

Response rate: 92% Civil Service People Survey 2019

♦ Statistically significant difference from comparison

Engagement Index

62[%]

0

-5 ♦

+4 \diamond

Difference from previous survey

Difference from CS2019

Difference from CS High Performers My work

78%

Difference from previous survey

Difference from CS2019

Difference from CS -2
High Performers

Organisational objectives and purpose 80%

0

-3 ♦

-2 ♦

Returns: 4.116

Difference from previous survey

Difference from CS2019

Difference from CS -7 ♦ High Performers

My manager

73%

+2 ♦

-1 ♦

-3 ♦

Difference from previous survey

Difference from CS2019

Difference from CS High Performers My team

85%

+1 ♦

+3 ♦

0

0

+8 ♦

-1 ♦

Difference from previous survey

Difference from CS2019

Difference from CS High Performers

Learning and development

64%

Difference from previous survey

Difference from CS2019

Difference from CS High Performers Inclusion and fair treatment

83%

+2 ♦

Difference from previous survey

Difference from CS2019

+5 ♦

Difference from CS High Performers Resources and workload

75%

Difference from previous survey

Difference from CS2019

+2 ♦

+1 ♦

Difference from CS High Performers Pay and benefits

39%

Difference from previous survey

Difference from CS2019

+2

+5

+5

Difference from CS High Performers Leadership and managing change

57%

Difference from previous survey

Difference from CS2019

Difference from CS High Performers



Returns: 4.116 Response rate: 92% Civil Service People Survey 2019

Taking action



Discrimination, bullying and harassment



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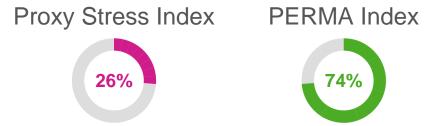
Wellbeing

your life nowadays?



yesterday?

yesterday?

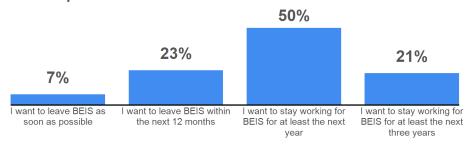


the things you do in

your life are

worthwhile?

Your plans for the future





Returns: 4,116 Response rate: 92% Civil Service People Survey 2019

Headline scores

Highest positive scoring % Positive questions	Highest neutral scoring questions	% Neutral	Highest negative scoring questions	% Negative
B09 My manager is considerate of my life outside work	B43 When changes are made in BEIS the usually for the better	ey are	B37 Compared to people doing a similar organisations I feel my pay is reas	ar job in other conable
90%		45%		43%
B54 I am trusted to carry out my job effectively	B17 Poor performance is dealt with effect team	ively in my	B35 I feel that my pay adequately refler performance	cts my
90%		44%		39%
B01 I am interested in my work	B53 Where I work, I think effective action taken on the results of the last survey	has been y	B36 I am satisfied with the total benefit	s package
89%		38%		35%
B26 I am treated with respect by the people I work with	B50 BEIS inspires me to do the best in m	y job	B49 I feel a strong personal attachmen	t to BEIS
89%		35%		27%
B31 I have the skills I need to do my job effectively	B51 BEIS motivates me to help it achieve objectives	its	B45 I have the opportunity to contribute before decisions are made that aff	e my views ect me
89%		35%		24%

Please note that only questions B01-B60 are included in the above rankings





Returns: 4,116 Response rate: 92% Civil Service People Survey 2019

♦ indicates statistically significant difference from comparison All questions by theme ^ indicates a variation in question wording from your previous survey Difference from CS High Performers % Positive Difference **78**% My work **-2** ♦ from Neither Disagree Strongly Strongly previous survey B01 I am interested in my work 6 89% **-1** ♦ 48 **-1** ♦ -3 ♦ 10 9 78% -2 ♦ B02 I am sufficiently challenged by my work 45 -5 ♦ **-4** ♦ 75% B03 My work gives me a sense of personal accomplishment 48 14 8 -3 ♦ -3 ♦ -5 ♦ B04 I feel involved in the decisions that affect my work 44 17 14 63% +4 ♦ **-1** ♦ B05 I have a choice in deciding how I do my work 48 10 5 82% -1 ♦ +4 ♦ 0 **Organisational** Difference from objectives and purpose Strongly Neither Disagree Strongly previous disagree survey B06 I have a clear understanding of BEIS's objectives 13 7 57 79% 0 -3 ♦ -7 ♦ B07 I understand how my work contributes to BEIS's objectives 53 12 6 81% **-1** ♦ -3 ♦ **-7** ♦



