


the things you do in

your life are

worthwhile?

Your plans for the future





Response rate: 76% Civil Service People Survey 2019

Headline scores

riedullie scores				
Highest positive scoring % Positive questions	Highest neutral scoring questions	% Neutral	Highest negative scoring questions	% Negative
B54 I am trusted to carry out my job effectively	B53 Where I work, I think effective activation that results of the last s	ction has been urvey	B37 Compared to people doing a similar organisations I feel my pay is reas	ar job in other conable
88%		36%		73%
B31 I have the skills I need to do my job effectively	B24 completed while working for OP to develop my career		B35 I feel that my pay adequately refler performance	cts my
88%		33%		69%
B07 I understand how my work contributes to OPG's objectives	B43 When changes are made in OPG usually for the better	G they are	B36 I am satisfied with the total benefit	s package
87%		32%		51%
B01 I am interested in my work	B17 Poor performance is dealt with e	effectively in my	B42 I feel that change is managed well	in OPG
85%		31%		38%
B18 The people in my team can be relied upon to help when things get difficult in my job	B49 I feel a strong personal attachmo	ent to OPG	B45 I have the opportunity to contribute before decisions are made that aff	e my views ect me
84%		30%		36%

Returns: 1,197

Please note that only questions B01-B60 are included in the above rankings



Returns: 1,197 Response rate: 76% Civil Service People Survey 2019

♦ indicates statistically significant difference from comparison All questions by theme ^ indicates a variation in question wording from your previous survey Difference from CS High Performers % Positive Difference **68**% My work **+4** ♦ from Neither Disagree Strongly Strongly previous survey B01 I am interested in my work 10 85% +4 ♦ -5 ♦ 50 **-8** ♦ 71% -9 💠 B02 I am sufficiently challenged by my work 15 11 45 +4 ♦ -12 ♦ B03 My work gives me a sense of personal accomplishment 70% **-10** ♦ 44 17 9 +4 ♦ -7 ♦ B04 I feel involved in the decisions that affect my work 34 21 16 51% +4 ♦ **-14** ♦ B05 I have a choice in deciding how I do my work 41 17 65% +4 ♦ -13 ♦ -17 ♦ **Organisational** Difference **85**% objectives and purpose Strongly Neither Disagree Strongly previous survey B06 I have a clear understanding of OPG's objectives 84% 56 10 5 +3 ♦ +1 � -3 ♦ B07 I understand how my work contributes to OPG's objectives 87% +3 ♦ +3 ♦ -1 ♦



Returns: 1,197 Response rate: 76% Civil Service People Survey 2019

♦ indicates statistically significant difference from comparison

All questions by theme

^ indicates a variation in question wording from your previous survey Difference from CS High Performers Difference from CS2019 Positive Difference My manager **+5** ♦ from Strongly previous survey % B08 My manager motivates me to be more effective in my job 15 6 5 74% +5 ♦ +2 ♦ **-2** ♦ 44 B09 My manager is considerate of my life outside work +4 <> 40 81% -5 ♦ -8 <> B10 My manager is open to my ideas 42 15 77% +1 -7 ♦ **-9 \$** B11 My manager helps me to understand how I contribute to OPG's objectives 19 7 70% 45 +7 ♦ +4 ♦ -1 B12 Overall, I have confidence in the decisions made by my manager 15 +5 ♦ 42 6 74% -2 ♦ -6 ♦ 79% B13 My manager recognises when I have done my job well 39 41 11 6 +5 ♦ **-4** ♦ 13 6 B14 I receive regular feedback on my performance +5 ♦ +8 ♦ 46 77% +5 ♦ B15 The feedback I receive helps me to improve my performance 73% +8 ♦ 43 17 +5 ♦ +5 ♦ B16 I think that my performance is evaluated fairly 45 17 6 72% +10 ♦ +4 ♦ 0 10 8 B17 Poor performance is dealt with effectively in my team 34 31 51% +5 ♦ +11 ♦ +7 ♦





