JOB EVALUATION FOR THE ARMED FORCES



FACTOR PLAN AND SCORING MATRICES

FACTOR 1 - KNOWLEDGE, SKILLS, EXPERIENCE

1A. Level of Knowledge, Skills, Experience

- 1. Performance of straightforward tasks requiring a period of induction training.
- 2. Experience in more complex clerical or manual work and/or some team leader work. Satisfactory general education with GCSE success in literacy and numeracy and a range of subjects, (and/or equivalent in-Service training)
- 3. Experience in employment requiring application of more complex principles in support of, and as a key member of, a team and/or a junior supervisor role.
- 4. Practical training and experience in specific skills over a period of some years with further development of supervisory skills. Satisfactory general or technical education (including in-Service training) at and beyond GCSE higher levels, or accredited by BTEC.
- 5. Practical experience as a team leader of a small working group.
- 6. Wide experience in a specific field with some small autonomy. Good general technical education beyond GCSE (including in-Service training) accredited by BTEC, extending areas of competence.
- 7. Increased experience as a team leader or in a supervisory role with autonomy.
- 8. Extensive experience in a full supervisory role. Consolidated experience and training leading towards a management role.
- 9. Successful training and experience as a supervisor including delegated management tasks and/or project work. Accredited short course/part time training in management.
- 10. Broad experience in a specific field allied with a knowledge of other aspects of the organisation with extensive practical experience in a junior managerial role or equivalent advisory capacity. Full or part-time education after 18, in or out of Service, including successful completion of more advanced courses including BTEC and first degree or NVQ4.
- 11. Broad experience in a specific field and consolidated knowledge/practical experience of other aspects of the business with some personally delegated work for a middle/senior manager. Training and education extending an academic or technical discipline.
- 12. Broad knowledge of a specific division or function of the organisation associated with considerable practical experience. Academic qualification leading to a major professional qualification.
- 13. Broad knowledge of defence capabilities and management together with considerable practical experience and/or making a contribution to the long term success of some aspect of defence output.
- 14. Broad in-depth knowledge of the organisation, coupled with considerable practical experience at senior management level. Membership of a major professional institution.
- 15. Consolidated senior management experience with key training and management education to meet specific defence needs and requirements.
- 16. Mastery of a division or function of the organisation or breadth of knowledge and relevant experience to co-ordinate key functions and activities of the organisation at top management level, or to contribute to the co-ordination of an aspect of the organisation with another organisation within the group.
- 17. Experience at the most senior levels within an organisation, or in contributing to the co-ordination with other organisation.
- 18. Experience in top management of an organisation or in co-ordinating particular aspects of the different organisations across the group.

1B Range of Application of the Level of knowledge, Skills and Experience at 1A

- a. Primarily concerned with one routine activity.
- b. Concerned with broadly similar matters within a small working group
- c. Concerned with broadly similar matters which begin to extend beyond a medium sized group.
- d. Broadly similar matters involving some working with other parts of a significant operating group.
- e. Co-ordinating the work of several medium sized groups within a larger operating group.
- f. Similar matters within a larger operating group and leading to the co-ordination into a significant operating group
- g. Co-ordinating of larger groups within a significant operating group
- h. A variety of broadly similar matters across different significant working groups and/or into other divisions or functions of the organisation or a variety of dissimilar matters broadly within a division or function of the organisation.
- i. Extending the contribution to other divisions or functions with a full understanding of the interdependence of the separate units.
- j. A wide variety of somewhat dissimilar matters across different divisions or functions of the organisation or co-ordination of a variety of dissimilar matters within a division or function.
- k. Contributing to the strategic development of the UK Defence in a significant way.
- 1. Co-ordination of a wide variety of dissimilar matters across different functions or divisions of the organisation.
- m. Co-ordination of the work of two or more organisations within the group or of a function across the group.

