FORM AR27

Trade Union and Labour Relations (Consolidation) Act 1992

ANNUAL RETURN FOR AN EMPLOYERS' ASSOCIATION

Name of Employers' Association:	SOUTH EAST EMPLOYERS
Year ended:	31 ST March 2018
List No:	237E
Head or Main Office:	The Guildhall High Street Winchester Hampshire SO23 9GH
Website address (if available)	http://www.seemp.co.uk
Has the address changed during the year to which the return relates?	Yes x No (Tick as appropriate)
General Secretary:	Jennifer McNeill
Contact name for queries regarding the completion of this return:	Sally Lawrence
Telephone Number:	01962 848103
e-mail:	slawrence@winchester.gov.uk

PLEASE FOLLOW THE GUIDANCE NOTES IN THE COMPLETION OF THIS RETURN. Any difficulties or problems in the completion of this return should be directed to the Certification Office as below or by telephone to: 020 7210 3734

The address to which returns and other documents should be sent are:

For Employers' Associations based in England and Wales: Certification Office for Trade Unions and Employers' Associations 22nd Floor, Euston Tower, 286 Euston Road, London NW1 3JJ

For Employers' Associations based in Scotland: Certification Office for Trade Unions and Employers' Associations Melrose House, 69a George Street, Edinburgh EH2 2JG

RETURN OF MEMBERS

(see note 9)

	NUMBER OF MEMBERS AT THE END OF THE YEAR			
Great Northern Irish (including Britain Ireland Republic Channel Islands) TOTALS				
50	+		(%)	50

OFFICERS IN POST

(see note 10)

SOUTH EAST EMPLOYERS

LEGAL AND ADMINISTRATIVE INFORMATION YEAR ENDED 31 MARCH 2018

AZ AZENTAL BANCINA	Regional	Director
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Jenniler McNelli

Treasurer

Simon Little Derren Kennedy May 2016 - May 2017

from May 2017

Executive Committee

Clir Rory Love
Clir Bernadette Fisher
Clir Maureen Holding
Clir Trevor Webb
Clir Peul Taylor
Clir Ian Ward
Clir Murray Grubb
Clir Bob Blezzard
Clir Pauline Stockell
Clir Ayesha Azad
Clir Jeanette Green
Cilr Stuart Munro

Clir Richard Burrelt

Clir Robin Bradburn Clir Arti Hussain Clir Robert Saunders Clir Chris Pitt Clir Keith House re-elected July 2017 re-elected July 2017 re-elected July 2017 re-elected July 2017 resigned July 2017 re-elected July 2017 realgned July 2017 re-elected July 2017 regigned July 2017 resigned July 2017 resigned July 2017 resigned July 2017 re-elected July 2017 resigned July 2017 re-elected July 2017 elected July 2017 elected July 2017

elected July 2017

CHANGE OF OFFICERS

Please complete the following to record any changes of officers during the twelve months covered by this return.

Title of Office	Name of Officer ceasing to hold office	Name of Officer Appointed	Date of Change
Treasurer	Simon Little	Darren Kennedy	May 2017
Executive Committee Member	Clir Trevor Webb	Cllr Robert Saunders	July 2017
Executive Committee Member	Cilr Ian Ward	Cllr Chris Pitt	July 2017
Executive Committee Member	Cllr Bob Blezzard	Cllr Keith House	July 2017
Executive Committee Member	Clir Paulina Stockweil	•	· .
Executive Committee Member	Clir Ayesha Azad	*	
Executive Committee Member	Cllr Jeanette Green		. ,
Executive Committee Member	Cllr Robin Bradburn	-	-

REVENUE ACCOUNT/GENERAL FUND (see notes 11 to 16)

Previous		£	£
Year	INCOME		
370,408		382,759	
6,881	Investment income Bank interest (gross)	5,275	
			388,034
311,832 16,676	Other income Consultancy fees Other project funding	309,008 14,163	
			323,171
705,797	TOTAL INCOME		711,205
	EXPENDITURE		
459,818 47,726 7,323 10,265 5,699 6,029 9,013 33,833 0 524	Administrative expenses Remuneration and expenses of staff Occupancy costs Printing, Stationery, Post Telephones Legal and Professional fees Insurance Equipment leases & maintenance Finance/IT contract Website Other IT costs	412,927 48,615 6,606 6,223 5,395 5,851 7,515 29,000 3,790 (40)	
3,550 6,496	Other charges Affiliation fees Conference and meeting costs	3,550 3,733	
39,034 12,739	External consultancy and other training Other project expenditure	66,690 12,539	
70,000	Finance expense Defined Pension Benefit Scheme	80,000	
712,049	TOTAL EVAPUATION		000.00
(6,252)	TOTAL EXPENDITURE Surplus/Deficit for year	~	693,394
(340,000)	Actuarial gain/(loss) in respect of the defined pension benefit scheme		18,811
	Amount of fund at beginning of year		(10,000)
(1,297,679) (1,643,931)			(1,643,931)
(1,040,001)	Amount of fund at end of year		(1,635,120)

ACCOUNTS OTHER THAN THE REVENUE ACCOUNT/GENERAL FUND

(see notes 17 to 18)

ACCOUNT 2		Fund Account
Name of account:	£	£
Income	From members Investment income Other income (specify)	
,	Total Income	+
Expenditure	Administrative expenses Other expenditure (specify)	**
н ±		
	Total Expenditure	
	Surplus (Deficit) for the year	
ti.	Amount of fund at beginning of year	
	Amount of fund at the end of year (as Balance Sheet)	

