- DO NOT STAPLE
- PRINT ON ONE SIDE ONLY

## **FORM AR21**

Trade Union and Labour Relations (Consolidation) Act 1992

#### ANNUAL RETURN FOR A TRADE UNION

Name of Trade Union:	British Medical Association
Year ended:	31 December 2015
List no:	397T
Head or Main Office:	BMA House Tavistock Square London WC1H 9JP
Website address (if available)	www.bma.org.uk
Has the address changed during the year to which the return relates?	Yes □ No ☑ (Click the appropriate box)
General Secretary:	Dr Mark Porter
Telephone Number:	0207 383 6000
Contact name for queries regarding	Jay Patel
Telephone Number:	0207 383 6293
E-mail:	jpatel@bma.org.uk

PLEASE FOLLOW THE GUIDANCE NOTES IN THE COMPLETION OF THIS RETURN. Any difficulties or problems in the completion of this return should be directed to the Certification Officer as below or by telephone to: 020 7210 3734

The address to which returns and other documents should be sent are:

For Unions based in England and Wales: Certification Office for Trade Unions and Employers' Associations 22<sup>nd</sup> Floor, Euston Tower, 286 Euston Road, London NW1 3JJ

For Unions based in Scotland: Certification Office for Trade Unions and Employers' Associations Melrose House, 69a George Street, Edinburgh EH2 2JG



(Revised February 2011)

#### **British Medical Association**

#### Members of Council

BMA council generally has 34 voting members, although this may be increased to a maximum of 38 voting members. Each is directly elected by the membership to give a geographical and cross-branch of practice mix. There are also a number of ex-officio non-voting members, including those who chair the many committees reporting to council.

Council sets the strategic direction of the BMA in line with policy decided by the representative body at the annual representative meeting. Council is responsible for the formulation of policy throughout the year and for ensuring the implementation of that policy. Council is the principal executive committee of the trade union.

Council also appoints members to central boards and committees, can establish additional committees and working groups.

Dr David Bailey Dr JS Bamrah Dr Philip Banfield Mr Charles John M

Mr Charles John Mackinnon Bell Dr Peter Bennie Dr Keith Brent

Mr Harrison Carter Dr Kailash Chand (Deputy chalr of council)

Dr John Chisholm

Dr Jonathan Richard Ian Coates

Dr Andrew Collier Professor Peter Dangerfield

Dr Jacqueline Davis Dr Andrew Dearden (Treasurer)

Dr Thomas Dolphin Dr Sam Everington

Sir Albert Aynsley-Green (President)

Dr Sara Ann Hedderwick

Dr Peter Holden

Professor the Baroness Sheila Hollins

Dr Marie-Louise Irvine

Dr Iain Thomas Robert Kennedy

Mr Amit Kochhar

Miss Elizabeth Lee

Mr Joseph Lippincott III Ms Catherine Macadam Mr Derek Machin

Dr Johann Malawana Dr Dean Marshall

Dr J Brendan McKeating

Dr Helena McKeown

Dr Kitty Mohan

Dr Robert Morley Dr Lewis Morrison

Dr Lewis Morrison Dr Anthea Mowat

(Deputy chair of representative body)

Dr Chaand Nagpaul Dr Clive Peedell Dr Trevor Pickersgill Dr Allyson Mary Pollock

Dr Allyson Mary Pollock
Dr Mark Porter (Chair of council)

Dr George Rae

Professor Michael Rees Dr Radhakrishna Shanbhag

Dr Radhakrishna Shanonag Dr Peter Terry Dr Richard Vautrey Dr Stephen Watkins Dr Mark James Stewart Weir

Dr Jan Wilson

(Chair of representative body)

Dr John Woods Dr David Wrigley

#### **BMA** board of directors

The directors are responsible for the management of the finances and general administration of the BMA. They ensure the implementation of the strategic and operational objectives and resolutions made by council, pursuant to the Articles of the Association.

Dr Mark Porter, Chair of council Mr Keith Ward, Chief executive Dr Ian Wilson, Chair of the representative body Dr Andrew Dearden, Treasurer Dr Kailash Chand (Council member) Dr John Chisholm (Council member) Dr Lewis Monison (Council member) Mrs Joan Howard, Lay member Mr Patrick Murphy, Finance and corporate services director

#### **BMJ Publishing Group Limited board of directors**

Mr Joseph Lippincott (II (Chair)
Mr Tirnothy Brooks
Dr Fiona Godlee
Mr Patrick Spencer
Dr Justin Whatling
Dr David Berger

Dr Harnish Meldrum Dr Kiran Patel Mr Keith Ward Mrs Jill Ainscough Ms Sharmila Nebhrajani

#### Oversight and finance committee

Dr Andrew Dearden (Chair)
Dr Andrew Dearden (Chair)
Dr David Bailey
Dr Mark Porter
Mr Jon Collins
Mr Arslan Sharif
Dr Peter Holden
Dr Peter Terry
Mr Derek Machin
Dr Helena McKeown
Dr Robert Morley

Mr Morley

Mr Milson

#### BMA audit and risk committee

Mr Stuart Cruickshank (Chair) Dr J David Watts
Mr Jacques Cadranel Dr Fay Wilson
Dr Dean Marshall

#### **Auditors**

PricewaterhouseCoopers LLP 1 Embankment Place London WC2N 6RH

#### Lawyers

Gateley Capital Law
Ship Canal House Capital Building
98 King Street Tyndall Street
Manchester Cardiff
M2 4WU CF10 4AZ

#### Bankers

NatWest Tavistock Square Branch PO Box 83 Tavistock House Tavistock Square London WC1H 9XA

#### Registered Office

BMA House Tavistock Square London WC1H 9JR

Registered Number: 8848

#### RETURN OF MEMBERS

(see notes 10 and 11)

	NUMBER OF MEMBERS AT THE END OF THE YEAR					
	Great Northern Irish Elsewhere Abroad Britain Ireland Republic (including Channel Islands) TOTA				TOTALS	
MALE	83,067	2,781	93	1,767	87,708	
FEMALE	78,227	2,921	61	991	82,200	
TOTAL	161,294	5,702	154	2,758	A 169,908	

Number of members included in totals box 'A' above for whom no home or authorised address	2,386
is held:	
Number of members at end of year contributing to the General Fund	163,793

## **OFFICERS IN POST**

793

(see note 12)

Please attach as an annexe to this form a complete list of all officers in post at the end of the year to which this form relates, with the title of each persons office.

## **RETURN OF CHANGE OF OFFICERS**

Please complete the following to record any changes of officers during the twelve months covered by this return.

Title of Office	Name of Officer ceasing to hold office	Name of Officer Appointed	Date
President	Baroness Ilora Finlay of Llandaff	Sir Al Aynsley-Green	July 2015

State	whether the union is:	ĝ e	-			
a.	A branch of another tr	rade union?	Yes	No 🔀		
	If yes, state the name	of that other union.				
b.	A federation of trade u	unions?	Yes	No 🔀		
unior	If yes, state the numbers	er of affiliated				
	and names:					

# **GENERAL FUND**

(see notes 13 to 18)

	£	£
From Members: Contributions and Subscriptions		
From Members: Other income from members (specify)		
Trom Members. Other moone nom members (specify)		
Total other income from members		
Total of all income from members		
Investment income (as at page 12)		
Other Income		
Income from Federations and other bodies (as at page 4)		
Income from any other sources (as at page 4)		
Total of other income (as at page 4)		
	TOTAL INCOME	
EXPENDITURE		
Benefits to members (as at page 5)		
Administrative expenses (as at page 10)		
Federation and other bodies (specify)		
redefation and other bodies (speeny)		
Total expenditure Federation and other bodies		
Taxation		12
TOTAL	EXPENDITURE	
Surplus (deficit) for year		
Amount of general fund at beginning of year		
Amount of general fund at end of year		
· ·		

# ANALYSIS OF INCOME FROM FEDERATION AND OTHER BODIES AND OTHER INCOME

(see notes 19 and 20)

DESCRIPTION	£	£
Federation and other bodies		
TOTAL FEDERATION AND	OTHER BODIES	
Other income		
	ς.	
TOTAL	OTHER INCOME	
TOTAL OF ALL	OTHER INCOME	
TOTAL OF ALL	. OTTEN INCOME	

# ANALYSIS OF BENEFIT EXPENDITURE SHOWN AT GENERAL FUND

(see notes 21 to 23)

	£		£
Representation –		brought forward	
Employment Related Issues		Education and Training services	
   Representation –			
Non Employment Related Issues			
		Negotiated Discount Services	
Communications			
		Salary Costs	
Advisory Services			
		Other Benefits and Grants (specify)	
Dispute Benefits			
Other Cash Payments			
	I.		
carried forward		Total (should agree with figure in General Fund)	

(See notes 24 and 25)

FUND 2			Fund Account	
Name:	Name: £			
Income				
	From members			
	Investment income (as at page 12)			
	Other income (specify)			
	Total other inco	me as specified		
		Total Income		
Expenditure				
	Benefits to members  Administrative expenses and other expenditure (as at page			
	10)		·	
	To	tal Expenditure		
		,		
		icit) for the year		
	Amount of fund at be			
	Amount of fund at the end of year (as	Balance Sheet)		
	Number of members contributing	g at end of year	×	

FUND 3			Fund Account
Name:		£	£
Income			
	From members		
	Investment income (as at page 12)		
	Other income (specify)		
	Total other inco	me as specified	
		<b>Total Income</b>	
Expenditure	Benefits to members		
	Administrative expenses and other expenditure (as at page		
	10)		
	То	tal Expenditure	
		cit) for the year	
	Amount of fund at the and of user (see		
	Amount of fund at the end of year (as	Balance Sneet)	
	Number of members contributing	g at end of year	

FUND 4			Fund Account
Name:		£	£
Income			
From members			
Investment income (as at page 1	2)		
Other income (specify)			
	Total other incon	ne as specified	
		Total Income	
Expenditure	Ϊ		
Benefits to members  Administrative expenses and oth	er evnenditure (as at nage		
10)	er experioriture (as at page		
	Tot	al Expenditure	
	Surplus (Defic	cit) for the year	
	Amount of fund at beg		
Amount of t	und at the end of year (as I	Balance Sheet)	
Numb	er of members contributing	at end of year	
Numb	or members contributing	at cha or year	

FUND 5			Fund Account
Name:		£	£
Income			
	From members		
	Investment income (as at page 12)		
	Other income (specify)		
	Total other inco	me as specified	
		Total Income	
Expenditure			
	Benefits to members		
	Administrative expenses and other expenditure (as at page 10)		
	,	tal Expenditure	
	Surplus (Defi	cit) for the year	
	Amount of fund at be	ginning of year	
	Amount of fund at the end of year (as	Balance Sheet)	
	Number of members contributing	g at end of year	

#### (See notes 24 and 25)

FUND 6			Fund Account
Name:		£	£
Income			
	From members		
	Investment income (as at page 12)		
	Other income (specify)		
	-		
	Total other income	ne as specified	
		Total Income	
Expenditure	Danasita ta mambara		
	Benefits to members  Administrative expenses and other expenditure (as at page		
	10)		
	То	tal Expenditure	
		3	
		cit) for the year	
	Amount of fund at be	-	
	Amount of fund at the end of year (as	Balance Sheet)	s
	Number of members contributing	at end of year	
	Number of members continuating	g at cha or year	

FUND 7			Fund Account
Name:		£	£
Income			
	From members		
	Investment income (as at page 12)		
	Other income (specify)		
	Total other inco	me as specified	
		Total Income	
			7
Expenditure			
	Benefits to members  Administrative expenses and other expenditure (as at page		
	10)		
	То	tal Expenditure	
		icit) for the year	
	Amount of fund at be		
	Amount of fund at the end of year (as	Balance Sheet)	
	Number of members contributing	g at end of year	
	Humber of members continuating	g at ona or your	

(see notes 26 to 31)

