Returns: 37,509 Response rate: 49% Civil Service People Survey 2019

♦ Statistically significant difference from comparison

Engagement Index

59%

+2 ♦

-4 ♦

-8 \$

Difference from previous survey

Difference from CS2019

Difference from CS High Performers

My work **73**% Difference from +1 ♦ previous survey Difference from **-4** ♦ CS2019 Difference from CS **-7** ♦ **High Performers**

Organisational objectives and purpose

Difference from +1 ♦ previous survey Difference from **-5** ♦ CS2019

-8 ♦

Difference from CS

High Performers

High Performers

My manager

66%

Difference from +1 ♦ previous survey Difference from **-4** \$ CS2019

Difference from CS **-7** ♦ **High Performers**

My team

78%

+1 ♦

-4 \diamond

-7 ♦

Difference from previous survey

Difference from CS2019

Difference from CS High Performers

Learning and development

Difference from +3 ♦ previous survey Difference from **-4** \diamond CS2019 Difference from CS **-9 ♦ High Performers**

Inclusion and fair treatment

74%

previous survey Difference from -5 ♦ CS2019

Difference from +1 ♦ Difference from CS -8 ♦ **High Performers**

Resources and workload

Difference from previous survey	+1 ♦	Difference from previous survey	+3
Difference from CS2019	-4 ♦	Difference from CS2019	-9
Difference from CS	-7 ♦	Difference from CS	-17

Pay and benefits

25%

Difference from previous survey	+3	
Difference from CS2019	-9	\$\diameter
Difference from CS High Performers	-17	\$\dagger\$

Leadership and managing change

Difference from +3 ♦ previous survey Difference from **-7** ♦ CS2019

Difference from CS -16 ♦ High Performers

Returns: 37,509 Response rate: 49% Civil Service People Survey 2019

the things you do in

your life are

worthwhile?

Taking action

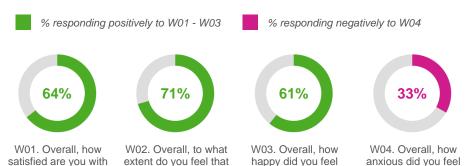


Discrimination, bullying and harassment



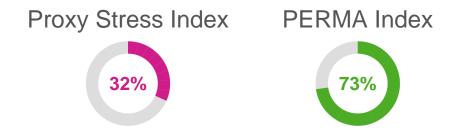
Wellbeing

your life nowadays?

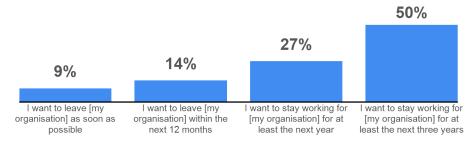


yesterday?

yesterday?



Your plans for the future



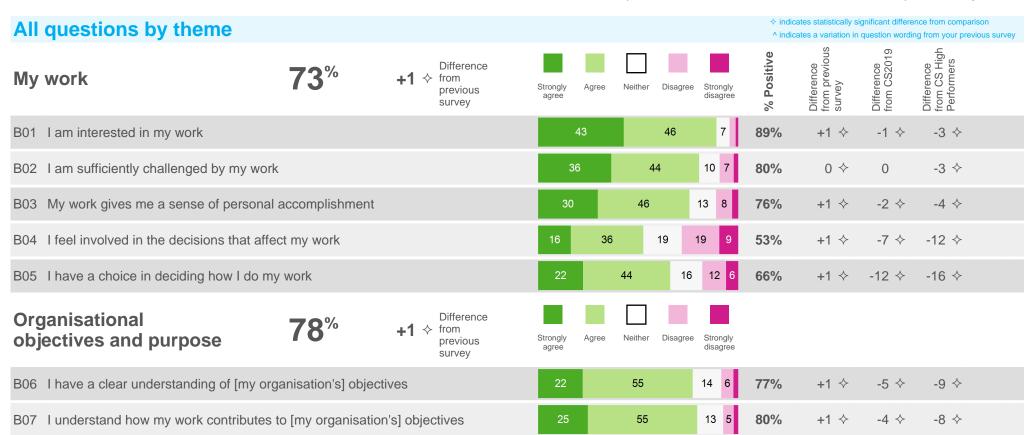
Returns: 37,509 Response rate: 49% Civil Service People Survey 2019

