

Phase One Heritage Sub-group

London 17th September 2019

Agenda

- 1. Welcome and Introductions
- 2. Landscape design, setting and design integration
- 3. Contractor reporting to LPAs
- 4. ADS Scoping Work
- 5. Investigating archaeological incidents
- **6. Archive Strategy update**
- 7. Recent discoveries
- 8. AOB:

HS2

Landscape design, setting and design integration

Heritage Sub-group 17.09.2019

Agenda

- Approach Landscape led design
- Rural Landscape
- Designed Landscapes
- Urban Landscape
- Green Corridor

HS2 Design Vision





PeopleDesign for everyone to benefit and enjoy



PlaceDesign for a sense of place



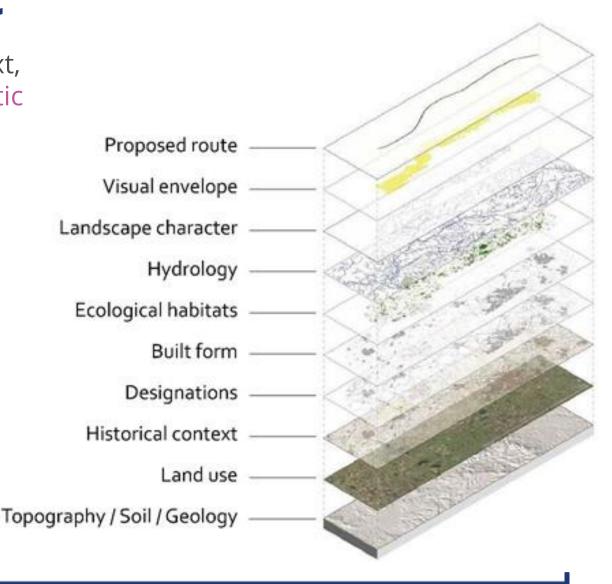
TimeDesign to stand the test of time

Understanding Context

Knowledge of the landscape in its widest context, including the natural, social, historic and aesthetic qualities, shall guide and inform what is designed and planted where.

HS2's ambition is to create a landscape that is:

- Supporting quality of life (people)
- Driven by local context (place)
- Resilient, robust and adaptable to environmental change (time)



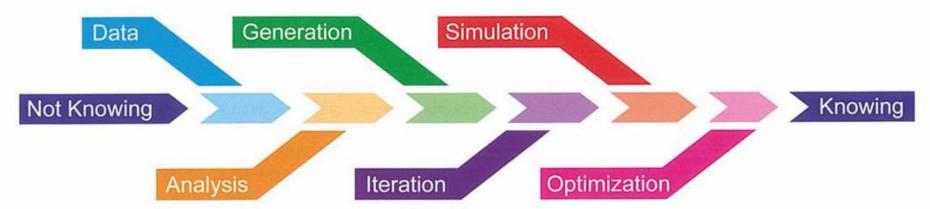
HS2 LANDSCAPE DESIGNAPPROACH

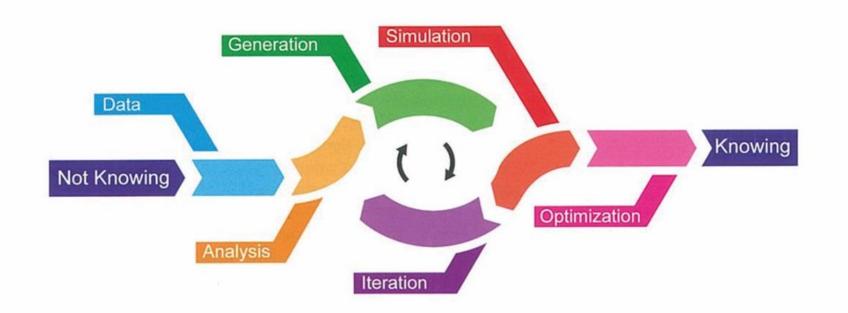
July 2016

- Design approach documents are a useful tool to set out design principles. Engage with the contractors to ensure they are understood
- At the Hybrid Bill stage, consider the landscape context and design in concept opportunities.
- Encourage a positive design approach
- Acknowledge flexibility in future design stages.
- Consider mandating use of a landscape designer in the procurement documentation



Design





Approach - Landscape led design

 Lack of clarity on data exchange and sharing design ideas between Contracts can lead to mismatched designs and duplication of effort.

Consider:

- Clarifying collaboration processes
- A common data environment
- Single client-side design lead with overall multi-disciplinary view and a lead contractor designer for coordination.
- Baseline environmental surveys completed too late to inform the emerging assessment / design. Result in missed opportunities to reduce environmental impact.