ACCOUNT 3		Fund Account
Name of account:	£	£
Income	From members Investment income Other income (specify)	<
Expenditure	Administrative expenses Other expenditure (specify)	come
	Total Expension Surplus (Deficit) for the Amount of fund at beginning of Amount of fund at beginning of the Amount of fund at the end of year (as Balance)	ne year of year

ACCOUNTS OTHER THAN THE REVENUE ACCOUNT/GENERAL FUND

(see notes 17 to 18)

ACCOUNT 4		Fund Account
Name of account:	£	£
Income	From members Investment income Other income (specify)	*
	Total Income	
Expenditure	Administrative expenses Other expenditure (specify)	
	Total Expanditure	
	Total Expenditure Surplus (Deficit) for the year Amount of fund at beginning of year Amount of fund at the end of year (as Balance Sheet)	

ACCOUNT 5		Fund Account
Name of account:	£	£
Income	From members Investment income Other income (specify)	
	Total Income	
Expenditure	Administrative expenses Other expenditure (specify)	=
	Total Expenditure	
	Surplus (Deficit) for the year Amount of fund at beginning of year	
	Amount of fund at the end of year (as Balance Sheet)	

ACCOUNTS OTHER THAN THE REVENUE ACCOUNT/GENERAL FUND

(see notes 17 to 18)

ACCOUNT 6		Fund Account
Name of account:	£	£
Income	From members Investment income Other income (specify)	
	Total Income	
Expenditure	Administrative expenses Other expenditure (specify)	
	Total Expenditure	
	Surplus (Deficit) for the year	
-	Amount of fund at beginning of year Amount of fund at the end of year (as Balance Sheet)	

ACCOUNT 7	*		Fund Account
Name of		£	£
account:			
Income	From members Investment income		
	Other income (specify)		
	The second secon		
,		Total Income	
Expenditure	Administrative expenses Other expenditure (specify)		
		0 2	
_			
		al Expenditure	
		icit) for the year	
	Amount of fund at be	eginning of year	
	Amount of fund at the end of year (as	Balance Sheet)	

BALANCE SHEET AS AT 31st MARCH 2018

(see notes 19 and 20)

Previous Year	(see notes 19 and 20)	£	£
0	Fixed Assets (as at page 11)	0	-
	Tixed Assets (as at page 11)		
0	Investments (as per analysis on page 13)	o	
	Quoted (Market value £		
	Unquoted		
-	Onquoted		
	Total Investments		
	Other Assets		
504,632	Sundry debtors	111,943	
1,047,901	Reserve Deposits & Bank Accounts	1,112,385	
	14		
			1 9
	Total of other	4 004 000	4 004 000
	assets	1,224,328	1,224,328
1,552,533	тот	TAL ASSETS	1,224,328
	₩		
1,036,069	General Fund	1,134,880	
(2,680,000)	Defined Benefit Pension Scheme Liability	(2,770,000)	
	r R		
	Liabilities		
89,822	VAT payable	20,493	
3,219	Sundry Creditors	17,701	
63,010	Accrued expenses	0	
360,413	Other liabilities – Deferred Grant/Income	51,254	
		2,770,000	
2,680,000	Defined Benefit Pension Scheme Liability	2,770,000	
		2	
0.400.404	TOTA	LIADUTES	2 050 440
3,196,464	5	L LIABILITIES	2,859,448
1,522,533	ТО	TAL ASSETS	1,224,328

FIXED ASSETS ACCOUNT

(see note 21)

	Land & Buildings	Fixtures & Fittings	Motor Vehicles & Equipment	Total
	£	£	£	£
COST OR VALUATION				
At start of period				
			a	
		-		
Additions during period				*
			1	
Less: Disposals during period				
	11			
Less: DEPRECIATION:				
Less: DEPRECIATION.	34			-
		=		
Total to end of period			-	
rotal to end of period				
		22		
BOOK AMOUNT at end of period	2	-	_	
Freehold	_			
8 80				
	-	_	≤	
	14			
Leasehold (50 or more years				
unexpired)				
			-	_
*				
Loosahald (loss than 50 years				
Leasehold (less than 50 years unexpired)				
· · · · · · · · · · · · · · · · · · ·				
1	41			
AS BALANCE SHEET				

ANALYSIS OF INVESTMENTS

(see note 22)

		Other Funds £
QUOTED	British Government & British Government Guaranteed Securities	
	1 28	. ^
	British Municipal and County Securities	
		_
-	Other quoted securities (to be specified)	
2 2		
	TOTAL QUOTED (as Balance Sheet)	
	*Market Value of Quoted Investments	
UNQUOTED	British Government Securities	ч
. =		1
8	British Municipal and County Securities	,
	Mortgages	0.
e.		
	Other unquoted securities (to be specified)	
	TOTAL QUOTED (as Balance Sheet)	
~	*Market Value of Unquoted Investments	

^{*} Market value of investments to be stated where these are different from the figures quoted in the balance sheet

ANALYSIS OF INVESTMENT INCOME (CONTROLLING INTERESTS) (see notes 23 to 25)

Does the association, or any constituent part of the controlling interest in any limited company?	ne association, have a	YES	NO
If YES name the relevant companies:		121	
COMPANY NAME	COMPANY REGISTRA registered in England & registered)		
	,		
e e			
		.34	
	#:		
INCORPORATED E	MPLOYERS' ASSOCIA	TIONS	
Are the shares which are controlled by the associ association's name	ation registered in the	YES	NO
If NO, please state the names of the persons in whom the shares controlled by the association are registered.	-	1	
COMPANY NAME	NAMES OF SHAREHO	LDERS	
	1.0		
The second secon			
	TH.		
UNINCORPORATED	EMPLOYERS ASSOCIA	ATIONS	×
Are the shares which are controlled by the associ	ation registered in the	YES	NO
names of the association's trustees?	2		
If NO, state the names of the persons in whom the shares controlled by the association are registered.			
COMPANY NAME	NAMES OF SHAREHO	LDERS	
	-		