Headline scores

Highest positive scoring questions	% Positive	Highest neutral scoring questions	% Neutral	Highest negative scoring questions	% Negative
B01 I am interested in my work		B40 I believe that [the Executive Te vision for the future of [my organics]	am has] a clear inisation]	B37 Compared to people doing a sir organisations I feel my pay is re	nilar job in other asonable
	89%		38%		62%
B54 I am trusted to carry out my job	effectively	B53 Where I work, I think effective a taken on the results of the last	action has been survey	B35 I feel that my pay adequately re performance	flects my
	89%		38%		61%
B31 I have the skills I need to do my	job effectively	B43 When changes are made in [m they are usually for the better	y organisation]	B36 I am satisfied with the total bene	efits package
	88%		36%		47%
B18 The people in my team can be r when things get difficult in my jo	relied upon to help	B51 [My organisation] motivates me	e to help it achieve	B45 I have the opportunity to contrib before decisions are made that	ute my views affect me
	83%		32%		40%
B26 I am treated with respect by the with	people I work	B41 Overall, I have confidence in the by [my organisation's senior materials]	e decisions made anagers]	B42 I feel that change is managed w organisation]	ell in [my
	83%		32%		40%

Please note that only questions B01-B60 are included in the above rankings

Returns: 37,509 Response rate: 49% Civil Service People Survey 2019



Returns: 37,509

Response rate: 49%

Civil Service People Survey 2019

*indicates statistically significant difference from comparison Aindicates a variation in question wording from your previous survey

My manager

My manager*

My manager*

My manager*

Agree Neither Disagree Strongly disagree S

	survey		uisagree	%	Diff fror sur	Diff	Diff fror Per
B08 My manager motivates me to be more effective in my job	26	6 43	16 10 5	69%	+2 ♦	-3 ♦	-7
B09 My manager is considerate of my life outside work		38 39	13 6	78%	+1 ♦	-9 💠	-11 ♦
B10 My manager is open to my ideas	3	33 44	14 6	76%	+1 💠	-7 ♦	-10 💠
B11 My manager helps me to understand how I contribute to [m objectives	y organisation's] 22	41	23 9	63%	+1 ♦	-4 💠	-8 💠
B12 Overall, I have confidence in the decisions made by my ma	nager 3	0 42	16 8 5	72%	+1 ❖	-5 ♦	-9 💠
B13 My manager recognises when I have done my job well	3	33 43	12 8	75%	+1 ♦	-5 ♦	-8 💠
B14 I receive regular feedback on my performance	24	40	17 13 6	64%	+1 ♦	-4 	-8 💠
B15 The feedback I receive helps me to improve my performance	ce 23	39	22 10 5	62%	+2 ♦	-2 	-6 💠
B16 I think that my performance is evaluated fairly	23	41	21 10 6	64%	+2 ♦	-4 💠	-8 💠
B17 Poor performance is dealt with effectively in my team	12	29 31	17 12	41%	+1 ♦	0	-3 ♦

Returns: 37,509 Response rate: 49% Civil Service People Survey 2019 ♦ indicates statistically significant difference from comparison All questions by theme ^ indicates a variation in question wording from your previous survey Difference from previous survey Difference from CS High Performers Difference from CS2019 Positive Difference My team **+1** ♦ from Strongly previous agree disagree % The people in my team can be relied upon to help when things get difficult in my 83% 10 5 -3 ♦ **-6** ♦ 37 job The people in my team work together to find ways to improve the service we 46 12 6 79% 0 \$ **-4** ♦ -7 ♦ provide The people in my team are encouraged to come up with new and better ways of 29 43 8 71% +1 ♦ -5 ♦ **-9 \$** doing things Learning and Difference **+3** ♦ from development Strongly Neither Strongly previous survey I am able to access the right learning and development opportunities when I need 46 22 60% +3 ♦ 14 -5 ♦ -11 ♦ Learning and development activities I have completed in the past 12 months have 37 30 15 50% +3 ♦ -5 ♦ **-10** ♦ helped to improve my performance B23 There are opportunities for me to develop my career in [my organisation] 49% 36 24 **-2** ♦ **-9 \$** Learning and development activities I have completed while working for [my 33 31 17 44% +2 ♦ **-12** ♦ organisation] are helping me to develop my career