Returns: 1,197 Response rate: 76% Civil Service People Survey 2019

♦ indicates statistically significant difference from comparison All questions by theme ^ indicates a variation in question wording from your previous survey Difference from previous survey Difference from CS High Performers Difference from CS2019 Positive Difference My team from Strongly previous disagree agree survey % The people in my team can be relied upon to help when things get difficult in my 84% **-2** ♦ 9 **+**2 ♦ **-4** ♦ 45 job The people in my team work together to find ways to improve the service we 44 13 80% +1 **-**3 ♦ -7 ♦ provide The people in my team are encouraged to come up with new and better ways of 42 72% +2 ♦ -5 ♦ **-8** ♦ doing things Learning and Difference development Strongly Neither Strongly previous survey I am able to access the right learning and development opportunities when I need 48 64% +5 ♦ 0 **-7** ♦ 9 Learning and development activities I have completed in the past 12 months have 51% +5 ♦ 37 29 14 **-4** ♦ **-8** < helped to improve my performance 55% B23 There are opportunities for me to develop my career in OPG 39 23 13 0 +4 ♦ **-**3 ♦ Learning and development activities I have completed while working for OPG are 31 33 16 44% +6 ♦ -6 ♦ **-12** ♦ helping me to develop my career



Civil Service People Survey 2019

Response rate: 76%

55

51

48

48

8

11

10

12

14

16

15

88%

71%

65%

71%

+1

+8 ♦

+2

+1

♦ indicates statistically significant difference from comparison All questions by theme ^ indicates a variation in question wording from your previous survey Difference from previous survey Difference from CS High Performers Difference from CS2019 Positive Inclusion and fair Difference **74**% **+5** ♦ from treatment Strongly Disagree Strongly previous agree disagree survey % B25 I am treated fairly at work 74% +3 ♦ 47 13 8 5 -8 ♦ -11 ♦ B26 I am treated with respect by the people I work with 11 5 52 82% +4 ♦ -4 ♦ -7 ♦ 12 B27 I feel valued for the work I do 40 19 62% +5 ♦ -7 ♦ **-12** ♦ I think that OPG respects individual differences (e.g. cultures, working styles, 11 5 6 78% 49 +7 ♦ 0 -4 ♦ backgrounds, ideas, etc.) Resources and Difference **+3** ♦ from workload Strongly Neither Disagree Strongly previous survev B29 I get the information I need to do my job well 9 16 +3 ♦ 55 72% **-4** ♦ B30 I have clear work objectives 82% +6 ♦ 61 12 +6 ♦ +3 ♦

Returns: 1.197



B33 I have an acceptable workload

B31 I have the skills I need to do my job effectively

B32 I have the tools I need to do my job effectively

B34 I achieve a good balance between my work life and my private life

-1 ♦

-1 ♦

+2 ♦

-1

-4 ♦

-7 ♦

-2 ♦

-5 ♦



Returns: 1.197 Response rate: 76% Civil Service People Survey 2019

All questions by theme

^ indicates a variation in question wording from your previous survey Positive

Pay and benefits





14



46



0

0

Difference from CS High Performers

-24 ♦

-10 ♦

-15 ♦

-5 ♦

- B35 I feel that my pay adequately reflects my performance
- B36 I am satisfied with the total benefits package
- Compared to people doing a similar job in other organisations I feel my pay is reasonable



23



%

17%

-15 ♦ -25 ♦

♦ indicates statistically significant difference from comparison

-14 ♦ **-22** ♦

Leadership and managing change





- B38 Senior managers in OPG are sufficiently visible
- B39 I believe the actions of senior managers are consistent with OPG's values
- I believe that the Executive Management Team has a clear vision for the future of B40 **OPG**
- Overall, I have confidence in the decisions made by OPG's senior managers
- B42 I feel that change is managed well in OPG
- B43 When changes are made in OPG they are usually for the better
- B44 OPG keeps me informed about matters that affect me
- I have the opportunity to contribute my views before decisions are made that affect me
- B46 I think it is safe to challenge the way things are done in OPG