POLITICAL FU	ND ACCOUNT 1 To be completed by trade unions wh	ich maintain their o	wn fund
		t	£
Income	Members contributions and levies		
	Investment income (as at page 12) Other income (specify)		
	Total other i	ncome as specified	
		Total income	
Expenditure			
	Expenditure under section 82 of the Trade Union and Labour Relations (Consolidation) Act 1992 (specify)		
	Administration expenses in connection with political objects (specify)		
	Non-political expenditure		
		Total expenditure	
	Surp	lus (deficit) for year	
	Amount of political fund a	at beginning of year	
	Amount of political fund at the end of year	(as Balance Sheet)	
		(L	
	Number of members at end of year contributing	to the political fund	
	Number of members at end of the year not contributing	T P	
Number of men political fund	nbers at end of year who have completed an exemption notice and do not therefore	The state of the s	

	£	t
Income	Contributions and levies collected from members on behalf of central political	
C al	Funds received back from central political fund Other income (specify)	
	Total other income as specified	1
	Total income	9
Expenditure		
	Expenditure under section 82 of the Trade Union and Labour Relations (Consolidation) Act 1992 (specify)	
	Administration expenses in connection with political objects (specify)	
	Non-political expenditure	
	Total expenditure	9
	Surplus (deficit) for yea	r
	Amount held on behalf of trade union political fund at beginning of year	r
	Amount remitted to central political fund	
	Amount held on behalf of central political fund at end of yea	
	Number of members at end of year contributing to the political fund	-
	Number of members at end of the year not contributing to the political fund	77
Manuslana af		
Number of me	embers at end of year who have completed an exemption notice and do not therefore contribute to the	

# ANALYSIS OF ADMINISTRATIVE EXPENSES AND OTHER OUTGOINGS EXCLUDING AMOUNTS CHARGED TO POLITICAL FUND ACCOUNTS

(see notes 32 and 33)

Administrative Expenses	£
Remuneration and expenses of staff	
Salaries and Wages included in above	
Auditors' fees	
Legal and Professional fees	
Occupancy costs	
Stationery, printing, postage, telephone, etc.	
Expenses of Executive Committee (Head Office)	
Expenses of conferences	
Other administrative expenses (specify)	
Other Outgoings	
Interest payable:	
Bank loans (including overdrafts)	
Mortgages	
Other loans	
Depreciation	
Taxation	
Outgoings on land and buildings (specify)	
Catgorings of faria and ballanige (epools)	
Other outgoings (specify)	7
Other outgoings (specify)	
Total	
Charged to: General Fund (Page 3)	
Fund (Account )	
Total	

Page 1

ANALYSIS OF OFFICALS' SALARIES AND BENEFITS - 2015

273,339.45	24,879.45	0.00	22,154.00	226,306.00					
21,647.75	1,647.75	0.00	0.00	20,000.00	Elected Official - BMA Board	Dr	×	Chand	
8,000.00	0.00	0.00	0.00	8,000.00	Elected Official - BMA Board	ă		Morrison	
5,750.00	0.00	0.00	0.00	5,750.00	Elected Official - BMA Board	Δ̈	7	Chisholm	
53,606.95	5,521.95	0.00	0.00	48,085.00	Elected Official - BMA Board	ă	_	Wilson	
139,530.40	13,253.40	0.00	22,154.00	104,123.00	Elected Official - BMA Board	۵	∢	Dearden	
44,804.35	4,456.35	0.00	0.00	40,348.00	Chairman of BMA	۵	M	Porter	
יסואר ואל פאט אוכ			CONTRIBUTIONS	NIC				3.	
EMPLOYERS NIC TOTAL INC ERS' NIC	EMPLOYERS NIC	BENEFITS	PENSION	TOTAL EXC ERS'	OFFICE HELD	Title	Initials	Surname	Employee ID

# ANALYSIS OF OFFICIALS SALARIES AND BENEFITS (see notes 34 to 44 below)

Total		ਯ								
	efits	Value £								
Benefits	Other Benefits	Description								
	Con	S E								
Employers N.I. contributions		त्म								
Gross Salary		ત્મ								
Office held										

# **ANALYSIS OF INVESTMENT INCOME**

(see notes 45 and 46)

		Political Fund £		Other Fund(s) £
Rent from land and buildings				**
Dividends (gross) from:				
Equities (e.g. shares)				
Interest (gross) from:				
Government securities (Gilts)				
Mortgages				
Local Authority Bonds				
Bank and Building Societies				
Other investment income (specify)				
			ļ	
		*** ( )		
		Total in	vestment income	
	O 111 11 8			
	Credited to:	Cana	ral Fund (Dago 2)	
			ral Fund (Page 3)	
			Fund (Account )	
			Fund (Account )	
			Fund (Account )	
			Fund (Account )	
		Г	Fund (Account )  Political Fund	
			i viilivai Fuilu	
		Total In	vestment Income	
		I Otal II	ivestinent income	

# BALANCE SHEET as at

(see notes 47 to 50)

Previous Year		£	£
rear	Fixed Assets (at page 14)		
	Investments (as per analysis on page 15)		
	Quoted (Market value £ )		
	Unquoted		
	Total Investments Other Assets		
	Loans to other trade unions		
	Sundry debtors		
	Cash at bank and in hand		
	Income tax to be recovered		
	Stocks of goods		
	Others (specify)		
	Total of other assets		
	тот	AL ASSETS	
	Fund (Account )		
	Fund (Account )		
	Fund (Account )		
	Superannuation Fund (Account )		
	Political Fund (Account )		
	Revaluation Reserve		
	LIABILITIES		
	Amount held on behalf of central trade union political fund		
	Loans: From other trade unions		
	Loans: Other		
	Bank overdraft		
	Tax payable		
	Sundry creditors		
	Accrued expenses		
	Provisions		
	Other liabilities		
	TOTAL	LIABILITIES	

TO	ΓAL	ASS	ETS
----	-----	-----	-----

# **FIXED ASSETS ACCOUNT**

(see notes 51 to 55)

-	Land and Freehold old £	Buildings Leaseh £	Furniture and Equipment £	Motor Vehicles £	Not used for union business	Total £
Cost or Valuation						
At start of year						
Additions						
Disposals						
Revaluation/Transfer						
s						
At end of year						
Accumulated Depreciation At start of year						
Charges for year						
Disposals						
Revaluation/Transfer						
s						
At end of year	-					
		i e				
Net book value at end of year						
				s.		
Net book value at end of previous year		·				

# **ANALYSIS OF INVESTMENTS**

(see notes 56 and 57)

QUOTED		All Funds Except	Political Fund
		Political Funds £	£
	Equities (e.g. Shares)		
	Government Securities (Gilts)		
	Other quoted securities (to be specified)		
	TOTAL QUOTED (as Balance Sheet)		
	Market Value of Quoted Investment		
UNQUOTED	Equities		
	Government Securities (Gilts)		
	Mortgages		
	Bank and Building Societies		
	Other unquoted investments (to be specified)		
	TOTAL UNQUOTED (as Balance Sheet)		
	Market Value of Unquoted Investments		

# **ANALYSIS OF INVESTMENT INCOME** (CONTROLLING INTERESTS) (see notes 58 and 59)

Does the union, or any constituent part of the union, have a controlling interest in any limited company?		YES	NO
If YES name the relevant companies:			
COMPANY NAME		STRATION NUMB land & Wales, state	
Are the shares which are controlled by the union registered in the names of the union's trustees?		YES	NO.
If NO, state the names of the persons in whom the shares controlled by the union are registered.	,		
COMPANY NAME	NAMES OF SHAR	REHOLDERS	

# **SUMMARY SHEET**

(see notes 60 to 71)

	All funds except Political Funds £	Political Funds £	Total Funds £	
INCOME				
From Members	46,891,000	0	46,891,000	
From Investments	2,661,000	0	2,661,000	
Other Income (including increases by revaluation of assets)	82,755,000	0	82,755,000	
Total Income	132,307,000	0	132,307,000	
<b>EXPENDITURE</b> (including decreases by revaluation of	(135,761,000)	0	(135,761,000)	
Total Expenditure	(3,454,000)	0	(3,454,000)	
Funds at beginning of year (including reserves) Funds at end of year (including reserves)	107,736,000 104,282,000	0	107,736,000 104,282,000	
ASSETS				
	Fixed Assets		11,812,000	
	Investment Assets		103,578,000	
	Other Assets		39,053,000	
		Total Assets	154,443,000	
LIABILITIES		Total Liabilities	(50,161,000)	
NET ASSETS (Total Assets less Total	al Liabilities)		104,282,000	

# **NOTES TO THE ACCOUNTS**

(see notes 72 and 73)

All notes to the accounts must be entered on or attached to this part of the return.

l	
*	
	l
	l

# **ACCOUNTING POLICIES**

(see notes 74 and 75)

SIGNATURES TO THE ANNU (see notes 76 and 77) including the accounts and balance sheet contains the second s						
Secretary's Signature: Signature: (or other official whose position should be stated) Name:  Date:  Date:    Date:     Date:     Date:     Date:   Dat						
CHECK LIST (see notes 78 to 80) (please tick as appropriate	e)					
IS THE RETURN OF OFFICERS ATTACHED?	YES		NO			
(see Page 2 and Note 12)  HAS THE RETURN OF CHANGE OF OFFICERS BEEN COMPLETED? (see Page 2 and Note 12)	YES		NO			
HAS THE RETURN BEEN SIGNED?	YES	П	NO			
(see Pages 19 and 21 and Notes 76 and 77)  HAS THE AUDITOR'S REPORT BEEN COMPLETED? (see Pages 20 and 21 and Notes 2 and 77)	YES		NO			
IS A RULE BOOK ENCLOSED? (see Notes 8 and 78)	YES		NO			
A MEMBER'S STATEMENT IS: (see Note 80)	ENCLOSE		TO FOLLOW			
HAS THE SUMMARY SHEET BEEN COMPLETED (see Page 17 and Notes 7 and 59)	YES		NO			

# **AUDITOR'S REPORT**

(see notes 81 to 86)

made in accordance with section 36 of the Trade Union and Labour Relations (Consolidation) Act 1992.

1.	In the opinion of the auditors or auditor do the accounts they have audited and which are contained in this return give a true and fair view of the matters to which they relate? (See section 36(1) and (2) of the 1992 Act and notes 83 and 84)  YES/NO If "No" please explain below.
2.	Have the auditors or auditor carried out such investigations in the preparation of their audit report as will enable them to form an opinion as to:  (a) whether the trade union has kept proper accounting records in accordance with section 28 of the 1992 Act;  (b) whether it has maintained a satisfactory system of control over its transactions in accordance with the requirements of that section; and  (c) whether the accounts to which the report relates agree with the accounting records?  (See section 36(3) of the 1992 Act, set out in note 83)  YES/NO  If "No" please explain below.
3.	Are the auditors or auditor of the opinion that the union has complied with section 28 of the 1992 Act and has:  (a) kept proper accounting records with respect to its transactions and its assets and liabilities; and  (b) established and maintained a satisfactory system of control of its accounting records, its cash holding and all its receipts and remittances.  (See section 36(4) of the 1992 Act set out in rule 83)  YES/NO  If No" please explain below.
4.	Please set out a copy of the report made by the auditors or auditor to the union on the accounts to which this AR21 relates. The report is to set out the basis upon which the audit has been conducted and/or such other statement as the auditor considers appropriate. Such a statement may be provided as a separate document. (See note 85)

# **AUDITOR'S REPORT** (continued)

The above responses merely reference matters set out in our attached independent auditors' report to the members on the financial statements of the British Medical Association for the year ended 31 December 2015 dated 23 March 2016 (the "annual financial statements auditors' report"). This report is not a substitute for reading the annual financial statements auditors' report and the financial statements to which they relate. We have not performed any additional procedures in giving this report except for agreeing that the amounts and disclosures in the return are accurately extracted from the attached annual financial statements. The above responses and the annual financial statements auditors' report, including the opinion, are prepared for and only for the members of the British Medical Association as a body in accordance with the statutory audit and for no other purpose. We do not, in giving the opinion, accept or assume responsibility for any other purpose or to any other person who receives our annual financial statements' auditors' report unless otherwise agreed by us in writing. Signature(s) of auditor or auditors: Wordsh Kate Wolstenholme Name(s): Senior Statutory Auditor Profession(s) or Calling(s): PricewaterhoseCoopers LLP Address(es): 1 Embankment Place London WC2N 6RH Date: 020 7804 4803 Contact name and telephone number:

N.B. When notes to the accounts are referred to in the auditor's report a copy of those notes must accompany this return.



