



**OFFICE OF THE ADVISORY COMMITTEE ON BUSINESS APPOINTMENTS**

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5 December 2016

Dear Air Marshal Bagwell,

**Independent Consultancy - New Commission**

The Committee has considered your request to accept a new commission with QiResults Ltd (Qi), a consultancy firm focused on working with organisations' 'hard' issues and problems.

In considering your application, the Committee noted this would involve few days of work, providing advice on a previously commissioned study done by NITWORKS. NITWORKS is an MoD programme established to work alongside industry and academia, aimed at helping the MoD to make better, faster and more informed decisions to enhance current and future military capability.

The Committee noted that your role in office involved no contractual dealings or procurement; this piece of work has already been commissioned with Qi; that you had no dealings with Qi during your time in office; and the MoD have no concerns about this commission.

**The Committee agrees that these commissions are permissible within the terms of your independent consultancy, which was defined as a general aerospace consultancy.**

The conditions that apply to your independent consultancy are:

- A waiting period of six months from your last day in post (i.e. until 27 November 2016);
- That you should not draw on (disclose or use for the benefit of yourself or the organisations to which this advice refers) any privileged information available to you from your time in Crown service;
- For two years from your last day in Crown service, you should not become personally involved in lobbying the UK Government on behalf of any of your clients or those you advise, nor should you make use, directly or indirectly, of your Government and/or Crown service contacts to influence policy or secure business on behalf of your clients;
- For 12 months from your last day of service you should not undertake any work as a consultant which involves providing advice to any company or organisation on the

terms of a bid or contract relating directly to the work of the MOD or its trading funds; and

- For two years from your last day of service, before accepting any new commission you should make a case directly to the Committee to confirm that each individual commission you wish to undertake would be consistent with the terms of the consultancy. (If, after enquiry, the Committee takes the view that a commission is, or may be, outside the terms of the consultancy you will be expected to submit a fresh application).

By 'privileged information' we mean official information to which a Minister or Crown servant has had access as a consequence of his or her office or employment and which has not been made publicly available. Applicants are also reminded that they may be subject to other duties of confidentiality, whether under the Official Secrets Act, the Civil Service Code or otherwise.

The Business Appointment Rules explain that the restriction on lobbying means that the former Crown servant "should not engage in communication with Government - including Ministers, special advisers and officials - with a view to influencing a Government decision or policy [including applications for awards or grants] in relation to their own interests, or the interests of the organisation by which they are employed, or to whom they are contracted".

I would be grateful if you could let me know when you take up this commission, or if it is announced that you are to do so. This will enable the Committee to publish brief details on the regularly updated consolidated list on its website and in its next annual report. This letter may also be published (with relevant redactions of personal information).

Yours sincerely,

Catrina Marshall  
Committee Secretariat