SUMMARY SHEET (see notes 26 to 35)

	All funds except Political Funds £	Political Funds £	Total Funds £
INCOME			ï
From Members	382,759		382,759
From Investments	5,275		5,275
Other Income (including increases by revaluation of assets)	323,171	8 =	323,171
Actuarial loss in respect of defined benefit pension scheme	(10,000)		(10,000)
Total Income	701,205	1	701,205
EXPENDITURE	612,394		612,394
Defined Benefit Pension Scheme	80,000		80,000
Total Expenditure	692,394		692,394
Funds at beginning of year (including reserves)	(1,643,931)		(1,643,931)
Funds at end of year (including reserves)	(1,635,120)	4	(1,635,120)
	n St		*
ASSETS	Other Assets	e:	1,224,328
		Total Assets	1,224,328
LIABILITIES		Total Liabilities	(2,859,448)
*			
NET ASSETS (Total Assets less Tota	ıl Liabilities)	2	(1,635,210)

NOTES TO THE ACCOUNTS

(see note 36)

All notes to the accounts must be entered on or attached to this part of the return.

SOUTH EAST EMPLOYERS

NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

1. Accounting policies

Basis of accounting

The accounts have been prepared on the basis of the historical cost convention and incorporate the results of the principal activity which is that of an employers' association.

The financial statements are prepared in accordance with applicable UK accounting standards and with the provisions of the Trade Union and Labour Relations (Consolidation) Act 1992.

The pension liability uses the Consumer Price Index (CPI) as the inflation measure for determining the minimum pension increase to be applied to the statutory index-linked features of retirement benefits. There is no expectation that the pension fund will need to be distributed in full during the next twelve months and therefore there will be no requirement to make good the pension fund liability. The net asset position of the organisation excluding the pension scheme deficit is £1,134,880, with a cash balance held of £1,112,385. On this basis, the executive committee considers it appropriate to prepare the financial statements on the going concern basis.

Incomé

Subscription income is recognised in the year to which the subscriptions relate. Where it relates to a future period the income is deferred.

Course and seminar income represents the amount receivable by the organisation for training services and information provided in the normal course of business, after making due allowance for deferred amounts, exclusive of Value Added Tax. Amounts receivable for courses and seminars are recognised in the period in which the course or seminar is delivered.

Operating lease agreements

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against profits on a straight line basis over the period of the lease.

Financial instruments

Financial instruments are classified and accounted for, according to the substance of the contractual arrangement, as financial assets, financial liabilities or equity instruments. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

1. Accounting policies (continued)

Pension costs and other post-retirement benefits

The organisation operates a defined benefit pension scheme for certain employees. The assets of the scheme are held separately from those of the organisation. Contributions to the scheme are charged to the Income and Expenditure account so as to spread the cost of pensions over the employees' working lives. The contributions are determined by a qualified actuary on the basis of triannial valuations.

Pension scheme liabilities are measured on an actuarial basis using a projected unit method and are discounted to their present value using an AA corporate bond rate.

Pension scheme assets are valued at market value at the Balance Sheet date.

The pension scheme deficit is recognised in full on the Balance Sheet.

2. Operating surplus

Operating surplus is stated after charging:

		2018 £	2017 £
	Auditors remuneration	4,130	4,360
3,	Interest payable and similar charges		
		2018	2017
		£	£
	Net finance expense in respect of defined benefit pension schemes	80,000	70,000

NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

4.	Debtors		
		2018	2017
		£	£
	Trade debtors Other debtors	90,233 21,710	467,033 37,599
		111,943	504,632
5,	Creditors: Amounts falling due within one year	Employee Spring Agency Spring	A
5,	Creditors: Amounts falling due within one year	2018	2017
5,	Creditors: Amounts falling due within one year	2018°	2017 £
5,	Trade creditors	£ 17,701	£ 3,219
5,	Trade creditors Other taxation and social security	£ 17,701 20,493	£ 3,219 89,822
5,	Trade creditors	£ 17,701	£ 3,219

6. Pension commitments

The organisation contributes to a Local Government Pension Scheme (LGPS) providing benefits based on final pensionable pay. The LGPS is a funded defined-benefit scheme, with the assets of the scheme held separately from those of the organisation and are administered under an Admission agreement with Hampshire County Council Pension Fund.

The contributions are determined annually by the administrators of the Hampshire County Council Pension Fund based on a triennial actuarial valuation using the projected unit method and determined by a qualified actuary. The last valuation was carried out on 31 March 2016.

Principal Actuarial Assumptions

The organisation has applied the following financial assumptions in assessing the defined benefit liabilities:

	2018 %	2017 %	2016 %	2015 %
Rate of increase in salaries	3.6	3,5	3.2	3.3
Rate of Increase in pensions in payment	2.1	2.0	1.7	1.8
Discount rate	2.6	2.5	3.4	3.2
RPI Inflation assumption	3.2	3.1	2.8	2.9
CPI Inflation assumption	2.1	2.0	1.7	1.8

Effective from 1 April 2011, the organisation switched to use the Consumer Price Index (CPI) rather than the Retail Price Index (RPI) as the Inflation measure for determining the minimum pension increase to be applied to the statutory index-linked features of retirement benefits.

NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

6.	Pension commitments	(continued)
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The fair value of the scheme assets, the present value of the scheme liabilities and the resulting deficit are:

**	2018	2017	2016	2015
	£	£	£	Ţ
Total market value of assets Present value of scheme liabilities	6,510,000 (9,280,000)	6,450,000 (9,130,000)	5,590,000 (7,860,000)	5,620,000 (8,200,000)
Net pension liability	(2,770,000)	(2,680,000)	(2,270,000)	(2,580,000)
	31	Value at March 2018 £		Valuo at 31 March 2017 £
Equities Property Bonds Cash Other		4,075,260 455,700 1,607,970 169,260 201,810	×	3,889,350 419,250 1,715,700 219,300 206,400
Total market value of assets	-	6,510,000	i i	6,450,000
Present value of scheme liabilities: - funded		9,280,000)		(9,130,000)
Deficit in the scheme	(2,770,000)		(2,680,000)
				The state of the s

An analysis of the defined benefit cost follows:

Analysis of the amount charged to operating surplus:	
, ,	2018
	£
Current service cost	(100,000)

Analysis of the amount charged to finance costs:

Total operating charge

	2018	2017
	£	£
Other finance costs: Interest on pension scheme liabilities Other finance costs: Expected return on assets of the scheme	(230,000) 160,000	(260,000) 190,000
Total finance costs	(70,000)	(70,000)

2017

£

(90,000)

(90,000)

(100,000)

NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

6.	Pension commitments (continued)		
	An analysis of the amount recognised in the Statement of Compreher	sive Income is si	nown below:
		2018 £	2017 £
	Total actuarial gain/(losses)	(10,000)	(340,000)
,	An analysis of the movements in deficit during the year are shown belo	ow:	
		2018 £	2017 £
	At 1 April	(2,680,000)	(2,270,000)
	Total operating charge	(100,000)	(90,000)
	Total other finance costs	(70,000)	(70,000)
	Actuarial (loss)/gain	(10,000)	(340,000)
	Contributions	90,000	90,000
	At 31 March	(2,770,000)	(2,680,000)
	Asset and Liability Reconciliation	2018	2017
1	Reconciliation of liabilities	£	£
	At 1 April	9,130,000	7,860,000
	Current service cost	100,000	90,000
	Interest cost	230,000	260,000
	Employee contributions	20,000	30,000
	Actuarial loss	50,000	1,150,000
1	Net benefits paid out	(250,000)	(260,000)
,	At 31 March	9,280,000	9,130,000
		2018	2017
econ	ciliation of assets	£	£
t 1 Ar	ori)	6,450,000	5,590,000
	ted return on assets	160,000	190,000
	ial gain on assets	40,000	810,000
	yer contributions	90,000	90,000
	yee contributions	20,000	30,000
	nefits pald out	(250,000)	(280,000
t 31 N	March	6,510,000	6,450,000
	· · · · · ·		-

NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

6. Pension commitments (continued)

Amounts for the current and previous three periods are as follows:

	2018	2017	2016	2015
	£'000	£,000	£'000	£.000
Fair value of scheme assets Present value of scheme liabilities	6,510 (9,280)	6,450 (9,130)	5,590 (7,860)	5,620 (8,200)
Deficit in scheme	(2,770)	(2,680)	(2,270)	(2,580)
Experience adjustment on scheme assets Experience adjustment on scheme liabilities	40 100	810 90	(90) 70	410 60

7. Commitments under operating leases

At 31 March 2018 the organisation had aggregate annual commitments under non-cancellable operating leases of £81,000 (2017; £59,188).

8. Related party transactions

During the year the organisation incurred consultancy charges from Silkstead Consultancy of £nil (2017 - £1,400). Kelth Field is the proprietor of Silkstead Consultancy and partner of Jennifer McNeill. At the year end, a balance of £nil (2017 - £nil) was outstanding in trade creditors.

NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

9. Higher pald employees

The number of employees whose emoluments (excluding employer's pension contributions) exceeded £50,000 was:

	2018	2017
£50,000 - £59,999	1	1
£60,000 - £64,999	1	-
£90,000 - £94,999	1	1

During the year the following amounts were paid to higher paid employees as shown above:

		2018		2017		
	Regional Director	Development Director	Employment Director	Rogional Director	Development Director	
	£'000	£'000	£'000	£,000	£'000	
Salary	85	56	46	84	57	
Other remuneration	9	5	4	9	5	
Employers pension contributions	15	10	8	14	9	
	109	71	58	107	71	

10. Income and expenditure account

	2018	2017
	£.	£
Balance brought forward Surplus/(deficit) for the financial year Defined pension benefit scheme	(1,643,931) 18,811 (10,000)	(1,297,679) (6,252) (340,000)
Balance cerried forward	(1,635,120)	(1,643,931)

11. Control

The organisation is controlled by the Executive Committee on behalf of the members of the organisation.

SIGNATURES TO THE ANNUAL RETURN

(see notes 39 and 40)

including the accounts and balance sheet contained in the return.

Regional Directors Signature: SIGNORY TENMENT MUNERL	Treasurers Signature:
Name: JENNIFER MINELL	Name: DARREN KENNEDY
Date: 28/8/18	Date: 24 08 18

CHECK LIST

(see note 41)

(please tick as appropriate)

IS THE RETURN OF OFFICERS ATTACHED? (see Page 3)	YES	/	NO	
HAS THE RETURN OF CHANGE OF OFFICERS BEEN COMPLETED? (see Page 3)	YES	/	NO	
HAS THE RETURN BEEN SIGNED? (see Note 38)	YES	✓	NO	
HAS THE AUDITOR'S REPORT BEEN COMPLETED (see Note 39)	YES	/	NO	
IS A RULE BOOK ENCLOSED? (see Note 40)	YES	$\sqrt{}$	NO	
HAS THE SUMMARY SHEET BEEN COMPLETED (see Notes 6 and 25 to 34)	YES	V	NO	

AUDITOR'S REPORT

(see notes 42 to 47)

made in accordance with section 36 of the Trade Union and Labour Relations (Consolidation) Act 1992.

