



Home Office

Strategic Asset Management Plan 2017/18

Executive summary

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The first duty of the government is to keep citizens safe and the country secure. The Home Office has been at the front line of this endeavour since 1782. We work to prevent terrorism, cut crime, control immigration, promote growth, and transform the department.

We are responsible for borders, immigration and citizenship throughout the UK, for national security within Great Britain and for public safety in England and Wales, at the heart of an operational community of over 300,000 public servants in over 100 organisations in which the country invests around one per cent of our national income.

This Strategic Asset Management Plan (SAMP) provides a strategic vision to the department's property plan and identifies opportunities to further align the department's operational assets with current and future business need, taking into account the decision to leave the European Union.

The Home Office is committed to delivering core activity, working closely with partners across government to manage, maintain and support the day to day running of a highly complex and diverse estate.

The estate comprises 506 property holdings supporting over 29,000 FTE. It is valued at over £650m and in the last financial the gross running cost was c. £219m

The Home Office's plan for SR15 set a further target of c. £63m annual property reductions against a net annual budget of c. £200m. The department continues to strive to achieve cost saving efficiencies whilst recognising that the department's headcount may increase as a result of changes to make Brexit a success. The Home Office's estate strategy is therefore heavily influenced by the department's future resourcing strategy.

The department will continue to reshape its estate by enabling smarter working and offering staff flexibility in their working arrangements and equipping them with modern technology. In doing so, we will continue to make progress towards meeting the government's target of 8sqm/FTE by March 2018. The Campus strategy will be a significant contributor to this estate change.

In 2016, the Home Office Property Directorate joined the MoJ Estates Directorate to form the MOJ hosted Shared Service Estates Cluster. The Estates Directorate provides an array of estates and facilities management service provisions to ensure the department's property requirements are detailed, with services that are fit for purpose, satisfactorily delivered, and represent value for money.

The department is working in collaboration with partner organisations including the Government Property Unit (GPU) and is committed to supporting their desire to deliver the Government Property Agency, One Public Estate (OPE) agenda and the Government Hub Programme. In doing so, the Home Office is committed to placing these wider government objectives at the core of its departmental strategy by developing four core estate priorities to deliver the strategic vision:

- 1. Provide estate solutions to support business operations**
- 2. Make the estate affordable by effectively prioritising investments**
- 3. Modernise the estate to current and future standards**
- 4. Continue to build and buy expert capability to deliver estate priorities**

These core priorities are designed to support the government estate strategy and departmental strategies within the Estates Cluster. To ensure they are met, the Estates Directorate is working to improve data management, ways of working and delivering greater value through our estate and facilities management supply chain contracts. This will ensure that Home Office operates from an affordable, fit for purpose and efficient estate, which is capable of supporting day to day operations.