Recommend:

- Surveys undertaken during the Hybrid Bill stage to inform the ES
- Early works package instructed to inform EW scope discussions with the FWC

Rural landscape - Landscape Design Approach

Conserve



A sensitive high value landscape is likely to require a landscape design approach that creates significant screening and integration of HS2, but also develops measures that will conserve and enhance the overall landscape character.

Enhance



A landscape in which HS2 may be potentially highly visible is likely to require a bold landscape design approach to create effective screening and integration, but also gives the opportunity for enhancement of local landscape character.

Restore



HS2 may traverse a landscape that has lost or is losing original features and qualities that provided its intrinsic landscape character. The opportunity is to restore and significantly improve existing landscape character.

Transform



Some areas through which HS2 is planned may be in very poor landscape condition.
The opportunity for HS2 bringing transformation and wide reaching positive landscape change may occur both in rural and urban locations.

Rural landscape - Landscape Design Approach

Support local aconomies

Woodland planting to integrate railway could also be locally managed as coppice woodland, which respects historic landscape character and traditional woodland management

Positive use of excavated materials

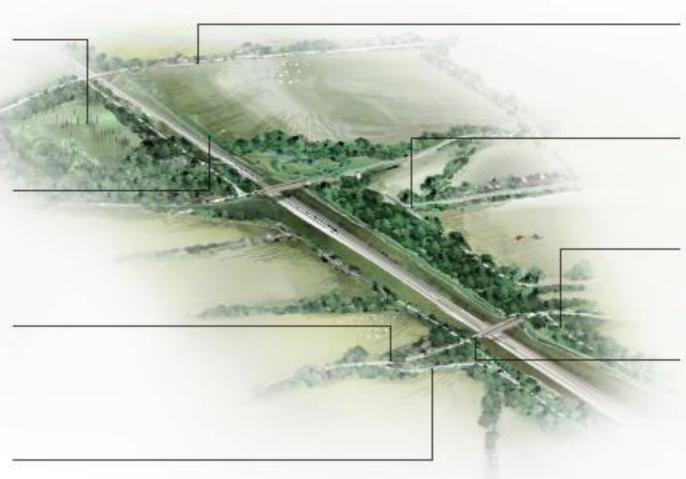
Exceveted material carefully designed to screen views of HS2 from local receptors, and returned to agriculture. Contouring to be natural and reflect the character of local topography

Community and visitor features

Earthwork and planting features that can provide landscape enhancement and HS2 observation areas for the community and visitors.

Promote local walking & cycling network

Provide opportunities for enhancing health and wellbeing in publicly accessible areas. Look to recreate local landscape features



Conserve or enhance local landscape character

Hedgerows with tree species reinstated and enhanced to reflect landscape character and reconnect locally fragmented planting areas

Access

Severed routes will be reconnected and integrated into wider access networks

Planting character

Planting area to be shaped to respond to the scale and character of local planting and earthwork patterns