Returns: 4,116 Response rate: 92% Civ

Civil Service People Survey 2019

♦ indicates statistically significant difference from comparison All questions by theme ^ indicates a variation in question wording from your previous survey Difference from CS High Performers Difference from CS2019 Positive Difference My manager from Strongly previous survey % B08 My manager motivates me to be more effective in my job 13 8 76% 0 +4 ♦ B09 My manager is considerate of my life outside work 90% 36 6 +1 ♦ +3 ♦ +1 ♦ B10 My manager is open to my ideas 40 87% +4 ♦ +1 ♦ B11 My manager helps me to understand how I contribute to BEIS's objectives 41 24 9 64% -7 ♦ **-1** ♦ -3 ♦ B12 Overall, I have confidence in the decisions made by my manager 43 11 5 80% 0 +4 ♦ 0 84% B13 My manager recognises when I have done my job well 43 +4 ♦ +1 ♦ B14 I receive regular feedback on my performance 69% 44 16 11 0 +1 ♦ -3 ♦ B15 The feedback I receive helps me to improve my performance +2 ♦ 42 22 **-1** ♦ **-**2 ♦ B16 I think that my performance is evaluated fairly 46 20 6 71% +3 ♦ +2 ♦ 0 38% B17 Poor performance is dealt with effectively in my team 28 44 0 -2 ♦ -5 ♦



Returns: 4,116 Response rate: 92% Civil Service People Survey 2019

♦ indicates statistically significant difference from comparison All questions by theme ^ indicates a variation in question wording from your previous survey Difference from previous survey Difference from CS High Performers Difference from CS2019 Positive Difference My team **+1** ♦ from Strongly Disagree previous % The people in my team can be relied upon to help when things get difficult in my 88% +2 ♦ 0 \$ 44 job The people in my team work together to find ways to improve the service we 37 48 10 86% +3 ♦ -1 ♦ provide The people in my team are encouraged to come up with new and better ways of 46 13 80% 0 **-1** ♦ +3 ♦ doing things Learning and Difference from development Strongly Neither Strongly previous disagree survey I am able to access the right learning and development opportunities when I need 51 17 8 73% +8 ♦ +2 ♦ Learning and development activities I have completed in the past 12 months have 61% 8 43 28 **-1** ♦ +2 ♦ helped to improve my performance 65% B23 There are opportunities for me to develop my career in BEIS 44 20 9 0 +15 ♦ +8 ♦ Learning and development activities I have completed while working for BEIS are 29 10 57% +7 ♦ +2 ♦ 41 +1 ♦ helping me to develop my career

Department for Business, Energy and Industrial Strategy

Returns: 4.116 Response rate: 92% Civil Service People Survey 2019 ♦ indicates statistically significant difference from comparison All questions by theme ^ indicates a variation in question wording from your previous survey Difference from CS High Performers Difference from CS2019 Positive Inclusion and fair Difference from treatment Strongly Disagree previous agree survey % B25 I am treated fairly at work 39 86% 0 +2 ♦ B26 I am treated with respect by the people I work with 45 89% 0 +3 ♦ +1 ♦ B27 I feel valued for the work I do 45 13 8 76% +1 ♦ +8 ♦ +3 ♦ I think that BEIS respects individual differences (e.g. cultures, working styles, 11 5 82% +4 ♦ 46 -1 ♦ 0 \$ backgrounds, ideas, etc.) Resources and Difference **+2** ♦ from workload Strongly Neither Disagree Strongly previous survev B29 I get the information I need to do my job well 15 9 +2 ♦ +3 ♦ 57 74% **-2** ♦ B30 I have clear work objectives 52 15 11 **-4** ♦ **-8** < B31 I have the skills I need to do my job effectively 60 8 89% 0 -3 ♦ 29 +1 ♦ B32 I have the tools I need to do my job effectively 58 13 6 +7 ♦ 79% +3 ♦ +1 ♦ B33 I have an acceptable workload 51 16 66% +2 ♦ **-2** ♦ 14 10