Returns: 37,509 Response rate: 49% Civil Service People Survey 2019 ♦ indicates statistically significant difference from comparison All questions by theme ^ indicates a variation in question wording from your previous survey Difference from CS High Performers Difference from CS2019 Positive Inclusion and fair Difference **74**% **+1** ♦ from treatment Strongly Strongly previous agree disagree survey % B25 I am treated fairly at work 12 7 76% -5 ♦ 50 **-8** ♦ B26 I am treated with respect by the people I work with 10 5 52 83% 0 -3 ♦ -5 ♦ B27 I feel valued for the work I do 41 17 13 63% +2 ♦ -5 ♦ **-10** ♦ I think that [my organisation] respects individual differences (e.g. cultures, 6 73% 48 16 +2 ♦ -5 ♦ **-9 \$** working styles, backgrounds, ideas, etc.) Resources and Difference **+1** ♦ from workload Strongly Neither Disagree previous survev B29 I get the information I need to do my job well 12 66% 53 18 +1 ♦ -5 ♦ **-9 \$** B30 I have clear work objectives 76% 58 -3 ♦ B31 I have the skills I need to do my job effectively 60 88% **-1** ♦ **-4** ♦ +1 ♦ B32 I have the tools I need to do my job effectively 14 50 15 66% +3 ♦ -7 ♦ -13 ♦ B33 I have an acceptable workload 46 16 17 58% +1 ♦ **-10** ♦ 65% **-7** ♦ -11 ♦ B34 I achieve a good balance between my work life and my private life 13 +1 � 46 16

Returns: 37,509 Response rate: 49% Civil Service People Survey 2019 ♦ indicates statistically significant difference from comparison All questions by theme ^ indicates a variation in question wording from your previous survey Difference from previous survey Difference from CS High Performers Difference from CS2019 Positive Pay and benefits Strongly previous agree % B35 I feel that my pay adequately reflects my performance 24% 20 15 30 **-10** ♦ **-17** ♦ B36 I am satisfied with the total benefits package 25 23 25 22 30% +4 ♦ **-9 > -19** ♦ Compared to people doing a similar job in other organisations I feel my pay is 28 21% +2 ♦ -7 ♦ -15 ♦ reasonable Leadership and Difference **+3** ♦ from managing change Neither previous disagree survey [Senior managers] in [my organisation] are sufficiently visible 56% +2 ♦ 43 17 **-17** ♦ 19 I believe the actions of [senior managers] are consistent with [my organisation's] B39 41 30 11 52% +3 ♦ -3 ♦ **-12** ♦ values I believe that [the Executive Team has] a clear vision for the future of [my 42% 33 38 12 +4 ♦ **-19** ♦ organisation Overall, I have confidence in the decisions made by [my organisation's senior 34 32 15 43% +5 ♦ -8 ♦ **-19** ♦ managers] B42 I feel that change is managed well in [my organisation] 27 29 27 32% +2 ♦ -3 ♦ **-14** ♦ B43 When changes are made in [my organisation] they are usually for the better 23 36 28% +3 ♦ **-16** ♦ 24 B44 [My organisation] keeps me informed about matters that affect me 50% **-10** ♦ **-18** ♦ 43 26 16 I have the opportunity to contribute my views before decisions are made that 27 27 26 33% +2 ♦ -8 <> **-18** ♦ affect me B46 I think it is safe to challenge the way things are done in [my organisation] 33 29 19 40% +2 ♦ **-10** ♦ -17 ♦

