Permanent secretary	Date	Person or organisation that meeting was with
Jeremy Heywood		HSBC Holdings PLC
Jeremy Heywood		John Lewis Partnership, Siemens & GSK
Jeremy Heywood	08/07/2016	•
Jeremy Heywood	13/07/2016	0
Jeremy Heywood		Bank of England (Governor)
Jeremy Heywood	29/07/2016	
Jeremy Heywood		BAE Systems
Jeremy Heywood		Roubini Macro Associates, LLC
Jeremy Heywood	09/09/2016	-
Jeremy Heywood		Waters Corporation
, ,		·
Jeremy Heywood	15/09/2016	Bechtel
Jeremy Heywood	20/09/2016	King's College
Jeremy Heywood	21/09/2016	Airbus
Jeremy Heywood	23/09/2016	Financial Times
Jeremy Heywood	26/09/2016	Statoil
Jeremy Heywood	27/09/2016	The Telegraph
Jeremy Heywood	29/09/2016	British Business Bank
Jeremy Heywood	30/09/2016	Nissan
John Manzoni	08/07/2016	Bechtel
John Manzoni	08/07/2016	Lloyds
John Manzoni	11/07/2016	Alexander Mann Solutions
John Manzoni	19/07/2016	
John Manzoni	25/07/2016	
John Manzoni	27/07/2016	
John Manzoni		Greensill Capital
John Manzoni	02/08/2016	
John Manzoni	15/08/2016	
John Manzoni		Palgrave Macmillan
John Manzoni		Ridgeway Partners
John Manzoni	16/08/2016	
John Manzoni	26/08/2016	-
John Manzoni	01/09/2016	
John Manzoni	01/09/2016	0
John Manzoni	05/09/2016	
John Manzoni	06/09/2016	
John Manzoni	09/09/2016	
John Manzoni		Foundation for Science and Technology
John Manzoni John Manzoni	13/09/2016	
	15/09/2016	
John Manzoni John Manzoni	20/09/2016	Time Partners Ltd
John Manzoni	23/09/2016	
John Manzoni	27/09/2016	
John Manzoni	29/09/2016	
Philip Rycroft		Anton Muscatelli
Philip Rycroft		King's College, London
Philip Rycroft		Whitehall and Industry Group
	52, 50, 2010	

## Purpose of meeting

Discussion on Economic Issues Discussion on Productivity Plan **Discussion on Business Issues** Discussion on UK Business Opportunities Discussion on Economic Issues Discussion on Nuclear Energy Issues Discussion on industrial issues Discussion on Economic Issues Discussion on Data Science **Discussion on UK Business Environment** Discussion on opportunities and investment in the UK Discussion on Civil Service Issues Discussion on Aerospace Discussion on Civil Service Issues Discussion on oil, gas and renewable energy production Discussion on Civil Service issues Discussion on Economic Issues Discussion on Inward Investment Opportunities Supplier Relationship Discussion on delivering commercial solutions Introductory meeting Discussion on business issues Supplier Relationship Supplier Relationship Supplier Relationship CS Learning Supplier Relationship Discussion on the Human Capital Imperative Discussion on commercial capability Discussion on the Reimagine Challenge Discussion on digital issues Supplier Relationship Supplier Relationship Supplier Relationship Introductory meeting Discussion on business issues Discussion on Risk Discussion on digital issues Supplier Relationship Introductory meeting Introductory meeting Discussion on major projects Discussion on justice issues Supplier Relationship To discuss constitutional issues To discuss constitutional issues To discuss Whitehall/industry connections

## Permanent secretaryDatePerson or organisation that meeting was withPhilip Rycroft12/08/2016Sir John ElvidgePhilip Rycroft12/08/2016Sir Iain McMillanPhilip Rycroft18/08/2016PWCPhilip Rycroft12/09/2016King's College LondonPhilip Rycroft15/09/2016Daniel KorskiPhilip Rycroft29/09/2016NESTA/ Evidence Works

## Purpose of meeting

Engagement with Scottish stakeholders Engagement with Scottish stakeholders To discuss devolution issues To discuss constitutional issues To discuss innovation in government Conference