# **British Medical Association**

(Company number: 8848)

BMA Annual Report – Financial Statements for the year ended 31 December 2015

British Medical Association BMA House, Tavistock Square, London, WC1H 9JP bma.org.uk

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#### **British Medical Association**

#### Members of Council

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Dr David Bailey Dr JS Bamrah Dr Philip Banfield Mr Charles John M

Mr Charles John Mackinnon Bell Dr Peter Bennie Dr Keith Brent

Mr Harrison Carter Dr Kailash Chand (Deputy chair of council)

Dr John Chisholm

Dr Jonathan Richard Ian Coates

Dr Andrew Collier

Professor Peter Dangerfield Dr Jacqueline Davis

Dr Andrew Dearden (Treasurer)

Dr Thomas Dolphin Dr Sam Everington

Sir Albert Aynsley-Green (President)

Dr Sara Ann Hedderwick

Dr Peter Holden

Professor the Baroness Sheila Hollins

Dr Marie-Louise Irvine

Dr Iain Thomas Robert Kennedy

Mr Amit Kochhar Miss Elizabeth Lee

Mr Joseph Lippincott III Ms Catherine Macadam Mr Derek Machin

Dr Johann Malawana

Dr Dean Marshall

Dr J Brendan McKeating

Dr Helena McKeown

Dr Kitty Mohan

Dr Robert Morley

Dr Lewis Morrison

Dr Anthea Mowat (Deputy chair of representative body)

Dr Chaand Nagpaul Dr Clive Peedell

Dr Trevor Pickersgill

Dr Allyson Mary Pollock

Dr Mark Porter (Chair of council)

Dr George Rae

Professor Michael Rees

Dr Radhakrishna Shanbhag

Dr Peter Terry

Dr Richard Vautrey

Dr Stephen Watkins

Dr Mark James Stewart Weir

Dr lan Wilson

(Chair of representative body)

Dr John Woods

Dr David Wrigley

#### BMA board of directors

The directors are responsible for the management of the finances and general administration of the BMA. They ensure the implementation of the strategic and operational objectives and resolutions made by council, pursuant to the Articles of the Association.

Dr Mark Porter, Chair of council Mr Keith Ward, Chief executive Dr Ian Wilson, Chair of the representative body Dr Andrew Dearden, Treasurer Dr Kailash Chand (Council member) Dr John Chisholm (Council member) Dr Lewis Morrison (Council member) Mrs Joan Howard, Lay member Mr Patrick Murphy, Finance and corporate services director

#### BMJ Publishing Group Limited board of directors

Mr Joseph Lippincott III (Chair) Mr Timothy Brooks Dr Flona Godlee Mr Patrick Spencer Dr Justin Whatling

Dr David Berger

Dr Hamish Meldrum Dr Kiran Patel Mr Keith Ward Mrs Jill Ainscough Ms Sharmila Nebhrajani

#### Oversight and finance committee

Dr Andrew Dearden (Chair)
Dr Andrew Dearden (Chair)
Dr David Bailey
Dr Mark Porter
Mr Jon Collins
Mr Arslan Sharif
Dr Peter Holden
Dr Peter Terry
Mr Derek Machin
Dr Helena McKeown
Dr Robert Morley

Mr Solvent Morley

#### BMA audit and risk committee

Mr Stuart Cruickshank (Chair) Mr Jacques Cadranel Dr Dean Marshall Dr J David Watts Dr Fay Wilson

#### **Auditors**

PricewaterhouseCoopers LLP 1 Embankment Place London WC2N 6RH

#### Lawyers

Gateley Capital Law
Ship Canal House Capital Building
98 King Street Tyndall Street
Manchester Cardiff
M2 4WU CF10 4AZ

#### **Bankers**

NatWest

Tavistock Square Branch

PO Box 83 Tavistock House Tavistock Square London WC1H 9XA

#### Registered Office

BMA House Tavistock Square London WC1H 9JR

Registered Number: 8848

### **Directors' report**

The directors present their report and the audited consolidated financial statements of the British Medical Association (BMA) for the year ended 31 December 2015.

#### Principal activities

The principal activity of the British Medical Association (BMA) is to provide personal professional and representation services for its members.

BMJ Publishing Group Limited (BMJ) is a wholly owned subsidiary of the BMA. BMJ and its subsidiaries' principal activities are the production and distribution of medical information through various media including the flagship journal The BMJ.

#### Employment matters and information

The BMA is committed to employment policies, which follow best practice, based on equal opportunities for all employees, irrespective of gender, race, age, colour, disability or sexual orientation. The BMA gives full and fair consideration to applications for employment from disabled persons, having regard to their particular aptitudes and abilities. Appropriate arrangements are made for the continued employment and training, career development and promotion of disabled persons employed by the BMA. If members of staff become disabled the BMA continues employment, either in the same or an alternative position, with appropriate retraining being given.

#### Employee involvement

The BMA systematically provides employees with information on matters of concern to them, consulting them or their representatives regularly, so that their views can be taken into account when making decisions that are likely to affect their interests. Employee involvement in the BMA is encouraged, as achieving a common awareness on the part of all employees of the financial and economic factors affecting the BMA. The BMA encourages the involvement of employees by means of an internal magazine, notice boards, information bulletins and circulars. In addition, regular meetings are held with staff representatives on general and specific matters.

#### Political and charitable donations

The BMA made no political donations during the year. It made various charitable donations totalling £205,000 (2014: £199,000). £185,000 was donated to medical education and research and £20,000 was donated to the humanitarian support of doctors.

#### **BMA** House valuation

The directors consider that the market value of BMA House, London, based on its existing use, was in the region of £75 million at 31 March 2012. As stated in note 12 to the financial statements, this is significantly higher than the carrying value included within the balance sheet.

#### Qualifying third party indemnity provision

A qualifying third party indemnity provision which was in force during the financial year and also at the date of approval of the financial statements is held on behalf of the directors of the BMJ by the company's ultimate parent undertaking, the BMA.

#### Independent auditors

PricewaterhouseCoopers LLP have indicated their willingness to continue in office and a resolution concerning their re—appointment will be proposed at the Annual General Meeting.

#### Disclosure of information to auditors

So far as each director is aware, there is no relevant audit information of which the company's auditors are unaware. Each director has taken all the steps that he/she ought to have taken in his/her duty as a director in order to make himself/herself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

# Statement required by the Trade Union and Labour Relations (Consolidation) Act 1992

A member who is concerned that some irregularity may be occurring, or has occurred, in the conduct of the financial affairs of the union may take steps with a view to investigating further, obtaining clarification and, if necessary, securing regularisation of that conduct. The member may raise any such concern with one or more of the following as it seems appropriate to raise with: the officials of the union, the trustees of the property of the union, the auditor or auditors of the union the Certification Officer (who is an independent officer appointed by the Secretary of State) and the police. Where a member believes that the financial affairs of the union have been or are being conducted in breach of the law or in breach of rules of the union and contemplates bringing civil proceedings against the union or responsible officials or trustees, he/she should consider obtaining independent legal advice.

#### Statement of directors' responsibilities

The directors are responsible for preparing the Directors' Report and the group and parent company financial statements (the "financial statements") in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 The Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102).

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and the company and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable United Kingdom Accounting Standards, including FRS 102 have been followed, subject to any material departures disclosed and explained in the financial statements;
- notify its shareholders in writing about the use of disclosure exemptions, if any, of FRS 102 used in the preparation of financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other iurisdictions.

By order of the Board Dr M Porter, **Chair of council** 

12 May 2016

## Strategic report for the year ended 31 December 2015

#### Strategy Review

In the UK, we represent doctors both individually and collectively on a wide variety of employment issues and, since the inception of the NHS, we have been formally recognised for collective bargaining purposes within national negotiating machinery and by individual employers at local level.

As a professional body, through research and publishing we lead debate on key ethical, scientific and public health matters and award grants to encourage individual research in medicine.

Our strategic mission remains to "look after doctors so they can look after you" as this is designed to ensure we place our members and all doctors at the heart of what we do, so that they can concentrate on ensuring patients receive the best possible care, as we stand as one profession of doctors.

#### Governance

#### Representative body

The BMA policies are determined by doctors in local, regional and national forums. They send motions to the representative body (RB), which is the main policy-making body. The representative body is made up of 560 doctors from all parts of the profession. They come together at the annual representative meeting (ARM) to debate the motions and vote on them to formulate policy of the BMA.

#### Council

Council sets the strategic direction of the BMA in line with policy decided by the representative body at the annual representative meeting. Council is responsible for the formulation of policy throughout the year and for ensuring the implementation of that policy. Council is the principal executive committee of the trade union.

#### Board

The BMA board is tasked with directing the activities of the company in accordance with the Companies Act. The relationship with Council is via two routes:

- The articles of association of the company, which require the Board to ensure the
  implementation of strategic and operational objectives, Provided they are legal and do
  not constitute a breach of fiduciary duty to the company, all resolutions made by the
  BMA Council (who in turn maintain the existing relationship with the Representative
  Body), must be translated into the policy and activity of the company.
- The Audit committee, which is the primary source of oversight accountable to Council, tasked with risk management, the monitoring of effective controls and ongoing operational effectiveness.

Our vision: A profession of valued doctors delivering the highest quality health services

Our values are designed to ensure we place our members and all doctors at the heart of what we do.

- Expert: we are an indispensable source of credible information, guidance and support throughout doctors' professional lives.
- Committed: we are committed to all doctors and place them at the heart of every decision we make.
- $-\,$  Reliable; we are doctors' first port of call because we are trusted and dependable.
- Challenging: we are unafraid to challenge effectively on behalf of all doctors.
- Leading: we are an influential leader in supporting the profession and improving the health of our nation.

#### Our strategic goals are:

- All doctors have strong representation and expert guidance, whenever and wherever they need it
- All doctors have their individual needs responded to, through career long support and professional development
- All doctors are championed by the BMA and their voices are sought, heard and acted upon
- All doctors can connect with each other as a professional community
- All doctors can influence the advancement of health and the profession
- All staff and elected members are supported by effective business systems and processes

The BMJ Publishing Group Limited (BMJ) which is a wholly owned subsidiary of the BMA, seeks to advance healthcare by sharing knowledge and expertise to improve experiences, outcomes and value worldwide and aims to do this by stimulating and informing debate on health and healthcare as well as by creating the best evidence-based services and tools.

#### **Business Review**

BMA Group income remained broadly flat at £130.1m (2014: £130.3m). The group loss for the year amounted to £6.2m (2014: restated surplus £20.3m). A number of significant one off activities contributed to the group deficit with both the BMA and BMJ reorganising business units during the period, with the latter disposing of Informatica Systems Limited for a nominal sum.

The group net worth of the association remains in good health at £104.3m. The closure to future accrual of the defined benefit pension scheme has been concluded. That scheme is fully funded on the ongoing basis that the Trustee has agreed with the Association and the Trustee has consulted with the BMA on its future investment plans. Presently the BMA is not required to contribute further to the scheme.

Our investment portfolio held by BMA Investments Limited has grown by 2.5 percent to £103.6m in 2015, reflecting a measured performance which was in line with the various benchmarks within the investment portfolio for 2015.

BMA membership revenue grew by 2.2 percent to £46.9m, again for second year without the need to increase the membership rate. Revenue from rental income and events performed well during the period, though a poor performance from BMA services had the net impact of a small increase in other income to £4.4m (2014: £4.2m). The BMJ had a mixed period, where advertising revenue grew to £48.7m, up 5.3 percent and subscriptions fell to £30.1m down from £34.0m in 2014.