Returns: 37,509 Response rate: 49% Civil Service People Survey 2019 ♦ indicates statistically significant difference from comparison All questions by theme ^ indicates a variation in question wording from your previous survey Difference from previous survey Difference from CS High Performers Difference from CS2019 Positive **Engagement** The following five questions, measuring pride, advocacy, attachment, inspiration and motivation, are used to Disagree create your Employee Engagement Index score. disagree % B47 I am proud when I tell others I am part of [my organisation] 42 61% 26 +4 ♦ **-12** ♦ B48 I would recommend [my organisation] as a great place to work 32 28 18 45% +5 ♦ -16 ♦ -25 ♦ B49 I feel a strong personal attachment to [my organisation] 35 27 15 51% +3 ♦ **-1** ♦ -7 ♦ B50 [My organisation] inspires me to do the best in my job 34 15 **-12** ♦ 31 +4 ♦ -5 ♦ B51 [My organisation] motivates me to help it achieve its objectives 33 32 16 45% +4 ♦ -5 ♦ -12 ♦ **Taking action** Agree Strongly Neither Disagree disagree agree I believe that [senior managers] in [my organisation] will take action on the results 30 26 19 39% **-12** ♦ from this survey Where I work, I think effective action has been taken on the results of the last 24 38 16 32% 14 -12 ♦ survev

Returns: 37,509 Response rate: 49% Civil Service People Survey 2019 ♦ indicates statistically significant difference from comparison All questions by theme ^ indicates a variation in question wording from your previous survey Difference from previous survey Difference from CS High Performers Difference from CS2019 Positive **Organisational culture** Strongly agree % B54 I am trusted to carry out my job effectively 89% **-2** ♦ B55 I believe I would be supported if I try a new idea, even if it may not work 10 46 20 66% +1 ♦ -7 ♦ -10 ♦ In [my organisation], people are encouraged to speak up when they identify a 47 21 64% +2 ♦ -6 ♦ **-11** ♦ serious policy or delivery risk B57 I feel able to challenge inappropriate behaviour in the workplace 50 16 10 5 68% **-2** ♦ +1 < +2 ♦ B58 [My organisation] is committed to creating a diverse and inclusive workplace 52 18 73% -3 ♦ -7 ♦ **Civil Service vision** Strongly Agree Neither Disagree disagree agree B59 I am aware of the Civil Service vision for 'A Brilliant Civil Service' 36 23 47% -11 ♦ -22 ♦ **Leadership statement** Most of Some Rarely Managers in my Area/Directorate/Division actively role model the behaviours set 38 28 9 60% -7 ♦ -13 ♦ New out in the Civil Service Leadership Statement^

The % positive for this question is the proportion who selected either "Always" or "Most of the time".

Returns: 37,509

Response rate: 49%

Civil Service People Survey 2019

All questions by theme

♦ indicates statistically significant difference from comparison

Wellbeing

The four wellbeing questions use a 11-point scale. The scale ranges from 0 to 10 for each question, where 0 is equivalent to 'not at all' (e.g. 'not at all satisfied' or 'not at all worthwhile') and where 10 is equivalent to 'completely' (e.g. 'completely satisfied' or 'completely anxious').

For questions W01, W02 and W03 the percent positive is the proportion answering 7, 8, 9 or 10 to each question.		edium High (5-6) (7-8)	Very High (9-10)	% Positive	Difference from previous survey	Difference from CS2019	Difference from CS High Performers	
W01 Overall, how satisfied are you with your life nowadays?	13 22	47	17	64%	+1 ♦	-3 ♦	-6 ♦	
W02 Overall, to what extent do you feel that the things you do in your life are worthwhile?	10 19	45	25	71%	0	-1 💠	-3 ♦	
W03 Overall, how happy did you feel yesterday?	17 22	39	22	61%	-1 ♦	-2 	-4 💠	
For question W04 the percent negative is the proportion answering 6, 7, 8, 9 or 10 to the question.		Low Medium 2-3) (4-5)	High (6-10)	% Negative				
W04 Overall, how anxious did you feel yesterday?	23 2	24 19	33	33%	+1 ♦	+1 ♦	+3 ♦	