+3 ♦

+1 <

-4 ♦

72%

48

14

B34 I achieve a good balance between my work life and my private life



managing change

Department for Business, Energy and Industrial Strategy

Returns: 4.116 Response rate: 92% Civil Service People Survey 2019

All questions by theme



	0 0	5	survey	•	uisag	jicc					
B38	Senior Civil Se	ervants (SCS) in BEIS are sufficiently visible	21	53	14 9	9	74%	0	+11 ♦	+1 ♦	
B39	I believe the ac	ctions of Senior Civil Servants (SCS) are consisten	nt with BEIS's	48	26	6	65%	+1 💠	+10 💠	+1 ♦	
B40	I believe that the for the future of	ne Permanent Secretary and Directors General har	ve a clear vision 14	41	34	9	55%	0	+5 ♦	-6 ♦	

previous

Strongly

Neither

46

26

11 5



57%

+2 ♦

+8 ♦

+1 ♦

B46 I think it is safe to challenge the way things are done in BEIS



Returns: 4,116 Response rate: 92% Civil Service People Survey 2019 ♦ indicates statistically significant difference from comparison All questions by theme ^ indicates a variation in question wording from your previous survey Difference from previous survey Difference from CS High Performers Difference from CS2019 Positive Engagement The following five questions, measuring pride, advocacy, attachment, inspiration and motivation, are used to Disagree create your Employee Engagement Index score. disagree % B47 I am proud when I tell others I am part of BEIS 62% 0 45 8 28 **-10** ♦ B48 I would recommend BEIS as a great place to work 6 70% 49 22 +4 ♦ +9 ♦ 0 B49 I feel a strong personal attachment to BEIS 28 34 21 40% 0 -13 ♦ **-19** ♦ B50 BEIS inspires me to do the best in my job 37 13 49% 0 -3 ♦ **-11** ♦ 35 **-2** ♦ B51 BEIS motivates me to help it achieve its objectives 37 35 48% +1 ♦ -8 < **Taking action** Agree Strongly Neither Disagree disagree agree I believe that Senior Civil Servants (SCS) in BEIS will take action on the results 46 23 62% from this survey

34

38

survev

+2 ♦ +10 ♦

+4 ♦

Where I work, I think effective action has been taken on the results of the last



Returns: 4.116 Response rate: 92% Civil Service People Survey 2019 ♦ indicates statistically significant difference from comparison All questions by theme ^ indicates a variation in question wording from your previous survey Difference from previous survey Difference from CS High Performers Difference from CS2019 Positive **Organisational culture** Strongly % B54 I am trusted to carry out my job effectively 90% **-1** ♦ **-2** ♦ 6 B55 I believe I would be supported if I try a new idea, even if it may not work 54 13 6 79% +6 ♦ +2 ♦ In BEIS, people are encouraged to speak up when they identify a serious policy 51 18 6 73% +3 ♦ **-2** ♦ +1 < or delivery risk B57 I feel able to challenge inappropriate behaviour in the workplace 8 51 18 70% +3 ♦ -1 ♦ 0 B58 BEIS is committed to creating a diverse and inclusive workplace 52 12 82% 0 +6 ♦ +2 ♦ **Civil Service vision** Strongly Neither Disagree disagree agree B59 I am aware of the Civil Service vision for 'A Brilliant Civil Service' 51 14 69% +4 ♦ +11 ♦ 0 **Leadership statement** Most of Some-Rarely Managers in my Area/Directorate/Division actively role model the behaviours set

50

19

75%

The % positive for this question is the proportion who selected either "Always" or "Most of the time".