Working group sizes - personnel

- Small working group as few as 3 or up to 8 -10 people
- Medium working group up to 30 people.
- Larger operating group up to 100 people.
- Significant operating group up to 500 or 600 people

FACTOR 1 KNOWLEDGE, SKILLS, EXPERIENCE

| | | 1B | | | | | | | | | | | | |
|-----------|----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|---------|
| | | a | b | c | d | e | f | g | h | i | j | k | l | m |
| 1A | 1 | 80 | 104 | 110 | 116 | 122 | 128 | 134 | 140 | 146 | 152 | 158 | 164 | 170 |
| | 2 | 104 | 110 | 116 | 122 | 128 | 134 | 140 | 146 | 152 | 158 | 164 | 170 | 176 |
| | 3 | 110 | 116 | 122 | 128 | 134 | 140 | 146 | 152 | 158 | 164 | 170 | 176 | 180 |
| | 4 | 116 | 122 | 128 | 134 | 140 | 146 | 152 | 158 | 164 | 170 | 176 | 180 | 190 |
| | 5 | 122 | 128 | 134 | 140 | 146 | 152 | 158 | 164 | 170 | 176 | 180 | 190 | 200 |
| | 6 | 128 | 134 | 140 | 146 | 152 | 158 | 164 | 170 | 176 | 180 | 190 | 200 | 210 |
| | 7 | 134 | 140 | 146 | 152 | 158 | 164 | 170 | 176 | 180 | 190 | 200 | 210 | 220 |
| | 8 | 140 | 146 | 152 | 158 | 164 | 170 | 176 | 180 | 190 | 200 | 210 | 220 | 240 |
| | 9 | 146 | 152 | 158 | 164 | 170 | 176 | 180 | 190 | 200 | 210 | 220 | 240 | 260 |
| | 10 | 152 | 158 | 164 | 170 | 176 | 180 | 190 | 200 | 210 | 220 | 240 | 260 | 280 |
| | 11 | 158 | 164 | 170 | 176 | 180 | 190 | 200 | 210 | 220 | 240 | 260 | 280 | 300 |
| | 12 | 164 | 170 | 176 | 180 | 190 | 200 | 210 | 220 | 240 | 260 | 280 | 300 | 350 |
| | 13 | 170 | 176 | 180 | 190 | 200 | 210 | 220 | 240 | 260 | 280 | 300 | 350 | 400 |
| | 14 | 176 | 180 | 190 | 200 | 210 | 220 | 240 | 260 | 280 | 300 | 350 | 400 | 450 |
| | 15 | 180 | 190 | 200 | 210 | 220 | 240 | 260 | 280 | 300 | 350 | 400 | 450 | 500 |
| | 16 | 190 | 200 | 210 | 220 | 240 | 260 | 280 | 300 | 350 | 400 | 450 | 500 | 550 |
| | 17 | 200 | 210 | 220 | 240 | 260 | 280 | 300 | 350 | 400 | 450 | 500 | 550 | 600 |
| | 18 | _ | - | - | - | - | - | - | 400 | 450 | 500 | 550 | 600 | 650 |

FACTOR 2 - COMPLEXITY AND MENTAL CHALLENGE

2A Complexity

- 1. Work is confined to a limited range of routine tasks.
- 2. Work is still routine in nature, but varied number of tasks
- 3. Some greater variation, often in a changing context.
- 4. Some problems are met, and some are not routine.
- 5. More problems, or less routine, often in a changing context.
- 6. Solutions to problems primarily within one discipline or general activity.
- 7. Some small amount of problems in another discipline.
- 8. Solutions to problems which extend beyond one discipline.
- 9. Most of the problems met are outside one discipline.
- 10. Solutions to complex problems frequently outside one discipline and direct experience requiring application where appropriate of researched and newly assimilated knowledge.
- 11. Complex problems at the highest level are an integral part of the job requiring rapid assimilation of new knowledge and balance of outcomes.

2B Mental Challenge

- a. The hob holder is required to keep to established procedures (probably by rote).
- b. Acting entirely within previous experience and precedents (and no longer 100% by rote).
- c. Some interpretation of precedent needed.
- d. Using precedent and experience to solve new and/or unusual problems regularly.
- e. Meeting new problems by building on precedent and practical experience often where reference to others is not practicable.
- f. Adaptive thinking within a specific discipline requiring improvement and development of techniques and methods.
- g. Applying adaptive thinking as a significant part of the job on a regular basis.
- h. Innovate thinking within the same or similar disciplines applied to problems which lie outside previous experience and precedents.
- i. Using innovative attitudes and techniques for a large part of the job and overseeing others making their innovative contribution.
- j. Imaginative and interpretative thinking, reading a situation, finding solutions to new problems, initiating new ideas, identifying and developing new opportunities within a division or function of the organisation. .
- k. Required to contribute across the organisation, working alone or with others on strategic developments.
- 1. Creative thinking, spotting new opportunities, initiating ideas and action to develop one or more organisation and to achieve group objectives (i.e. in response to Defence Management Plan).
- m. Contributing to the co-ordination of the several organisations and the direction of the group as a whole.