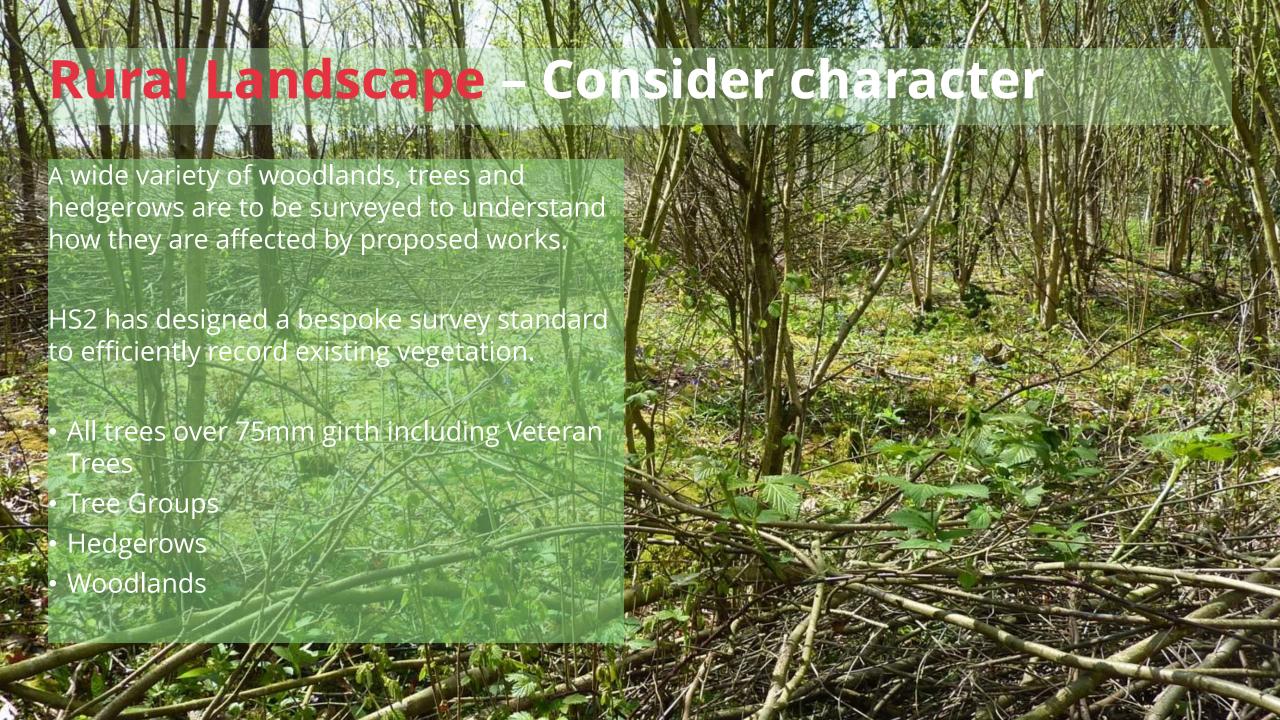
Positive integration of structures

Earthworks and large scale planting used to integrate realigned bridge structure with the local landscape

Rural landscape - Follow historical precedent

- Where practicable, the scheme design has looked at historical precedent (OS maps) for accommodating mitigation planting
- Better integration with Landscape character
- Avoid incongruous planting in the landscape
- Ensure that planting design doesn't inhibit the activities of farmers and landowners







Rural Landscape – HS1 Mersham Green Bridge (East of Ashford)





C13th Church of John the Baptist – Grade 1

2002 at completion of construction works before establishment of planting - footpath follows tracks

N Downs Tunnel: construction + reinstatement



Construction impact to chalk Downs



North Downs context and reinstated site

N Downs Tunnel: 'Country Portal' Blue Bell Hill





Photo taken Summer 2003

Numerous fencing runs around portal; some requested by Structures Examiners following their annual inspection

Designed landscapes - Hartwell House RPG

Historical Landscape Information



DCLA sketch: Field boundaries and trees shown on first edition O.S. 1877



O.S. 1877 (supplied by DCLA)