- Difference
 - 45 38

42

33

29

- 13

14

13

17

28

27

28

- - 49%

62%

55%

- +5 ♦
 - +5 ♦

0

-5 ♦

- 45% +4 ♦ -6 ♦ **-17** ♦
- 15 25 24 36% +5 ♦ **-9 \$**
- 35 32 16 42% +6 ♦ +6 ♦ -2 ♦
- 55% +5 ♦ -5 ♦ -13 ♦ 46 22 14
- 30 26 20 38% +3 ♦ **-2** ♦ **-12** ♦ 34 26 15 44% +3 ♦ -5 ♦ -12 ♦



Returns: 1,197 Response rate: 76% Civil Service People Survey 2019

♦ indicates statistically significant difference from comparison All questions by theme ^ indicates a variation in question wording from your previous survey Difference from previous survey Difference from CS High Performers Difference from CS2019 Positive Engagement The following five questions, measuring pride, advocacy, attachment, inspiration and motivation, are used to Disagree create your Employee Engagement Index score. disagree % B47 I am proud when I tell others I am part of OPG 66% 44 +6 ♦ **-7** ♦ 23 B48 I would recommend OPG as a great place to work 40 23 12 57% +7 ♦ -4 ♦ **-12** ♦ B49 I feel a strong personal attachment to OPG 33 30 15 49% +6 ♦ **-9 \$ -4** ♦ B50 OPG inspires me to do the best in my job 38 12 54% +9 ♦ 28 **-6** ♦ B51 OPG motivates me to help it achieve its objectives 38 28 12 52% +7 ♦ +2 ♦ -4 ♦ **Taking action** Agree Strongly Neither Disagree disagree agree I believe that senior managers in OPG will take action on the results from this 31 23 16 42% **-9 \$** -17 ♦ survev Where I work, I think effective action has been taken on the results of the last 26 36 14 37% -8 < +6 ♦ -1

survev



Returns: 1,197 Response rate: 76% Civil Service People Survey 2019 **Public Guardian** ♦ indicates statistically significant difference from comparison All questions by theme ^ indicates a variation in question wording from your previous survey Difference from previous survey Difference from CS High Performers Difference from CS2019 Positive **Organisational culture** Strongly agree % B54 I am trusted to carry out my job effectively 88% **-**3 ♦ B55 I believe I would be supported if I try a new idea, even if it may not work 10 42 23 63% +2 ♦ **-10** ♦ -14 ♦ In OPG, people are encouraged to speak up when they identify a serious policy 45 21 64% +4 ♦ -6 ♦ -11 ♦ or delivery risk B57 I feel able to challenge inappropriate behaviour in the workplace 45 19 13 61% +7 ♦ **-9 \$** -6 ♦ B58 OPG is committed to creating a diverse and inclusive workplace 50 13 76% +7 ♦ -4 ♦ **Civil Service vision** Strongly Neither Disagree disagree agree B59 I am aware of the Civil Service vision for 'A Brilliant Civil Service' 41 22 16 55% -3 ♦ -14 ♦ **Leadership statement** Most of Some-Rarely

39

26

10

61%

New

The % positive for this question is the proportion who selected either "Always" or "Most of the time".

Managers in my Area/Directorate/Division actively role model the behaviours set

out in the Civil Service Leadership Statement^

-5 ♦

-12 ♦



Response rate: 76%

Civil Service People Survey 2019

All questions by theme

♦ indicates statistically significant difference from comparison

Wellbeing

The four wellbeing questions use a 11-point scale. The scale ranges from 0 to 10 for each question, where 0 is equivalent to 'not at all' (e.g. 'not at all satisfied' or 'not at all worthwhile') and where 10 is equivalent to 'completely' (e.g. 'completely satisfied' or 'completely anxious').

