


Min Bespoke - Pubco (Small business bill)

18 August 2015

14:06

Subject	Min Bespoke - Pubco (Small business bill)
From	[REDACTED]
To	[REDACTED]
Sent	18 November 2014 12:46
Attachments	 GREG MU...

[REDACTED]

Prime Minister's Office

17 NOV 2014

Opened & Checked off



Rt Hon. David Cameron MP, Prime Minister
Rt Hon. Nick Clegg MP, Deputy Prime Minister
Rt Hon. George Osborne MP, Chancellor of the Exchequer
Rt Hon. Vince Cable MP, Secretary of State for Business, Innovation and Skills
Jo Swinson MP, Parliamentary Under-Secretary of State at Dept for Business, Innovation and Skills

MR/RIS/DYS
cc HMT
NH
CM

13th November 2014

Dear David, Nick, George, Vince and Jo,

We are writing to urge to you to accept the cross party amendment (NC2 – Pubs Code – Market Rent Only Option) to the Small Business Bill which will be debated next week in Parliament.

The Market Rent Only option was originally proposed by the Business, Innovation and Skills Select Committee and has subsequently been backed by the ten member organisations of the Fair Deal for Your Local campaign, including the Federation of Small Businesses and the Forum of Private Business. It was also backed by 67.6% of respondents to the Government's consultation on the statutory pubs code.

The essential problem is that the large pubcos take too great a share of pub profits. The overcharging takes the form of hugely inflated beer prices and excessive rents. This makes it difficult or impossible for many tied tenants to make a living and has and is causing the failure of pub businesses up and down the country. Survey evidence, commissioned by CAMRA, showed that 57% of pub tenants tied to the large companies reported earning less than £10,000 per annum.

The Market Rent Only option would come in gradually only at certain trigger points: lease/tenancy renewals, rent reviews, change of terms or in the event of a change in the pub owning company. This would enable pub owning companies to evolve their tied models and ensure they are fairer and attractive. The option would only apply to pub companies owning more than 500 pubs so the regional family brewers would be unaffected.

The amendment proposes that once a tenant serves notice requesting an assessment of their market rent, there would be a 21-day period of negotiation between the two parties. If they agree new terms in this period, then there would be no need for the process to continue. If there was no agreement, then both parties would agree the appointment of an independent expert who would assess the market rent for the pub, following RICS (Royal Institute of Chartered Surveyors) guidance.

The new clause also opens up the possibility that the Secretary of State, through the Pubs Code, may choose to allow the large pub owning companies who brew beer (Marston's, Greene King and Heineken) to continue to insist on their brands being sold in their leased pubs. The idea is that such brewing pub companies could still require publicans to stock their beer, but that the tenant would be free to buy it from anywhere; in other words, they would get it at free trade pricing.

The Market Rent Only option is a simple, cheap to administer and market-based solution that would simply give tied licensees the choice as to whether to pay a fair rent only or a lower rent and higher beer prices. It is an option for tenants – alongside tied agreements, where tenants could opt to continue to buy their beer through their pubco at higher prices, but in return would get the lower compensatory rent that the tied model is supposed to deliver, but too often does not.

Tied pub tenants cannot deal directly with their local brewers. A Market Rent Only option would lead to better and fairer access to the pub market for small brewers and cider producers which would increase consumer choice.

The Bill as currently drafted is unlikely to deliver fully the Government's own objective of ensuring that tied tenants are no worse off than free of tie tenants. The current Bill lacks a direct mechanism to deliver an equitable split of pub profits and would therefore allow the large pub companies to continue imposing unfair terms. The proposed parallel rent assessment solution is unlikely to be effective at securing the necessary rebalancing of risk and reward and would in any case lead to a huge workload and increased costs for an adjudicator who would have to become actively involved in setting rents and tied beer prices. The market rent only option would utilise the power of the market to deliver an equitable outcome rather than relying on the extensive intervention of a Government appointed Adjudicator.

A fair deal will ensure a fair split of pub profits between the big and small businesses – the pubco and the publican - whether tied or free of tie. This will allow many more pubs to survive and thrive and to continue to contribute to their communities and the economy encouraging investment and more jobs.

I hope the significant benefits of the amendment are clear to see and that you will support it going into the Bill. There is a clear majority of coalition backbenchers and several ministers who support it and the new clause would clearly be passed if there were a free vote.