[^] indicates a variation in question wording from your previous survey

Civil Service People Survey 2019

Response rate: 49%

♦ indicates statistically significant difference from comparison All questions by theme ^ indicates a variation in question wording from your previous survey Your plans for the future Difference from previous survey C01. Which of the following statements most reflects your current thoughts about working for [your organisation]? I want to leave [my organisation] as soon as possible 9% **-1** ♦ +2 ♦ I want to leave [my organisation] within the next 12 months 14% 0 -1 ♦ I want to stay working for [my organisation] for at least the next year 27% +1 ♦ **-7** ♦ I want to stay working for [my organisation] for at least the next three years 50% 0 +7 ♦ The Civil Service Code Differences are based on '% Yes' score Difference from previous survey Difference from CS High Performers % Yes % No % 82% D01. Are you aware of the Civil Service Code? 18 0 **-10** ♦ -13 ♦ D02. Are you aware of how to raise a concern under the Civil Service Code? 37 63% 0 **-2** ♦ **-8** ♦ D03. Are you confident that if you raised a concern under the Civil Service Code in +2 ♦ 37 63% -13 ♦ [your organisation] it would be investigated properly?

Returns: 37,509

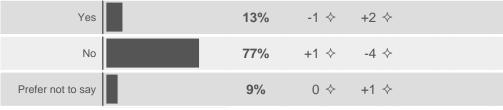
Returns: 37,509 Response rate: 49% Civil Service People Survey 2019

All questions by theme

Discrimination

E01. Have you been discriminated against at work, in the past 12 months?^

Difference from previous survey Difference from CS2019



Of those who said they had experienced discrimination at work in the last 12 months, 90% said it occurred in [your organisation] while 10% said it occurred in another organisation.

For respondents who selected 'Yes' to E01.

E02. On which of the following grounds were you discriminated against?^ (multiple selection)

Response Count

♦ indicates statistically significant difference from comparison

^ indicates a variation in question wording from your previous survey

Age	873	
Caring responsibilities	489	
Disability	741	
Ethnic background	600	
Gender	709	
Gender reassignment or perceived gender	17	
Grade or responsibility level	912	
Main spoken/ written language or language ability	149	
Marital status or civil partnership	84	
Mental health	663	
Pay	591	
Pregnancy, maternity or paternity	129	
Religion or belief	202	
Sex	215	
Sexual orientation	209	
Social or educational background	227	
Working location	633	
Working pattern	855	
Any other grounds	710	
Prefer not to say	647	



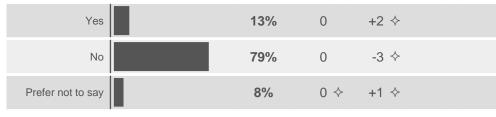
Returns: 37,509 Response rate: 49% Civil Service People Survey 2019

All questions by theme

Bullying and harassment

E03. Have you been bullied or harassed at work, in the past 12 months?^

Difference from previous survey Difference from CS2019



Of those who said they had experienced bullying and/or harassment at work in the last 12 months, 92% said it occurred in [your organisation] while 8% said it occurred in another organisation.

For respondents who selected 'Yes' to E03.

E03A. How would you describe the nature of the bullying and/or harassment you experienced?^ (multiple selection)

Response Count

♦ indicates statistically significant difference from comparison

^ indicates a variation in question wording from your previous survey

Comments about my personal appearance	700	
,, , , , , , , , , , , , , , , , , , , ,	700	
Sexual harassment (e.g. sexual comments or jokes, unwelcome sexual advances, touching or assault)	353	
ading gossip or making false accusations about me	1,700	
Intimidation or verbal aggression (e.g. shouting, swearing, making threats)	1,538	
sical assault (e.g. object thrown at me, pushed, hit)	118	
Humiliated in front of team or others	2,160	
legative Micromanagement (e.g. excessive control; made to feel incompetent)	2,056	
oval of job responsibilities, unconstructive criticism, or impossible/changing expectations	1,134	
Treated less favourably to others	2,032	
Ignored, excluded, marginalised	1,737	
Undermining or taking credit for my work	1,278	
Denied time off for personal ill health	286	
Denied time off for family or caring responsibilities	320	
Disclosure of personal / sensitive information to colleagues without my consent	562	
Something else not listed here	545	
Prefer not to say	258	

Returns: 37,509 Response rate: 49% Civil Service People Survey 2019

All questions by theme

Bullying and harassment

^ indicates a variation in question wording from your previous survey

For respondents who selected 'Yes' to E03. E04. Who bullied and/or harassed you?^ (multiple selection)