out in the Civil Service Leadership Statement^

New

+9 ♦

+3 ♦



Returns: 4,116 Response rate: 92%

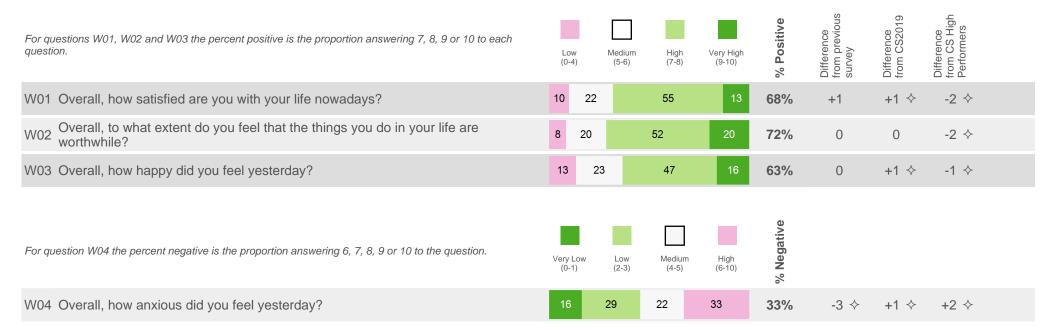
Civil Service People Survey 2019

All questions by theme

♦ indicates statistically significant difference from comparison

Wellbeing

The four wellbeing questions use a 11-point scale. The scale ranges from 0 to 10 for each question, where 0 is equivalent to 'not at all' (e.g. 'not at all satisfied' or 'not at all worthwhile') and where 10 is equivalent to 'completely' (e.g. 'completely satisfied' or 'completely anxious').



[^] indicates a variation in question wording from your previous survey



Returns: 4.116 Response rate: 92% Civil Service People Survey 2019 ♦ indicates statistically significant difference from comparison All questions by theme ^ indicates a variation in question wording from your previous survey Your plans for the future Difference from previous survey C01. Which of the following statements most reflects your current thoughts about working for BEIS? I want to leave BEIS as soon as possible 7% 0 < I want to leave BEIS within the next 12 months 23% +3 ♦ +8 ♦ I want to stay working for BEIS for at least the next year 50% **-2** ♦ +17 ♦ I want to stay working for BEIS for at least the next three years 21% **-2** ♦ -23 ♦ The Civil Service Code Differences are based on '% Yes' score Difference from previous survey Difference from CS High Performers % Yes % No % Yes 98% D01. Are you aware of the Civil Service Code? +1 ♦ +6 ♦ +3 ♦ D02. Are you aware of how to raise a concern under the Civil Service Code? 39 61% 0 -5 ♦ **-11** ♦ D03. Are you confident that if you raised a concern under the Civil Service Code in

BEIS it would be investigated properly?

+1 ♦

24

76%

+5 ♦

0 \$



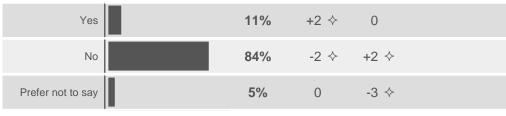
Returns: 4,116 Response rate: 92% Civil Service People Survey 2019

All questions by theme

Discrimination

E01. Have you been discriminated against at work, in the past 12 months?^

Difference from previous survey Difference from CS2019



Of those who said they had experienced discrimination at work in the last 12 months, 78% said it occurred in BEIS while 22% said it occurred in another organisation.

For respondents who selected 'Yes' to E01. E02. On which of the following grounds were you discriminated against?^ (multiple selection)

Response Count

indicates statistically significant difference from comparison

indicates a variation in question wording from your previous survey

Age	116	
Caring responsibilities	37	
Disability	52	
Ethnic background	89	
Gender	91	
Gender reassignment or perceived gender		
Grade or responsibility level	113	
Main spoken/ written language or language ability	26	
Marital status or civil partnership		
Mental health	57	
Pay	36	
Pregnancy, maternity or paternity	10	
Religion or belief	12	
Sex	25	
Sexual orientation	19	
Social or educational background	52	
Working location	32	
Working pattern	84	
Any other grounds	39	
Prefer not to say	45	

Please note: Counts of fewer than ten responses are suppressed and replaced with '--'





Returns: 4,116 Response rate: 92% Civil Service People Survey 2019

All questions by theme

Bullying and harassment

E03. Have you been bullied or harassed at work, in the past 12 months?^

Difference from previous survey Difference from CS2019

Yes	10%	+2 ♦	-1 ♦	
No	85%	-2 	+3 ♦	
Prefer not to say	5%	0	-2 ♦	

Of those who said they had experienced bullying and/or harassment at work in the last 12 months, 77% said it occurred in BEIS while 23% said it occurred in another organisation.