Designed landscapes – Hartwell House RPG





Tree Avenue



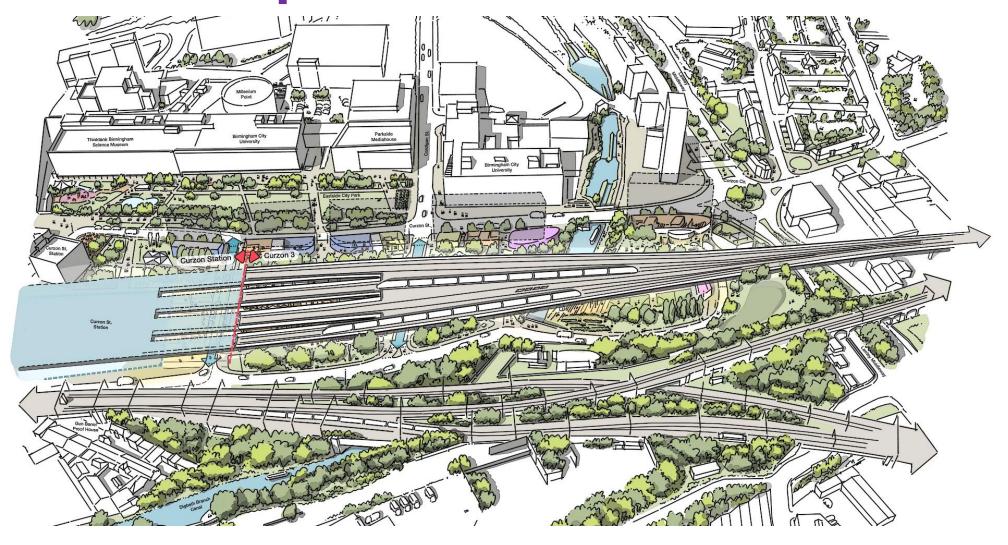
View retained to St Mary's Church



Urban landscape - integration



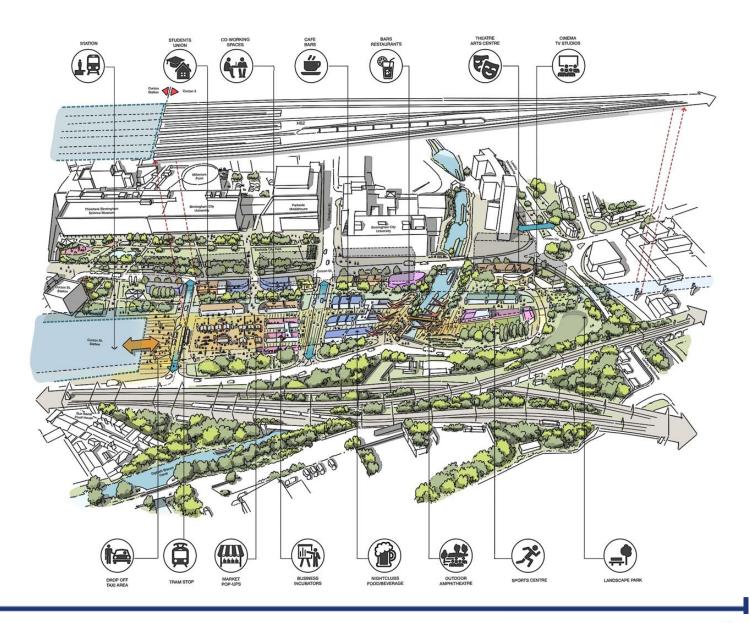
Urban landscape - Curzon Street viaduct vision



Viaduct Vision

Four Potential Threads:

- Creating a Leisure Destination serving the local community including students (Cafes, Bars, Restaurants, Clubs, Markets, Popups)
- Establishing a C21st Maker
 Community (Digital Fabrication
 Laboratories, Business Incubators,
 Co-working spaces)
- Establishing a new Music and Arts
 Hub
- Providing community Sports
 Facilities



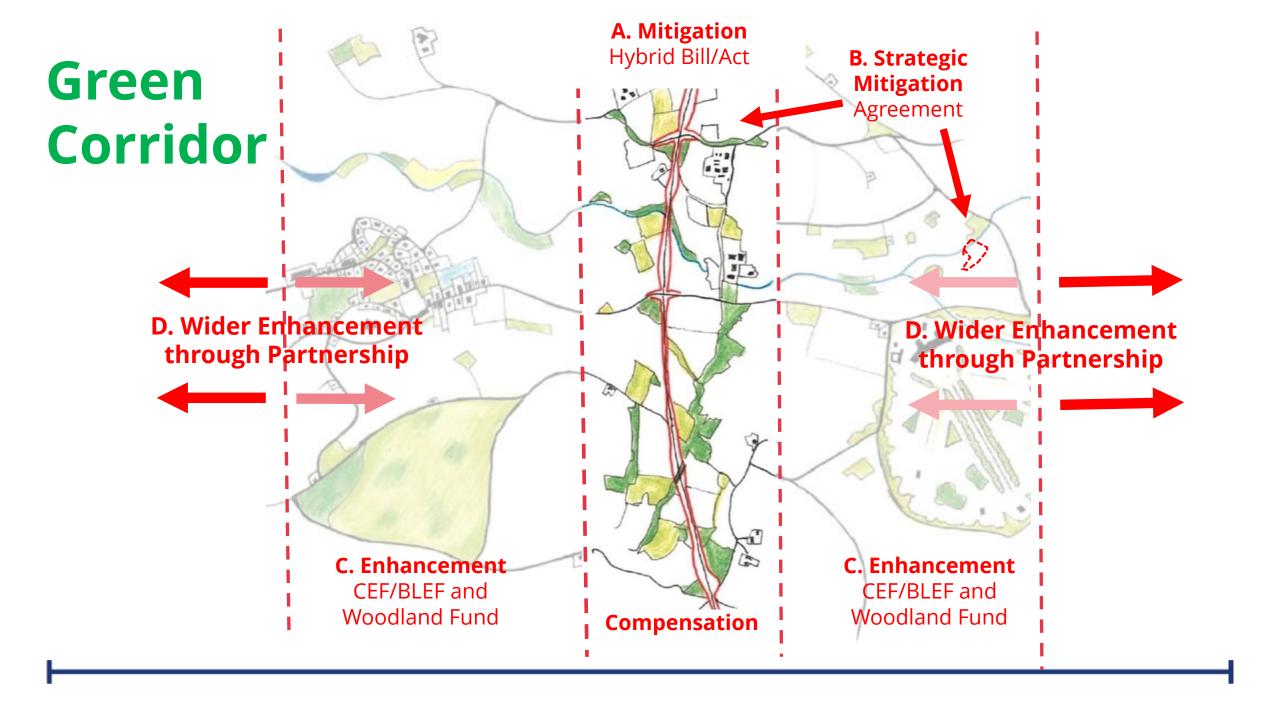
Lessons identified by the Design Panel

Project Observations

- Design ambition / place-based approach
- Holistic Landscape approach
- Procurement
- Urban integration / beyond the red line
- Community engagement / education
- Communication / specimen designs
- View from the train
- Design champion