FACTOR 2

COMPLEXITY AND MENTAL CHALLENGE

| | 2B | | | | | | | | | | | | | <u> </u> |
|----|----|----|----|----|----|-----|-----|-----|-----|-----|-----|-----|-----|----------|
| | | a | b | c | d | e | f | g | h | i | j | k | 1 | m |
| 2A | 1 | 1 | 5 | 10 | 18 | 28 | 38 | 52 | 66 | 80 | 96 | 110 | 130 | - |
| | 2 | 4 | 8 | 16 | 28 | 38 | 52 | 66 | 80 | 96 | 110 | 130 | 150 | - |
| | 3 | 8 | 14 | 24 | 36 | 50 | 62 | 76 | 88 | 104 | 120 | 140 | 160 | - |
| | 4 | 14 | 24 | 36 | 48 | 60 | 70 | 80 | 96 | 110 | 130 | 150 | 170 | - |
| | 5 | 24 | 34 | 44 | 56 | 66 | 76 | 88 | 104 | 120 | 140 | 160 | 180 | - |
| | 6 | 34 | 40 | 50 | 60 | 70 | 80 | 94 | 110 | 130 | 150 | 170 | 190 | 210 |
| | 7 | 40 | 46 | 56 | 66 | 76 | 88 | 104 | 120 | 140 | 160 | 180 | 200 | 220 |
| | 8 | 46 | 50 | 60 | 70 | 80 | 94 | 110 | 130 | 150 | 170 | 190 | 210 | 240 |
| | 9 | 50 | 56 | 66 | 76 | 88 | 104 | 120 | 140 | 160 | 180 | 200 | 230 | 260 |
| | 10 | 56 | 60 | 70 | 80 | 96 | 110 | 130 | 150 | 170 | 190 | 210 | 240 | 280 |
| | 11 | 60 | 70 | 80 | 96 | 110 | 130 | 150 | 170 | 190 | 210 | 240 | 270 | 300 |

3A Level of Judgement and Decision

- 1. All work is covered by standard instructions.
- 2. Decisions involving checks against well defined standards and practices. Some small scope for variation but all questionable matters are referred to a superior for decision.
- 3. Small scope of variation with some minor questionable matters dealt with directly.
- 4. Checks against standards and practices. Scope of variation with reference to a superior for confirmation.
- 5. Only the most important matters are reported to a superior.
- 6. Work within general objectives, targets and practice defined by others. Refers to higher authority on more important judgements and decisions and matters falling outside own sphere of activity.
- 7. Sets local objectives and targets to fulfil others' requirements for own and subordinate groups.
- 8. Participates in setting operational objectives and targets. Refers to higher authority judgements and decisions which fall outside agreed objectives or own functional authority.
- 9. Responsible for setting wider operational objectives and targets. Refers to higher authority judgements and decisions which fall outside agreed objectives or own functional authority.
- 10. Provides input to the organisation's policy and sets objectives. Consults higher authority on matters which affect policy and require approval of the operational board or management committee.
- 11. Contributes at the operational board or management committee where own and colleagues' targets and objectives are being set.
- 12. Responsible for policy determination for the organisation and decisions within broad policy framework. Major issues or change in direction are subject only to Executive Committee or Main Board approval.
- 13. Contributes at Main Board to policy determination for the whole group and has accountability and responsibility for a major division or function.