For respondents who selected 'Yes' to E03. E03A. How would you describe the nature of the bullying and/or harassment you experienced?^ (multiple selection)

Response Count

♦ indicates statistically significant difference from comparison

^ indicates a variation in question wording from your previous survey

Comments about my personal appearance	42	
Sexual harassment (e.g. sexual comments or jokes, unwelcome sexual advances, touching or assault)	40	
Spreading gossip or making false accusations about me	99	
Intimidation or verbal aggression (e.g. shouting, swearing, making threats)	143	
Physical assault (e.g. object thrown at me, pushed, hit)		
Humiliated in front of team or others	179	
Negative Micromanagement (e.g. excessive control; made to feel incompetent)	218	
Removal of job responsibilities, unconstructive criticism, or impossible/changing expectations	162	
Treated less favourably to others	156	
Ignored, excluded, marginalised	152	
Undermining or taking credit for my work	149	
Denied time off for personal ill health		
Denied time off for family or caring responsibilities		
Disclosure of personal / sensitive information to colleagues without my consent	40	
Something else not listed here	47	
Prefer not to say	17	

Please note: Counts of fewer than ten responses are suppressed and replaced with '--'



Returns: 4,116 Response rate: 92% Civil Service People Survey 2019

All questions by theme

Bullying and harassment

For respondents who selected 'Yes' to E03. E04. Who bullied and/or harassed you?^ (multiple selection)

For respondents who selected 'Yes' to E03. E06. How would you describe your situation now?^

Difference from CS2019

♦ indicates statistically significant difference from comparison

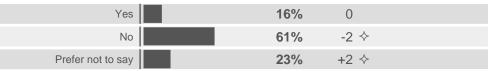
^ indicates a variation in question wording from your previous survey

Response Count

-1	1	
42	142	A colleague in my Area/Directorate/Division
39	39	A colleague in a different Area/Directorate/ Division of BEIS
31	131	My manager
76	76	Another senior member of staff in BEIS
20	20	Someone I manage
43	43	Someone working in a different Civil Service organisation
22	22	Someone working for a non-Civil Service organisation
12	12	A contractor
		A service user (e.g. customer, claimant, offender)
		A member of the public
11	11	Someone else not listed here
48	48	Prefer not to say

Please note: Counts of fewer than ten responses are suppressed and replaced with '--'

Appropriate action was taken to address the behaviour I experienced



The bullying and/or harassment has stopped



The culture in my area allows this kind of behaviour to continue

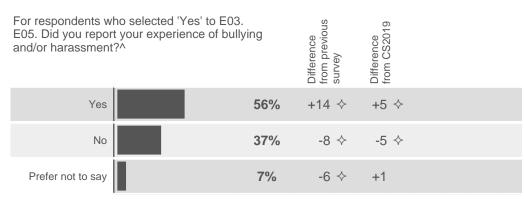
Yes	53%	-2 ♦
No	29%	+4 �
Prefer not to say	18%	-1

