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NCC/1104-2-11

Copy No of

**THE UNITED KINGDOM NATIONAL CONTINGENT COMMANDER'S DIRECTIVE -
OPERATION TELIC**

ISSUED BY: Air Marshal B K Burridge CBE - UK National Contingent Commander (UKNCC)

ISSUED TO: UK Maritime Contingent Commander (UKMCC).
UK Land Contingent Commander (UKLCC).
UK Air Contingent Commander (UKACC).
UK Joint Force Logistic Component Commander (UKJFLogCC).
Commander British Forces in Cyprus (CBF(Cyprus)).
Joint Force Engineer (JFEngr)
Commander Joint Force CIS (Comd JFCIS)
Commanding Officer Joint NBC Regiment (CO Jt NBC Regt)
Chief Joint Helicopter Force (Chf JHF)

References:

- A. UNSCR 1441 (2002) dated 08 Nov 02.
- B. UNSCR 678 dated 29 Nov 90.
- C. Draft CDS Directive to Jt Comd Op TELIC.
- D. Draft D/PJHQ/5/8135/12/1, Jt Comd's Msn Directive to UK NCC.
- E. Draft D/PJHQ/5/8135/12/1, Op TELIC Reference Document (TRD).
- F. NCC/1104-2-12 dated 20 Feb 03, Op TELIC Instructions Document (TID).
- G. USCINCCENT OPLAN 1003(V) Change 1 dated 24 Jan 02.
- H. D/PJHQ/3/3000/220/5/2 dated 19 Feb 03, Op TELIC: Joint Commander's Directive on Appointment of the National Contingent Commander.
- I. NCC/1104-2-13 dated 21 Feb 03, UKNCC's Directive - Op RESINATE.