1.	In the opinion of the auditors or auditor do the accounts they have audited and which are contained in
	this return give a true and fair view of the matters to which they relate?
	(See section 36(1) and (2) of the 1992 Act and notes 43 and 44)

YES/

If "No" please explain below.

- 2. Have the auditors or auditor carried out such investigations in the preparation of their audit report as will enable them to form an opinion as to:
 - (a) whether the trade union has kept proper accounting records in accordance with section 28 of the 1992 Act;
 - (b) whether it has maintained a satisfactory system of control over its transactions in accordance with the requirements of that section; and
 - (c) whether the accounts to which the report relates agree with the accounting records? (See section 36(3) of the 1992 Act, set out in note 43)

YES/

If "No" please explain below.

- 3. Are the auditors or auditor of the opinion that the union has complied with section 28 of the 1992 Act and has:
 - (a) kept proper accounting records with respect to its transactions and its assets and liabilities; and
 - (b) established and maintained a satisfactory system of control of its accounting records, its cash holding and all its receipts and remittances.

(See section 36(4) of the 1992 Act set out in note 43)

YES/

If "No" please explain below.

4. Please set out a copy of the report made by the auditors or auditor to the union on the accounts to which this AR27 relates. The report is to set out the basis upon which the audit has been conducted and/or such other statement as the auditor considers appropriate. Such a statement may be provided as a separate document.

(See note 45)

PLEASE SEE ATTACHED

AUDITOR'S REPORT (continued)

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К	
Signature(s) of auditor or auditors:	Willis Kennels LR
Name(s):	WILKINS KENNEDY LLP
Profession(s) or Calling(s):	STATUTORY AUDITORS + CHARTERED ACCOUNTANTS
Address(es):	TEMPLANS HOSE LULWORTH CLOSE
	SOSS 3TL
Date:	30 AUGUST 2018
Contact name and telephone number:	02380 247070

N.B. When notes to the accounts are referred to in the auditor's report a copy of those notes must accompany this return.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF SOUTH EAST EMPLOYERS YEAR ENDED 31 MARCH 2018

Opinion

We have audited the financial statements of South East Employers (the 'association') for the year ended 31 March 2018 which comprise the Income and Expenditure Account, the Balance Sheet and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the association's affairs as at 31 March 2018 and of its surplus for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- and have been prepared in accordance with the requirements of the Trade Union and Labour Relations (Consolidation) Act 1992.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the association in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

the Executive Committee's use of the going concern basis of accounting in the preparation of the financial

statements is not appropriate; or

the Executive Committee have not disclosed in the financial statements any identified material uncertainties
that may cast significant doubt about the association's ability to continue to adopt the going concern basis
of accounting for a period of at least twelve months from the date when the financial statements are
authorised for issue.

Other information

The Executive Committee are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the statement of Executive Committee responsibilities for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the statement of Executive Committee responsibilities has been prepared in accordance with applicable legal requirements.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF SOUTH EAST EMPLOYERS YEAR ENDED 31 MARCH 2018

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the association and its environment obtained in the course of the audit, we have not identified material misstatements in the statement of Executive Committee responsibilities.

We have nothing to report in respect of the following matters in relation to which the Trade Union and Labour Relations (Consolidation) Act 1992 and the Trade Union Reform and Employment Rights Act 1993 requires us to report to you if, in our opinion:

adequate accounting records have not been kept; or

- a satisfactory system of control over transactions has not been maintained by the association; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of the Executive Committee

As explained more fully in the statement of Executive Committee responsibilities, the Executive Committee are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Executive Committee determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Executive Committee are responsible for assessing the association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Executive Committee either intend to liquidate the association or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the members of the association, as a body, in accordance with section 36 of the Trade Union and Labour Relations (Consolidation) Act 1992. Our audit work has been undertaken so that we might state to the members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the association and the members as a body, for our audit work, for this report, or for the opinions we have formed.

Wilkins Kennedy LLP

Chartered Accountants & Statutory Auditor

Templars House Lulworth Close Chandlers Ford Hampshire

SO53 3TL

Date 3 August 2018

SOUTH EAST EMPLOYERS FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018



FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018

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LEGAL AND ADMINISTRATIVE INFORMATION YEAR ENDED 31 MARCH 2018

Regional Director

Jennifer McNeill

Treasurer

Simon Little Darren Kennedy May 2016 - May 2017

from May 2017

Executive Committee

Cllr Richard Burrett Clir Rory Love Cllr Bernadette Fisher Cllr Maureen Holding Cllr Trevor Webb Cllr Paul Taylor Cllr Ian Ward Clir Murray Grubb Cilr Bob Blezzard Cllr Paulina Stockell Cllr Ayesha Azad Cllr Jeanette Green Cllr Stuart Munro Cllr Robin Bradburn Cllr Arif Hussain Cllr Robert Saunders Cllr Chris Pitt Cllr Keith House

re-elected July 2017 re-elected July 2017 re-elected July 2017 re-elected July 2017 resigned July 2017 re-elected July 2017 resigned July 2017 re-elected July 2017 resigned July 2017 resigned July 2017 resigned July 2017 resigned July 2017 re-elected July 2017 resigned July 2017 re-elected July 2017 elected July 2017 elected July 2017 elected July 2017

Business address

The Guildhall High Street Winchester SQ23 9GH

Auditors & Accountants

Wilkins Kennedy LLP

Statutory Auditors and Chartered Accountants

Templars House Lulworth Close Chandlers Ford Hampshire SO53 3TL

Bankers

Lloyds Bank plc 49 High Street Winchester Hampshire SO23 9BU

STATEMENT OF EXECUTIVE COMMITTEE RESPONSIBILITIES YEAR ENDED 31 MARCH 2018

Employers' Association legislation requires the organisation to prepare accounts for the financial year which give a true and fair view of the state of affairs of the organisation and of the surplus or deficit of the organisation for that year. In preparing those accounts the organisation delegates authority to the Executive Committee and Regional Director to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the accounts; and
- prepare the accounts on a going concern basis unless it is inappropriate to presume that the organisation will continue in business.

