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**COMPETITION AND MARKETS AUTHORITY**

**Minutes of the Board**

**Hearing Room 4, Victoria House, Southampton Row, WC1B 4AD**

**18 October 2017**

**Present:**

David Currie (Chair)  
Andrea Coscelli (CEO)  
Michael Grenfell  
Rachel Merelie  
Erik Wilson  
Anne Lambert  
Sarah Chambers  
Amelia Fletcher  
Jonathan Scott  
Alan Giles  
Bill Kovacic  
Annetje Ottow  
Sarah Cardell  
Mike Walker  
Martin Coleman

**CMA staff:**  
Paul Latham

**Executive Office:**  
Erika Lewis  
David Fowles  
Kimberley Wicks (minutes)

**Apologies:**

Rebecca Lawrence

**1. Introduction**

• **Declaration of conflicts / recusals**

The Chair welcomed the Board members to the meeting, with special mention to Martin Coleman as the Board's newest member.

• **Gifts and hospitality**

There were no declarations of gifts or hospitality offered or accepted in relation to Board members' roles with the CMA.

**2. Review of Board minutes and review of recent XCo/CPC minutes**

The Board approved the September Board minutes.

The Board also reviewed the recent Executive Committee (XCo) minutes from 6, 13, and 27 September, and the Case and Policy Committee (CPC) minutes from 6 and 27 September.

**3. Chief Executive's update**

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The Chief Executive updated the Board on major news items and provided an overview of existing work.

#### **4. Pipeline readout**

Acting Executive Director, Markets and Mergers updated the Board on the outcomes of the 9 October 2017 Pipeline Steering Group meeting.

#### **5. ARAC Chair's update**

The Chair of the Audit and Risk Assurance Committee (ARAC) updated the Board on what was discussed at the 17 October meeting.

#### **6. EU Exit Update**

The Board received a general update on key Exit-related developments since the September Board. The Board also considered the proposed CMA strategy on post-Exit international cooperation agreements.

#### **7. Care Homes Market Study**

The Board was updated on the Care Homes Market Study report (which has a statutory deadline of 1 December).

#### **8. Creating a Data, Digital and Tech Team for the CMA**

The Board approved the creation of a new Data, Digital, and Tech Team for the CMA.

#### **9. HR Update**

The Board considered an update from the Human Resources team.

#### **10. – 11. Strategy Session**

The team invited the Board to consider where the CMA stands in relation to its strategic aims, objectives, and performance targets. The Board was also asked to consider the opportunities and emerging risks for in-year (2017–18) delivery, next year's Annual Plan, and the CMA's medium-term strategy. The Board gave the team a number of steers, which will be taken into account in planning for the future.

#### **12. Matters arising**

The Board noted the following papers which were provided for information:

- Management Information Report (August data)
- Market investigations: Reporting

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**13. – 14. Review of the meeting and looking ahead**

The Board reviewed the future agenda.