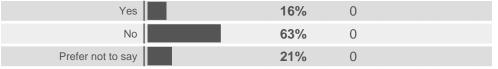
n)

For respondents who selected 'Yes' to E03. E06. How would you describe your situation now?^

Difference from CS2019

indicates statistically significant difference from comparison

Appropriate action was taken to address the behaviour I experienced



The bullying and/or harassment has stopped



The culture in my area allows this kind of behaviour to continue

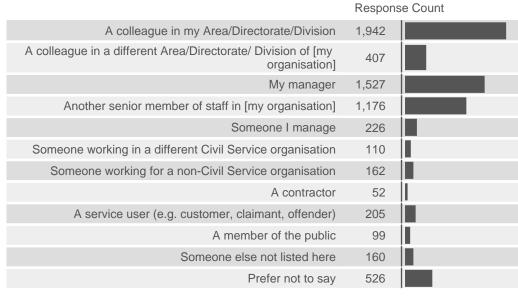
Yes	56	6% 0
No	250	0
Prefer not to say	199	% +1

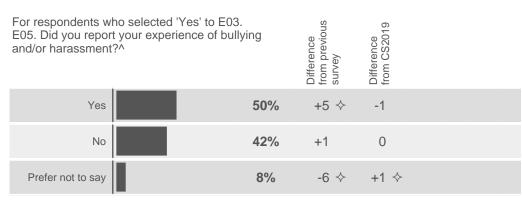
I felt like I was punished for reporting the incident



I moved to another team or role to avoid the behaviour

Yes	23%	+2 ♦
No	61%	+1
Prefer not to say	16%	0





Returns: 37,509 Response rate: 49% Civil Service People Survey 2019

♦ indicates statistically significant difference from comparison Additional questions selected by organisation Please check which of your organisations selected each block before interpreting these results. % Positive Difference My Organisation Strongly Neither Disagree Strongly agree disagree I am familiar with [my organisation's] values / purpose / mission 58 86% LQA1 10 -1 I believe the process of filling vacancies within [my organisation] is fair 24 16 48% **-2** ♦ LQA2 [My organisation] provides good support for employees' health, wellbeing and LQA3 45 20 64% 9 **-4** ♦ resilience I believe my Area/Directorate/Division is taking action to combat discrimination, 58% LQA4 41 28 8 **-2** ♦ bullying and/or harassment Safe to Challenge * indicates negatively phrased question(s) where % positive is the proportion who selected "no" Strongly Agree In the last 12 months, I have seen someone else being bullied or treated Yes: 26% No: 64% 64% -5 ♦ LQB1 unfairly in [my organisation]* Prefer not to say: 10% I make a point of tackling bullying, harassment and other inappropriate LQB2 50 22 74% +6 ♦ behaviours when I see it happening around me I feel comfortable speaking to those more senior than me about their actions 39 56% LQB3 20 17 +3 ♦ and impact I feel confident that if I challenged someone more senior than me in my LQB4 29 28 20 40% **-2** ♦ Area/Directorate/Division they would be open to receiving the challenge

Returns: 37,509 Response rate: 49% Civil Service People Survey 2019

	•			•		'
Addi	tional questions selected by organisation					ates statistically significant difference from comparison
Char	nge Management	Strongly agree	Agree	Neither Disagree Strongly disagree	% Positive	Difference from benchmark
LQC1	I get to find out the reasons behind key changes that happen in [my organisation]	6	36	28 22 8	42%	-4 ♦
LQC2	I understand what support is available to me as I am affected by organisational change	8	43	26 17 6	51%	-1
LQC3	I feel that change is managed well in my Area/Directorate/Division	7	31	29 21 11	38%	-5 ♦
LQC4	I feel positive about the future of [my organisation]	7	25	28 24 17	32%	-22 ♦
Sma	rter Working	Strongly	Agree	Neither Disagree Strongly disagree		
LQD1	My manager trusts me to do my job effectively even if working in a different location to them (for example, in a different office, or from home)		58	33 5	91%	+1
LQD2	My manager supports me to work as flexibly as possible in line with the requirements of my role		56	33 6	89%	+2 ♦
LQD3	Smarter Working allows me to be more productive in my role		51	30 12	81%	+2 �
LQD4	I feel confident in using modern workplace technologies to connect and collaborate with colleagues		47	39 8 5	86%	+4 ♦