Returns: 1,197

For questions W01, W02 and W03 the percent positive is the proportion answering 7, 8, 9 or 10 to each question.	Low (0-4)	Medium (5-6)	High (7-8)	Very High (9-10)	% Positive	Difference from previous survey	Difference from CS2019	Difference from CS High Performers	
W01 Overall, how satisfied are you with your life nowadays?	17	24	43	16	59%	+3 ♦	-9 💠	-12 ❖	
W02 Overall, to what extent do you feel that the things you do in your life are worthwhile?	15	23	41	22	63%	+1	-9 💠	-11 ♦	
W03 Overall, how happy did you feel yesterday?	21	27	33	19	52%	-1	-10 ♦	-13 ♦	
For question W04 the percent negative is the proportion answering 6, 7, 8, 9 or 10 to the question.	Very Low (0-1)	Low (2-3)	Medium (4-5)	High (6-10)	% Negative				
W04 Overall, how anxious did you feel yesterday?	20	24	21	35	35%	+1	+3 ♦	+4 ♦	

[^] indicates a variation in question wording from your previous survey



Response rate: 76% Civil Service People Survey 2019

All questions by theme

Your plans for the future

C01. Which of the following statements most reflects your current thoughts about working for OPG?

♦ indicates statistically significant difference from comparison

^ indicates a variation in question wording from your previous survey

		Poi fro sur	fro
I want to leave OPG as soon as possible	13%	-2 	+5 ♦
I want to leave OPG within the next 12 months	22%	0	+8 ❖
I want to stay working for OPG for at least the next year	33%	-2	-1
I want to stay working for OPG for at least the next three years	32%	+4 ♦	-11 ♦

Returns: 1,197

The Civil Service Code

Differences are based on '% Yes' score

	76 165	76 INU	% Yes	Difference previous su	Difference CS2019	Difference CS High Performers
D01. Are you aware of the Civil Service Code?	84	16	84%	0	-8 💠	-11 ♦
D02. Are you aware of how to raise a concern under the Civil Service Code?	62	38	62%	0	-4 💠	-10 💠
D03. Are you confident that if you raised a concern under the Civil Service Code in OPG it would be investigated properly?	61	39	61%	+5 ♦	-10 	-15 ♦

% Voc



Response rate: 76% Civil Service People Survey 2019

All questions by theme

Discrimination

E01. Have you been discriminated against at work, in the past 12 months?^

Returns: 1,197

Yes	20%	-1	+9 ♦	
No	69%	+2	-12 💠	
Prefer not to say	11%	-1	+3 ♦	

Of those who said they had experienced discrimination at work in the last 12 months, 87% said it occurred in OPG while 13% said it occurred in another organisation.

For respondents who selected 'Yes' to E01. E02. On which of the following grounds were you discriminated against?^

(multiple selection)

Response Count

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^ indicates a variation in question wording from your previous survey

Age	39	
Caring responsibilities	16	
Disability	44	
Ethnic background	49	
Gender	32	
Gender reassignment or perceived gender		
Grade or responsibility level	47	
Main spoken/ written language or language ability	10	
Marital status or civil partnership		
Mental health	45	
Pay	36	
Pregnancy, maternity or paternity		
Religion or belief	31	
Sex	14	
Sexual orientation	10	
Social or educational background	14	
Working location	30	
Working pattern	39	
Any other grounds	24	
Prefer not to say	37	

Please note: Counts of fewer than ten responses are suppressed and replaced with '--'



Response rate: 76% Civil Service People Survey 2019

All questions by theme

Bullying and harassment

E03. Have you been bullied or harassed at work, in the past 12 months?^

Difference from previous survey Difference from CS2019 Returns: 1,197

Yes	17%	0	+5 ♦
No	73%	0	-9 💠
Prefer not to say	10%	0	+3 �

Of those who said they had experienced bullying and/or harassment at work in the last 12 months, 91% said it occurred in OPG while 9% said it occurred in another organisation.

