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Sir Howard Davies  
Airport Commission  
Sanctuary Buildings  
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**Mark F. Schwab**  
Chief Executive Officer



18 November 2014

Dear Sir Howard,

Star Alliance has worked closely with Heathrow Airport over the past five years during the construction and operational readiness of Terminal 2: The Queen's Terminal.

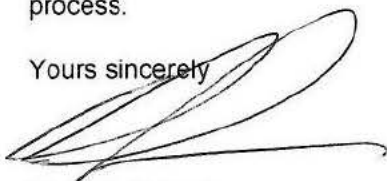
Twenty-four member airlines operate out of Heathrow with all but one now operating in the new Terminal 2. Our airlines have made significant investments in this move to Terminal 2 and they expect to be able to yield significant commercial benefits by remaining at Heathrow Airport for a very long time.

Star Alliance member airlines have seen a strong growth in passenger numbers in the past year, supported by Heathrow's growing appeal to international passengers who rate the airport highly. Heathrow, as the UK's hub airport, allows our airlines to increase the number of passengers and support routes that may not be economically viable without access to transfer passengers. Our airlines also are able to generate significantly higher yields at Heathrow than at any other UK airport.

As we discussed with you and your team during your visit to our offices in 2013, Star Alliance is committed to flying from Heathrow and wants to see Heathrow maintain its global hub status. Splitting Star Alliance carriers across UK airports would significantly diminish the economic value we have all worked hard to create. It also would not be supported by some of our airlines who have already publically stated they would take their operation out of the UK to another international hub airport rather than fly out of another UK airport.

Star Alliance and our member carriers will continue to follow this debate closely, and we appreciate the opportunity to make our views known as the Airports Commission concludes its consultation process.

Yours sincerely



Mark F. Schwab  
CEO