Civil Service People Survey 2019

Response rate: 49%

♦ indicates statistically significant difference from comparison Additional questions selected by organisation **Wellbeing at Work** During the last 12 months, I have felt unwell as a result of work-related stress* LQF1 27 14 32 46% -5 ♦ The people in my team genuinely care about my wellbeing 50 76% LQF2 -3 ♦ My manager creates a positive atmosphere at work which supports my health LQF3 42 21 64% **-6** ♦ and wellbeing After a period of sickness absence, my manager and I have a Return to Work LQF4 Yes: 86% No: 14% 86% 0 discussion **Performance Management** Strongly Strongly I feel empowered by my manager to do my job 44 13 7 78% +1 ♦ LQH1 The one-to-one conversations I have with my manager are helping me to LQH2 39 65% +2 ♦ achieve my full potential Annually In general, how often do you discuss the following with your manager: How LQH3a 43 24 well I am meeting my work objectives? In general, how often do you discuss the following with your manager: My LQH3b 38 35 development needs and career goals? In general, how often do you discuss the following with your manager: My LQH3c 38 personal wellbeing and/or work-related stress?

Returns: 37,509



Returns: 37,509 Response rate: 49% Civil Service People Survey 2019

	. totalilo i oʻ,	300		ороноо .	a.oo /	, ,	0000	30p.0 30.10 j = 0.0
Add	itional questions selected by organisation						cates statistically significar	at difference from comparison
Supp	oort for Managers	Strongly agree	Agree	Neither Disag	ree Strongly disagree	% Positive	Difference from benchmark	
LQI1	I understand what is expected of me as a manager		46	46	5	92%	-1	
LQI2	As a manager, I feel adequately supported to deliver my responsibilities	37	7	43	8 8	80%	+2	
LQI3	As a manager, I feel confident in supporting others with their health and wellbeing at work		47	45	5 5	92%	+3 ♦	
LQI4	As a manager, I feel confident in addressing poor performance in my team	4	43	45	8	88%	+7 ♦	
Cont	inuous Learning	Strongly agree	Agree	Neither Disag	ree Strongly disagree			
LQJ1	I think my current job makes the most of my skills and strengths	15	46	5 15	17 6	61%	0	
LQJ2	I am learning on a regular basis from working with my colleagues	19		54	15 9	72%	-6 ♦	
LQJ3	My manager coaches me regularly to support my continuous learning and to improve the services/work we deliver	13	38	23	17 8	51%	-4 💠	
LQJ4	Investing time in learning and development activities is given priority in my Area/Directorate/Division	11	33	28	19 9	44%	-8 ♦	

Returns: 37,509

Response rate: 49%

Civil Service People Survey 2019

♦ indicates statistically significant difference from comparison Additional questions selected by organisation Positive **Ministry of Justice Questions** Strongly 15 7 I have a strong sense of purpose at work 75% LQN1 50 People treat others with humanity where I work 55 14 79% LQN2 82% I am treated with humanity at work 57 13 LQN3 The people in my team are open to new ideas to improve the services we 75% LQN4 53 17 6 deliver My manager recognises when I work together with people in other teams not LQN5 47 18 71%

** this is a negatively phrased question where % positive is the proportion who selected "no"

♦ indicates statistically significant difference from comparison

Returns: 37,509 Response rate: 49% Civil Service People Survey 2019

Proxy Stress Index and PERMA Index

The same of the fact that the state of the same for the same of





% positive

33%

79%

Difference from previous survey +1 ♦

Difference from CS2019 -1 ♦

Difference from CS High Performers -2 ♦

Proxy Stress Index

This index aligns to the Health and Safety Executive's stress management tool, using the 8 questions from the People Survey shown below. We calculate it in the same way as the Employee Engagement Index.

We have 'inverted' the final index so that it is a measure of conditions which can add to stress rather than alleviate stress, i.e. a higher index score represents a more stressful environment.