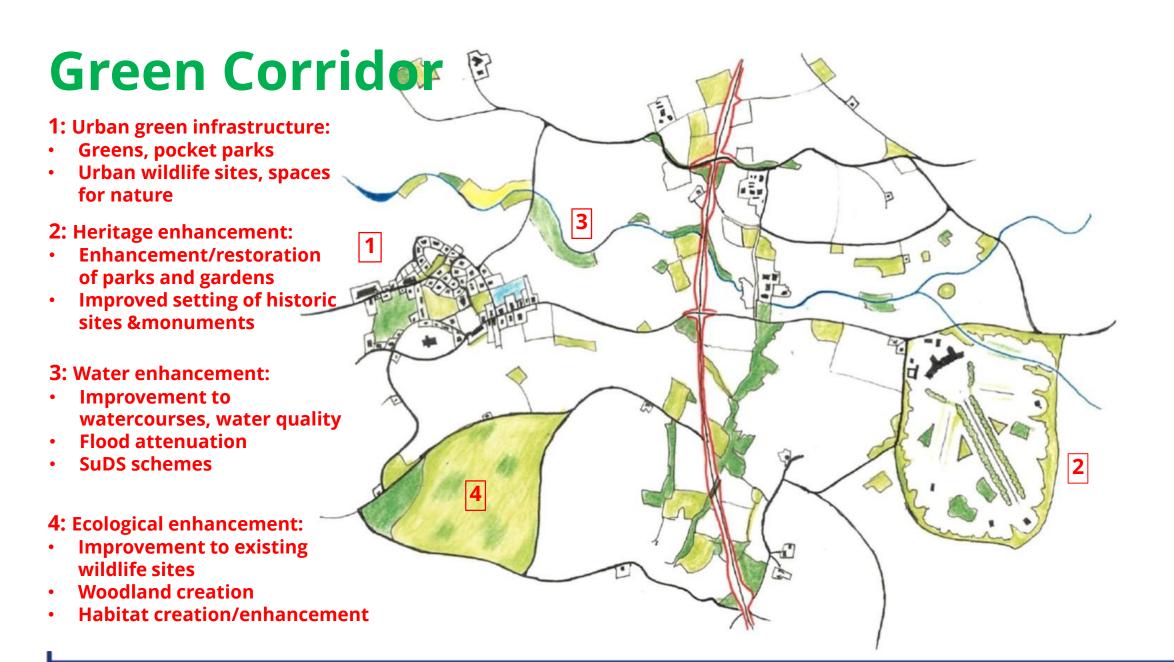
Using the Design Panel Effectively

- Engage early enough so design can still be influenced
- Formal design reviews supported by informal mentoring sessions
- The red phone



Green Corridor HS2 Phase Opportunities

	Mechanism	Phase 1	Phase 2a	Phase 2b
Band A: Mitigation to be delivered through the Hybrid Bill	Compulsory Acquisition Land returned with covenant			
Band B & C: Strategic mitigation not able to be delivered through the Hybrid Bill	By agreement Landowners' Covenants			
Band C: Enhancement opportunities within and beyond the red line	Funding CEF/BLEF			



HS2

Archaeological Data Service

OASIS

- The HSG has previously queried provision of HS2 reports to OASIS
- Contractors are instructed to upload OASIS reports, for validation by the HER/HE. This has not always been happening.
- HS2 and ADS have written guidance to coach contractors to ensure HS2 fieldwork reports are clearly identifiable, and OASIS entries are consistent
- HS2 sites will be prefixed by 'HS2' included in the site name.
- Several OASIS fields (including 'project funder') will be defined as 'HS2' to further support identification.