In conclusion, the BMA Group remains strong financially, despite the financial performance in 2015, where a number of one off factors contributed to the deficit. Our financial stability and strength enables us to continue our core work of supporting doctors and promoting the health of the nation.

#### Principal risks and uncertainties

It is clear the health system in the UK continues to face crisis after crisis which is well documented in all forms of media. Added to this, with the dispute in England with Junior Doctors contracts, the profession is facing unparalleled pressure from all possible sources. This is further complicated with the devolution of health across the four UK nations.

The BMA needs to ensure that it continues to influence policy and change within the UK health service. In addition, the BMA continues to increase its relevance to all doctors through all of our services to members and the profession e.g. leading negotiations for pay and benefits, providing support through employment disputes, career advice and life-long learning.

The key business risks and uncertainties affecting the BMJ are considered to relate to competition from other publishers, and the company recognises the need to invest and innovate to retain its market leading position which it will continue to do in 2016.

#### Key performance indicators (KPI)

The BMA's most important KPI is its membership which stood at 169,908 at the end of the financial year, this grew by 15,305 or 9.9 percent. By ensuring that we are representative and provide up to date, relevant services, the BMA aims to retain and grow its membership. The continued growth of our membership ensures the BMA can maintain its position as a key player when negotiating and influencing health related policy.

BMJ measures performance by reference to its profitability and its influence in the medical community. Influence is monitored by a number of measures, including readership (both online and in print) and article citations.

By order of the Board

Dr A Dearden Treasurer

# Report of the Audit Committee for inclusion in the 2015 report of the Directors

#### Audit and risk committee's report

During 2015, the audit and risk committee comprised the following members: Stuart Cruickshank (chair), Jacques Cadranel, Dean Marshall, David Watts and Fay Wilson.

In addition, Andrew Dearden (treasurer), Keith Ward (chief executive), Patrick Murphy (director of finance and corporate services) and Jay Lippincott (BMJ board chair), normally attend meetings. Other senior representatives of management, as well as the external and internal auditors, are invited to attend as and when required.

The committee met three times in 2015 and its agendas are designed to enable it to meet the requirements of its terms of reference, including:

#### Integrity of financial reporting

The committee receives regular reports from the director of finance and corporate services and the treasurer regarding the financial performance, systems and processes operating within the BMA and its subsidiary, the BMJ Publishing Group Ltd. The committee considers the annual directors' report and financial statements and recommends their approval to BMA council. The audit and risk committee obtained sufficient assurance that the integrity of the Association's financial reporting was maintained during 2015.

#### **External auditors**

The committee receives regular reports from the external auditors throughout the year. The committee is responsible for approving the proposed audit strategy, for agreeing the schedule of audit fees and for receiving the auditors' final report at the conclusion of their audit work. In addition, the committee continues to ensure the independence and objectivity of the external auditors by:

- Setting out an appropriate policy on the provision by the external auditor of non-audit work; and
- Receiving written confirmation of their continued independence from the auditors, having carried out sufficient internal enquiries within their firm as they considered necessary.

#### Governance and management process

The audit and risk committee is responsible for monitoring the ongoing effectiveness of the BMA's governance regime.

#### Internal audit

The internal audit function is provided by KPMG and in this capacity reports to the chair of the audit and risk committee. The director of finance and corporate services exercises day to day management control over KPMG and during 2015 four audit assignments were completed.

KPMG's audit findings produced recommendations for improvements in some areas. Each assignment results in a detailed report of the actions which have been agreed with managers to improve systems and controls and the audit and risk committee monitors management's progress in implementing agreed actions by way of regular reports from management.

One of the four audit assignments in 2015 was a review by KPMG of BMA governance. This report had been approved by the audit and risk committee which had noted the key areas of good practice and the key areas for development which had been identified.

The audit and risk committee has approved a detailed plan of internal audit work to be undertaken during 2016.

The audit and risk committee considered the shortlisted proposals for internal audit services. At a specially convened meeting on 10 February 2016. The committee agreed to re-appoint KPMG as the BMA's internal auditors from 1 April 2016.

#### Risk assessment/management

The processes surrounding the identification, mitigation and control of risk form a major part of the audit and risk committee agenda. The risks the committee considers fall within three broad categories; financial, operational and reputational, with certain risks culminating in exposure across all categories.

The committee dynamically concerns itself with the changing risk landscape and through its programme of work seeks to ensure that the efficacy of the risk management controls within the Association are fit for purpose.

To this end the committee works closely with the chief officers and senior management. A risk register identifies risk and actions taken or proposed by management in mitigation and receives close scrutiny by the committee. It also periodically reviews risk assessment methodology to ensure that it is appropriate to the current circumstances of the BMA Group and changes are introduced as appropriate.

Arelanyd. &

Stuart Cruickshank
Chair, Audit and risk committee

# Independent auditors' report to the members of British Medical Association

#### Report on the financial statements

#### Our opinion

In our opinion, British Medical Association's group financial statements and company financial statements (the "financial statements"):

- give a true and fair view of the state of the group's and of the company's affairs as at 31 December 2015 and of the group's and the company's loss and the group's cash flows for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies
   Act 2006

#### What we have audited

The financial statements, included within the Annual Report, comprise:

- Company and consolidated balance sheet as at 31 December 2015;
- Company and consolidated income and expenditure accounts for the year then ended;
- Consolidated cash flows statement for the year then ended;
- Company and consolidated statement of comprehensive income;
- Company and consolidated statement of changes in equity; and
- the notes to the financial statements, which include a summary of significant accounting policies and other explanatory information.

The financial reporting framework that has been applied in the preparation of the financial statements is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

In applying the financial reporting framework, the directors have made a number of subjective judgements, for example in respect of significant accounting estimates. In making such estimates, they have made assumptions and considered future events.

# Opinion on other matter prescribed by the Companies Act 2006

In our opinion, the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

# Other matters on which we are required to report by exception

Adequacy of accounting records and information and explanations received

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not received all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the company, or returns adequate for our audit have not been received from branches not visited by us; or
- the company financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

#### Directors' remuneration

Under the Companies Act 2006 we are required to report to you if, in our opinion, certain disclosures of directors' remuneration specified by law are not made. We have no exceptions to report arising from this responsibility.

# Responsibilities for the financial statements and the audit

#### Our responsibilities and those of the directors

As explained more fully in the Responsibilities of directors in respect of financial statements set out on page 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland) ("ISAs (UK & Ireland)"). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

#### What an audit of financial statements involves

We conducted our audit in accordance with ISAs (UK & Ireland). An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of:

- whether the accounting policies are appropriate to the group's and the company's circumstances and have been consistently applied and adequately disclosed;
- the reasonableness of significant accounting estimates made by the directors;
   and
- the overall presentation of the financial statements.

We primarily focus our work in these areas by assessing the directors' judgements against available evidence, forming our own judgements, and evaluating the disclosures in the financial statements.

We test and examine information, using sampling and other auditing techniques, to the extent we consider necessary to provide a reasonable basis for us to draw conclusions. We obtain audit evidence through testing the effectiveness of controls, substantive procedures or a combination of both.

In addition, we read all the financial and non-financial information in the Annual Report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Condolar.

Kate Wolstenholme (Senior Statutory Auditor) for and on behalf of PricewaterhouseCoopers LLP Chartered Accountants and Statutory Auditors

#### Company and consolidated income and expenditure for the year ended 31 December 2015

				вма	Continuing	Discontinued	Consolida	Continuing	Discontinued	
	1	Note	2015 £000	2014 £000	operations 2015 £000	operations 2015 £000	Group 2015 £000	operations 2014 £000	operations 2014 £000	Group 2014 £000
Income Memberships subscriptions Income from other activities Publishing Subscriptions Advertising			46,891 7,137 - - 54,028	45,900 7,304 — — — — 53,204	46,891 4,371 28,727 47,375 127,364	1,380 1,307 2,687	46,891 4,371 30,107 48,682 130,051	45,900 4,194 32,580 44,797 127,471	1,418 1,411 2,829	45,900 4,194 33,998 46,208 130,300
Expenditure Members' services Other activities Publishing Goodwill impairment			63,945 2,883 — — 66,828	57,453 3,110 — — 60,563	64,178 - 67,532 - 131,710	- 4,667 - 4,667	64,178 — 72,199 — 136,377	57,401 	- 4,005 3,665 7,670	57,401 70,605 3,665 131,671
Operating (deficit)/surplus Members' services Publishing			(12,800)	(7,359) —	(12,916) 8,570	(1,980)	(12,916) 6,590	(7,307) 10,777	<b>–</b> (4,841)	(7,307) 5,936
Operating (deficit)/surplus			(12,800)	(7,359)	(4,346)	(1,980)	(6,326)	3,470	(4.841)	(1,371)
Income from fixed assets Interest receivable Interest payable (inter-company) Other finance income / expenditure		5 6 7 1	9,595 15 (115) (392)	9,101 18 (103) (449)	2,606 55 — (392)	# # *	2,606 55 — (392)	2,214 47 = (449)	_ 1 _ _	2,214 48 — (449)
(Deficit)/surplus on ordinary activities before taxation Staff Pension Scheme Contributions Curtallment gain		8	(3,697)	1,208 21,935	(2,077)	(1,980)	(4,057)	5,282 21,935	(4,840)	442 21,935
Taxation	1	0	(706)	(617)	(2,089)	(9)	(2,098)	(2,129)	78	(2,051)
(Deficit)/net surplus for the year	1	9	(4,403)	22,526	(4,166)	(1,989)	(6,155)	25,088	(4,762)	20,326

On 30th November 2015, the company disposed of its 100% investment in Informatica Systems Limited and the results to the date of disposal are shown as discontinued operations above, All other operations relate to continuing activities.

There are no material differences between the deficit on ordinary activities before taxation and the loss for the year stated above and their historical cost equivalents,

#### Company and consolidated statement of comprehensive income for the year ended 31 December 2015

	ВМА		BMA	Consolidated		
		2015	2014	2015	2014	
	Note	€000	€000	€000	£000	
(Deficit)/net surplus for the financial year		(4,403)	22,526	(6,155)	20,326	
Other comprehensive income: Remeasurements of net defined benefit obligation		227	(21,074)	227	(21,074)	
Unrealised gains on investments		_	<del></del>	2,487	4,262	
Deferred tax on revaluation of investment		-	*	(13)	(569)	
Total comprehensive (expense)/income for the year, net of tax		(4,176)	1,452	(3,454)	2,945	

#### Company and consolidated balance sheets as at 31 December 2015

				вма	Consol	idated
			2015	2014	2015	2014
		Note	£000	€000	£000	£000
Fixed Assets						
Intangible assets		12	951	171	2,440	2,144
Tangible assets		13	9,291	9,505	9,372 5	9,611
Investments		14(a)(b)	_	3440	103,578 🛩	101,091
Subsidiary undertaking		14(c)	140,878	140,878	445,000	440.046
			151,120	150,554	115,390	112,846
Current assets	9 6					
Inventories		15	1	-	122	136
Debtors		16	2,866	2,616	20,778	22,130
Cash held in liquidity fund			=	<del>100</del>	3,662	3,648
Cash at bank and in hand			4,855	11,417	14,491	20.978
			7,721	14,033	39,053	46,892
Creditors: amounts falling due within one year		17	(32,781)	(34,540)	(47,587)	(49,465)
Net current liabilities			(25,060)	(20,507)	(8,534)	(2,573)
Total assets less current liabilities		9	126,060	130,047	106,856	110,273
Provisions for other liabilities		18	(140)	(116)	(2,574)	(2,537)
Net assets			125,920	129,931	104,282	107,736
Capital and reserves						
Revaluation reserve – freehold property		13	454	454	454	454
Revaluation reserve – investments		20	-	-	26,825	24,338
Revaluation reserve – subsidiary undertakings		14(d)	59,000	59,000	, <del></del> ;	-
Retained earnings		19	66,466	70,477	77,003	82,944
Total equity			125,920	129,931	104,282	107,736

The financial statements on pages 7 to 24 were approved by the Board on 12 May 2016 and were signed on its behalf by Dr A Dearden and Dr M Porter.

