

## Annual Review - Summary Sheet

<b>PROGRAMME TITLE: SUSTAINABLE ECONOMIC DEVELOPMENT (SED)</b>		
<b>Country/Region:</b>	Overseas Territories (OTs)	
<b>HMG Partners (LEAD in bold)</b>	<b>Foreign and Commonwealth Office (FCO)</b> , Department for the Environment, Food and Rural Affairs	
<b>Total Budget:</b>	ODA: £0.6m	Non-ODA: £10.4m
<b>Start Date:</b> July 2016	<b>End Date:</b> June 2020	
<b>Outputs</b>		<b>Score</b>
Infrastructure investment – develop mechanisms to improve critical infrastructure in priority OTs, including preparation for goods jetty in Anguilla		A
Blue Belt – support sustainable marine management and enforce marine protected areas		B
Promote role of natural environment in economic planning		A
<b>Outcome:</b> Given the early stage of programme delivery (with many embedded projects only just moving from inception to implementation) it is too early to assess the likely extent to which activities will contribute to meeting the programme’s stated outcomes and impact. Outcomes should be refreshed alongside a review of the portfolio’s overarching strategy and the programme’s theory of change, to ensure outcomes are meaningful and realistic.		
<b>Outcome Score: A</b>		<b>Risk: Medium</b>

### Summary of Programme Performance

Year	2016/17							
Programme Score	A							
Risk Rating	Medium							

### What support is the UK providing?

This programme undertakes activities that promote prosperity, economic development and job creation across UK Overseas Territories (OTs), with the stated aims of progressing OTs towards financial independence. The programme document sets out activities under two broad umbrellas: economic development and infrastructure (in Ascension, Anguilla, South Georgia and South Sandwich Islands (SGSSI) and the Falkland Islands); and environmental protection and economic development (including activities in support of HMG’s ‘Blue Belt’ commitment and other activities in support of OT’s environmental resilience).

### Summary of progress and lessons learnt/actions taken since last review

This is the first review of this programme, and the programme is at an early stage in its implementation. Notwithstanding some delays, the programme in its current form has made good progress in challenging circumstances (including the need to mobilise programming very quickly, the disparate spread of activities across OTs, the absence of a dedicated programme manager), meeting the majority of its milestones for the review period. As such the review scores the programme as an A (meeting expectations).

Given the broad spread of activities underway in this programme, this review is based on a desk review of HMG reporting combined with stakeholder interviews complemented by a field visit to Anguilla to review a sample of activities underway. As such there are limitations to the conclusions that can be drawn, and lessons learned focus on what implementation of programme activity in Anguilla (which is more advanced than elsewhere) can demonstrate to the rest of the programme.

### Summary of recommendations for the next year

Recommendations fall into two overarching categories:

Programme direction and oversight:

- Consider whether one programme encompassing economic growth and infrastructure and environmental resilience makes programmatic sense. This decision should be supported by a refresh of the portfolio’s overarching strategy, supporting analysis (including on gender dimensions of economic growth across the OTs) and an interrogation of the programme’s theory of change.

- Once the decision is revisited, ensure that the programme Results Framework and Risk Register are refreshed and maintained as living documents – they should be useful tools to support programme delivery at both the operational and strategic level. Consider whether the development of metrics monitoring value for money would contribute to stronger programme management decision-making (action ongoing).
- Ensure that programme management is properly resourced by recruiting a dedicated programme manager, and enlist the support of OT desk officers and others to promote effective coordination (action ongoing).

#### Coordination and synergies within and beyond HMG

- Map out all of HMG support to specific OTs (including but not limited to the CSSF) to ensure that all relevant stakeholders (including HMG Departments, implementing partners, and OT Government interlocutors) have a clear understanding of how all aspects of programming contribute to strategic objectives.
- Use this work as a platform to look at underpinning assumptions and dependencies, and consider how activities can be sequenced in order to maximise value for money.
- Finally, consider whether there is complementarity with the efforts of, and opportunities to leverage investment from, other regional and international partners where possible.