

## Department for International Development (DFID)

### Strategic Asset Management Plan - Executive Summary

#### **Key Statistics**

	<b>Outturn for FY 18/19</b>
<b>Total estate running cost (annual, gross)</b>	£7,008 million
<b>Holdings (number)</b>	2 freehold buildings
<b>Floorspace (buildings) sq.m</b>	<p style="text-align: center;">22-26 Whitehall: 7,478 sq.m total 6.4 sq.m per FTE</p> <p style="text-align: center;">Abercrombie House: 9,512 sq.m total (8,225 main building and 1,287 conference/canteen suite) 8.4 sq.m per FTE in main building (where staff are located)</p>
<b>Land area (ha)</b>	Not applicable
<b>Staff number (headcount/ FTE)</b>	<p style="text-align: center;">22-26 Whitehall: 1,162 Abercrombie House: 985</p> <p style="text-align: center;">Joint Units: King Charles Street: 242 1 Victoria Street: 49</p>
<b>Locations</b>	22-26 Whitehall and Abercrombie House in East Kilbride, Scotland

#### **Our Business**

The Department for International Development (DFID) leads the UK's work to end extreme poverty, deliver the Sustainable Development Goals, and tackle global challenges in line with the UK Government's *UK Aid Strategy*<sup>1</sup>, from the root causes of mass migration and disease, to the threat of terrorism and global climate change - all of which also directly threaten Britain's interest and will play a crucial part in Britain becoming more outward looking and engaged on the world stage as it exits the European Union. DFID operates in accordance with the International Development Act 2002, which provides the main legal basis for UK development assistance. The International Development (Reporting and Transparency) Act 2006 requires DFID to report annually to Parliament on Development policies and programmes, the provision of development assistance and the way it is used. The International Development (Official Development Assistance Target) Act 2015 enshrined in law the commitment to spend 0.7% of Gross National Income (GNI) on Official Development Assistance (ODA). Section 5 of the Act requires the Secretary of State to make

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<sup>1</sup> Available at:

<https://www.gov.uk/government/publications/uk-aid-tackling-global-challenges-in-the-national-interest>

arrangements for the independent evaluation of the extent to which ODA provided by the UK represents value for money in relation to the purposes for which it is provided. DFID's strategic objectives are:

**Objective 1: Strengthening global peace, security and governance:** invest more to tackle the causes of instability, insecurity and conflict, and to tackle crime and corruption. This is fundamental to poverty reduction overseas, and to strengthening the UK's national security.

**Objective 2: Strengthening resilience and response to crisis:** including more support for on-going crises (such as in Syria and other countries in the Middle East and North Africa region), more science and technology spend on global health risks (such as antimicrobial resistance), and support for efforts to mitigate and adapt to climate change.

**Objective 3: Promoting global prosperity:** using ODA to promote economic development and prosperity in the developing world. This will contribute to the reduction of poverty and also strengthen UK trade and investment opportunities.

**Objective 4: Tackling extreme poverty and helping the world's most vulnerable:** strive to eliminate extreme poverty by 2030 and support the world's poorest people to ensure that every person has access to basic needs, including prioritising the rights of girls and women. This will build security, stability and opportunity that will benefit us all.

A fifth strategic objective aims to **support a strong and resilient international system**, by investing in effective, fit-for-purpose multilateral institutions, a global financial system that works better for developing countries, and enhanced partnerships with rising powers, to collectively tackle global challenges, reduce poverty, promote stability and prosperity, and support Global Public Goods. In addition, the UK Aid Strategy also committed the government to taking steps to further **improve the value for money and transparency of UK aid**. This is DFID's sixth strategic objective, reflecting the central focus on reform and ensuring every penny of taxpayers' money is well spent.

### ***Our Estate***

DFID's UK estate comprises two headquarter buildings: 22-26 Whitehall in London and Abercrombie House in East Kilbride, Scotland. DFID also has staff located in other government offices, where they are working in joint units with other government departments. These include: King Charles Street, where staff are working in the joint Stabilisation Unit (run with FCO); in the Welsh Office with staff working with the Independent Commission for Aid Impact (ICAI); in 3 Whitehall Place for staff working with Department for International Trade and in Cheapside where staff are working for the Global Disaster Programme team.

DFID's Overseas Estate has been transferred to the Foreign and Commonwealth Office under the One HMG agreement. In 2019/20 DFID plans to deliver several capital projects to

improve the working environment and further embrace smarter working to maximise the efficient and effective use of space for both UK Headquarter buildings.

DFID supports the Government Estate Strategy, working with the Government Property Agency (GPA) on the new property model, Places for Growth, Whitehall Campus and Government Hubs programme. Ownership of DFID's existing freeholds and leases (assets and balancing liabilities) will transfer to the GPA in September 2019. Upon transfer, asset management and financial management services (rents, rates and landlord service charges) will be provided to DFID by the GPA. DFID is engaging with the GPA regarding the Whitehall Campus and future use of 22-26 Whitehall. This includes working with GPA and other stakeholders to inform the Spending Review Bids and estate priorities.

DFID is committed to Smarter Working and is already well advanced in rolling out new technology and improving the workspace in support of this. We expect to achieve the new, British Standards Institute, Publicly Available Specification (PAS3000) standard on Smart Working in 2020/21. DFID is already operating at 6.4 square metres per full time employee (FTE) in 22-26 Whitehall and at 8.4 square metres per FTE in Abercrombie House, with plans to locate more roles in Scotland. DFID intends that through our refresh of our accommodation and our introduction of digital technologies, we will revolutionise the way we work.

We are working with the Places for Growth (PfG) team in the lead-up to the Spending Review to develop our response to the Places for Growth agenda. DFID is well placed to deliver on PfG, with over 40% of its UK staff already based outside of London. We are currently developing our future accommodation and location strategy which will provide more detail on how we will deliver further ambition on PfG. This strategy will be informed and driven by the specific requirements of the roles (requirement for regular ministerial briefings, joint unit working with other government departments), outcomes of our Operating Model review and the outcome of the Government Spending Review.

### ***Our Capability***

To support the departmental Strategic Asset Management Plan deliverables, DFID Estates employees qualified professionals in operational security, health and safety and facilities management and recently added an environmental sustainability manager to the in-house team. DFID continues to work with the GPA to determine the skills and capability that may be required to meet our future estates management needs. This includes the development of intelligent client capability to manage the relationship in the event our facilities management service delivery transfers to GPA. DFID remains committed to supporting apprentices, including in property and operational delivery, and will consider appropriate placement of apprentices within the estates team.