3B Impact upon the success of the organisation

- a. Work is closely supervised and checked.
- b. Mostly confined to own small or medium sized working group.
- c. Affects adjacent small working groups.
- d. Mostly within own small or medium sized working group within a larger operating group.
- e. Affects other medium sized working groups.
- f. Decisions have some effect on other larger working groups in the same significant operating group in a division of the organisation.
- g. Decisions and actions affect the whole significant operating group and begin to impact on others; impact on whole organisation limited.
- h. Advice and actions which extend to some degree to other significant operating groups in a division of the organisation overall impact moderate.
- i. Advice and actions which affect the whole division or function overall impact reaching a significant level.
- j. Advice and actions which cause other divisions or functions within the organisation to react overall impact significant.
- k. Advice and actions which begin to impact significantly on the whole organisation or a function across the group.
- 1. Advice and actions which impinge on policy and affect the organisation as a whole overall impact high.
- m. Advice and actions which will affect other organisations within the group.
- n. Advice and actions which have major impact on the organisation and its future well being, or on a major function.
- o. Advice and actions which have immediate effect on the whole organisation, but constrained by the main board.
- p. Advice and action which will have significant effect across the organisations in the group.

FACTOR 3

JUDGEMENT AND DECISION

| | _ | 3B | | | | | | | | | | | | | | | → |
|-----------|----|-----------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|----------|
| | | a | b | c | d | e | f | g | h | Ι | j | k | l | m | n | 0 | p |
| 3A | 1 | 2 | 4 | 10 | 20 | 30 | 44 | 56 | 66 | 80 | 90 | 100 | 110 | 120 | 130 | 140 | - |
| | 2 | 4 | 10 | 20 | 30 | 44 | 56 | 66 | 80 | 90 | 100 | 110 | 120 | 130 | 140 | 150 | - |
| | 3 | 10 | 20 | 30 | 44 | 56 | 66 | 80 | 90 | 100 | 110 | 120 | 130 | 140 | 150 | 160 | - |
| | 4 | 20 | 30 | 44 | 56 | 66 | 80 | 90 | 100 | 110 | 120 | 130 | 140 | 150 | 160 | 170 | - |
| | 5 | 30 | 44 | 56 | 66 | 80 | 90 | 100 | 110 | 120 | 130 | 140 | 150 | 160 | 170 | 180 | - |
| | 6 | 44 | 56 | 66 | 80 | 90 | 100 | 110 | 120 | 130 | 140 | 150 | 160 | 170 | 180 | 200 | - |
| | 7 | 56 | 66 | 80 | 90 | 100 | 110 | 120 | 130 | 140 | 150 | 160 | 170 | 180 | 200 | 220 | - |
| | 8 | 66 | 80 | 90 | 100 | 110 | 120 | 130 | 140 | 150 | 160 | 170 | 180 | 200 | 220 | 260 | 300 |
| | 9 | 80 | 90 | 100 | 110 | 120 | 130 | 140 | 150 | 160 | 170 | 180 | 200 | 220 | 260 | 300 | 340 |
| | 10 | 90 | 100 | 110 | 120 | 130 | 140 | 150 | 160 | 170 | 180 | 200 | 220 | 260 | 300 | 340 | 380 |
| | 11 | 100 | 110 | 120 | 130 | 140 | 150 | 160 | 170 | 180 | 200 | 220 | 260 | 300 | 340 | 380 | 420 |
| | 12 | 110 | 120 | 130 | 140 | 150 | 160 | 170 | 180 | 200 | 220 | 260 | 300 | 340 | 380 | 420 | 460 |
| + | 13 | 120 | 130 | 140 | 150 | 160 | 170 | 180 | 200 | 220 | 260 | 300 | 340 | 380 | 420 | 460 | 500 |

4A Level of Supervision of Resources

- 1. Limited or no responsibility for people or resources.
- 2. Supervisory responsibility for a small working group or a limited amount of resources.
- 3. A supervisory role for people in a larger operating group or of an amount or range of resources.
- 4. A full supervisory role often involving a larger quantity of resources and/or with a longer term effect.
- 5. A senior supervisory role of people or resources working to other's instructions.
- 6. Junior management of people or resources operating above supervisor level and/or as a sole specialist.
- 7. A management role of larger number of people or significant resources.
- 8. Middle management of the organisation operating below and usually subordinate to a job holder in level 10 below.
- 9. Middle management usually reporting to a head of division or function.
- 10. Senior management of the organisation responsible to either the head of a major division/function or to a director of the organisation.
- 11. Senior management responsible often for a minor function or smaller division.
- 12. Head of a major division or function, operating at policy making level, or a director.
- 13. Head of a large division or major function.
- 14. Executive director of a division or function of the organisation or working in a contributory role across the group.
- 15. Executive director with a major line responsibility and contributing significantly across the group.
- 16. Head of an organisation or executive director working across the group in a coordinating way.
- 17. In charge of the group.