Yours sincerely,

Greg Mulholland MP, Chair of Save the Pub parliamentary group and Coordinator of Fair Deal for Your Local campaign

Adrian Bailey MP, Chair of BIS Select Committee

Brian Binley MP, Member of BIS Select Committee and President of Save the Pub group

Fair Deal for Your Local campaign

Campaign for Real Ale

Federation of Small Businesses

Forum of Private Business

Licensees Supporting Licensees

Pubs Advisory Service

Fair Pint Campaign

Guild of Master Victuallers

GMB

Unite

Min Bespoke - Pubco (Tim Page - CAMRA)

18 August 2015

16:05



MCB2014... MCB2014...

From Tim Page, Chief Executive

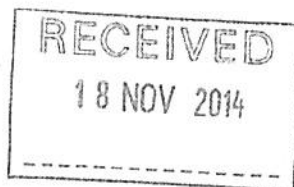
CCP



Campaign for Real Ale
230 Hatfield Road
St Albans
Hertfordshire
AL1 4LW

CAMPAIGN
FOR
REAL ALE

www.camra.org.uk



12th November 2014

Matthew Hancock MP
House of Commons
London
SW1A 0AA

Dear Matthew

Small Business Bill

Having recently taken on leadership of CAMRA, I thought I would write to you to ask for your support for an important initiative: the amendment of the Small Business Bill to include a market rent only option for tenants tied to large pub companies.

I am sure that you are already familiar with CAMRA: a consumer group with over 167,000 members that acts as the independent voice for real ale drinkers and pub goers across the UK. The Campaign's vision is to have quality real ale and thriving pubs in every community.

One of CAMRA's principal priorities is pub company reform, to deliver a sustainable future for Britain's pubs. I hope that you will support a cross party proposal to amend the Small Business Bill by inserting a new clause that will, over time, allow tied tenants of large pub companies to choose between remaining on a tied agreement or opting for a non tied agreement at an open market rent (the market rent only option). The vote is expected to take place on Tuesday 18th November.

Whilst CAMRA fully supports the Government's decision to introduce a Pubs Code and Adjudicator we feel this does not go far enough and may prove unworkable unless accompanied by the right for tied tenants to choose between a tied agreement or a market rent only agreement. The market rent only option is a market solution to the problem of the large pub companies forcing their tenants to purchase beer at inflated prices, usually by about 50% - 70%. The regional family brewers who, on the whole, operate the beer tie in an equitable and sustainable manner will be entirely exempt from the market rent only option, which will apply only to companies with 500 or more pubs.

I hope that you can give this your support, and that we have the opportunity to meet again at some stage in the near future. I understand that there are APPGs for both beer and pubs, so perhaps one or other of those might provide an opportunity.

We had some dealings when I was CEO of the East Anglian Air Ambulance. I hope you can support this.

Kind regards



INVEST IN PEOPLE

Campaigning for real ale, pubs and drinkers' rights since 1971
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Department
of Energy &
Climate Change

Tim Page
CAMRA
[REDACTED]



Department
for Business
Innovation & Skills

The Rt Hon Matthew Hancock MP
Minister of State for Business, Enterprise and
Energy

Department for Business, Innovation and Skills
1 Victoria Street
London
SW1H 0ET

www.gov.uk

Our ref: MCB2014/26469
Your ref:

10 December 2014

Dear Tim

Thank you for your recent letters to me, regarding the clauses in the Small Business Bill that will create a Pubs Code and Adjudicator and in particular the issue of a 'Market Rent Only' option.

As you will be aware, during Report Stage of the Small Business Bill on 18 November, the House of Commons voted to introduce the Market Rent Only option, which would give tied tenants of large pub companies the right to go free-of-tie in certain circumstances. The Government resisted the clause partly on the basis that it could have unintended consequences for the sector. However, the Government recognises the strength of feeling in Parliament on this issue and understands that many people believe that pub-owning companies need the threat of tenants going free-of-tie before they will offer their tenants a fair tied deal. That is why the Government confirmed at Second Reading of the Bill in the House of Lords on 2 December that we accept in principle the introduction of a Market Rent Only option.

Our focus now will be on making this option workable, to ensure that tied tenants are no worse off than free-of-tie tenants and that we minimise the risks of unintended consequences. As part of that work, we have been and are meeting pub-owning companies and their representatives, and tenants' organisations, to make sure that we get this right.

I am aware that CAMRA with over 160,000 members are an important voice in the pubs debate and I would be delighted to take up your offer to meet with you to discuss these issues. Would you please contact my Diary Secretary, [REDACTED] to make the necessary arrangements.