For respondents who selected 'Yes' to E03. E03A. How would you describe the nature of the bullying and/or harassment you experienced?^ (multiple selection)

Response Count

♦ indicates statistically significant difference from comparison

^ indicates a variation in question wording from your previous survey

Comments about my personal appearance	34	
Sexual harassment (e.g. sexual comments or jokes, unwelcome sexual advances, touching or assault)	13	
Spreading gossip or making false accusations about me	80	
Intimidation or verbal aggression (e.g. shouting, swearing, making threats)	61	
Physical assault (e.g. object thrown at me, pushed, hit)		
Humiliated in front of team or others	85	
Negative Micromanagement (e.g. excessive control; made to feel incompetent)	77	
Removal of job responsibilities, unconstructive criticism, or impossible/changing expectations	41	
Treated less favourably to others	74	
Ignored, excluded, marginalised	70	
Undermining or taking credit for my work	63	
Denied time off for personal ill health	18	
Denied time off for family or caring responsibilities	17	
Disclosure of personal / sensitive information to colleagues without my consent	30	
Something else not listed here	29	
Prefer not to say	16	
Please note: Counts of fawer than ten responses	ara auppraga	ad and rankaged with '

Please note: Counts of fewer than ten responses are suppressed and replaced with '--'



Response rate: 76%

Civil Service People Survey 2019

^ indicates a variation in question wording from your previous survey

All questions by theme

Bullying and harassment

For respondents who selected 'Yes' to E03. E04. Who bullied and/or harassed you? (multiple selection) For respondents who selected 'Yes' to E03. E06. How would you describe your situation now?^

Difference from CS2019

♦ indicates statistically significant difference from comparison

Response Count

Returns: 1,197

81	A colleague in my Area/Directorate/Division
33	A colleague in a different Area/Directorate/ Division of OPG
60	My manager
46	Another senior member of staff in OPG
	Someone I manage
	Someone working in a different Civil Service organisation
	Someone working for a non-Civil Service organisation
	A contractor
	A service user (e.g. customer, claimant, offender)
	A member of the public
	Someone else not listed here
26	Prefer not to say

Please note: Counts of fewer than ten responses are suppressed and replaced with '--'

	Appropriate action was taken to address the behaviour I experience
--	--

Yes	17%	+1
No	62%	-1
Prefer not to say	21%	0

The bullying and/or harassment has stopped



The culture in my area allows this kind of behaviour to continue

Yes	52%	-3	
No	28%	+3	
Prefer not to say	19%	+1	

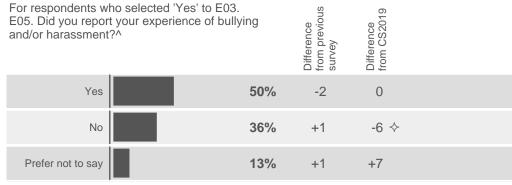
I felt like I was punished for reporting the incident



I moved to another team or role to avoid the behaviour

Yes	25%	+4 ♦
No	55%	-6 ♦
Prefer not to say	20%	+4 �

For respondents who selected 'Yes' to E03. E05. Did you report your experience of bullying
and/or harassment?^





Response rate: 76% Civil Service People Survey 2019

♦ indicates statistically significant difference from comparison Additional questions selected by organisation Positive My Organisation Strongly % LQA1 I am familiar with OPG's values / purpose / mission 60 12 85% **-2** ♦ I believe the process of filling vacancies within OPG is fair 31 25 19 43% **-8** ♦ LQA2 OPG provides good support for employees' health, wellbeing and resilience 46 21 65% -3 ♦ LQA3 I believe my Area/Directorate/Division is taking action to combat discrimination, LQA4 42 23 62% +1 ♦ bullying and/or harassment Safe to Challenge * indicates negatively phrased question(s) where % positive is the proportion who selected "no" Strongly In the last 12 months, I have seen someone else being bullied or treated Yes: 29% No: 59% LQB1 59% **-9** \Leftrightarrow unfairly in OPG* Prefer not to say: 12% I make a point of tackling bullying, harassment and other inappropriate LQB2 46 27 69% +1 behaviours when I see it happening around me I feel comfortable speaking to those more senior than me about their actions 37 52% LQB3 22 18 -1 and impact I feel confident that if I challenged someone more senior than me in my LQB4 29 28 18 40% **-2** ♦ Area/Directorate/Division they would be open to receiving the challenge

Returns: 1.197

Please note that the benchmark for the questions on this page is the average score across the organisations that chose to include them in their survey, so it is not representative of the whole Civil Service.