Dr A Dearden **Treasurer**  Dr M Porter **Chair of council** 

The Company's registered number is 8848.

# Company and consolidated statement of changes in equity for the year ended 31 December 2015

		BMA			Consolidated	
Balance at 1 January 2014 Actuarlal loss on pension scheme Deferred tax on revaluation of investments Net surplus for the financial year	Other reserves 59,454 — —	Retained earnings 69,025 (21,074)	Total equity 128,479 (21,074) - 22,526	Other reserves 20,530 - - - 4,262	Retained earnings 84,261 (21,074) (569) 20,326	Total equity 104,791 (21,074) (569) 20,326 4,262
Unrealised gains on investments	59,454	70,477	129,931	24,792	82,944	107,736
Balance at 1 January 2015 Loss for the financial year Other comprehensive income for the year	59,454 - -	70,477 (4,403) 392	129,931 (4,403) 392	24,792 - 2,487 -	82,944 (6,155) 227 (13)	107,736 (6,155) 2,714 (13)
Deferred tax on revaluation of investments  Balance at 31 December 2015	59,454	66,466	125,920	27,279	77,003	104,282

## Consolidated statement of cash flows for the year ended 31 December 2015

			Consolidated
*	Note	2015 £000	2014 £000
Net cash from operating activities	à ·	(2,510)	5,717
Taxatlon paid		(2,693)	(2,517)
Net cash (used in)/generated from operating activities		(5,203)	3,200
Cash flow from investing activities		(3,200)	3,200
_			
Purchase of intangible assets		(901)	(171)
Purchase of tangible assets		(892)	(866)
Proceeds from disposals of tangible assets		22	99
Interest received		55	48
Dividends received		446	422
Net cash used in investing activities		(1,270)	(468)
Net increase in cash and cash equivalents		(4	
Cash and cash eqivalents at the beginning of the year		(6,473)	2,732
		24.626	21,894
Cash and cash equivalents at the end of the year		18,153	24,626
Cash and cash equivalents consists of:	b		
Cash at bank and in hand .		(6,487)	2,224
Short term deposits (included in current asset investments)		14	508
Cash and cash equivalents		(6,473)	2,732
(Deficit)/net surplus for the year Adjustments for: Tax on profit on ordinary activities Income from fixed assets Income from current assets Other finance expenditure Staff pension scheme contributions curtailment		(6,155) 2,098 (2,606) (55) 392	20,326 2,051 (2,214) (48) 449 (21,935)
		· · · · · · · · · · · · · · · · · · ·	(21.933)
Operating deficit	S.	(6,326)	(1,371)
Difference between pensions charged and cash contributions		(165)	412
Surplus on rental income		2,160	1,792
Depreciation of tangible assets		1,101	1,252
Amortisation of intangible assets		605	4,175
Profit on disposal of tangible fixed assets		(36)	(58)
Working capital movements:			(00)
Decrease in creditors		(702)	(960)
Decrease in debtors		839	476
Decrease/(Increase) in inventories		14	(1)
Net cash (outflow)/inflow from operating activities		(2,510)	5,717
Note b: Reconcilliation of net cash flow to movements in net (	deficit)/funds	u u	
(Decrease)/Increase in cash in the year		(6,487)	2,224
Increase in cash held in liquidity fund		14	508
Change in net (deficit)/funds		(6,473)	2,732
		1	

#### Notes to the financial statements for the year ended 31 December 2015

#### 1. Statutory Information

British Medical Association is a company incorporated in England and Wales, registration number 8848. The registered office is BMA House, Tavistock Square, London, WC1H 9JP. The Association is a company limited by guarantee, the liability of members being limited to one pound sterling each.

#### 2. Compliance with accounting standards

The financial statements have been prepared in compliance with United Kingdom Accounting Standards, including Financial Reporting Standard 102, "The Financial Reporting Standard applicable to the United Kingdom and the Republic of Ireland" ("FRS102") and the Companies Act 2006.

#### 3. Accounting policies

The principal accounting policies applied in the preparation of these consolidated and separate financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated. Details of the transition to FRS 102 are disclosed in note 24.

#### a Basis of preparation

These consolidated financial statements have been prepared on a going concern basis and in accordance with the Companies Act 2006 and applicable Accounting Standards in the United Kingdom, including Financial Reporting Standard FRS102. The financial statements have been prepared on the historical costs basis except for the revaluation of freehold premises, revaluation of fixed asset investments and for the modification to a fair value basis for certain financial instruments as specified in the accounting policies below. The accounting policies have been applied consistently, other than where new policies have been adopted. The format of the income and expenditure account in the financial statements departs from the requirements of the Companies Act 2006, which states that a company's profit and loss account shall show all the items as listed in any one of its prescribed formats. This departure is, in the opinion of the board members, necessary to give a true and fair view of the activities of the Association. The remainder of the financial statements have been prepared in accordance with the Companies Act 2006. These consolidated financial statements for the year ended 31 December 2015 are the first financial statements that comply with FRS 102. The date of transition is 1 January 2014 and the financial statements are presented in Sterling (£).

The preparation of financial statements in conformity, with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Associations accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimated are significant to the financial statements are disclosed in note 4.

#### h Basis of consolidation

The consolidated financial statements are of the British Medical Association and its 100% owned subsidiaries – BMA Investments Ltd., BMA Law Limited, BMJ Publishing Group Ltd, Informatica Systems Ltd, BMJ Publishing Inc. (incorporated and registered in California, USA), BMJ Group India Private Limited, BMJ (Beijing) Medical Science and Technology Co Limited and Medelect Limited. Intra-group sales and profits are eliminated on consolidation. Profits and losses of companies entering or leaving the Association are included from the date of acquisition or up to the date of disposal. Profits relating to Informatica Systems Ltd have been included within the consolidated financial statements in accordance with FRS 102 under the heading discontinued operations, up until the divestment date of 30th November 2015. Subsidiaries are fully consolidated from the date on which control is transferred to the Association. Control exists when the Association has the power directly or indirectly, to govern the financial and operating policies. The net assets of subsidiaries acquired are included on the basis of their fair value at the date consideration passes, or an offer is declared unconditional. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Association.

#### c Revenue recognition

#### (i) Membership subscriptions

All subscriptions are taken into income in the year to which they relate. Amounts received by the balance sheet date in respect of future years are deferred and any income earned under future contracts is accrued.

#### (ii) Publishing subscriptions and advertising

Income and expenditure relating to publications is accounted for in the year within which the date of the publication falls. Income from publications subscriptions and service contracts are deemed to accrue evenly over the period of the subscription and service delivery respectively. The proportion of subscriptions invoiced but unearned at the balance sheet date is deferred and any income earned under service contracts is accrued. Advertising income is recognised as soon as obligations are fulfilled. Where results relate to discontinued activities, these are disclosed separately on the face of the income statement. Any income from learning events and conferences are accounted for in the financial year in which the events and conferences are held.

#### (iii) Venue event hire

Income and expenditure relating to venue event hire is accounted for in the year in which the date of the event occurs. Deposits received by the balance sheet date in respect of events in future periods are deferred.

#### d Foreign exchange

The Association maintains certain monetary assets and liabilities in foreign currencies. These have been converted at the midmarket rate ruling at the year-end. All such exchange differences are taken to the income and expenditure account. Assets and liabilities of subsidiaries in foreign currencies are translated into sterling at rates of exchange ruling at the end of the financial period and the results of foreign subsidiaries are translated at the average rates of exchange. Differences on exchange arising from the retranslation of the opening net investment in subsidiary companies, and from the translation of the results of these companies at average rate, are taken to reserves and are reported in the statement of total recognised gains and losses. Other transactions expressed in foreign currencies are translated into sterling and recorded at rates of exchange approximating to those ruling at the date of the transaction. Monetary assets and liabilities are translated at rates ruling at the balance sheet date and exchange differences are included in operating profit.

#### 3. Accounting policies (continued)

#### e Financial instruments

The Association uses derivative financial instruments to hedge its exposures to fluctuations in foreign exchange rates however hedge accounting is not being applied. Sales made in foreign currencies are recognised in the income and expenditure account at the exchange rate ruling at the date of the transaction. Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in the fair value of derivatives are recognised in the income and expenditure under finance costs or income as appropriate

#### Deferred tax

Deferred tax is recognised in respect of all timing differences which are differences between taxable profits and total comprehensive income that arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in the financial statements, except that:

- provision is made for deferred tax that would arise on remittance of the retained earnings of overseas subsidiaries, associates and joint ventures only to the extent that, at the balance sheet date, dividends have been accrued as receivable:
- —where there are differences between amounts that can be deducted for tax for assets (other than goodwill) and liabilities compared with the amounts that are recognised for those assets and liabilities in a business combination a deferred tax liability/(asset) shall be recognised. The amount attributed to goodwill is adjusted by the amount of the deferred tax recognised; and
- unrelieved tax losses and other deferred tax assets are recognised only to the extent that the directors consider that it probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Deferred tax is measured on an undiscounted basis at the tax rates that are expected to apply in the periods in which timing differences reverse, based on tax rates and laws enacted or substantively enacted at the balance sheet date.

#### g Employee benefits

The Association provides a range of benefits to employees, including paid holiday arrangements and defined benefit and defined contribution pension plans.

#### (i) Short term benefits

Short term benefits, including holiday pay and other similar non-monetary benefits, are recognised as an expense in the period in which the service is received.

#### (ii) Defined contribution pension plan

A defined contribution plan is a pension plan under which the Association pays fixed contributions into a separate entity, Once the contributions have been paid the Association has no further obligations. The contributions are recognised as an expense when they are due. Amounts not paid are shown in accruals in the balance sheet. The assets of the plan are held separately from the Association in independently administered funds.

#### (iii) Defined benefit pension plan

The Association operated a defined benefit plan for certain employees. A defined benefit plan defines the pension benefit that the employee will receive on retirement, usually dependent upon several factors including age, length of service and remuneration. A defined benefit plan is a pension plan that is not a defined contribution plan.

Defined benefit scheme assets are measured using market value. Liabilities are measured using a projected unit credit method and discounted at the current rate of return on a high quality corporate bond of equivalent term and currency to the liability. The increase in the present value of the liabilities expected to arise from employee service in the period is charged to operating profit. The expected return on the assets and the increase during the period in the present value of the liabilities arising from the passage of time are included in other finance income. Actuarial gains and losses are recognised in the consolidated statement of comprehensive income. The individual companies within the Association have taken advantage of the multi-employer exemption provided by FRS 102 and account for the defined benefit scheme as if it were a defined contribution scheme. This is because they are unable to identify their share of the underlying assets and liabilities of the scheme on a reasonable and consistent basis.

Following the closure of the scheme to future accural on 31 July 2014, the remaining surplus is no longer recognisable under FRS102 and has been written off in the income and expenditure account.

#### h Goodwill and amortisation

Goodwill represents the excess of the cost of an acquisition over the fair value of the company's net assets at acquisition date. Goodwill is capitalised in the Association's balance sheet and amortised in equal instalments over its expected useful life which is estimated to be 20 years. Were the Association is unable to make a reliable estimate of useful life, goodwill is amortised over a period not exceeding 5 years. The Association evaluates the carrying value of goodwill in each financial year if a trigger of impairment has occurred to determine if there has been impairment in value, which would result in the inability to recover the carrying amount. When it is determined that the carrying value exceeds the recoverable amount, the excess is written off to the income and expenditure account.

#### i Intangible assets

Intangible assets are stated at cost less accumulated amortisation and accumulated impairment losses. Amortisation is calculated, using the straight-line method, to allocate the depreciable amount of the assets to their residual values over their estimated useful lives. Software is currently 20% per year and is amortised to the expenditure account.