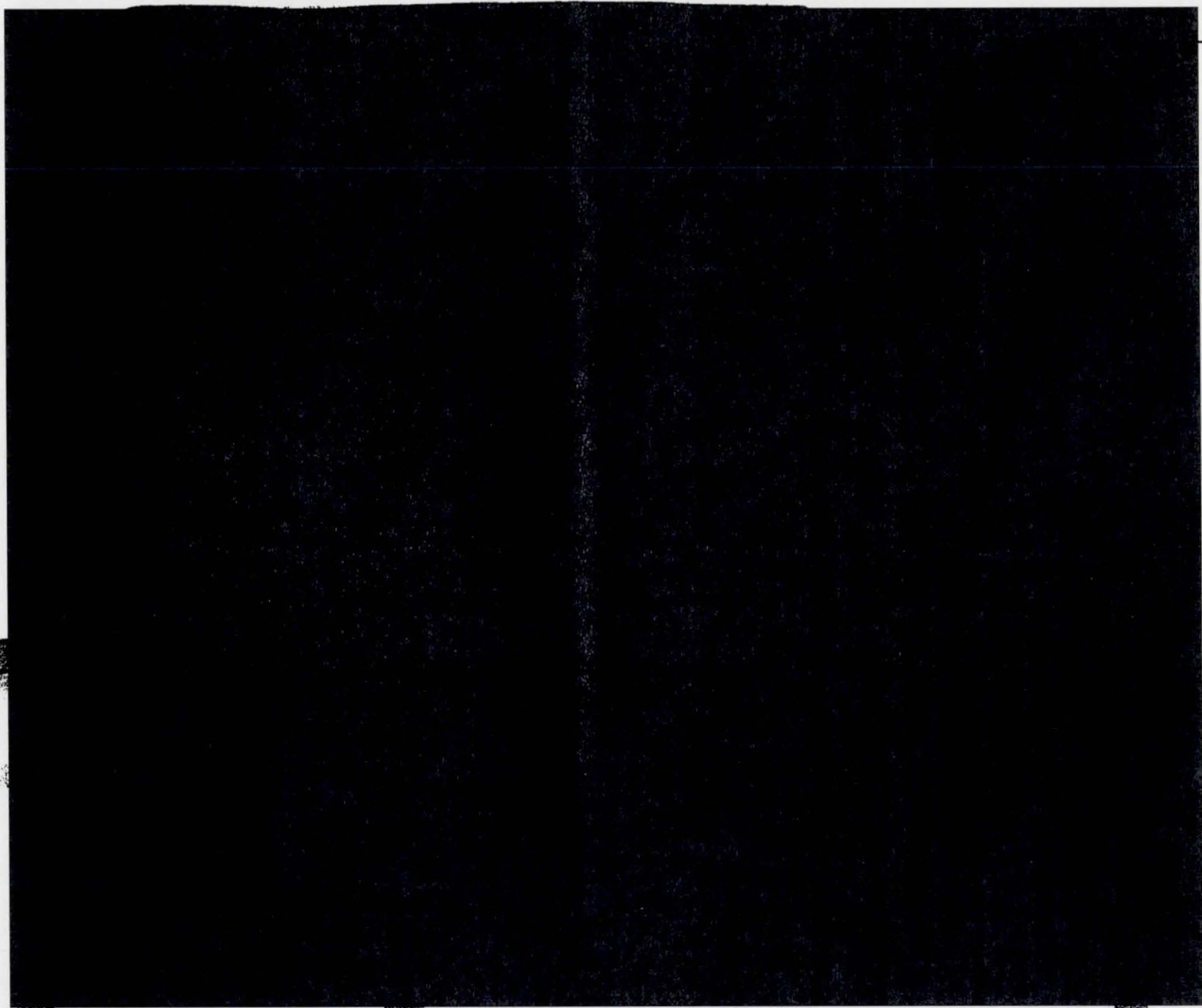
SITUATION

1. The UK and US governments believe that Iraqi compliance with UNSCRs, including 687 and 1441, can only be achieved if the Coalition maintains a credible threat of force ready to enforce these resolutions. The UN inspection process under the auspices of UNMOVIC continues. Notwithstanding, in accordance with UK strategic intent articulated at Reference C, the preparation and deployment of UK forces for potential operations against Iraq has been authorised and has now commenced. Op RESINATE remains active.

2. Scope. Op TELIC is the UK's contribution to US led Coalition operations to rid Iraq of Weapons of Mass Destruction (WMD). This Directive relates to UK forces potentially participating in Phases I through III of COM USCENTCOM's concept articulated at Reference G. It does not encompass direction to UK forces in the aftermath of hostilities other than for support to planning. The Directive is effective on receipt. You are to advise your senior US counterpart of its contents. Should execution of Op TELIC be authorised, Op RESINATE will cease. Interim arrangements for forces assigned to Op RESINATE but brought under my OPCON with effect from this Directive are addressed at Enclosure 2.

3. TELIC Instructions Document. This Directive should be read in conjunction with the supporting information and instructions contained in the Op TELIC Instructions Document (TID), which is at Enclosure 1.