Returns: 1,197 Response rate: 76% Civil Service People Survey 2019

Add	itional questions selected by organisation							cates statistically significant diff	erence from comparison
* indicate	being at Work s negatively phrased question(s) where % positive is the proportion who selected either or "strongly disagree"	Strongly agree	Agree	Neither	Disagree	Strongly	% Positive	Difference from benchmark	
_QF1	During the last 12 months, I have felt unwell as a result of work-related stress*	13	24	16	32	15	47%	-4 ♦	
QF2	The people in my team genuinely care about my wellbeing	24		50		19 5	74%	-5 ♦	
QF3	My manager creates a positive atmosphere at work which supports my health and wellbeing	27		45		18 6	72%	+2 ♦	
_QF4	After a period of sickness absence, my manager and I have a Return to Work discussion	Υ	'es: 94	%	No: 6	%	94%	+8 �	
Supp	port for Managers	Strongly agree	Agree	Neither	Disagree	Strongly disagree			
.QI1	I understand what is expected of me as a manager		46		46	5	92%	-1 ♦	
.QI2	As a manager, I feel adequately supported to deliver my responsibilities	3	7	4	13	8 8	80%	+2	
.QI3	As a manager, I feel confident in supporting others with their health and wellbeing at work		47		45	5	92%	+3 ♦	
_QI4	As a manager, I feel confident in addressing poor performance in my team		43		45	8	88%	+7 ♦	

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Response rate: 76%

Civil Service People Survey 2019

Additional questions selected by organisation

Mini	stry of Justice Questions	Strongly Ag	ree Neither Dis	sagree Strongly disagree	% Positive
LQN1	I have a strong sense of purpose at work	22	51	18 6	73%
LQN2	People treat others with humanity where I work	21	54	16 6	75%
LQN3	I am treated with humanity at work	21	57	15	78%
LQN4	The people in my team are open to new ideas to improve the services we deliver	23	56	15	78%
LQN5	My manager recognises when I work together with people in other teams not just my own	25	47	19 5	72%

Returns: 1,197



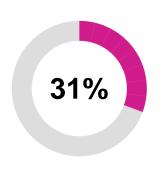


Response rate: 76% Civil Service People Survey 2019

** this is a negatively phrased question where % positive is the proportion who selected "no"

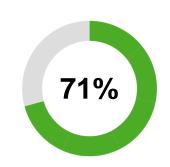
♦ indicates statistically significant difference from comparison

Proxy Stress Index and PERMA Index



Difference from previous survey	-2 ♦
Difference from CS2019	+2 ♦
Difference from CS High Performers	+4 ♦

Returns: 1,197



Difference from previous survey	+2 ♦
Difference from CS2019	-3 ♦
Difference from CS High Performers	-4 ♦

Proxy Stress Index

This index aligns to the Health and Safety Executive's stress management tool, using the 8 questions from the People Survey shown below. We calculate it in the same way as the Employee Engagement Index.

We have 'inverted' the final index so that it is a measure of conditions which can add to stress rather than alleviate stress, i.e. a higher index score represents a more stressful environment.

		% positive
B05	I have a choice in deciding how I do my work	65%
B08	My manager motivates me to be more effective in my job	74%
B18	The people in my team can be relied upon to help when things get difficult in my job	84%
B26	I am treated with respect by the people I work with	82%
B30	I have clear work objectives	82%
B33	I have an acceptable workload	65%
B45	I have the opportunity to contribute my views before decisions are made that affect me	38%
E03	Have you been bullied or harassed at work, in the past 12 months?**	73%

PERMA Index

This index measures the extent to which employees are 'flourishing' in the workplace around the 5 dimensions: Positive emotion, Engagement, Relationships, Meaning and Accomplishment.