4B Influence

- a. Primarily advisory or supportive to management: the basic producer.
- b. Job holder has freedom to act in non-routine work, subject to clear limits, or personally responsible for decisions within clearly defined limits.
- c. Job holder makes decisions which can influence the success of a larger operating group.
- d. Job holder has authority to act independently of close control and/or commit others to action, and is accountable for their performance.
- e. Job holder makes independent decisions and is responsible for the performance of other working/operating groups.
- f. Significant line responsibility or provision of specialised advice which can have indirect but significant effect on results of the organisation.
- g. Even greater line responsibility or provision of specialised advice with increasing direct effect on results of the organisation.
- h. Primarily line responsibility where effective leadership and personal actions/decisions have a direct effect on results of the organisation as a whole.
- i. Effective leadership and personal actions/decisions have major effect across aspects of the different organisations in the group.
- j. Effective leadership and actions which will have major effect upon the group as a whole.

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| ΓA | | | K 4 |

USE OF RESOURCES

| | | 4B | | | | | | | | | |
|---|----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| | | a | b | С | d | e | f | g | h | i | j |
| A | 1 | 1 | 4 | 8 | 12 | 16 | 22 | 28 | 34 | 40 | - |
| | 2 | 4 | 8 | 12 | 16 | 22 | 28 | 34 | 40 | 50 | - |
| | 3 | 8 | 14 | 18 | 26 | 30 | 36 | 42 | 50 | 60 | - |
| | 4 | 14 | 20 | 28 | 32 | 40 | 48 | 54 | 60 | 76 | - |
| | 5 | 20 | 30 | 34 | 42 | 50 | 60 | 68 | 76 | 92 | - |
| | 6 | 30 | 36 | 44 | 52 | 60 | 70 | 82 | 92 | 110 | - |
| | 7 | 36 | 46 | 56 | 66 | 76 | 86 | 98 | 110 | 126 | - |
| | 8 | 46 | 60 | 70 | 80 | 92 | 102 | 114 | 126 | 150 | - |
| | 9 | 60 | 72 | 84 | 96 | 108 | 122 | 136 | 150 | 174 | - |
| | 10 | 72 | 84 | 100 | 114 | 130 | 144 | 160 | 174 | 208 | - |
| | 11 | 84 | 102 | 120 | 136 | 154 | 172 | 190 | 208 | 240 | - |
| | 12 | 102 | 120 | 138 | 158 | 180 | 200 | 220 | 240 | 284 | 340 |
| | 13 | 120 | 146 | 168 | 192 | 216 | 240 | 260 | 284 | 340 | 390 |
| | 14 | 146 | 170 | 198 | 224 | 250 | 276 | 302 | 340 | 390 | 460 |
| | 15 | 170 | 200 | 230 | 260 | 290 | 320 | 360 | 390 | 460 | 530 |
| | 16 | 200 | 240 | 270 | 300 | 340 | 380 | 420 | 460 | 530 | 600 |
| | 17 | 240 | 270 | 300 | 340 | 380 | 420 | 460 | 530 | 600 | 700 |

FACTOR 5 - COMMUNICATION

5A Level of Internal Communication

- 0. Little or no communication except with colleagues.
- 1. Mostly with immediate colleagues, inc. team leader, in the small working group.
- 2. Mostly with team leaders, some higher level contact in a medium sized group.
- 3. Mostly at supervisory level.
- 4. Mostly with other supervisors, some contact with larger operating group management.
- 4. Mostly at junior management level; at larger operating group level.
- 5. Mostly with other junior managers and supervisors; some contact into a significant operating group.
- 7. Mostly at middle management level; in a significant operating group, division or function.
- 8. A large amount of communication with senior management.
- 9. Mostly at senior management level; beyond a significant operating group.
- 10. Some large amount of communication with heads of divisions or functions.
- 11. Mostly at head of major division or function or organisation director level.
- 12. Communication with own division or function as well as some top management.
- 13. Mostly at top management level of the organisation.