B05	I have a choice in deciding how I do my work	66%
B08	My manager motivates me to be more effective in my job	69%
B18	The people in my team can be relied upon to help when things get difficult in my job	83%
B26	I am treated with respect by the people I work with	83%
B30	I have clear work objectives	76%
B33	I have an acceptable workload	58%
D/6	I have the opportunity to contribute my views before decisions are made	220/

E03 Have you been bullied or harassed at work, in the past 12 months?**

PERMA Index

This index measures the extent to which employees are 'flourishing' in the workplace around the 5 dimensions: Positive emotion, Engagement, Relationships, Meaning and Accomplishment.

The index is computed using the questions from the People Survey shown below and combining them in the same way as the Employee Engagement Index.

A high score represents a greater proportion of employees agreeing with the statements below or rating the two wellbeing questions as high.

		% positive
B01	I am interested in my work	89%
B03	My work gives me a sense of personal accomplishment	76%
B18	The people in my team can be relied upon to help when things get difficult in my job	83%
W01	Overall, how satisfied are you with your life nowadays?	64%
W02	Overall, to what extent do you feel that the things you do in your life are worthwhile?	71%

that affect me

Returns: 37.509 Response rate: 49% Civil Service People Survey 2019

Appendix

Glossary of key terms

% positive The proportion who selected either "agree" or "strongly agree" for a question (or all questions within a theme in the case of **Theme score % positive**), unless otherwise indicated.

Previous survey Comparisons to the previous survey relate to the results from the 2018 Civil Service People Survey. Where a question is flagged as changed since the last survey (^) comparisons

should be treated with caution as changes to wording may affect how people respond to the question.

CS2019 The CS2019 benchmark is the median percent positive (unless otherwise indicated) across all Civil Service organisations that participated in the 2019 Civil Service People Survey.

where data was not suppressed.

CS High Performers For each question, unless otherwise indicated, this is the upper quartile score across all Civil Service organisations that took part in the 2019 Civil Service People Survey, where

data was not suppressed. For question W04 and the Proxy Stress Index, we have used the lower quartile.

For these questions, the benchmark is the median percent positive (unless otherwise indicated) across all Civil Service organisations that selected these questions for inclusion in Difference from benchmark

their 2019 Civil Service People Survey, so it is not representative of the whole Civil Service.

Rounding

Results are presented as whole numbers for ease of reading, with rounding performed at the last stage of calculation for maximum accuracy. Therefore in some instances, the differences presented in this report will not match the rounded figures of the scores being compared. For example, if your unrounded Engagement Index score is 75.43647583%, your organisation overall's score is 74.63572484% and the difference between the two is +0.800751%, in this report these scores would appear as 75%, 75% and +1.

Statistical significance: <



Statistical testing has been carried out to identify statistically significant differences between your results and a number of comparators. You can therefore be confident that the difference represents a real difference in opinion between the results. Please note that there needs to be 30 responses at question level, 20 responses at theme level and 10 responses at index level for statistical testing to be carried out on the corresponding scores. If you received a lower number of responses, then statistical significance testing won't have been conducted.

The employee engagement index

The survey includes five questions that make up the engagement index (B47-B51). The index score represents the average level of engagement in that unit and ranges from 0 to 100. An index score of 0 represents all respondents in that unit saying they strongly disagree to all five engagement questions and a score of 100 represents all respondents saying they strongly agree to all five engagement questions.

Confidentiality

The survey was carried out as part of the 2019 Civil Service People Survey, which is managed by the Cabinet Office on behalf of all participating organisations. The Cabinet Office commissioned ENGINE Transformation to carry out the survey. ENGINE Transformation is a member of the Market Research Society, and is bound by their strict code of conduct and confidentiality rules. These rules do not allow for the breakdown of the results to the extent where the anonymity of individuals may be compromised. Groups of fewer than 10 respondents will not be reported on, however their responses do contribute to the overall scores for the unit and organisation they belong to and the overall Civil Service results.

ENIGINE's Privacy Policy (https://transformation.enginegroup.com/privacy-notice) tells you how they keep personal data safe and who to contact to exercise your rights of control under the new GDPR regulations.

The Civil Service People Survey Privacy Notice can be found on GOV.UK (https://www.gov.uk/government/publications/people-survey-privacy-information-notice/privacy-notice-civil-service-people-survey)