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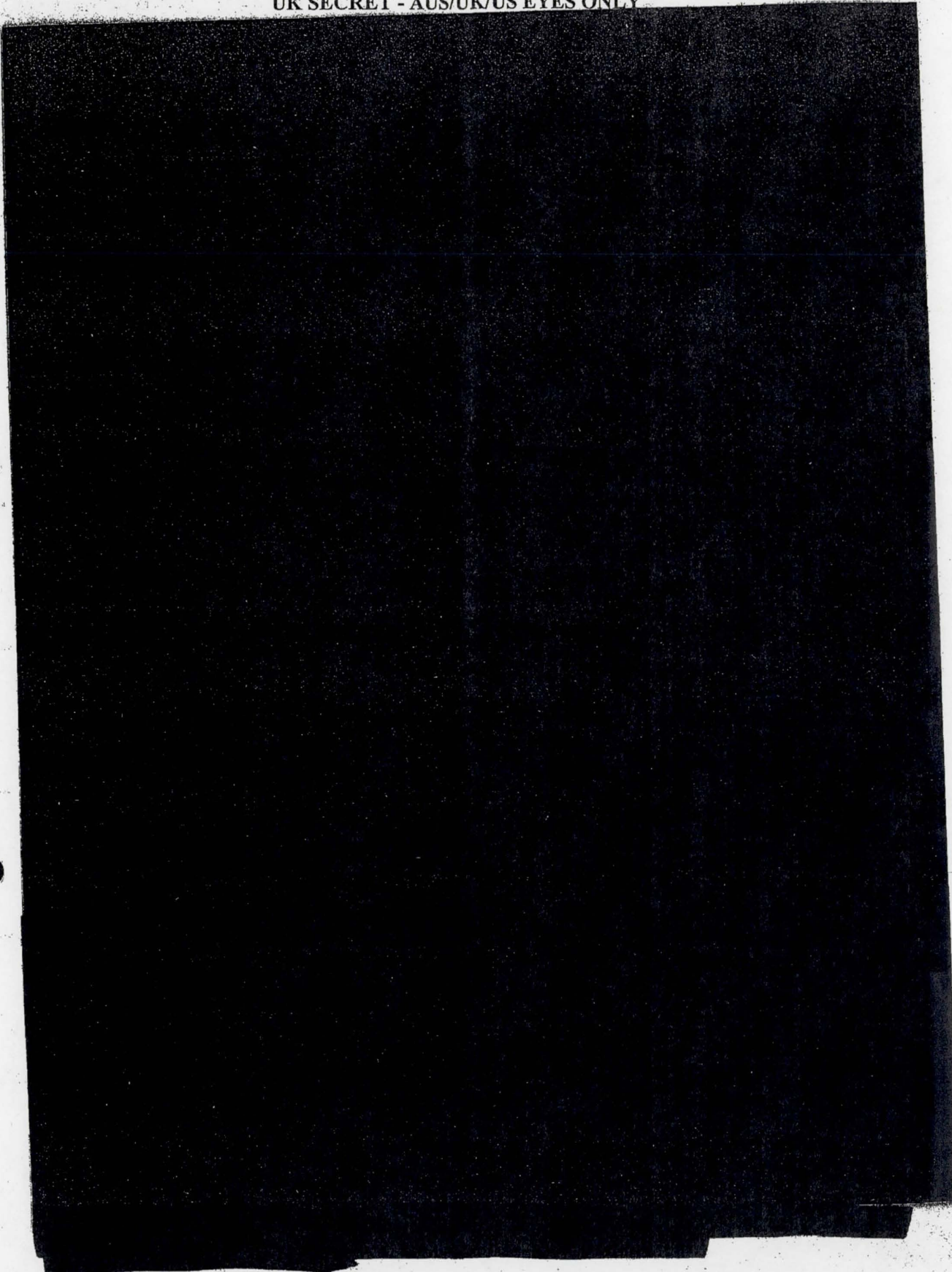


OPERATIONAL DIRECTION

Jt Comd's Intent. It is the Jt Comd's intent to generate a sustainable joint force in theatre, ready and prepared on order to make a substantial military contribution to potential, US led, coalition operations against Iraq in order to realise UK strategic objectives in Iraq and the region. Within the present strategy of coercion, the force will be prepared to play a leading role, reinforcing those information and other operations directed at Iraq and providing conclusive evidence of its combat power and of national will. The preparation of these assigned forces must be undertaken while satisfying the objectives of Op RESINATE. Should coercion fail, the Jt Comd then envisages that the force will conduct warfighting operations alongside coalition allies in order to defeat those Iraq forces that offer resistance and to remove the threat from Iraq's WMD. The force should be prepared to transition rapidly to the conduct of aftermath operations, of a presently ill-defined nature, potentially concurrent in time but not space with combat, to set in train progress towards the achievement of the desired national endstate for Iraq and to secure national objectives in the region. Throughout all these activities the force will be employed and postured to demonstrate clearly national resolve and support for the Coalition, the capabilities of our forces and to reflect credit on