Costs associated with maintaining computer software are recognised as an expense as incurred. Development costs that are directly attributable to the design and testing of identifiable and unique software products controlled by the Association are recognised as intangible assets when the following criteria are met:

- It is technically feasible to complete the software so that it will be available for use;
- Management intends to complete the software and use or sell it;
- It can be demonstrated how the software will generate probable future economic benefits;
- Adequate technical, financial and other resources to complete the development and to use or self the software are available; and
- The expenditure attributable to the software during its development can be reliably measured.

Other development expenditure that do not meet these criteria are recognised as an expense as incurred. Development cost previously recognised as an expense are not recognised as an asset in a subsequent period.

# 3. Accounting policies (continued)

#### j Tangible assets

#### (i) Freehold premises

With the exception of a surplus of £454,000 that arose on the revaluation of BMA House, London in 1957, all acquisitions of, and additions to, freehold premises are shown in the balance sheet at cost. Expenditure since 1957 is capitalised where it is probable that future economic benefit in excess of that valuation will flow as a result of that expenditure. Depreciation on this expenditure is calculated on a straight-line basis over the estimated useful lives of the asset categories, the rates of depreciation varying from 1% to 33.3%. All other expenditure is treated as an expense.

#### (ii) Long leasehold improvements

Expenditure on leasehold improvements is depreciated over the term of the lease.

#### (iii) Plant and office equipment and motor vehicles

Tangible fixed assets are stated at historic purchase cost less accumulated depreciation. Items of plant and office equipment and motor vehicles costing more than £1,500 are capitalised at cost, except for laptop computers which are capitalised even if they cost less than £1,500. Depreciation is calculated on a straight—line basis over the estimated useful lives of the assets. Useful lives vary according to the asset category. Plant and office equipment and laptop computers 10% – 33.33%, Motor vehicles 25%.

#### k Leases

Costs and rental income in respect of operating leases (net of any incentives) are recognised on a straight-line basis over the lease term.

#### I Investments

Investments mainly comprise equities, unit trusts and glits, which are included at market value. These are treated as fixed asset investments due to the permanent nature of the investment fund. Profit / loss on disposal of investments is the difference between the proceeds of sale and book value. Investments are carried at market value. The carrying book value is the market value at the previous year end (or cost if purchased during the year of sale). Market value is calculated using the weighted average basis. Where there is a current tax charge on the movement in market value, this is then taken to the revaluation reserve through the statement of comprehensive income to the extent that the revaluation reserve is utilised. Increases and temporary decreases in market value are taken to the revaluation reserve whereas permanent decreases below book value are recognised in the profit and loss account. The tax on profit of investments recognised in the revaluation reserve is taken to reserves through the statement of comprehensive income instead of through the income and expenditure account. This avoids inconsistency between the tax and accounting treatments.

#### m Inventories

Inventories are stated at the lower of cost or net realisable value on a first in first out (FIFO) basis and comprise of paper and consumables.

#### n Liquid resources

Liquid resources are defined as being cash balances held on deposit that are readily available (they usually require less than 24 hours notice in order to be accessed).

# 4 Critical accounting judgements and estimation uncertainty

The preparation of financial statements in conformity with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the company's and the group's accounting policies. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Association makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results.
The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

The Association considers whether intangible assets and/or goodwill are impaired. Where an indication of impairment is identified the estimation of recoverable value requires estimation of the recoverable value of the cash generating units (CGUs). This requires estimation of the future cash flows from the CGUs and also selection of appropriate discount rates in order to calculate the net present value of those cash flows.

Provisions are made for doubtful debts at the end of each financial year. This requires management to consider the recoverability of debtor balances and with regard to those deemed to be doubtful in nature to estimate the risk of doubtful debts becoming irrecoverable based on existing knowledge and past experience.

The Association has obligations to pay out pensions at retirement based on service and final pay. The cost of these benefits and the present value of the obligation depend on a number of factors, including; life expectancy, salary increases, asset valuations and the discount rate on corporate bonds. Management estimates these factors in determining the net pension obligation in the balance sheet. The assumptions reflect historical experience and current trends.

# 5 Income from fixed assets

Gross rental income
Less ·
<ul> <li>Service &amp; maintenance costs</li> </ul>
<ul> <li>Refurbishment costs</li> </ul>
Net property income
Dividends and interest
Investment management fees

BM	fA	Conso	lidated
2015	2014	2015	2014
£000	€000	£000	£000
4,015	3,600	2,718	2,473
(619)	(641)	(359)	(423)
(201)	(258)	(199)	(258)
3,195	2,701	2,160	1,792
6,400	6,400	668	628
***		(222)	(206)
9,595	9,101	2,606	2,214

#### Interest receivable

		Bi	MΑ	Consc	olidated
		2015	2014	2015	2014
- III		£000	£000	£000	£000
Interest on bank deposit accounts	×	15	18	55	48
		15	18	55	48

# Interest payable (inter-company)

Interest payable by the BMA relates to interest paid to other group companies.

# (Deficit)/surplus on ordinary activities before taxation

(Deficit)/surplus on ordinary activities before taxation is stated after charging:

Coefficient surplus of ordinary activities before taxation is stated after charging:	- E	зма	Cons	solidated
	2015	2014	2015	2014
	£000	£000	£000	£000
Wages and salaries	24,789	22,836	51,268	48,699
Social security costs	2,385	2,276	4,894	4,722
Other pension costs – defined benefit	28	1,716	28	2,926
Other pension costs – defined contribution	2,600	1,857	5,188	3,654
	29,802	28,685	61,378	60,001
Depreciation of tangible assets	1,152	1.172	1,101	1,252
Amortisation of intangible assets	_	<del></del>	605	4,175
Profit on disposal of fixed assets	26	42	36	58
Auditors' remuneration				
Audit of financial statements – BMA	47	43 . 16	47	43
Audit of financial statements – subsidiaries			62	69
Other services relating to taxation	-0.	4	32	31
Other services	11	7	28	7
	8-1	10 <b>—</b>	30	72
Operating lease rentals:				
Land and buildings	342	342	393	393
	Number	Number	Number	Number
Monthly average number of employees during year:				
Members' services	507	513	507	513
Publishing			465	479
	507	513		

9 Directors emoluments				
	Bi	AMA	Consol	idated
Aggregate emoluments/honoraria (excluding pensions)	<b>2015 £000</b> 699	<b>2014</b> <b>£000</b> 495	<b>2015</b> <b>£000</b> 1,736	<b>2014</b> <b>£000</b> 1,623
Aggregate pension — defined contribution scheme	38	25	105	158
Highest paid director				
Total amount of emoluments Total amount of emoluments and amounts receivable under long-term incentive plans	280	95 —	352	- 362

This note is not a like for like comparison. In 2013, directors emoluments consisted entirely of payments made to council members as directors of Association. As outlined in the Strategy Review, a new board was constituted during June 2014 and payments made to directors includes payments in both the old and new formats of the board. The emoluments aggregated are only from the time of the appointment of a director to post.

The chair of council chooses to forgo his full entitlement. The highest paid director of the group operates within the BMJ.

(deficit) (curplus on ordinary activities

10 Taxation on (deficit)/surplus on ordinary activities	вл	4.4	Conso	lidated
	2015 £000	2014 £000	2015 £000	2014 £000
Current tax  UK Corporation tax (d. 20.25% (2014 : 21.49%)  Adjustments in respect of prior years  Foreign tax  Total current tax	647 36 — 683	713 - - 713	1,561 69 111 1,741	2,437 (89) 91 2,439
Deferred tax Origination and reversal of timing differences Changes in tax rates or laws Adjustments in respect of prior years Total deferred tax	2 (16) 37 23	(103) 7 ———————————————————————————————————	371 2 (16) 357	121 91 (600) (388)
Total taxation on (deficit)/surplus on ordinary activities	706	617	2,098	2,051

UK taxation is based on the surplus for the year arising on income from properties, investments, publishing and financial services activities.

Reconciliation of total tax charge		ВМА		onsolidated
	2015	2014	2015	2014
	€000	£000	£000	£000
(Deficit)/surplus before tax	(3,305)	2,069	(4,057)	442
(Deficit)/surplus before tax multiplied by standard rate of				
corporation tax in the UK of 20,25% (2014 : 21.49%)	(669)	445	(822)	95
Expenses/(income) not (chargeable)/deductible for tax	1,353	172	2,113	1,142
Other timing differences	_	_		(13)
Adjustments in respect of prior years	73	_	53	14
,	_	_	765	805
Goodwill and amortisation	(35)	_	52	17
Group relief	(88)	_	546	(15)
Pension costs charge/curtailment loss	(16)	_	2	6
Rate change	(10)		(65)	-
Foreign tax	706	617	2,098	2,051
Total tax charge for the year	706	017	2,070	2,031

A reduction in the UK corporation tax rate to 21% from 1 April 2014 and 20% from 1 April 2015 has been substantively enacted together with a further reduction in the UK corporation tax to 19% from 1 April 2017 and 18% from 1 April 2020. Profits for this accounting year are taxed at an effective rate of 20.25%.

	BN	1A	Conso	lidated
S. C. Line	2015 £000	2014 £000	2015 £000	2014 £0000
<b>Deferred tax</b> Provision for deferred tax	(140)	(116)	(105)	(69)
Accelerated capital allowances Revaluation of investments	(140)	***	(2,434)	(2,421)
Short term timing differences Pensions			111 50	113 369
Felialulis	(140)	(116)	(2,378)	(2,008)
At 1 January	(116) (24)	(205) 89	(2,008) (357)	(1,226) (213)
Deferred tax charge in income and expenditure account  Deferred tax in statement of comprehensive income	(24)	-	(13)	(569)
At 31 December	(140)	(116)	(2,378)	(2,008)

The above consolidated deferred tax liability of £2,378,000 represents the net of the deferred tax asset of £202,000 per note 15 and the £2,574,000 deferred tax liability per note 17.

# Factors that may affect future tax charges

No deferred tax is recognised on the unremitted earnings of overseas subsidiaries, as the group has no liability to additional taxation should such amounts be remitted due to the availability of double taxation relief and or UK tax legislation.

### 11 Post-employment benefits

The British Medical Association ("Association") has applied FRS102 and the following disclosures relate to this standard.

The Association operates a defined benefit scheme called the BMA Staff Pension Scheme (the "Scheme") that pays out pensions at retirement based on service and final pay. The scheme operates under UK trust law and the trust is a separate legal entity from the Association. The assets of the Scheme are held separately from those of the Association, being invested in trustee administered funds, mainly through investment management agreements with specialist Fund Managers. Pension costs are charged to the income and expenditure account so as to spread the cost of the defined benefit scheme over the employees' period of employment with the Association, based on the advice of an independent qualified actuary using the projected unit method.

The most recent formal actuarial valuation of the Scheme was at 31 March 2012 and at this date there were 351 contributing members in the Scheme. The principal financial assumptions used in that valuation were that the rate of return on investments before retirement would exceed future salary increases by 2.45% per annum and that long-term RPI inflation would be 3.2% per annum. The majority of the pensions in the Scheme, in excess of Guaranteed Minimum Pension (GMP), increase in payment in line with RPI inflation. Other pensions, in excess of GMP, increase in payment in line with RPI subject to a maximum of 5% each year. The actuarial valuation assumed that present and future pensions would increase at a rate of 3.2% per annum, and pensions with capped increases would increase at 3.1% pa. The market value of the assets at 31 March 2012 was £213 million, and the value of the assets represented 85% of the value of benefits that had accrued to members, after allowing for future increases in earnings.

The next formal valuation is in progress with an effective date of 31 March 2015. Initial information was available at the balance sheet date based on updated membership information as at 31 March 2015. This updated membership information has been used within the calculations, and has resulted in an experience loss of £5.7 million during the year.

The actual return on assets over the year to 31 December 2015 was a gain of £21.3 million. The Association expects to make nil contributions to the Scheme in the next financial year.