The Executive Committee is responsible for ensuring that arrangements are made for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the organisation and to enable them to ensure that the accounts comply with the relevant legislation. It is also responsible for ensuring that there is a satisfactory system of control over these records, through the appointment of Trustees of the organisation, and for safeguarding the assets of the organisation and hence for taking responsible steps for the prevention and detection of fraud and other irregularities.

In so far as the Executive Committee, as individuals, are aware:

- there is no relevant audit information of which the organisation's auditor is unaware; and
- the Executive Committee have taken all steps that they ought to have taken to make themselves aware of any audit information and to ensure that the auditor is aware of that information.

On behalf of the committee

SIGMAD	by Jenniphic	MCNEILL	
Jenniter McNeill Regional Director			

Approved by the Executive Committee on ...

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF SOUTH EAST EMPLOYERS YEAR ENDED 31 MARCH 2018

Opinion

We have audited the financial statements of South East Employers (the 'association') for the year ended 31 March 2018 which comprise the Income and Expenditure Account, the Balance Sheet and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the association's affairs as at 31 March 2018 and of its surplus for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- and have been prepared in accordance with the requirements of the Trade Union and Labour Relations (Consolidation) Act 1992.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the association in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Executive Committee's use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Executive Committee have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the association's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The Executive Committee are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the statement of Executive Committee responsibilities for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the statement of Executive Committee responsibilities has been prepared in accordance with applicable legal requirements.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF SOUTH EAST EMPLOYERS YEAR ENDED 31 MARCH 2018

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the association and its environment obtained in the course of the audit, we have not identified material misstatements in the statement of Executive Committee responsibilities.

We have nothing to report in respect of the following matters in relation to which the Trade Union and Labour Relations (Consolidation) Act 1992 and the Trade Union Reform and Employment Rights Act 1993 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept; or
- a satisfactory system of control over transactions has not been maintained by the association; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of the Executive Committee

As explained more fully in the statement of Executive Committee responsibilities, the Executive Committee are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Executive Committee determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Executive Committee are responsible for assessing the association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Executive Committee either intend to liquidate the association or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the members of the association, as a body, in accordance with section 36 of the Trade Union and Labour Relations (Consolidation) Act 1992. Our audit work has been undertaken so that we might state to the members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the association and the members as a body, for our audit work, for this report, or for the opinions we have formed.

LLP

Wilkins Kennedy LLP

Chartered Accountants & Statutory Auditor

Templars House Lulworth Close Chandlers Ford Hampshire SO53 3TL

Date 3 August 2018

INCOME AND EXPENDITURE ACCOUNT YEAR ENDED 31 MARCH 2018

10 3			2018	2017
		Note	£	£
Income			705,930	698,916
Administrative expenses		_	(612,394)	(642,049)
Operating surplus		2	93,536	56,867
Interest receivable			5,275	6,881
Interest payable and similar charges		3	(80,000)	(70,000)
Surplus/(deficit) for the financial year	9,		18,811	(6,252)

All of the activities of the organisation are classed as continuing.

The notes on pages 10 to 16 form part of these financial statements.

STATEMENT OF COMPREHENSIVE INCOME YEAR ENDED 31 MARCH 2018

The state of the s		2018	2017
	33	£	£
Surplus/(deficit) for the financial year		18,811	(6,252)
Actuarial loss in respect of defined benefit pension scheme (note 6)		(10,000)	(340,000)
Total Comprehensive Income for the year		8,811	(346, 252)

BALANCE SHEET 31 MARCH 2018

		- 20)18	20	017
	Note	£	£	£	£
Current assets					
Debtors Cash at bank	4	111,943 1,112,385		504,632 1,047,901	
		1,224,328	3 2. 1	1,552,533	
Creditors: Amounts falling due within one year	5.	(89,448)		(516,464)	
Net current assets			1,134,880		1,036,069
Net assets excluding pension liability			1,134,880		1,036,069
Defined benefit pension scheme liability	6		(2,770,000)		(2,680,000)
Net liabilities including pension liability			(1,635,120)		(1,643,931)
Capital and reserves					
Income and expenditure account: General reserve	10		1,134,880		1,036,069
Pension liability	6		(2,770,000)		(2,680,000)
8			(1,635,120)		(1,643,931)

The financial statements were approved by the Executive Committee and are signed on their behalf by:

SlowD By JENMIFOL M CIVELL Jennifer McNeill Regional Director	Signato by DMARON KENNYDY Darren Kennedy Finance Manager (Strategic Finance) Winchester City Council
Dated: 11 JULY 2018	

The notes on pages 10 to 16 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

1. Accounting policies

Basis of accounting

The accounts have been prepared on the basis of the historical cost convention and incorporate the results of the principal activity which is that of an employers' association.

The financial statements are prepared in accordance with applicable UK accounting standards and with the provisions of the Trade Union and Labour Relations (Consolidation) Act 1992.

The pension liability uses the Consumer Price Index (CPI) as the inflation measure for determining the minimum pension increase to be applied to the statutory index-linked features of retirement benefits. There is no expectation that the pension fund will need to be distributed in full during the next twelve months and therefore there will be no requirement to make good the pension fund liability. The net asset position of the organisation excluding the pension scheme deficit is £1,134,880, with a cash balance held of £1,112,385. On this basis, the executive committee considers it appropriate to prepare the financial statements on the going concern basis.