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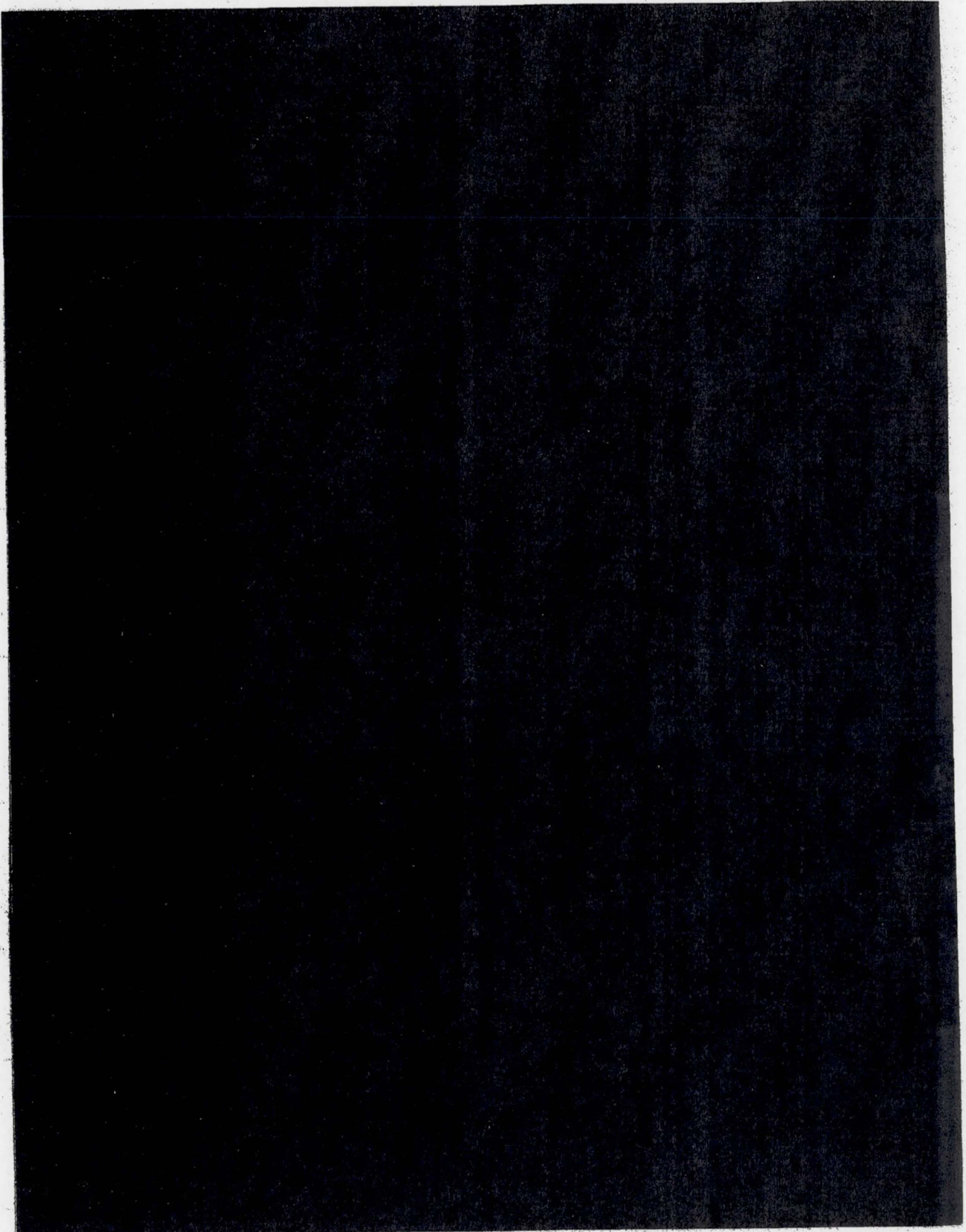
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