Yours Sincerely

THE RT HON MATTHEW HANCOCK MP

FW: Small Business, Enterprise & Employment Bill

04 August 2015

16:31

From: Kate Nicholls [redacted]
Sent: 19 November 2014 21:18
To: [redacted]
Cc: McLynchy Julie (CCP)
Subject: RE: Small Business, Enterprise & Employment Bill

Thank you for being in touch – I am happy to meet to assist in any way possible as you move forward.

Kind regards
Kate

Kate Nicholls
Chief Executive

[redacted]

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From: [redacted]
Sent: 19 November 2014 15:25
To: Kate Nicholls; [redacted]
Cc: McLynchy Julie (CCP)
Subject: RE: Small Business, Enterprise & Employment Bill

Kate

Many thanks for the help you have provided so far. I just wanted to let you know that following the Government's defeat yesterday on the Market Rent Only amendment at the Commons Report Stage of the Small Business Bill, the Government is considering its position. We will want to discuss further with you and will be in touch shortly.

Regards

[redacted]

From: Kate Nicholls [redacted]
Sent: 13 November 2014 08:16
To: [redacted]
Cc: [redacted]; McLynchy Julie (CCP)
Subject: RE: Small Business, Enterprise & Employment Bill

[redacted]

It was good to talk yesterday about the Bill and TAWs. As promised, I have touched base with a number of companies – both the landlords who may use these arrangements to keep pubs open

pending a let and, more importantly, our retail members who may take on a TAW on a temporary basis as a management company.

As I mentioned when I spoke, I think there is a danger of the debate becoming clouded in different terminologies. There are genuine temporary agreements and then there are short term tenancies – and the two are very different beasts. The concern I have is around the temporary arrangements that allow a pub to continue to trade and I think the political concerns and campaigning activity is to do with short term tenancies. The issue is less to do with the length of an agreement as opposed to the nature of it and its intent

A tenancy at will is, as its name suggests, not a full legal agreement and is more akin to a licence to occupy than it is a tenancy or a lease. It is therefore a unique type of agreement, neither within the terms of the Landlord and Tenant Act nor contracted out from it. There will be no length of term specified in the agreement (unlike a short term tenancy) and it will continue until notice is given by either party. The agreement is, indeed written with a minutes notice on either side, and although I have never seen this used it does allow either party to exit with no obligations. Both sides know that this is a temporary or casual arrangement pending the arrival of a new tenant. In most TAW cases, there is a nominal rent paid and in some cases, there is no rent, so the trading profit is in effect a management fee.

In contrast, a short term tenancy is fixed in length – sometimes a year and sometimes 3 - with a rent and full terms, sometimes repairing obligations, set out in full at the start. These are usually contracted out of the landlord and tenant Act and this is where the problems arise as it means that there is no rent review and the tenant can find a large hike in rent at the end of a year with no right to renew. There will usually be no notice period or exit arrangements in these agreements.

What we are seeking exemption for is genuine temporary agreements which include immediate notice and are of no fixed length and which therefore may not be renewed or extended. So the TAWs are no term not short term – and we need to make clear distinction between the two.

I have asked about the 6 month period and, while this is better than nothing, the companies involved would prefer something longer. The suggestion was 10 or 11 months to avoid capturing a one year tenancy agreement, but actually, if the exemption is framed for temporary agreements as per above, then they would fall outside in any case.

I hope that this helps and we can talk tomorrow as agreed.

Kate Nicholls
Chief Executive

From: Kate Nicholls [redacted]
Sent: 19 November 2014 21:18
To: [redacted]
Cc: McLynch Julie (CCP)
Subject: RE: Small Business, Enterprise & Employment Bill

Thank you for being in touch – I am happy to meet to assist in any way possible as you move forward.

Kind regards
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Chief Executive

[redacted]

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Regards

[redacted]

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From: [redacted]
Sent: 23 October 2014 13:36
To: Kate Nicholls
Cc: [redacted]
Subject: RE: Small Business, Enterprise & Employment Bill

Kate,

Thanks for your message and drawing our attention to the letter and indeed for your earlier points on the Code. It is all useful and we are considering it carefully.

Thanks also for your offer to work with us going forward, I think we may well want to take you up on your offer of meeting with a small group of your members. I will get back to you to discuss the right timing, which for us will probably be after Commons Committee.

Best Regards,

[redacted]

From: Kate Nicholls [redacted]
Sent: 19 November 2014 21:18
To: [redacted]
Cc: McLynchy Julie (CCP)
Subject: RE: Small Business, Enterprise & Employment Bill

Thank you for being in touch – I am happy to meet to assist in any way possible as you move forward.