I felt like I was punished for reporting the incident

Yes	16 % -1 ♦
No	59 % +4 ♦
Prefer not to say	25% -2 ♦

I moved to another team or role to avoid the behaviour

Yes	37%	+15 ♦
No	48%	-12 ♦
Prefer not to say	15%	-1





Returns: 4,116 Response rate: 92% Civil Service People Survey 2019

	3,							
Add	tional questions selected by organisation						cates statistically signi	ficant difference from comparison
	to Challenge s negatively phrased question(s) where % positive is the proportion who selected "no"	Strongly agree	Agree Ne	either Disagree	Strongly	% Positive	Difference from benchmark	
LQB1	In the last 12 months, I have seen someone else being bullied or treated unfairly in BEIS*	`	es: 19% Prefer not	No: 75% to say: 5%	D	75%	+7 ♦	
LQB2	I make a point of tackling bullying, harassment and other inappropriate behaviours when I see it happening around me	19	48	2	29	67%	-1 ♦	
LQB3	I feel comfortable speaking to those more senior than me about their actions and impact	15	41	21	19	56%	+3 ♦	
LQB4	I feel confident that if I challenged someone more senior than me in my Area/Directorate/Division they would be open to receiving the challenge	12	37	29	16 6	49%	+7 ♦	
Char	nge Management	Strongly	Agree Ne	either Disagree	Strongly disagree			
LQC1	I get to find out the reasons behind key changes that happen in BEIS	7	41	31	18	48%	+2 ♦	
LQC2	I understand what support is available to me as I am affected by organisational change	9	47	28	14	56%	+4 ♦	
LQC3	I feel that change is managed well in my Area/Directorate/Division	10	45	29	13	54%	+11 ♦	
LQC4	I feel positive about the future of BEIS	12	45	31	9	57%	+2 ♦	

Please note that the benchmark for the questions on this page is the average score across the organisations that chose to include them in their survey, so it is not representative of the whole Civil Service.



Returns: 4.116 Response rate: 92% Civil Service People Survey 2019 & Industrial Strategy ♦ indicates statistically significant difference from comparison Additional questions selected by organisation **Performance Management** Strongly LQH1 I feel empowered by my manager to do my job 46 9 7 82% +5 ♦ The one-to-one conversations I have with my manager are helping me to 69% LQH2 +6 ♦ achieve my full potential Quarterly Annually In general, how often do you discuss the following with your manager: How 32 33 well I am meeting my work objectives? In general, how often do you discuss the following with your manager: My 33 development needs and career goals? In general, how often do you discuss the following with your manager: My 30 16 personal wellbeing and/or work-related stress? **Continuous Learning** Strongly Stronaly LQJ1 I think my current job makes the most of my skills and strengths 17 18 59% 44 **-2** ♦ I am learning on a regular basis from working with my colleagues 12 7 LQJ2 53 79% +1 ♦ My manager coaches me regularly to support my continuous learning and to LQJ3 40 24 16 56% +1 ♦ improve the services/work we deliver

Please note that the benchmark for the questions on this page is the average score across the organisations that chose to include them in their survey, so it is not representative of the whole Civil Service.

43

23



Area/Directorate/Division

LQJ4

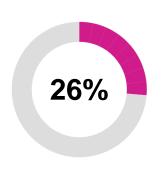
+9 ♦

61%

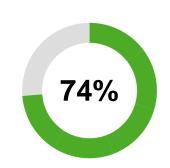
Investing time in learning and development activities is given priority in my

Returns: 4,116 Response rate: 92% Civil Service People Survey 2019

Proxy Stress Index and PERMA Index



Difference from previous survey	0
Difference from CS2019	-2 ♦
Difference from CS High Performers	0



Difference from previous survey 0

Difference from CS2019 0

Difference from CS High Performers -1 ❖

Proxy Stress Index

This index aligns to the Health and Safety Executive's stress management tool, using the 8 questions from the People Survey shown below. We calculate it in the same way as the Employee Engagement Index.

We have 'inverted' the final index so that it is a measure of conditions which can add to stress rather than alleviate stress, i.e. a higher index score represents a more stressful environment.

%	positive

B05 I have a choice in deciding how I do my work B08 My manager motivates me to be more effective in my job The people in my team can be relied upon to help when things get difficult in my job B26 I am treated with respect by the people I work with B30 I have clear work objectives 71% B33 I have an acceptable workload 66%
The people in my team can be relied upon to help when things get difficult in my job B26 I am treated with respect by the people I work with B30 I have clear work objectives 71%
B26 I am treated with respect by the people I work with B30 I have clear work objectives 71%
B30 I have clear work objectives 71%
B33 I have an acceptable workload 66%
B45 I have the opportunity to contribute my views before decisions are made that affect me 44%
E03 Have you been bullied or harassed at work, in the past 12 months?** 85%

PERMA Index

♦ indicates statistically significant difference from comparison

** this is a negatively phrased question where % positive is the proportion who selected "no"

This index measures the extent to which employees are 'flourishing' in the workplace around the 5 dimensions: Positive emotion, Engagement, Relationships, Meaning and Accomplishment.