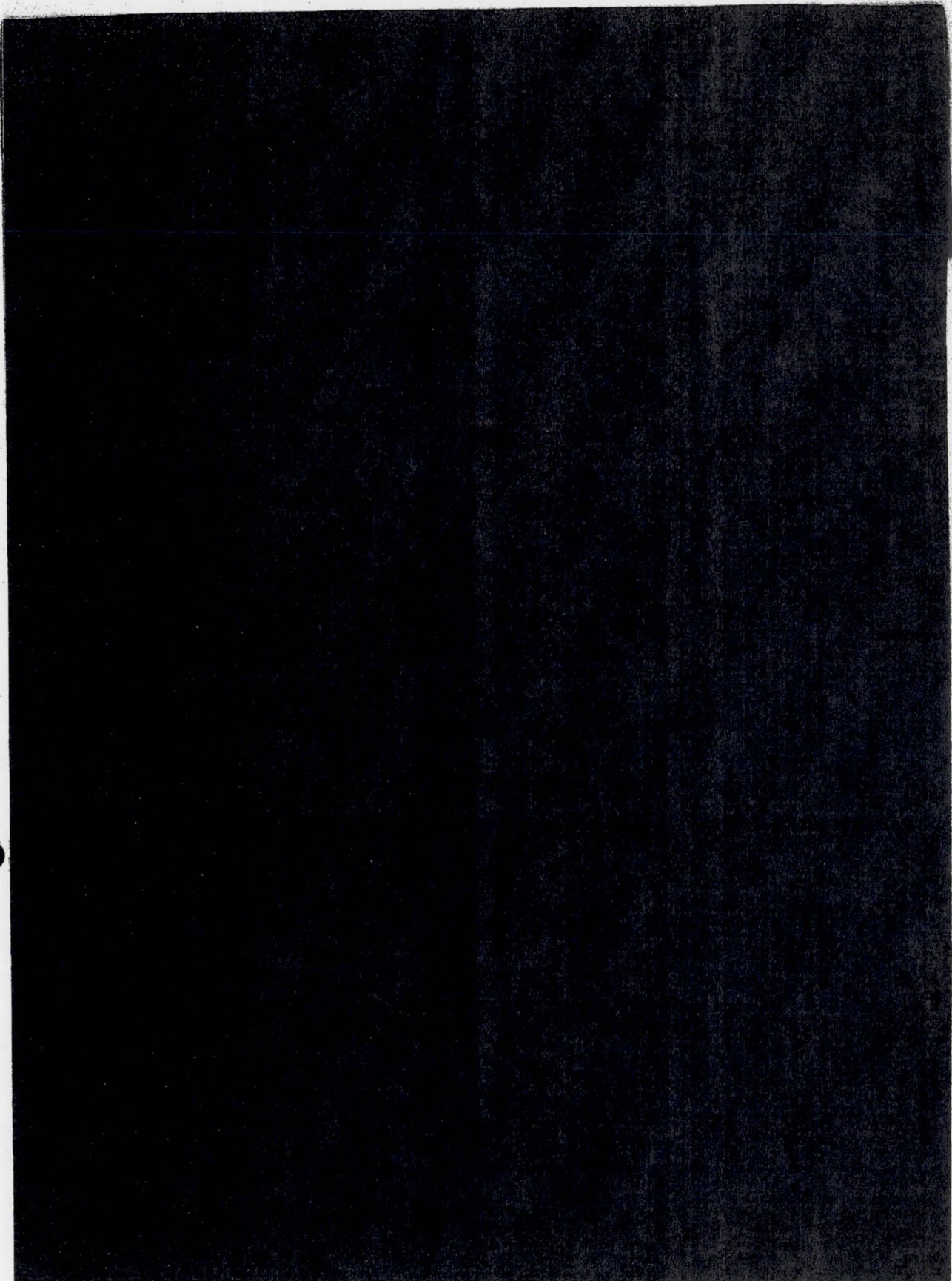
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MISSIONS TO UK CONTINGENTS, COMPONENTS AND JOINT FORCE ELEMENTS