Principal actuarial assumptions:	2015 £000	2014 €000
Future pension increases		
-increasing in line with RPI	3.40%	3.30%
-increasing in line with RPI subject to a maximum of 5%	3.20%	3,10%
Discount rate	3.80%	3.60%
RPI inflation	3.40%	3.30%
CPI inflation	2.40%	2.30%
The life expectancy for mortality tables used to determine benefit obligations at:		
	2015	2014
Male member age 65 (current life expectancy)	22.1	21.4
Male member age 40 (life expectancy at age 65)	23.8	23.5
Female member age 65 (current life expectancy)	24.9	24.3
Female member age 40 (life expectancy at age 65)	26.8	26.7
	Value at	31 December
	2015 £000	2014 £000
Equities	145,615	176,387
Index Linked Government Bonds	59,977	79,471
Fixed Interest Government bonds	1,783	· -
Corporate Bonds	71,288	20,837
Property	30.860	29,860
Liability Driven Investment (LDI)	5,806	-
Hedge Funds	1,706	-
Other	4,567	1,589
Fair value of scheme assets	321,602	308,144
Present value of funded obligations	(310,065)	(300,225)
Scheme surplus	11,537	7,919
Adj relating to asset ceilings and minimum funding requirements	(11,537)	(7,919)
Net defined benefit asset before deferred tax		

# 11 Post-employment benefits (continued)

The movement in the fair value of scheme assets during the year was as follows:  Fair value of scheme assets at 1 January Interest income on scheme assets Actuarial gain Employer contributions Members' contributions Benefits paid from scheme Scheme administration expenses Premiums paid Fair value of scheme assets at 31 December	308,144 10,959 10,364 165 — (7,638) (392)	292,181 12,929 6,766 3,561
Fair value of scheme assets at 1 January Interest income on scheme assets Actuarial gain Employer contributions Members' contributions Benefits paid from scheme Scheme administration expenses Premiums paid	10,959 10,364 165 — (7,638)	12,929 6,766 3,561
Interest income on scheme assets Actuarial gain Employer contributions Members' contributions Benefits paid from scheme Scheme administration expenses Premiums pald	10,959 10,364 165 — (7,638)	12,929 6,766 3,561
Interest income on scheme assets Actuarial gain Employer contributions Members' contributions Benefits paid from scheme Scheme administration expenses Premiums pald	10,959 10,364 165 — (7,638)	12,929 6,766 3,561
Actuarial gain Employer contributions Members' contributions Benefits paid from scheme Scheme administration expenses Premiums pald ————————————————————————————————————	10,364 165 — (7,638)	6,766 3,561
Employer contributions Members' contributions Benefits paid from scheme Scheme administration expenses Premiums paid  ———	165 =- (7,638)	3,561
Members' contributions Benefits paid from scheme Scheme administration expenses Premiums paid ———	(7,638)	
Benefits paid from scheme Scheme administration expenses Premiums paid ——		748
Scheme administration expenses Premiums paid		(7,593)
Premiums paid ——		(378)
·	522	(70)
Fair value of scheme assets at 3 I December	321,602	308,144
	321,002	300,117
A X		
	2015	2014
	£000	£000
and the second s	£000	2000
The movement in the present value of defined benefit obligation during the year was as follows:		
	300,225	283,858
Defined benefit obligation at 1 January	300,223	4,044
Current service cost	10,671	12,479
Interest cost	10,671	748
Members' contributions	1.134	29.496
Actuarial loss due to change in assumptions		(802)
Actuarial loss/(gain) due to experience	5,673	
Curtailment (gain)	(7 (20)	(21,935)
Benefits paid from scheme	(7,638)	(7,593)
Premiums pald ———	740.045	(70)
Defined benefit obligation at 31 December	310,065	300,225
The amounts recognised in income and expenditure are as follows:	2015	2014
	£000	£000
		(, , , , )
Current service cost		(4,044)
Net Interest income		
Curtailment gain/(loss)	-	21,935
Scheme administration expenses	(392)	(378)
	(392)	17,513
A - duals of amount recognized in Other Comprehensive Income (OCI):	2015	2014
Analysis of amount recognised in Other Comprehensive Income (OCI):	€000	£000
Deturn on accepts evaluding interest income	10,364	6,766
Return on assets, excluding interest income	(5,673)	802
Experience (losses)/gains on liabilities	(1,134)	(29,496)
A. L. and J. (and any production of the second of the seco		854
Actuarial (gains) arising from changes in assumptions	03.3300	
Actuarial (gains) arising from changes in assumptions (Loss)/Gain due to the asset ceiling Total gain/(loss) recognised in the OCI at 31 December	(3,330)	(21,074)

#### 12 Intangible assets

	BMA		Consolidated	
	Software £000	Goodwill £000	Software £000	Total
At 1 January 2015				
Cost	171	14,721	171	14.892
Accumulated amoritisation and impairment		(12.748)	- 4	(12,748)
Net book amount	171	1.973	171	2,144
Year ended 31 December 2015				
Opening net book amount	171	1,973	171	2,144
Additions during the year	901		901	901
Amortisation	(121)	(484)	(121)	(605)
Closing net book amount	951	1,489	951	2,440

### Intangible assets

The software Intangible assets include the Association's new membership system which was created by an external development firm for the Association's specific requirements and has a remaining amortisation period of 4.5 years.

# 13 Tangible assets

### (i) BMA

	Freehold Premises	Long Leasehold	Plant and Office	Motor Vehicles	Total
		Improvements	Equipment		
	£000	£000	£000	£000	£000
Cost or valuation – 1 January 2015	15,549	520	9,636	888	26,593
Additions during year	475	=	233	149	857
Disposals during year			(1)	(123)	(124)
Cost or valuation – 31 December 2015	16,024	520	9,868	914	27,326
Less:					
Accumulated depreciation – 1 January 2015	(7,506)	(475)	(8,628)	(479)	(17,088)
Charged in year	(350)	(27)	(463)	(191)	(1,031)
Disposals during the year			1	83	84
Accumulated depreciation – 31 December 2015	(7,856)	(502)	(9,090)	(587)	(18,035)
Net book amount – 31 December 2015	8,168	18	778	327	9,291
Net book amount – 31 December 2014	8,043	45	1,008	409	9,505

#### (ii) Consolidated

wy consonauteu	Freehold Premises	Long Leasehold Improvements	Plant and Office Equipment	Motor Vehicles	Total
	£000	£000	€000	£000	£000
Cost or valuation - 1 January 2015	15,549	520	10,115	964	27,148
Additions during year	475		268	149	892
Disposals and amounts written off during year	20		(1)	(137)	(138)
Cost or valuation — 31 December 2015	16,024	520	10,382	976	27,902
Less:					
Accumulated depreciation – 1 January 2015	(7,506)	(475)	(9.014)	(542)	(17,537)
Charged in year	(350)	(27)	(522)	(202)	(1,101)
Disposals and amounts written off during year			1	107	108
Accumulated depreciation – 31 December 2015	(7,856)	(502)	9,535	(637)	18,530
Net book amount – 31 December 2015	8,168	18	847	339	9,372
Net book amount – 31 December 2014	8,043	45	1,101	422	9,611
	0,0 10				-

With the exception of a surplus of £454,000 that arose on the revaluation of BMA House, London in 1957, all acquisitions of, and additions to freehold premises are shown in the balance sheet at cost. In the opinion of the directors, the market value of freehold premises at 31 December 2015 is significantly higher than the carrying value recorded above.

### 14 Investments

/6		Cor	nsolidated
		2015 £000	2014 £000
(a) Reconciliation of market value of investments	10 70	14	
Mark should be of 1 lanuary		101,091	96,829
Market value at 1 January	72	2,487	4,262
Increase in market value Total at 31 December		103,578	101,091
		76,753	75,947
Cost at 31 December		70,730	
(b) Analysis of market value of investments			
		37,318	36,512
UK non-listed		28,945	27,875
Non-UK listed		37,315	36,704
Non-UK non-listed	e e	103,578	101,091
2 2			вма
		2015	2014
	¥	£000	€000
(c) Cost of investments in group undertakings		140,878	140,878
Balance at 1 January and 31 December		. 13,570	

	Holding	Country of incorporation	Immediate Parent Company		
Entity name		United Kingdom	BMA		
BMJ Publishing Group Ltd	100%		BMA		
BMA Investments Ltd	100%	United Kingdom	BMJ Publishing Group Ltd		
Medelect Ltd	100%	United Kingdom			
Informatica Systems Ltd*	100%	United Kingdom	BMJ Publishing Group Ltd		
BMI Publishing Inc.	100%	Incorporated and registered in California, USA	BMJ Publishing Group Ltd		
BMJ Group India Private Limited	99%	India	BMJ Publishing Group Ltd		
BMJ (Beijing) Medical Science and			DAI Dublishing Croup Ltd		
Technology Co Limited	100%	China	BMJ Publishing Group Ltd		

<sup>\*</sup> On 30th November 2015, the company disposed of its 100% investment in Informatica Systems Ltd.

During 2014, management identified an impairment of BMJ Publishing Group Ltd's investment in its wholly owned subsidiary Informatica Systems Ltd which it acquired in 2011 and the carrying value of that investment was adjusted accordingly.

# (d) Revaluation reserve – investment in subsidiary

The £59,000,000 revaluation reserve for an investment in subsidiary in the BMA relates to the transfer of the trade and net assets of BMJ Publishing Group to BMJ Publishing Group Ltd on 1 January 2003.

The directors believe that the carrying value of the investments is supported by their underlying net assets and future cash flows.

15	Inventories	
----	-------------	--

12 Illivelifolies			ΔA	Consolidated		
	80	2015	2014	2015	2014	
		€000	£000	£000	£000	
		(=)	44)	122	136	
Raw materials and consumables				122	136	

# 16 Debtors

	В	MA	Cons	olidated
	2015	2014	2015	2014
	£000	£000	£000	£000
Amounts falling due within one year:				
Trade debtors	548	761	13,180	15,319
Amount owed by group undertaking	212	_	_	_
Other receivables	656	215	1,176	1,098
Deferred tax	_	_	202	529
Prepayments and accrued income	1,450	1,640	6,220	5,184
	2,866	2,616	20,778	22,130

# 17 Creditors: amounts falling due within one year

	_	-		ВМА		Consolidated	
				2015	2014	2015	2014
				£000	£000	£000	£000
Trade creditors			U 065	2,377	3,500	4,037	5,168
Amounts owed to group undertakings				13,238	16,329	_	
Corporation tax				214	426	365	1,320
Other taxation and social security				586	331	586	591
Other creditors				_	136	591	690
Accruals and deferred income				7,130	4,536	16,077	13,846
Subscriptions received in advance				9.236	9,282	25,931	27.850
				32,781	34,540	47,587	49,465

Amounts owed to group undertaking are interest free and repayable upon demand.

### 18 Provisions for liabilities

		BMA	Co	nsolidate	ed
	2015	2014	2015		2014
8	£000	£000	£000	*	£000
	Deferred	Total	Deferred		Total
	Tax		Tax		
At 1 January	116	205	2,537		1,968
Provided during the year	24	(89)	37		569
At 31 December	140	116	2,574		2,537
Amount estimated to be released less than 12 months	73	49	73		159
Amount estimated to be released greater than 12 months	67	67	2,501		2,378
	140	116	2,574		2,537

# 19 Retained earnings

	В	Consolidated		
	2015	2014	2015	2014
	£000	£000	£000	£000
Opening accumulated funds	70,477	69,025	82,944	84,261
Net (deficit)/surplus for the financial year	(4,403)	22,526	(6,155)	20,326
Actuarial gain/(loss) on pension scheme	392	(21,074)	227	(21,074)
Deferred tax on revaluation of investments	4		(13)	(569)
Closing accumulated funds '	66,466	70,477	77,003	82,944

# 20 Revaluation reserve - investments

			BMA		Consolidated		
			2015	2014	2015	2014	
			£000	€000	£000	£000	
At 1 January					24,338	20,076	
Increase in market value for year		79		7E	2,487	4,262	
At 31 December			NT5		26,825	24,338	

#### 21 Reconciliation of movements in funds employed

21 Reconciliation of movements in range on proyect	ВМА			Consolidated		
**	2015	2014	2015	2014		
	£000	£000	£000	£000		
Net (deficit)/surplus for the financial year Actuarial gain/(loss) on pension scheme Deferred tax on revaluation of investments Increase in market value for year	(4,403) 392	22,526 (21,074) —	(6,155) 227 (13) 2,487	20,326 (21,074) (569) 4,262		
Net movement in funds employed Opening shareholders' funds Closing shareholders' funds	(4,011)	1,452	(3,454)	2,945		
	129,931	128,479	107,736	104,791		
	125,920	129,931	104,282	107,736		

#### 22 Related party transactions

#### **Group entities**

The Association is exempt from disclosing related party transactions with other companies that are wholly owned within the Association.

