

ECOLAB INC / THE HOLCHEM GROUP LIMITED MERGER INQUIRY

Administrative timetable*

*Published on 9 May 2019, as required by Rule 7 of the *Competition & Markets Authority Rules of Procedure for Merger, Market and Special Reference Groups (CMA17)*. Any revisions made to the timetable will be published on this website.

8 October 2019	Statutory deadline
End September - early October	Publish final report
Mid - end September 2019	Final deadline for all parties' responses/submissions
Mid - end August	Response hearing(s) (if required)
Early - mid August	Notifying provisional findings and considering possible remedies
Early - mid July 2019	Deadline for all parties' responses/submissions required before provisional findings
End June - early July	Main party hearings, considering provisional findings
Early May	Publish statement of issues
April - May	Gathering information, issuing questionnaires, hearing third parties
24 April 2019	Merger reference made