22. See Annexes A-J.

23. Constraints.

a. Policy and Law. The legal basis for this operation is the authority of the United Nations and the international community to disarm Iraq. The recent UNSCR 1441 represents the culmination of many years of pressure brought against the regime of Saddam Hussein to force its compliance with international law and the will of the international community. UK Government Policy and UK Law (including the UK interpretation of international law) together provide the scope of this mission. If phase 2 of Op TELIC is authorised, all air and maritime forces in the RESINATE TOO will operate under OP RESINATE ROE as directed by PJHQ. The MCC will hold rules 520F(1)/520F(2)/550F/560C/ 630B(1)/660D(2)/660F(2)/660G/680B/700C for those units specifically employed on MIO operations. In all other cases, assigned forces are subject to their local arming directives and, where armed, UK personnel are to operate under JSP 398 Guidance Card A. You are to ensure that operations of all UK assigned forces are in accordance with the Law of Armed Conflict (LOAC) and domestic law. In particular you are to ensure that forces under your authority comply with the fundamental norms of distinguishing between combatants and civilians, using force against military objectives only insofar as is necessary to achieve the military aim, without causing incidental loss to civilians and civilian objects which would be excessive in relation to the direct military advantage. The Rules of Engagement which appear (in draft) at Section 9 of the TID represent a national assessment and expectation of the force considered necessary to complete the mission, taking into account the assessed threat to UK forces both from the Iraqi military and generally within the JOA. UK units operating as part of the coalition forces will operate under UK national ROE and within UK national policy at all times. An aide-memoire of the essential elements of LOAC will be issued to all personnel assigned to Op TELIC. However, until Op TELIC ROE are authorised, Op TELIC forces in the JOA (Designate) will operate under extant ROE as issued by. In all cases, assigned forces are subject to their local arming directives and, where armed, UK personnel are to operate under JSP 398 Guidance Card A.