5B External Communication

- L Up to 40% of all communication is external and involves dealings with those who do not share the same aims as the Job Holder's organisation.
- M 40% 60% of all communication is external and involves dealings with those who do not share the same aims as the Job Holder's organisation.
- H More than 60% of all communication is external and involves dealings with those who do not share the same aims as the Job Holder's organisation.

5C Significance of Communication

- z. Occasional communication on basic job matters. (Not Used)
- a. Communicating on routine matters.
- b. Understanding and acting upon clear instructions and directions.
- c. Receiving and giving information, providing explanations on moderately complicated matters.
- d. Understanding and interpreting advice and instructions for use by others.
- e. Contributing to basic level negotiations, providing explanations on complex matters and influencing by persuasion.
- f. Understanding and interpreting into instructions for independent action through a sub-ordinate chain of management.
- g. Handling complex negotiations, presenting well reasoned, convincing cases on complex matters where the successful influence of people is of significant importance.
- h. Complex and difficult negotiations supported by others to further the organisation's development.
- i. Handling complex and difficult negotiations and communications where the proper handling of contacts and the successful influencing of people can be of major importance to the organisation or group.

| F | FACT | OR 5 | | | COM | MUNIC | CATIO | N | | | | |
|----|------|--------------|----|-----|-----|-----------|-------|-----|-----|-----|-----|---------|
| | | | 51 | B — | | | | | | | | |
| | | | z | a | b | c | d | e | f | g | h | I |
| 5A | | L | 20 | 24 | 28 | 34 | | | | | | |
| 5B | 0 | M | 24 | 28 | 32 | 38 | | | | | | |
| T | | H | 28 | 32 | 36 | 42 | | | | | | |
| | | L | 26 | 30 | 34 | 38 | 48 | 50 | 54 | 58 | 64 | 68 |
| | 1 | M | 32 | 36 | 40 | 44 | 54 | 58 | 64 | 68 | 74 | 80 |
| | | H | 38 | 44 | 50 | 56 | 64 | 68 | 74 | 80 | 88 | 94 |
| | | L | 30 | 36 | 42 | 46 | 51 | 54 | 59 | 63 | 69 | 74 |
| | 2 | M | 35 | 41 | 47 | 53 | 59 | 63 | 68 | 74 | 81 | 87 |
| | | H | 42 | 48 | 54 | 62 | 69 | 74 | 81 | 87 | 95 | 102 |
| | | L | 36 | 42 | 46 | 50 | 54 | 58 | 64 | 68 | 74 | 80 |
| | 3 | M | 44 | 50 | 54 | 58 | 64 | 74 | 77 | 80 | 88 | 94 |
| | | H | 50 | 58 | 64 | 68 | 74 | 80 | 88 | 94 | 102 | 110 |
| | | L | | 47 | 51 | 54 | 59 | 63 | 69 | 74 | 81 | 87 |
| | 4 | M | | 54 | 59 | 63 | 69 | 74 | 81 | 87 | 95 | 102 |
| | | H | | 63 | 69 | 74 | 81 | 87 | 95 | 102 | 111 | 119 |
| | | L | | 50 | 54 | 58 | 64 | 68 | 74 | 80 | 88 | 94 |
| | 5 | M | | 58 | 64 | 68 | 74 | 80 | 88 | 94 | 102 | 110 |
| | | H | | 68 | 74 | 80 | 88 | 94 | 102 | 110 | 120 | 128 |
| | | L | | 54 | 59 | 63 | 69 | 74 | 81 | 87 | 95 | 102 |
| | 6 | M | | 63 | 69 | 74 | 81 | 87 | 95 | 102 | 111 | 119 |
| | | H | | 74 | 81 | 87 | 95 | 102 | 108 | 119 | 129 | 138 |
| | | L | | 58 | 64 | 68 | 74 | 80 | 88 | 94 | 102 | 110 |
| | 7 | \mathbf{M} | | 68 | 74 | 80 | 88 | 94 | 102 | 110 | 120 | 128 |
| | | H | | 80 | 88 | 94 | 102 | 110 | 120 | 128 | 138 | 148 |
| | | L | | 63 | 69 | 74 | 81 | 87 | 95 | 102 | 111 | 119 |
| | 8 | \mathbf{M} | | 74 | 81 | 87 | 95 | 102 | 108 | 119 | 129 | 138 |
| | | Н | | 87 | 95 | 102 | 111 | 119 | 129 | 138 | 149 | 159 |
| | | L | | 68 | 74 | 80 | 88 | 94 | 102 | 110 | 120 | 128 |
| | 9 | \mathbf{M} | | 80 | 88 | 94 | 102 | 110 | 120 | 128 | 138 | 148 |
| | | H | | 94 | 102 | 110 | 120 | 128 | 138 | 148 | 160 | 170 |
| | | L | | 74 | 81 | 87 | 95 | 102 | 108 | 119 | 129 | 138 |
| | 10 | \mathbf{M} | | 87 | 95 | 102 | 111 | 119 | 129 | 138 | 149 | 159 |
| | | H | | 102 | 111 | 119 | 129 | 138 | 149 | 159 | 171 | 182 |
| | | L | | 80 | 88 | 94 | 102 | 110 | 120 | 128 | 138 | 148 |
| | 11 | M | | 94 | 102 | 110 | 120 | 128 | 138 | 148 | 160 | 170 |
| | | H | | 110 | 120 | 128 | 138 | 148 | 160 | 170 | 182 | 194 |
| | | L | | 87 | 95 | 102 | 111 | 119 | 129 | 138 | 149 | 159 |
| | 12 | M | | 102 | 111 | 119 | 129 | 138 | 149 | 159 | 171 | 182 |
| | | H | | 119 | 129 | 138 | 149 | 159 | 171 | 182 | 195 | 207 |
| | | L | | 94 | 102 | 110 | 120 | 128 | 138 | 148 | 160 | 170 |
| ļ | 13 | M | | 110 | 120 | 128 | 138 | 148 | 160 | 170 | 182 | 194 |
| | | H | | 128 | 138 | 148 | 160 | 170 | 182 | 194 | 208 | 220 |