Digital Archiving

- HS2 only requires a part of the data produced by our contractors
- We are working in partnership with the ADS to define what of the remaining data should be discarded, and what should be archived.
- The ADS has met with our contractors to assess the scale of the digital data and are drawing up the terms of an agreement for archiving.
- There will be a dedicated space on ADS for HS2

Digital Archiving Procedure

- In order to align the ADS work with our contractors work, the ADS will be reviewing and re-issuing our Digital Archiving Procedure
- This is the technical standard that defines the process of transferring archives to the ADS, and the metadata, formats and other fields that structure the archive
- To be delivered early 2020

HS2

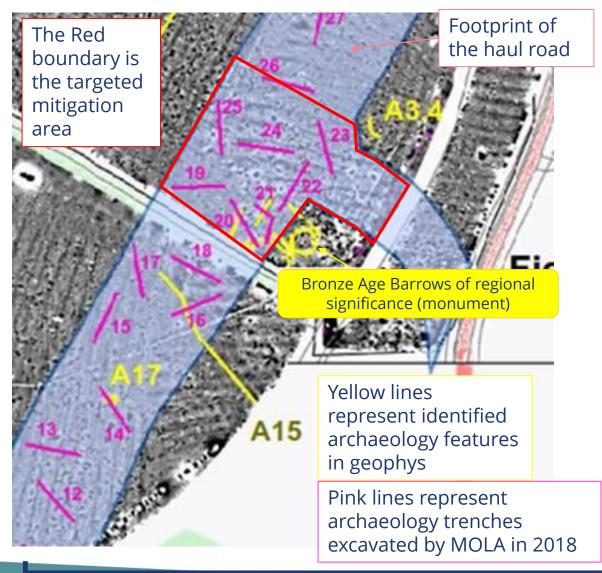
Investigating archaeological incidents

Heritage sub-group SEPTEMBER 2019

Executive Summary I

- Following the incident that was raised on HORACE as a level 4 incident in 28-Feb-19 which has was escalated on the 31-Jul-19 to a level 2 event.
- There has been partial damage of archaeology remains of regional significance during excavation of the top / sub soil layer to enable the construction of the DC3FGH Chipping Warden Road Relief Scheme. These remains had been identified as requiring further recording prior to construction. This is a non-compliance with the project EMR's and Code of Construction Practice.
- The conclusion of the investigation is that damage of the archaeology was directly caused by nonapplication of the procedures in place, which are deemed fit for purpose, but were unintentionally partially omitted. The main root causes contributing to non-application of the procedures are lack of understanding of the HERDS Process by the delivery team, poor integration of HERDS in the safe systems of works and lack of communication at all levels.
- According to the above the main areas of improvement proposed are reinforcing HERDS requirements
 through exiting systems of work and processes, improve Fusion internal communication and
 coordination, increase awareness on HERDS and streamline the HERDS process which may be too
 complex for non-specialist staff.

Executive Summary II - Direct implications



Total area targeted for mitigation: reduction from originally 7500m2 (red boundary) to 3055m2. The de-scoped area was confirmed not to be impacted by subsequent construction works.

Area damaged – circa 1863m2

Depth of the damaged area approximately 600mm.

Archaeological features of regional significance have been damaged between Trenches 20-22. Although this area had been heavily impacted upon by the WWII impacts (blue area), Dawnus caused further impact on the archaeology remains leading to a 100% loss (red and green area). Fusion were not aware of the WWII impacts prior to the mitigation works.

IMMEDIATE CAUSE OF ACCIDENT – PARTIAL OMMISSION OF THE HERDS PROCESS WITHIN THE SAFE SYSTEMS OF WORK

Safe System of Works - Procedure

Package Level

- CDM Control Points
- Package Management Plans
- Programme



HERDS Process

Environmental and / or Archaeological Management Plan

- Archaeology risk and investigation status
- Herds Processes to be followed
- Key Points of Contact

Risk identified

Site Specific Level

- Method Statement
- Risk Assessment
- ITP



Project Plan, LSWSIs and Fieldwork Reports

- Site specific scheme
- Methodology
- Results of the investigation

Management of the risk not included in the RAMS

Activity Leve

- Permits to Work e.g. Permit to Dig, Permit to Clear...
- Consents e.g. S61, Sch4, Sch33



Decision Record Notice (DRN)

- Exclusion zones
- Confirmation of area cleared
- Further works required
- Watching Brief required

