

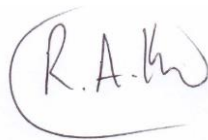


BAR Associates Limited

We, the undersigned, commit to honour the Armed Forces Covenant and support the Armed Forces Community. We recognise the value Serving Personnel, both Regular and Reservists, Veterans and military families contribute to our business and our country.

Signed on behalf of:

BAR Associates Limited

A handwritten signature in black ink, appearing to read "R.A. Kw", enclosed within a circular scribble.

Signed: _____

Position: CEO _____

Date: 6th January 2020 _____



The Armed Forces Covenant

An Enduring Covenant Between

The People of the United Kingdom

Her Majesty's Government

– and –

All those who serve or have served in the Armed Forces of the Crown

And their Families

The first duty of Government is the defence of the realm. Our Armed Forces fulfil that responsibility on behalf of the Government, sacrificing some civilian freedoms, facing danger and, sometimes, suffering serious injury or death as a result of their duty. Families also play a vital role in supporting the operational effectiveness of our Armed Forces. In return, the whole nation has a moral obligation to the members of the Naval Service, the Army and the Royal Air Force, together with their families. They deserve our respect and support, and fair treatment.

Those who serve in the Armed Forces, whether Regular or Reserve, those who have served in the past, and their families, should face no disadvantage compared to other citizens in the provision of public and commercial services. Special consideration is appropriate in some cases, especially for those who have given most such as the injured and the bereaved.

This obligation involves the whole of society: it includes voluntary and charitable bodies, private organisations, and the actions of individuals in supporting the Armed Forces. Recognising those who have performed military duty unites the country and demonstrates the value of their contribution. This has no greater expression than in upholding this Covenant.

Section 1: Principles Of The Armed Forces Covenant

1.1 We **BAR Associates Limited** will endeavour in our business dealings to uphold the key principles of the Armed Forces Covenant, which are:

- *no member of the Armed Forces Community should face disadvantage in the provision of public and commercial services compared to any other citizen*
- *in some circumstances special treatment may be appropriate especially for the injured or bereaved.*

Section 2: Demonstrating our Commitment

2.1 **BAR Associates Limited** recognises the value serving personnel, reservists, veterans and military families bring to our business. We will seek to uphold the principles of the Armed Forces Covenant, by:

- *promoting the fact that we are an armed forces-friendly organisation – ensuring that the richness of skills and expertise held by those involved with the military are exposed through our work to serve the UK Defence and Security sectors with world-leading capabilities from innovative UK capability providers;*
- *seeking to support the employment of veterans young and old and working with the Career Transition Partnership (CTP), in order to establish a tailored employment pathway for Service Leavers – providing opportunities to apply established skills and expertise with new applications of knowledge augmented by BAR and its tools, techniques and methodologies;*
- *Offered through associate part-time or permanent roles as applicable we aim to:*
 - *strive to support the employment of Service spouses and partners*
 - *endeavour to offer a degree of flexibility in granting leave for Service spouses and partners before, during and after a partner's deployment;*
 - *seek to support our employees who choose to be members of the Reserve forces, including by accommodating their training and deployment where possible;*

- *offering support to our local cadet units, either in our local community or in local schools through the offer of engaging local units with skills-based education centred upon defence business expertise;*
- *where possible;*
 - *aiming to actively participate in Armed Forces Day;*
 - *embracing the opportunity to offer work experience to disadvantaged service leavers as a way of providing wider sets of skills necessary for securing longer term employment.*

2.2 We will publicise these commitments through our literature and/or on our website, setting out how we will seek to honour them and inviting feedback from the Service community and our customers on how we are doing.