FACTOR 6 - WORKING CONDITIONS

6A Health and Safety

- 1. Little abnormal exposure to health and safety risks.
- 2. Irregular exposure to health and safety risks.
- 3. Frequent exposure to moderate levels of risk in a controlled environment with adequate health and safety procedures or occasional exposure to high levels of risk.
- 4. Irregular exposure to high levels of risk to self and others or where there is a debilitating illness risk.
- 5. Regular exposure to risks that present an immediate potential danger to self and others or to situations where there is a recognised risk of developing a long-term debilitating occupational illness.

6B Bodily Constraints

- L. Not usually required to adopt uncomfortable working postures or wear protective apparel.
- L+ Required to wear protective apparel and/or adopt uncomfortable working posture as part of the normal pattern of work.
- M. Regularly required to wear protective apparel and/or regularly adopt and/or uncomfortable working posture.
- M+ Required to wear severely constraining protective apparel or equipment and/or adopt a temporarily debilitating working posture as part of the normal pattern of work.
- H. Regularly required to wear severely constraining protective apparel or equipment and regularly adopt a temporarily debilitating working posture.

6C Physical Environment

- a) Little unprotected exposure to the weather, abnormal physical conditions or climate, wetness or dirty materials at the workplace.
- *Exposure to weather, abnormal physical conditions or climate, wetness or dirty materials at the workplace, as part of the normal patter of work.*
- c) Frequent unprotected exposure to weather, wetness, dirty materials or abnormally uncomfortable physical conditions or climate at the workplace.
- d) Irregular exposure to temporarily debilitating physical conditions or climate or at the work place and/or handling dirty, wet or hazardous materials.
- e) Daily exposure to temporarily debilitating physical conditions or climate at the work place and/or handling wet, dirty or hazardous materials.

WORKING CONDITIONS **FACTOR 6 6C** 6B b d c a e **6A** \mathbf{L} M Η \mathbf{L} \mathbf{M} H \mathbf{L} \mathbf{M} H L \mathbf{M} H L \mathbf{M} H