b. Planning Developments. You should refer to me any new mission or tasks proposed to you by coalition component commanders that you consider being beyond the scope of this Directive, but without prejudice to seizing the initiative when fleeting opportunities may offer significant operational gains. You should also report potential branches within component plans that envisage UK forces being employed in a hitherto unforeseen manner.

COORDINATING INSTRUCTIONS

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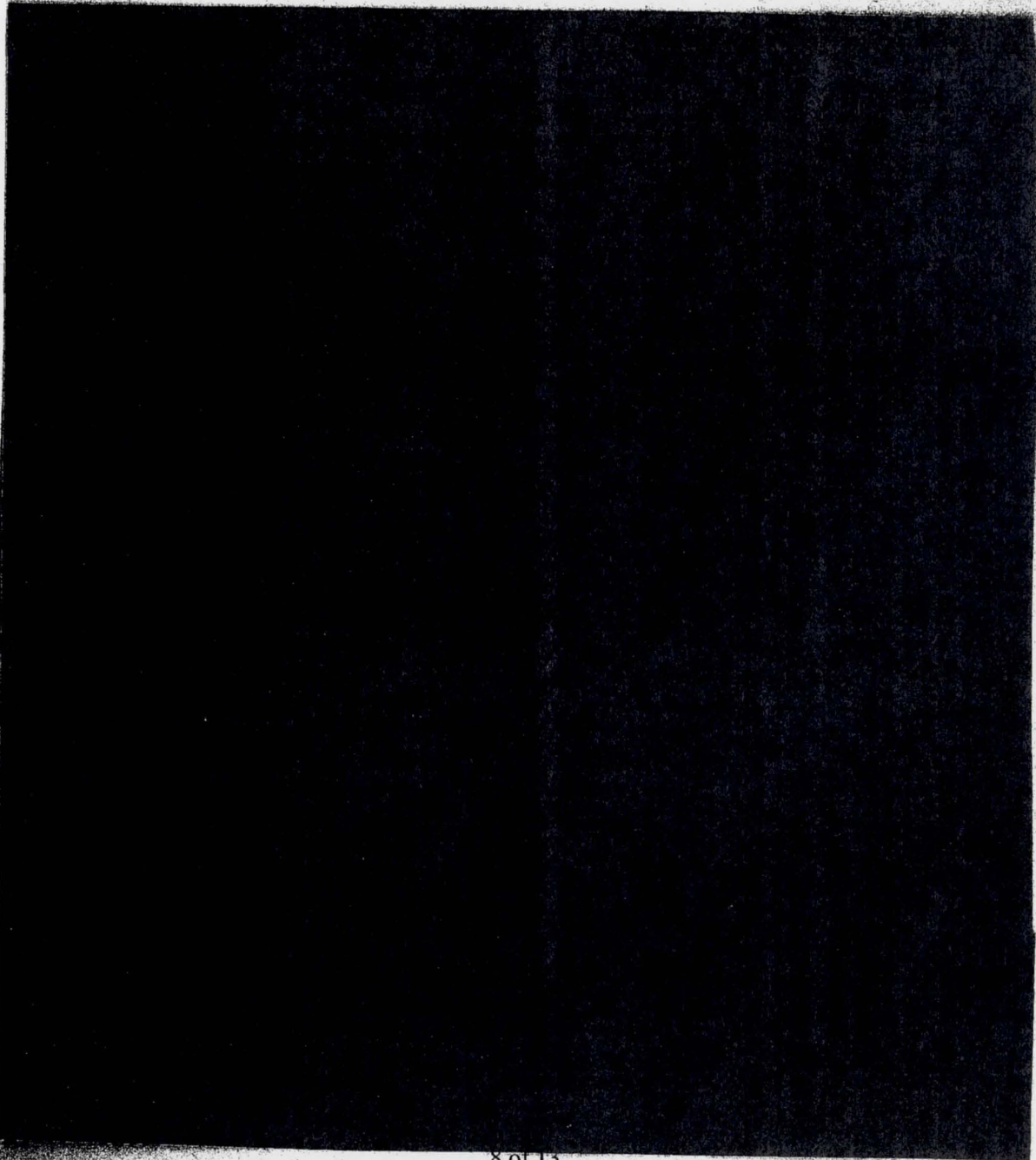
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24. National Veto. You are to ensure that the tasking of UK military capability deployed with Coalition forces accords with UK strategic objectives. You are to direct UK military personnel assigned to Op TELIC not to carry out tasks that you consider to be in conflict with this Directive. You should provide to me early indication of issues that threaten to invoke the national veto.
25. Intelligence. CDI will retain overall direction of defence intelligence. Your intelligence instructions are at Section 1 of the TID, which includes the overall UK Intelligence & Security Management Plan.
26. Information Campaign. You are to support the National Information Campaign, through Information Operations and Media Operations that are to be carried out in the JOA (Designate) as directed by PJHQ through the NCHQ.
- a. Information Operations (Info Ops). Your Info Ops Instructions are at Annex A to Section 2 of the TID, and include direction for EW, PSYOPS, OPSEC and Deception activities.
 - b. Media Operations. Your Media Operations Instructions are at Annex B to Section 2 of the TID. Requests from media agencies for military support are to be referred to the NCHQ Media cell.
27. CIMIC. CIMIC will make a key contribution to both freedom of manoeuvre during offensive operations and to the successful conduct of Phase IV operations. CIMIC activities must also support and be consistent with the National Information Campaign. Your instructions are at Section 3 of the TID.
28. Targeting. Targeting is to be conducted in accordance with the Law of Armed Conflict. Once execution of Op TELIC is authorised, Targeting and BDA are to be conducted in accordance with the Directive at Section 4 of the TID.
29. Force Protection (FP). I place a very high priority on the FP of UK forces during Op TELIC. It is the responsibility of commanders at all levels to protect UK personnel, equipment and materiel against threats of espionage, sabotage, subversion and crime, including terrorism, that may undermine our ability to achieve designated missions and tasks. These threats are to be reduced by the application of sensible and pragmatic countermeasures that afford a high level of protection with minimum compromise to operational objectives. In addition to protecting the force, an effective FP posture will send a strong message to our adversaries that UK Forces are resolved to operate effectively in an unfamiliar and potentially hostile environment. UK FP posture is to be implemented in close co-ordination with Coalition partners and, where appropriate, host nation authorities. Your FP main effort is to be the protection of personnel, the precise nature of which is to be dictated by the threat. You are to ensure those under your command adhere to the Op TELIC theatre security policy for the JOA (Designate), as set by me in consultation with the Jt Comd. In addition, you are to ensure any matter that may have an impact on FP and threat levels is referred to the NCHQ FP Cell and NCHQ J2 respectively, without delay; these organisations are available for advice on FP matters. Further instructions, including Joint Personnel Recovery (JPR), Conduct After Capture (CAC), and Combat ID are at Section 6 of the TID.
30. Financial Accounting. Financial authority is delegated by the Jt Comd directly to Component/Contingent Commanders.