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Kate Nicholls
Chief Executive

[redacted]

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Regards

[redacted - PROVIDED PREVIOUSLY IN EMAIL TITLED 'FW: TO SEE - ALMR LETTER']

FW: Small Business Bill

04 August 2015

16:41

From: Kate Nicholls [redacted]
Sent: 21 November 2014 17:17
To: McLynchy Julie (CCP); [redacted]
Subject: Small Business Bill

I know that you will all be working hard to understand the implications of the new clause passed this week and the impact this has on the rest of the Bill and draft Code.

I have just completed a series of working group meetings with my small and medium sized lessees and there are clearly some practical issues to be resolved to allow the intention of the clause to be delivered and we have been working through some potential solutions to ensure that what we have is workable and practical.

Would it be helpful to meet or catch up by phone to share thinking?

Kate Nicholls
Chief Executive

[redacted]

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Julie Price (FSB) to Jo Swinson via David Tredinnick

18 August 2015

14:16

David Tredinnick MP

COP



HOUSE OF COMMONS
LONDON SW1A 0AA



19 November 2014

MCB
PJB
Code

Dear Jo

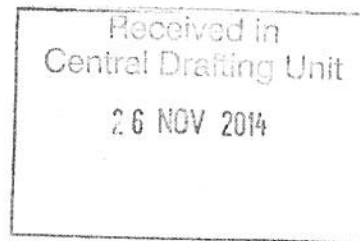
My constituent, Mrs Julie Price, has sent me the enclosed e-mail following the debate in the House of Commons yesterday on the Small Business Enterprise & Employment Bill and the amendment put forward by Greg Mulholland regarding the control that parent companies can exercise over pubs.

Mrs Price writes that she fully supports the Federation of Small Business who supported Greg Mulholland's amendment and is disappointed with the Government's position on this issue.

I have replied to Mrs Price saying that I would bring her comments to your attention for your consideration and response.

Yours ever

David Tredinnick MP



Jo Swinson MP
Parliamentary Under Secretary of State
Department for Business, Innovation and Skills
1 Victoria Street
London SW1H 0ET

House of Commons: 020 7219 4514 Email: davidtredinnickmp@parliament.uk Constituency: 01455 635741

TREDINNICK, David

From: Julie Price
Sent: 19 November 2014 10:13
To: TREDINNICK, David
Subject: FW: Tweet from FSB (@fsb_policy) Pubs vote

Hi David

As you know I am an active member of the Federation of Small Business and they are tweeting today that the government were defeated in their support of the large pub chains rather than support the tenants who are tied to run their pubs on a self employed basis who have been struggling for years to make a profit after paying rents and more importantly being forced to buy beer and soft drinks from the Pub chains at an 'above market' price.

This bad practice has been allowed to go unchallenged for some 20 years and has stifled rather than strengthened the industry.

I have insured the contents of many pubs with under chain ownership (they have to take their own covers, pay their own tax etc as self employed) , heard their grievances and seen them fail :

I fully support the FSB on this and am disappointed that the Conservatives supported big business on this issue and can only assume they have been badly advised.

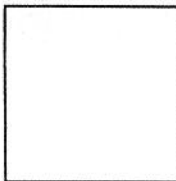
Can you forward this to the relevant ministers and ask them to stay closer to the FSB and generally get a broader range of business opinions.

If you vote against small businesses the conservatives will lose some of their greatest supporters.

Regards

Authorised and Regulated by the Financial Services Authority

Subject: Tweet from FSB (@fsb_policy)



FSB (@fsb_policy)

18/11/2014 22:40


Major win for FSB - BBC News - Government defeated in pubs vote bbc.co.uk/news/uk-politi...
[#ibacksmallbusiness](https://twitter.com/hashtag/ibacksmallbusiness)

Download the official Twitter app [here](#)

FW: CAMRA request for meeting with Jo (response due 9 Dec)

04 August 2015

15:36

Subject	FW: CAMRA request for meeting with Jo (response due 9 Dec)
Attachments	 MCB Pub ...