Income

Subscription income is recognised in the year to which the subscriptions relate. Where it relates to a future period the income is deferred.

Course and seminar income represents the amount receivable by the organisation for training services and information provided in the normal course of business, after making due allowance for deferred amounts, exclusive of Value Added Tax. Amounts receivable for courses and seminars are recognised in the period in which the course or seminar is delivered.

Operating lease agreements

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against profits on a straight line basis over the period of the lease.

Financial instruments

Financial instruments are classified and accounted for, according to the substance of the contractual arrangement, as financial assets, financial liabilities or equity instruments. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

1. Accounting policies (continued)

Pension costs and other post-retirement benefits

The organisation operates a defined benefit pension scheme for certain employees. The assets of the scheme are held separately from those of the organisation. Contributions to the scheme are charged to the Income and Expenditure account so as to spread the cost of pensions over the employees' working lives. The contributions are determined by a qualified actuary on the basis of triennial valuations.

Pension scheme liabilities are measured on an actuarial basis using a projected unit method and are discounted to their present value using an AA corporate bond rate.

Pension scheme assets are valued at market value at the Balance Sheet date.

The pension scheme deficit is recognised in full on the Balance Sheet.

2. Operating surplus

Operating surplus is stated after charging:

	operating outplies to state a state of state gives			
			2018	2017
			£	£
	Auditors remuneration	A.	4,130	4,360
			IBOSHLA WALLES	
3.	Interest payable and similar charges			
	· · · · · · · · · · · · · · · · · · ·			24.5
			2018	2017
			£	£
	Net finance expense in respect of defined benefit pension schemes		80,000	70,000

NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

4.	Debtors			
			2018	2017
			£	£
	Trade debtors Other debtors		90,233 21,710	467,033 37,599
	ia)		111,943	504,632
5.	Creditors: Amounts falling due within one year	Z.		
		21	2018	2017
			£	£
	Trade creditors Other taxation and social security Other creditors		17,701 20,493 51,254	3,219 89,822 423,423
			89,448	516,464

6. Pension commitments

The organisation contributes to a Local Government Pension Scheme (LGPS) providing benefits based on final pensionable pay. The LGPS is a funded defined-benefit scheme, with the assets of the scheme held separately from those of the organisation and are administered under an Admission agreement with Hampshire County Council Pension Fund.

The contributions are determined annually by the administrators of the Hampshire County Council Pension Fund based on a triennial actuarial valuation using the projected unit method and determined by a qualified actuary. The last valuation was carried out on 31 March 2016.

Principal Actuarial Assumptions

The organisation has applied the following financial assumptions in assessing the defined benefit liabilities:

	201 8	2017	2016	2015
	%	%	%	%
Rate of increase in salaries Rate of increase in pensions in payment Discount rate RPI Inflation assumption CPI Inflation assumption	3.6	3.5	3.2	3.3
	2.1	2.0	1.7	1.8
	2.6	2.5	3.4	3.2
	3.2	3.1	2.8	2.9
	2.1	2.0	1.7	1.8

Effective from 1 April 2011, the organisation switched to use the Consumer Price Index (CPI) rather than the Retail Price Index (RPI) as the inflation measure for determining the minimum pension increase to be applied to the statutory index-linked features of retirement benefits.

NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

6. Pension commitments (continued)

The fair value of the scheme assets, the present value of the scheme liabilities and the resulting deficit are:

1983	2018	2017	2016	2015
	£	£	£	£
Total market value of assets Present value of scheme liabilities	6,510,000 (9,280,000)	6,450,000 (9,130,000)	5,590,000 (7,860,000)	5,620,000 (8,200,000)
Net pension liability	(2,770,000)	(2,680,000)	(2,270,000)	(2,580,000)
	3	Value at 1 March 2018 £	ANT THE COLUMN TO THE COLUMN T	Value at 31 March 2017 £
Equities Property Bonds Cash Other		4,075,260 455,700 1,607,970 169,260 201,810		3,889,350 419,250 1,715,700 219,300 206,400
Total market value of assets		6,510,000		6,450,000
Present value of scheme liabilities: - funded		(9,280,000)	*1	(9,130,000)
Deficit in the scheme		(2,770,000)		(2,680,000)
An analysis of the defined benefit cost follows:	lows:		-	
Analysis of the amount charged to operat	ing surplus:		2018	2017
			£	£
Current service cost		†i <u>≃</u>	(100,000)	(90,000)
Total operating charge		· .	(100,000)	(90,000)
Analysis of the amount charged to finance	e costs:			
			2018	2017
	· ·		£	£
Other finance costs: Interest on pension Other finance costs: Expected return on a			(230,000) 160,000	(260,000) 190,000
Total finance costs		-	(70,000)	(70,000)
		-		

NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

6.

Pension commitments (continued)	× y	
An analysis of the amount recognised in the Statement of Comprehe	nsive Income is s	hown below:
- JA	2018 £	2017 £
Total actuarial gain/(losses)	(10,000)	(340,000)
An analysis of the movements in deficit during the year are shown be	low:	
	2018 £	2017 £
At 4 Amril	(2,680,000)	(2,270,000)
At 1 April	(100,000)	(90,000)
Total operating charge Total other finance costs	(70,000)	(70,000)
Actuarial (loss)/gain	(10,000)	(340,000)
Contributions	90,000	90,000
At 31 March	(2,770,000)	(2,680,000)
Asset and Liability Reconciliation	2018	2017
Reconciliation of liabilities	£	£
AA 4 A well	9,130,000	7,860,000
At 1 April Current service cost	100,000	90,000
	230,000	260,000
Interest cost	20,000	30,000
Employee contributions Actuarial loss	. 50,000	1,150,000
Net benefits paid out	(250,000)	(260,000
At 31 March	9,280,000	9,130,000
	2018	2017
Reconciliation of assets	£	£
At 1 April	6,450,000	5,590,000
Expected return on assets	160,000	190,000
Actuarial gain on assets	40,000	810,000
Employer contributions	90,000	90,000
Employee contributions	20,000	30,000
Net benefits paid out	(250,000)	(260,000
At 31 March	6,510,000	6,450,000

NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

6. Pension commitments (continued)

Amounts for the current and previous three periods are as follows:

	2018	2017	2016	2015
	£'000	£'000	£'000	£'000
Fair value of scheme assets Present value of scheme liabilities	6,510 (9,280)	6,450 (9,130)	5,590 (7,860)	5,620 (8,200)
Deficit in scheme	(2,770)	(2,680)	(2,270)	(2,580)
Experience adjustment on scheme assets Experience adjustment on scheme liabilities	40 100	810 90	(90) 70	410 60

7. Commitments under operating leases

At 31 March 2018 the organisation had aggregate annual commitments under non-cancellable operating leases of £81,000 (2017: £59,188).

8. Related party transactions

During the year the organisation incurred consultancy charges from Silkstead Consultancy of £nil (2017 - £1,400). Keith Field is the proprietor of Silkstead Consultancy and partner of Jennifer McNeill. At the year end, a balance of £nil (2017 - £nil) was outstanding in trade creditors.

NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2018

9. Higher paid employees

The number of employees whose emoluments (excluding employer's pension contributions) exceeded £50,000 was:

	2018	2017
£50,000 - £59,999	1	1
£60,000 - £64,999	1	
£90,000 - £94,999	1	1

During the year the following amounts were paid to higher paid employees as shown above:

		2018		20	017
	Regional Director	Development Director	Employment Director	Regional Director	Development Director
	£'000	£'000	£'000	£'000	£'000
Salary	85	56	46	84	57
Other remuneration	9	. 5	4	9	5
Employers pension contributions	15	10	. 8	14	9
	109	71	58	107	71

10. Income and expenditure account

	2018	2017
	£	£
Balance brought forward Surplus/(deficit) for the financial year Defined pension benefit scheme	(1,643,931) 18,811 (10,000)	(1,297,679) (6,252) (340,000)
Balance carried forward	(1,635,120)	(1,643,931)

11. Control

The organisation is controlled by the Executive Committee on behalf of the members of the organisation.

MANAGEMENT INFORMATION YEAR ENDED 31 MARCH 2018

The following pages do not form part of the statutory financial statements which are the subject of the independent auditor's report on pages 5 to 6.

DETAILED INCOME AND EXPENDITURE ACCOUNT YEAR ENDED 31 MARCH 2018

	2018	2017
	£	£
Revenue		
Membership subscriptions	368,429	355,670
Associate member fees	14,330	14,738
Consultancy, courses and seminars	309,008	311,832
Other project funding	14,163	16,676
	705,930	698,916
Overheads		
Administrative expenses	(612,394)	(642,049)
Operating surplus	93,536	56,867
nterest receivable	5,275	6,881
	98,811	63,748
Net finance expense in respect of defined penefit pension schemes	(80,000)	(70,000)
Surplus/(deficit) on ordinary activities	18,811	(6,252)

NOTES TO THE DETAILED INCOME AND EXPENDITURE ACCOUNT YEAR ENDED 31 MARCH 2018

	2018		2017	
	£	£	£	£
Administrative expenses			* ;*	
Personnel costs				
Wages and salaries	397,347		443,675	
7	-	397,347		443,675
Establishment expenses				
Rent	11,816		23,818	
Rates and water	8,175		14,542	
Light and heat	2,919		4,962	
Insurance	5,851		6,029	
Cleaning of premises	1,665		3,112	
Other establishment expenses	24,040		1,292	
		54,466		53,755
General expenses				
Travel and subsistence	14,697		13,860	
Telephone	3,484		4,786	
Hire of equipment	7,516		9,013	
Printing, stationery and postage	6,606		7,323	
Computer costs	6,489		6,003	
Conference costs	4,473		6,496	
Staff training	144		2,284	
Sundry expenses	3,548		3,550	
Other programme expenditure	12,539		12,739	
egal and professional fees External consultancy and other training	415	0	465	
expenditure	66,690		39,033	
Accountancy fees	850		874	
Auditors remuneration	4,130		4,360	
Finance and IT support	29,000		33,833	
		160,581	-	144,619
15		612,394	:	642,049
interest receivable				
Bank interest receivable		5,275		6,881

MANAGEMENT BALANCE SHEET 31 MARCH 2018

	2018		2017	
(e 5	£	£	£	£
Current assets				y ,
Trade debtors	90,233		467,033	150
Prepayments and accrued income Cash at bank and in hand	21,710 1,112,385		37,599 1,047,901	
	1,224,328		1,552,533	_
Creditors: amounts falling due within one year				
Trade creditors	17,701		3,219	
VAT liability	20,493		89,822	
Deferred income Accruals	51,254		360,413 63,010	let
	89,448		516,464	-
Net current assets		1,134,880		1,036,069
Total assets less current liabilities		1,134,880		1,036,069
Net assets excluding pension liability		1,134,880		1,036,069
Defined benefit pension scheme liability		(2,770,000)		(2,680,000)
Net liabilities including pension liability		(1,635,120)		(1,643,931)
Capital and reserves				
ncome and expenditure account:			0	
General fund Pension liability		1,134,880 (2,770,000)		1,036,069 (2,680,000)
		(1,635,120)		(1,643,931,