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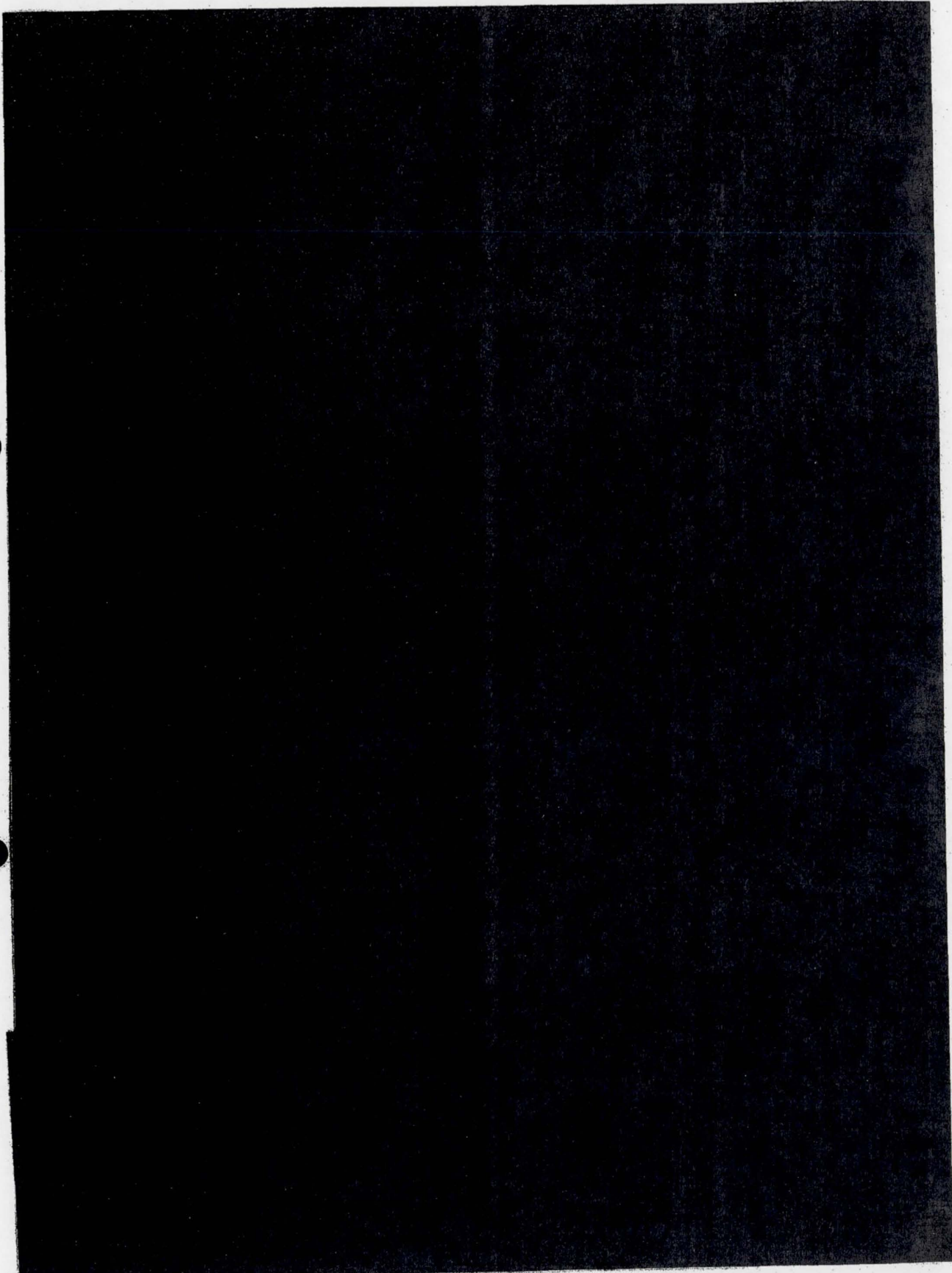
31. PW and Detainees. You have a legal liability to acquaint yourself with the Geneva Conventions and the First Additional Protocol in relation to the taking and handling of PWs (your Legal Advisor, or NCHQ Legal Advisor will provide detailed advice), and you are responsible for ensuring that all members of UK Contingents and Components involved in PW and Detainee handling comply with the Third Geneva Convention and guided by the provisions of JWP 1-10 "Prisoner of War Handling". Further guidance is contained within Section 10 of the TID.

32. Deployment of Civilians. Details of all civilians deploying on Op TELIC are to be passed to J1, NCHQ. The UK Legal and MoD policy view is that they are not to wear military uniform with the exception of NBC IPE, helmet (no cover), and body armour when deemed appropriate by the local commander under his duty of care obligations.



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