Recommendation Status Report



Report Title	Near miss with a group of track workers at Egmanton level crossing, Nottinghamshire		
Report Number	11/2018		
Date of Incident	05/10/2017		

Rec No.	Status	RAIB Concern	Recommendation	RAIB Summary of current status
11/2018/01	Implemented Blue	Blue	The intention of this recommendation is to both strengthen safety leadership behaviour on site and reduce the occurrences of potentially dangerous rule breaking by those responsible for setting up and maintaining safe systems of work (ie COSS, SWL, PIC) (paragraph 117a).	ORR has reported that Network Rail has reported that it has completed actions taken in response to this recommendation. ORR proposes to take no further action unless they become aware that the information provided becomes inaccurate.
			Network Rail should review its processes for monitoring and managing the safety leadership of its staff in COSS, SWL or PIC roles, in order to identify improvements such that only those who exhibit satisfactory safety attitude, leadership and compliance with safety rules and procedures, undertake these roles. The review should include consideration of the following:	
			risk based analysis of the non-technical skills required for different work scenarios (ie under protection and warning systems of work);	
			evaluation of the effectiveness of non-technical skills training since its initial introduction;	
			assessment tools (eg COSS pre-course workbook, 360 degree feedback) to assist managers with monitoring the ongoing suitability of staff for safety leadership roles; and	
			using re-certification training and assessments, independent of line managers, to reinforce good safety leadership and the importance of compliance with the rules.	
			Network Rail should then implement the identified improvements to relevant working practices and procedures.	

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11/2018/02	Implemented	Blue	The intention of this recommendation is to mitigate the potentially adverse effect that client-contractor relationships can have on the integrity of the Worksafe procedure when contract workers are not willing to challenge unsafe systems of work set up by Network Rail staff in safety leadership roles, due to the fear of losing future	ORR has reported that Network Rail has reported that it has completed actions taken in response to this
			employment (paragraph 117a).	recommendation. ORR proposes to take no further
			Network Rail should assess the effectiveness of its existing processes when its staff act as COSS, SWL or PIC to a team of contractors on site, and consider what additional measures can be taken to enable effective challenge in the event that	action unless they become aware that the information provided becomes inaccurate.
			an unsafe system of work is set up. Options for consideration should include:	becomes maccarate.
			using only those who are experienced in managing contractors;	
			including an experienced COSS from the contractor team to review the system of work prior to commencing work;	
			using an additional Network Rail staff member as part of the work team to perform a challenge function; and	
			reinforcing the importance of inviting questions as part of the safety brief.	
			Network Rail should then implement the identified improvements to relevant working practices and procedures.	
11/2018/03	Implementation Ongoing	None	The intent of this recommendation is to clarify the working instructions for track workers on the correct use the Train Operated Warning System (TOWS) when working with noisy tools and/or when at the end of a TOWS area, so that there is safe and consistent practice across the network (paragraph 118).	ORR has reported that Network Rail has a proposed action plan and timescale for delivery to be taken in response to the recommendation.
			Network Rail should:	ORR will advise RAIB when actions to address this
			supplement its working instructions for TOWS to include clear instructions for the protection arrangements that must be in place when working with noisy tools and/or when working at the ends of a track section fitted with TOWS;	recommendation have been completed.

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brief out the enhanced instructions to its staff and contractors and include them in training material for all relevant track competencies; and	
include checks in the certification and re-certification assessments of staff in safety leadership roles that they are familiar with how to use TOWS in all situations they are likely to encounter.	