DRN not considered part of the required Permits to

ROOT CAUSE 1. POOR DEFINITION OF Safety of 8. LACK OF ACCOUNTABILITY 4 - POOR INDUCTION UNDERSTANDING Leadership 2 - POOR DRAWINGS. **ANALYSIS** DELIVERY 2. INADEQUET DEFINITION SPECIFICATIONS OR Complexity of Archaeology OF REPORTING LINE METHODOLOGY Herds was not (JF-3)terms and unclear DRNs to incorporated into Changes in the Fusion be understood by the First DRN did not clearly inductions. Organizational Chart, no Delivery Team, Herds specify further clear communication Technical Manager not mitigation channels established, no Knowledge familiar with the Civil requirements 4-NO IDENTIFICATION OF clear DC3 Org Chart Technical Language. CONTROLS Transfer RAMS does not cover the 1. INADEQUATE (JF-2)HERDS risk as per the EMP, COMMUNICATION IN DRN not part of the PtWs WORK TEAM, BETWEEN WORK TEAMS, No reference in the ITP SUPERVISOR - WORK 13 - INADEQUATE BRIEFING TEAM. Communication ON CONTROLS 4 - NO POSITIVE Herds risk was not (JF-6) ENGAGEMENT OF incorporated into site briefings SUBCONTRACTORS and cascaded to supply chain. Risk 11 - INADEQUATE USE Dawnus financial 3&4 - INABILITY TO OF COMPETENCY Management pressures - MOLA not IDENTIFY SAFE BEHAVIOUR submitting Herds and POOR The Herds Technical fieldwork reports on (JF-1)REINFORCEMENT manager made decisions time for the DRNs to proceed and impact General unfamiliarity with assessments without Contractor the Herds Process and 11 - INADEQUATE minimum relevant control measures. MANAGEMENT OF Engagement information available. CHANGE 2- PROGRAMME Unsafe (JF-4)RAMS was not updated PRESSURE to address the Herds risk Behaviour Fusion Delivery Team after the first near miss were under programme in October during the 1. FAILURE TO pressures due to compound set-up COMMUNICATE PREVIOUS (PF-1) previous delays and site LEARNING visits by stakeholders and media. No correction measures 2.FAILURE TO ACT ON undertaken after the first THAT INFORMATION near miss in October when Learning 3. FAILURE TO MONITOR the compound set up started Identified Improvement area from THE LEARNING HAS TAKEN without the specific activity PLACE DRN in place. experience Root Cause Influence Once the incident was reported in February, the (JF-5) LIFE By Relationships agreed investigation JF - Job Factor process wasn't followed. LIFE By Choice PF - Personal Factor LIFE By Design

IMPROVEMENT AREAS - Recommendations

LONG TERM INTERIM **LONG TERM IMMEDIATE** 18/10/2019 04/10/2019 29/11/2019 06/09/2019 **HERDS** Reinforce Improve Fusion Compliance **HERDS** internal Increase **Check** before **HERDS Process** requirements communication awareness on works resume at through existing **Complexity** and **HERDS** systems of work Chipping coordination Warden DC3 and processes Review of DRNs and CP5 and CP6 Hold Points • **Brief latest Fusion Org** Possibilities to make it Incorporate HERDS into • **RAMS** Chart **Environmental Induction** Archaeology Org Chart update Management Plan Establish reporting lines • Tool Box Talk on HERDS • **DRNs** Process Briefing on HERDS **RAMS** Increase Team

- DRN as a PTW
- ITP
- Incorporate HERDS into handover forms to other contractors