The index is computed using the questions from the People Survey shown below and combining them in the same way as the Employee Engagement Index.

A high score represents a greater proportion of employees agreeing with the statements below or rating the two wellbeing questions as high.

		% positive
B01	I am interested in my work	85%
B03	My work gives me a sense of personal accomplishment	70%
B18	The people in my team can be relied upon to help when things get difficult in my job	84%
W01	Overall, how satisfied are you with your life nowadays?	59%
W02	Overall, to what extent do you feel that the things you do in your life are worthwhile?	63%



Returns: 1.197 Response rate: 76% Civil Service People Survey 2019

Appendix

Glossary of key terms

% positive The proportion who selected either "agree" or "strongly agree" for a question (or all questions within a theme in the case of **Theme score % positive**), unless otherwise indicated.

Previous survey Comparisons to the previous survey relate to the results from the 2018 Civil Service People Survey. Where a question is flagged as changed since the last survey (^) comparisons

should be treated with caution as changes to wording may affect how people respond to the question.

CS2019 The CS2019 benchmark is the median percent positive (unless otherwise indicated) across all Civil Service organisations that participated in the 2019 Civil Service People Survey.

where data was not suppressed.

CS High Performers For each question, unless otherwise indicated, this is the upper quartile score across all Civil Service organisations that took part in the 2019 Civil Service People Survey, where

data was not suppressed. For question W04 and the Proxy Stress Index, we have used the lower quartile.

For these questions, the benchmark is the median percent positive (unless otherwise indicated) across all Civil Service organisations that selected these questions for inclusion in Difference from benchmark

their 2019 Civil Service People Survey, so it is not representative of the whole Civil Service.

Rounding

Results are presented as whole numbers for ease of reading, with rounding performed at the last stage of calculation for maximum accuracy. Therefore in some instances, the differences presented in this report will not match the rounded figures of the scores being compared. For example, if your unrounded Engagement Index score is 75.43647583%, your organisation overall's score is 74.63572484% and the difference between the two is +0.800751%, in this report these scores would appear as 75%, 75% and +1.

Statistical significance: <



Statistical testing has been carried out to identify statistically significant differences between your results and a number of comparators. You can therefore be confident that the difference represents a real difference in opinion between the results. Please note that there needs to be 30 responses at question level, 20 responses at theme level and 10 responses at index level for statistical testing to be carried out on the corresponding scores. If you received a lower number of responses, then statistical significance testing won't have been conducted.

The employee engagement index

The survey includes five questions that make up the engagement index (B47-B51). The index score represents the average level of engagement in that unit and ranges from 0 to 100. An index score of 0 represents all respondents in that unit saying they strongly disagree to all five engagement questions and a score of 100 represents all respondents saying they strongly agree to all five engagement questions.

Confidentiality

The survey was carried out as part of the 2019 Civil Service People Survey, which is managed by the Cabinet Office on behalf of all participating organisations. The Cabinet Office commissioned ENGINE Transformation to carry out the survey. ENGINE Transformation is a member of the Market Research Society, and is bound by their strict code of conduct and confidentiality rules. These rules do not allow for the breakdown of the results to the extent where the anonymity of individuals may be compromised. Groups of fewer than 10 respondents will not be reported on, however their responses do contribute to the overall scores for the unit and organisation they belong to and the overall Civil Service results.

ENIGINE's Privacy Policy (https://transformation.enginegroup.com/privacy-notice) tells you how they keep personal data safe and who to contact to exercise your rights of control under the new GDPR regulations.

The Civil Service People Survey Privacy Notice can be found on GOV.UK (https://www.gov.uk/government/publications/people-survey-privacy-information-notice/privacy-notice-civil-service-people-survey)

