

Annual Review - Summary Sheet

PROGRAMME TITLE: Overseas Territories, Security, Good Governance & Disaster Management Programme			
Country/Region:	Overseas Territories		
HMG Partners (LEAD in bold)	Foreign and Commonwealth Office (FCO) , National Crime Agency Ministry of Justice, Crown Prosecution Service (CPS), National Audit Office (NAO)		
Total Budget:	ODA: £0.1m	Non-ODA: £9.4m	
Start Date: July 2016		End Date: March 2020	
Outputs Due to the overlap of these separate programmes the outcomes are an amalgam of five separate results framework outcomes. Some key and specific outputs are highlighted below			Score
Child Safeguarding – to improve capability and policy on CS issues; increase multi-agency working			A
Security and Justice Development – improve investigative capability in Caribbean OTs; provide support for legislative change			A
Public Sector and Financial Sector Reform – develop intervention activities within territories’ audit, HR, regulation and ministerial behaviour policy departments.			A
Disaster Management – align DM capabilities of Southern Ocean Territories with Caribbean OTs.			A
Outcome: To improve the capability, accountability and responsiveness of key institutions responsible for good governance, safety and security and access to justice in selected Overseas Territories.			
Outcome Score: A		Risk: Medium	

Summary of Programme Performance

Year	2016/17							
Programme Score	A							
Risk Rating	Medium							

What support is the UK providing?

The OTs Security, Good Governance & Disaster Management Programme (SGGDM), supports the HMG Overseas Territories Strategy (OTS). The OTS is ambitious in scope and multi-stranded in nature. These factors are reflected in the SGGDM programme, where programming requirements are widely spread and therefore difficult to deliver cohesively. The situation is further complicated by the wide geographic spread of the OTs and the diversity of the individual needs of their governments and citizens.

The SGGDM programme uses a hybrid delivery model, utilising HMG, international non-governmental organisations and private sector resources to manage and implement various strands of the overall programme. Key areas of support include;

- Partnership working to support the development of integrated child safeguarding policies, procedures and structures in all OTs.
- Enhanced capability of selected OTs to prevent, investigate and prosecute serious and organised crime, together with strengthening criminal justice systems.
- More effective and strengthened OT parliamentary scrutiny, enhanced internal and external financial auditing and a better equipped civil service in selected OTs
- Supporting the Southern Ocean OTs to better manage and respond to natural and man-made disasters.

Summary of progress and lessons learnt/actions taken since last review

This is the first Annual Review of the programme. In May 2017, a mid-term review was conducted covering all OT CSSF programming, the recommendations of which are agreed but yet to be actioned.

Progress has been made across all strands of the SGGDM, though it should be noted that not all components commenced activities at the programme start date (July 2016). Some of the main activities conducted during the annual review period include:

- Supporting multi-agency working structures for the establishment of Child Safeguarding Oversight Boards. Where established, these boards have improved coordination and communication between key-local stakeholders, as well as providing a more cohesive platform to support future policy direction, strategic delivery and review of all child protection issues.
- Working in partnership with OTs to deliver tailored multi-agency and sector specific child safeguarding training, coaching and mentoring support.
- Substantial work has been concluded to further improve the Caribbean Region's ability to conduct ballistic examinations, including equipment supply and staff training. This work has focused on all six of the Caribbean OTs. Ongoing support is being provided to law enforcement and criminal justice institutions.
- A number of training workshops, supported by the publication of training materials and the presence of external advisers, have been delivered to improve parliamentary scrutiny, financial auditing and civil service performance. Initial feedback from recipient OTs has been extremely positive regarding the relevance and content of these training and support events. Particularly favourable comment was received in relation to the NSGI Difficult Conversations Workshop/s and the PAC mentoring support provided by CPA.
- A light touch version of the Emergency Management Accreditation Programme (EMAP) has been completed in the Southern Ocean OTs. This will ensure that these OTs are better prepared to respond and recover from a crisis.

Summary of recommendations for the next year

The Results Framework though much improved, requires further review. Specific areas of attention required are the multiplicity of outputs and outcomes, absence of gender disaggregation and better synchronisation of milestones and annual review timelines. To improve programme effectiveness and efficiency an internal review of programme management functions and structures should be considered. Options in such a review would be where best to position programme management resources e.g. London or Miami, and to define the roles and responsibilities of the Miami based advisors. Security and Justice programming needs reviewing, so that improved capability and professionalism of S&J institutions is balanced by concurrent strengthening of accountability/oversight mechanisms. This is particularly relevant to interventions supporting policing. The programme theory of change (ToC) requires review.