



10 DOWNING STREET
LONDON SW1A 2AA

THE PRIME MINISTER

31 January 2020

Dear Mark,

Thank you for all your work as a Minister in the Department for Exiting the European Union.

I am very grateful for all the hard work that you have put in since your appointment in 2017. Your experience in the European Parliament and your knowledge of European institutions has been invaluable. I know that you have faced particular challenges as a Minister in the House of Lords, where the Government has no majority, but your hard work paid off when the Withdrawal Agreement Bill was passed by the House last week. I am very grateful for your contribution to securing this historic moment for our country.

Thanks to your work and that of the Department, we are delivering on our promises to the British people and we can now focus on building a new, strong relationship with our friends in the EU, while putting the arguments and divisions of the last few years behind us.

Thank you again.

All best
as ever
Boris

The Lord Callanan