- engagement by sharing the history of our sites
- Lessons Learned distribution

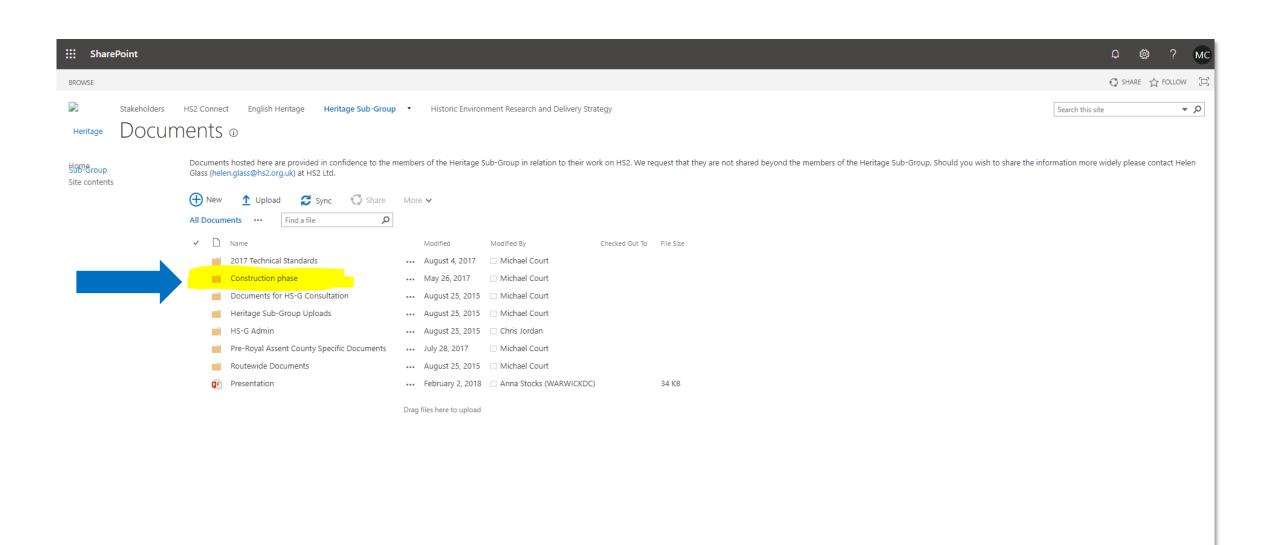
more simple and flexible

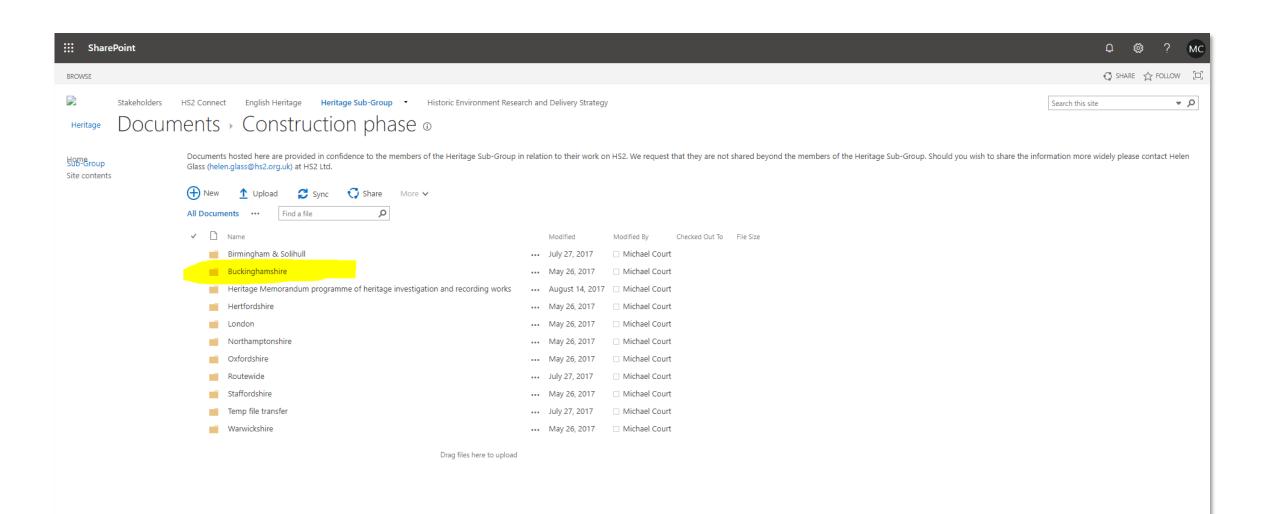
Review the format of the

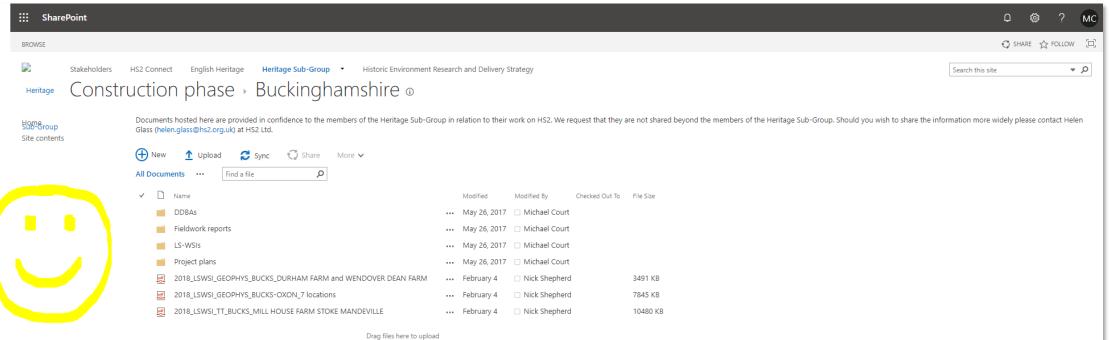
Sub-group sharepoint

- Code 1 (HS2 signed-off) project plans, LS-WSIs, DDBAs and fieldwork reports
 - Contact HS2 historic environment team if a document is missing
- Login-in using the details provided. If in doubt contact HS2 historic environment team

Lengthy periods without access result in an account being disabled







HER update

- New heritage data manager being recruited
- Accepting correct spatial information from contractor
 - Then uploaded onto our internal GIS system and therefore visible on the HERDS digital platform to our stakeholders
- Discussion with HERs via Heritage Sub-group HER contact, to understand what information HERs need

HER data packages can then start being delivered to the local authorities