[redacted]

From Tim Page, Chief Executive

21st November 2014

Jo Swinson MP
Parliamentary Under Secretary of State
Department for Business, Innovation and Skills
1 Victoria Street
London
SW1H 0ET

Received In
Central Drafting Unit
25 NOV 2014



**CAMPAIGN
FOR
REAL ALE**

COP
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Hertfordshire
AL1 4LW

Telephone: 01727 867201
Fax: 01727 867670
Email: camra@camra.org.uk
www.camra.org.uk



MCB
Pub
Code

Dear Minister

I am writing, following the Report Stage of the Small Business Bill, to set out why CAMRA believes the introduction of a Market Rent Only option is so important to the future of pubs.

The introduction of the Market Rent Only option will be gradual and so allow the large pub companies time to adjust and to offer attractive tied deals. In most cases tenants will have to wait until their next rent review before being able to opt for a non tied agreement. CAMRA is a strong supporter of the beer tie and we believe that the Market Rent Only option will incentivise pub companies to deliver fair tied terms to tenants because, if they do not, then those tenants will be able to opt for a non tied agreement.

The effect of the Market Rent Only option will be to increase the funds available to pub tenants to invest in their pubs, which will allow the pub sector to prosper. The huge excess profits made by pub companies by forcing tenants to pay inflated prices for tied products has dramatically reduced funds available to invest in pubs and made it impossible for many publicans to make a living.

The pub companies have been given every opportunity to provide a fair deal to their tenants but have steadfastly refused to do so. It is therefore wholly appropriate that the pub companies are now exposed to market forces by giving tenants the choice between a tied and non tied agreement.

Having recently assumed the post of Chief Executive of CAMRA I would welcome a meeting with you to discuss the implementation of the Pubs Code, Adjudicator and Market Rent Only option.

Yours sincerely

Tim Page

INVESTOR IN PEOPLE

FW: SMALL BUSINESS, ENTERPRISE AND EMPLOYMENT PUBLIC BILL COMMITTEE

30 July 2015
15:03

[redacted]

From: Simon Clarke
Sent: 23 November 2014 11:44
To: Swinson MPST
Subject: SMALL BUSINESS, ENTERPRISE AND EMPLOYMENT PUBLIC BILL COMMITTEE

Dear Ms Swinson

I just wanted to drop you in a line to say, whilst I appreciate we we may not have seen entirely eye to eye on the amendment NC2, I admired your calm and steady delivery on Tuesday of what seemed to me to be a fairly unfortunate hand of cards. I was very surprised you were left somewhat out on a limb on the front bench but you were a credit to your party and Government with your professionalism.

Whilst writing, I also would like to apologise for the enthusiastic welcome some of my fellow publicans and campaigners gave to the vote, not only did they not really understand the etiquette but having lost jobs, homes, businesses and life savings, and had families split due in no small part to the treatment they have had under the tied regime, I think it was impossible to contain such emotion. I went straight out and tried to give reason and apology, not excuses I know, to the head doorkeeper, I know they must have a difficult job. I do hope he and the door keepers do not get into any trouble.

There is still much to do and I hope Fair Pint Campaign can continue to work with Government and offer information and evidence where ever needed to deliver a brighter future to Britain's pubs (I gather moves are already afoot to bring similar laws in Scotland).

The reaction of the pubcos and brewers who have been been unfairly profiteering from what we believe is a disgraceful scam was inevitable but I think they are on a hiding to nothing with Human Rights complaints - I did a submissions somewhere that outlined a somewhat naive but possibly useful summary of why and can forward it should you need some back up.

If I can be of any assistance please do not hesitate to contact me.

Kind regards and thank you for all your overall effort on this.

Please also convey my thanks to the BIS team who I know have worked incredibly hard during this long and drawn out process.

Simon Clarke

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Jonathan Mail to Lord Livingston - 01 December 2014

18 August 2015
14:18

TO Caiauff



Campaign for Real Ale
230 Hatfield Road
St Albans
Hertfordshire
AL1 4LW

**CAMPAIGN
FOR
REAL ALE**

www.camra.org.uk

Lord Livingston of Parkhead
House of Lords
London
SW1A 0PW



26th November 2014

Dear Lord Livingston,

Small Business Bill Second Reading – Tuesday 2nd December

We are writing ahead of the Second Reading of the Small Business Bill in the House of Lords on Tuesday 2nd December.

The Small Business Bill introduces a new Pubs Code and Adjudicator to protect tied pubs in England and Wales and the licensees who run them. CAMRA strongly supports these measures which are essential to secure a long term future for the tied pub sector. Currently tied licensees are forced to buy beer and other products directly from their pub companies at prices which are often inflated 50-70%. 57% of pubco licensees report earning less than £10,000 a year.