The index is computed using the questions from the People Survey shown below and combining them in the same way as the Employee Engagement Index.

A high score represents a greater proportion of employees agreeing with the statements below or rating the two wellbeing questions as high.

		% positive
B01	I am interested in my work	89%
B03	My work gives me a sense of personal accomplishment	75%
B18	The people in my team can be relied upon to help when things get difficult in my job	88%
W01	Overall, how satisfied are you with your life nowadays?	68%
W02	Overall, to what extent do you feel that the things you do in your life are worthwhile?	72%



Returns: 4.116 Response rate: 92% Civil Service People Survey 2019

Appendix

Glossary of key terms

% positive The proportion who selected either "agree" or "strongly agree" for a question (or all questions within a theme in the case of **Theme score % positive**), unless otherwise indicated.

Previous survey Comparisons to the previous survey relate to the results from the 2018 Civil Service People Survey. Where a question is flagged as changed since the last survey (^) comparisons

should be treated with caution as changes to wording may affect how people respond to the question.

CS2019 The CS2019 benchmark is the median percent positive (unless otherwise indicated) across all Civil Service organisations that participated in the 2019 Civil Service People Survey.

where data was not suppressed.

CS High Performers For each question, unless otherwise indicated, this is the upper quartile score across all Civil Service organisations that took part in the 2019 Civil Service People Survey, where

data was not suppressed. For question W04 and the Proxy Stress Index, we have used the lower quartile.

Difference from benchmark For these questions, the benchmark is the median percent positive (unless otherwise indicated) across all Civil Service organisations that selected these questions for inclusion in

their 2019 Civil Service People Survey, so it is not representative of the whole Civil Service.

Rounding

Results are presented as whole numbers for ease of reading, with rounding performed at the last stage of calculation for maximum accuracy. Therefore in some instances, the differences presented in this report will not match the rounded figures of the scores being compared. For example, if your unrounded Engagement Index score is 75.43647583%, your organisation overall's score is 74.63572484% and the difference between the two is +0.800751%, in this report these scores would appear as 75%, 75% and +1.

Statistical significance: <



Statistical testing has been carried out to identify statistically significant differences between your results and a number of comparators. You can therefore be confident that the difference represents a real difference in opinion between the results. Please note that there needs to be 30 responses at question level, 20 responses at theme level and 10 responses at index level for statistical testing to be carried out on the corresponding scores. If you received a lower number of responses, then statistical significance testing won't have been conducted.

The employee engagement index

The survey includes five questions that make up the engagement index (B47-B51). The index score represents the average level of engagement in that unit and ranges from 0 to 100. An index score of 0 represents all respondents in that unit saying they strongly disagree to all five engagement questions and a score of 100 represents all respondents saying they strongly agree to all five engagement questions.

Confidentiality

The survey was carried out as part of the 2019 Civil Service People Survey, which is managed by the Cabinet Office on behalf of all participating organisations. The Cabinet Office commissioned ENGINE Transformation to carry out the survey. ENGINE Transformation is a member of the Market Research Society, and is bound by their strict code of conduct and confidentiality rules. These rules do not allow for the breakdown of the results to the extent where the anonymity of individuals may be compromised. Groups of fewer than 10 respondents will not be reported on, however their responses do contribute to the overall scores for the unit and organisation they belong to and the overall Civil Service results.

ENIGINE's Privacy Policy (https://transformation.enginegroup.com/privacy-notice) tells you how they keep personal data safe and who to contact to exercise your rights of control under the new GDPR regulations.

The Civil Service People Survey Privacy Notice can be found on GOV.UK (https://www.gov.uk/government/publications/people-survey-privacy-information-notice/privacy-notice-civil-service-people-survey)

