

## MINUTES OF THE CMA BOARD

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Meeting date: 16 January 2019

Venue: Hearing Room 5, Victoria House, Southampton Row, WC1B 4AD

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### Members present

Andrew Tyrie (Chairman)  
Andrea Coscelli (CEO)  
Kirstin Baker (KB)  
Martin Coleman (MC)  
Amelia Fletcher (AF)  
Alan Giles (AG)  
Andrea Gomes da Silva (AGS)  
Michael Grenfell (MG)  
Bill Kovacic (BK)  
Jonathan Scott (JS)  
Erik Wilson (EW)

### CMA staff present

Kate Bridge (KMB), Director of Governance and Performance  
Claire Jewell (CJ), Assistant Legal Director, Governance  
Paul Latham (PL), Director of Strategy Communications and Devolved Nations  
Paul Ellis (PE), Director of Finance and Security  
Asantewaa Brenya (AB), Head of Governance  
Nick Seaford, Private Secretary to the Chairman  
Kimberley Wicks, Committees Secretary (minutes)

### Advisers present

Sarah Cardell (SC), General Counsel  
Mike Walker (MW), Chief Economic Adviser

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## 1. Introduction

- 1.1 The Chairman welcomed the Board members to the meeting.
- 1.2 The Chairman introduced CJ and welcomed her to her first CMA Board meeting.

### Declarations of interest, conflicts, and recusals

- 1.3 AF and MC received a redacted version of the CEO's update paper (provided in support of agenda item 3), due to their previously declared conflict in respect of statutory audit services.

### Gifts and hospitality

1.4 No declarations of gifts or hospitality were made by members.

## **2. CMA Board and committee minutes**

2.1 The Board **approved** the minutes of the CMA Board meeting held on 12 December 2018.

2.2 The Board **noted** the minutes of the following CMA committee meetings:

- Executive Committee (XCo) minutes from 28 November 2018
- European Union Exit Committee (EUEC) minutes from 29 November and 13 December 2018
- Remuneration Committee (RemCo) redacted minutes from 12 December 2018.

## **3. Updates**

3.1 The Chief Executive updated the Board on major news items and provided an overview of existing work.

3.2 JS, the Chair of the Audit and Risk Assurance Committee (ARAC), updated the Board on what was discussed at the 15 January 2019 ARAC meeting.

## **4. Presentation: Analytic methods to understand consumers**

4.1 The Chief Data and Technology Insights Officer gave a presentation to the Board on the use of analytic methods to understand consumers, as part of decision-making in regulatory and competition policy.

4.2 The Board **was updated** on progress made in recruiting for the CMA's new Data, Technology and Analytics (DaTA) unit, as well as integrating the unit into the business.

## **5. Property transformation including the Big Move**

5.1 The Board **was briefed** on changes to the CMA's property portfolio, including:

- Progress on expansion in the Devolved Nations; and
- the project governance, commercial activity, staff engagement, and risk management of the CMA's London HQ move to Canary Wharf later this year.

## **6. EU Exit: Operational Readiness, State aid and Policy update**

- 6.1 The Board **was updated** on the CMA's operational readiness and staff redeployment strategies designed to manage the CMA's case work and international collaboration effectively in the event of a 'No Deal' EU Exit.
- 6.2 The Board was also **updated** on progress in setting up the State aid function and on the EU Exit Policy and Consumer workstreams.

## **7. Quarterly recruitment update**

- 7.1 The Board **reviewed** the latest position on the CMA's recruitment activity and progress towards staffing targets, in particular in preparation for EU Exit.