At Report Stage in the House of Commons, MPs voted by a sizeable majority of 25 to incorporate into the Bill a Market Rent Only option for licensees tied to the large pub companies (those with more than 500 pubs).

A Market Rent Only option will place licensees in a far stronger negotiating position when agreeing terms with the large pub companies. Allowing tenants to choose between a tied agreement and a non tied agreement will have an energising effect on the relationship between large pub companies and their tenants. The effect of tenants being able to negotiate improved terms will be an increase in funds available to invest in pubs which will allow the pub sector to prosper.

The regional family brewers, who, on the whole, operate the beer tie in an equitable and sustainable manner will be entirely exempt from the market rent only option which will apply only to companies with 500 or more pubs.

Please support the Pubs Code and Adjudicator, and crucially the Market Rent Only option, during the remaining stages of the Bill's passage through the House of Lords.

Yours sincerely,

Jonathan Mail
CAMRA Head of Public Affairs

Emily Ryans
CAMRA Senior Campaigns Manager



Campaigning for real ale, pubs and drinkers' rights since 1971
A not-for-profit company, limited by guarantee. Registered in England: 1270286

Small Business Bill

Lords Second Reading – 2nd December

CAMRA Briefing



INTRODUCTION

The Small Business, Enterprise and Employment Bill ("Small Business Bill") introduces a new independent Pubs Code and Adjudicator to protect tied pubs in England and Wales, and the tenants who run them. CAMRA has been campaigning for reform of the large pub companies since the Trade & Industry Select Committee first looked at the issue in 2004, and we are pleased that the Government has acted.

At Report Stage in the House of Commons, MPs voted by a sizeable majority of 25 to incorporate into the Bill a Market Rent Only option for tenants tied to the large pub companies (those with more than 500 pubs). The Market Rent Only option is crucial to delivering a fair deal for tenants tied to the large pub companies, 57% of whom currently report earning less than £10,000 a year.

SUMMARY – WHAT IS BEING INTRODUCED?

Key points - The Pubs Code:

- The Code will enshrine key principles of fair and lawful dealing in respect of all pub companies, and that tenants tied to large pub companies should be no worse off than if they were free of tie
- The Code must be brought into force within one year of the Bill being passed
- The Code is to be reviewed after two years and then every three years, including an assessment of how the fair dealing and no worse off principles are being delivered

Key points – the Adjudicator:

- The Adjudicator will have the power to arbitrate disputes between pub companies and tenants, providing a fast, low-cost and effective means of redress for tied tenants in the event of code breaches
- The Adjudicator will have the power to conduct investigations where there are reasonable grounds to suspect a pub company has failed to comply with the Code
- The Adjudicator will be able to take enforcement measures in the event of non-compliance with the Code, by making recommendations, requiring information to be published and crucially imposing financial penalties

The Government has also acted to try and prevent companies 'gaming the system' by rebranding tied agreements as franchises or increasing the use of very short term agreements in order to escape the provisions of the Code.

www.camra.org.uk

Small Business Bill
Lords Second Reading – 2nd December

CAMRA Briefing



**CAMPAIGN
FOR
REAL ALE**

MARKET RENT ONLY OPTION

A Market Rent Only option will allow tenants to choose between a tied agreement and a non tied agreement at rent review (every five years), in the event of a significant increase in the price of tied products or where the freehold of the pub is sold.

The Market Rent Only option is a market solution to the problem of the large pub companies forcing their tenants to purchase beer at prices inflated by a typical 50% - 70%.

It will place tenants in a far stronger negotiating position when agreeing terms with the large pub companies and have an energising effect on the relationship between large pub companies and their tenants. The effect of tenants being able to negotiate improved terms will be an increase in funds available to invest in pubs which will allow the pub sector to prosper. As a result we could see more investment in pubs, lower prices for consumers and ultimately fewer pub closures

The regional family brewers, who, on the whole, operate the beer tie in an equitable and sustainable manner will be entirely exempt from the market rent only option which will apply only to companies with 500 or more pubs.

HOW CAN YOU SHOW YOUR SUPPORT

Please support pub tenants, breweries and consumers by:

- Attending the debate on Tuesday 2nd December and speak in favour of the Pubs Code and Market Rent Only option

CONTACT CAMRA

For more information, visit www.camra.org.uk/pubco-reform, or contact CAMRA:

Jonathan Mail
Head of Public Affairs

Emily Ryans
Senior Campaigns Manager

Received in
Central Drafting Unit
03 DEC 2014

www.camra.org.uk