#### BMA Board, BMJ Publishing Group Board and Audit Committee members

Transactions the BMA has directly with individual BMA Board, BMJ Publishing Group Board and Audit Committee members, excluding transactions expected in order for the member to carry out their duties, are considered related party transactions.

Transactions occur with these related parties as many are medical practitioners and certain transactions will occur in the normal course of them undertaking that role. These have not been disclosed as they all have standard charges applicable to all medical practitioners and are considered necessary to undertake their role.

Other standard arms length transactions occur in the normal course of business with Council members' practices, for example, licensing of software and payment for locum services. These are not disclosed here as the Council members would not be able to influence these transactions.

All related party transactions are carried out at arms length and there were no material related party transactions.

Council members are paid Honoraria amounts.

- to fund future revenues in US dollars

- to fund future revenues in Euros

In accordance with Section 409 of the Companies Act 2006, a full list of subsidiaries, the company of incorporation and effective percentage of ownership has been disclosed in note 14c.

#### 23 Financial instruments

Maturing within one year:

The Association enters into forward currency contracts to mitigate the exchange rate risk for certain foreign currency receivables. At 31 December 2015, the following outstanding contracts mature within three months (2014: ten months) of the year end.

The Association had outstanding forward transactions to hedge foreign currencies as follows:

2015 000 000 US \$12,000 US \$10,000 − EUR€2,500

Consolidated

The forward currency contracts are measured at fair value, which is determined using valuation techniques that use observable inputs. The key inputs used in valuing the derivatives are the forward exchange rates for GBP:USD and GBP:EUR. The fair value of the forward-foreign currency contacts at 31 December 2015 was £376,000 (2014: £239,000)

# 24 Transition to FRS 102

This is the first year that the company has presented its results under FRS102. The last financial statements under the previous UK GAAP were for the year ended 31-December 2014. The date of the transition to FRS 102 was 1 January 2014. Set out below are the changes in accounting policies which reconcile loss for the year ended 31 December 2014 and the total equity as at 1 January 2014 and 31 December 2014 between UK GAAP as previously reported and FRS 102.

Income and expenditure accounts			вма			Consolidated	i
		As previously	Effect of	At 31 Dec 201	4 As previously	Effect of	At 31 Dec 2014
		stated	transition	FRS 102	stated	transition	FRS 102
	Notes	£,000	£'000	£'000	£'000	£'000	£'000
Income							
Membership subscriptions		45,900	-	45,900	45,900	-	45,900
Income from other activities		7,304	-	7,304	4,194	_	4,194
Publishing		200	)			-	
Subsriptions		= t		=3;	33,998	-	33,998
Other Income		-0.		-	46,208	366	46,208
		53,204	(T)	53,204	130,300	-	130,300
Expenditure							
Members' services	C, D	56,941	512	57,453	57,301	100	57,401
Other activities		3,110	440	3,110		-	÷:
Publishing	B, C		<del></del>	<u> </u>	74,205	65	74,270
	-	60,051	512	60,563	131,506	165	131,671
Operating (deficit) / surplus							
Members' services		(6,847)	(512)	(7,359)	(7,207)	(100)	(7,307)
Publishing		_	$\underline{x}_{i} \hookrightarrow \underline{x}_{i}$		6,001	(65)	5,936
Operating (deficit) / surplus before staff pension sci	neme	(6,847)	(512)	(7,359)	(1,206)	(165)	(1,371)
3							
Staff pension scheme curtailment gain / loss	D	_	21,935	21,935	(7,067)	29,002	21,935
Operating (deficit) / surplus after staff pension sche	me	(6,847)	21,423	14,576	(8,273)	28,837	20,564
Income from fixed assets		9,101	5544	9,101	2,214	-	2,214
Interest receivable		18		18	48	-	48
Interest payable (inter-company)		(103)	-	(103)	_	-	_
Other finance income pension service costs	D	-	(449)	(449)	3,232	(3,681)	(449)
					100		
(Deficit) / surplus on ordinary activities before t	axation	2,169	20,974	23,143	(2,779)	25,156	22,377
Taxation on (deficit) / surplus on ordinary activities	Е	(617)	-	(617)	(2,064)	13	(2,051)
Net (deficit) / surplus for the financial year		1,552	20,974	22,526	(4,843)	25,169	20,326

Statement of comprehensive income			ВМА			Consolidated	d
	Notes	As previously stated £'000	Effect of transition £'000	At 31 Dec 2014 FRS 102 £'000	As previously stated £'000	Effect of transition £'000	At 31 Dec 2014 FRS 102 £'000
(Deficit) / surplus for the financial year		1,552	20,974	22,526	(4,843)	25,169	20,326
Other comprehensive income:					*		
Remeasurements of net defined benefit obligation	D	5 <del>44</del>	(21,074)	(21,074)	(4,076)	(16,998)	(21,074)
Unrealised gains on fixed asset investments		277	=	=	4,262	-	4,262
Deferred tax on revaluation of investments	E	:=		æ:	<del>70</del> 7	(569)	(569)
8	_	1,552	(100)	1,452	(4,657)	7,602	2,945

# 24 Transition to FRS 102 (continued)

Balance Sheet	Notes	As previously stated £'000	BMA Effect of transition £'000	At 31 Dec 2014 FRS 102 £'000	As previously stated £'000	Consolidated Effect of transition £'000	I At 31 Dec 2014 FRS 102 £'000	
Fixed assets Intangible assets Tangible assets Investments	A A	9,676 140,878 150,554	171 (171) —	171 9,505 140,878 150,554	1,973 9,782 101,091 112,846	171 (171) —	2,144 9,611 101,091 112,846	
Current assets Inventories Debtors Cash held in liquidity fund Cash at bank and in hand	В	2,616 	- - - -	2,616 - 11,417 14,033	136 21,931 3,648 <b>20,978</b> 46,693	199 - - 199	136 22,130 3,648 20,978 46,892	_
Creditors amounts falling due within one year Net current liabilities	С,Е	(34,440)	(100) (100)	(34,540) (20,507)	(49,114) (2,4 <b>21</b> )	(351) (152)	(49,465) (2,573)	
Total assets less current liabilities Provisions for liabilities <b>Net assets</b>	Ε	130,147 (116) 130,031	(100) - (100)	130,047 (116) 129,931	110,425 (116) 110,309	(152) (2,421) (2,573)	110,273 (2,537) 107,736	
Funds employed								
Revaluation reserve - freehold property Revaluation reserve - investments Accumulated funds <b>Total equity</b>	C, D	454 59,000 <b>70,577</b> 130,031	(100) (100)	454 59,000 70,477 129,931	454 24,338 85,517 110,309	(2,573)	454 24,338 82,944 107,736	_

Statement of changes in equity		As previously	BMA Effect of transition £'000	At 31 Dec 2014 As previously		Consolidated Effect of	i At 31 Dec 2014
	Notes	stated £'000		FRS 102 £'000	stated £'000	transition £'000	FRS 102 £'000
						(40.475)	404704
Balance as at 1 January 2014	D, E	128,479	-	128,479	114,966	(10,175)	104,791
Remeasurements of net defined benefit obligation	D	300	(21,074)	(21,074)	(4,076)	(16,998)	(21,074)
	E	2		-	770	(569)	(569)
Deferred tax on revaluation of investments	_	1,552	20.974	22,526	(4,843)	25,169	20,326
Net (deficit) / surplus for the financial year		1,552	20,511	-2,	4.262	-	4,262
Increase in market value for year  Balance as at 31 December 2014	-	130,031	(100)	129,931	110,309	(2,573)	107,736

#### 24 Transition to FRS 102 (continued)

#### A. Intangible assets / Goodwill

The Association's accounting policy with regard to goodwill and amortisation remains unchanged with the useful economic life estimated to be 20 years. Computer software with a net book value of £171,000 (BMA only) at 1 January 2015, has been reclassified from tangible to intangible assets as required under FRS102. This has no effect on the Association's net assets nor on the income and expenditure account for the year, except that the previous depreciation charge is now described as amortisation.

#### B. Derivative financial instruments

The Association was not previously required to recognise derivative financial instruments on the balance sheet. Instead the effects of the derivative financial instruments were recognised in income and expenditure on settlement.

Under FRS 102, derivative financial instruments are classified as other financial instruments and are recognised as a financial asset or a financial liability, at fair value, when an entity becomes party to the contractual provisions of the instrument.

On adoption of the requirements of FRS102, financial assets of £199,000 have been recognised on the consolidated balance sheet at 31 December 2014, being the fair values of the derivative financial instruments.

#### C. Short-term compensated absences

Prior to the adoption of FRS 102, the Association did not make provision for holiday pay earned but not taken before the year end. FRS 102 requires the cost of short-term compensated absences to be recognised when employees render the service that increases their entitlement.

Consequently an additional accrual of £364,000 (BMA:£100,000) at 31 December 2014 has been made to reflect this. The provision at 31 December 2015 had reduced to £363,000 (BMA: £100,000) and the decrease in provision has been released to income and expenditure in the year ended 31 December 2015.

#### D. Defined benefit scheme

The BMA is a member of a group defined benefit pension plan that shares risks between entities under common control (BMA Staff Pension Scheme). FRS102 requires the entity that Is legally responsible for the group pension plan to recognise the entire net defined benefit cost in its individual financial statements, in the Associations case this falls within the BMA's financial statements.

The Association closed the defined benefit scheme to future accrual on 31 July 2014, and on adoption of FRS102 this has resulted in a £29,002,000 (BMA £21,935,000) curtailment gain been recognised in the 2014 income statement. Under previous UK GAAP, past service costs were recognised in the income statement on a straight line basis over the period in which the increase in benefit vest. FRS 102 requires that all past service costs are recognised immediately. As a result, an unrecognised past service cost of £3,681,000 (BMA £861,000) was recognised on transition to FRS 102.

Consequently on adoption of FRS 102 the expected return on defined benefit plan assets and the asset ceiling cap recognised via the statement of comprehensive income has resulted in an amendment of £16,998,000 (BMA £21,074,000) for 2014 and a £8,323,000 change in the defined benefit asset recognised at 31 December 2013.

Under FRS 102 a company is only able to recognise a surplus as an asset in its balance sheet to the extent that it can be recovered either through reduced future ongoing contributions or through refunds from the scheme which have been agreed with the Trustees. The BMA closed the Scheme to future accrual from 31 July 2014 and therefore it is no longer possible to reduce future service contributions. As no refund of the surplus £11,537,000 (2014: £7,919,000) has been agreed with the Trustees as at 31 December 2015, no asset has been recognised in respect of the pension surplus at this date.

#### E. Deferred taxation

The Association has accounted for deferred taxation on transition as follows:

## (a) Derivative financial instruments

In the year ended 31 December 2014 the Association has recognised a credit of £13,000 in the income and expenditure accounting in respect of the reduction in the value of derivative liabilities recognised in the income and expenditure account.

#### (b) Revaluation of investments

Under previous UK GAAP the Association was not required to provide for taxation on revaluations of investments. Consequently upon adoption of FRS 102 the deferred taxation provided on the temporary difference arising from the revaluation of the investments increased at 1 January 2014 by £1,852,000. A deferred tax charge of £569,000 arose on transition to FRS 102 in the statement of comprehensive income for 2014.