

Project Name	SPV name	Soft FM lead	Hard FM lead	Soft services proportion (to 10%)
Allenby/Connaught	Aspire Defence Ltd	Aspire Defence Services	Aspire Defence Services	20.00
Army Foundation College (AFC)	Defence Training Services Limited	PPPIML	PPPIML	35.00
ASTUTE Class Training Service (ACTS)	FAST Training Services Limited	Babcock	Babcock	10.00
Attack Helicopters Training - Apache Simulator Training	Aviation Training International Ltd (ATIL)	ATIL	ATIL	10.00
Bristol, Bath and Portsmouth Family Married Quarters	Tricomm (Housing) Ltd	N/K	Mears FM	0.00
C vehicles	ALC (SPC) Ltd	N/K	N/K	0.00
Central Scotland Family Quarters (HQ)	Bannockburn Homes Ltd	N/K	Infrastructure Managers Limited	0.00
Colchester	RMPA Services PLC	Sodexo Defence Services	Sodexo Defence Services	20.00
Corsham	Inteq Services Ltd	Interserve Defence Ltd	Interserve Defence Ltd	40.00
Defence Fixed Telecommunications Service (DFTS)	British Telecommunications PLC	N/K	N/K	0.00
Defence Sixth Form College (DSFC)	Minerva Education & Training Limited	Interserve Defence Ltd	Interserve Defence Ltd	60.00
Devonport Support Services - ARMADA	FALCON SUPPORT SERVICES LIMITED	INTERSERVE DEFENCE LIMITED	INTERSERVE DEFENCE LIMITED	30.00
Field Electrical Power Supplies (FEPS)	Genistics Limited	N/K	Genistics Ltd	0.00
Provision of Marine Services (PMS)	SD Marine Services Ltd	N/K	N/K	0.00
Future Strategic Tanker Aircraft (FSTA)	AirTanker Ltd	N/K	AirTanker Services Ltd	0.00
Hawk Simulator	BAE Systems(HST) LTD	N/K	N/K	0.00
Heavy Equipment Transporters (HET)	FTX Logistics Ltd	N/K	N/K	0.00
Joint Services Command and Staff College	DMW(L),	Serco Ltd	Serco Ltd	60.00
Lynx Aircrew Training	Thales Training & Simulation (Eagle Middle Wallop) Ltd	N/K	N/K	0.00
Main Building Refurbishment	Modus Services Ltd	Amey Community Ltd	Skanska Facilities Services	30.00
Marine Support to Range & Aircrew Services	SMIT International (Scotland) Ltd	N/K	N/K	0.00
Medium Support Helicopter Aircrew Training Facility (MSHATF)	CAE Aircrew Training Services Plc	Serco	CAE	10.00
Naval Communications	ALERT COMMUNICATIONS LIMITED	N/K	N/K	0.00
Northwood Headquarters	Eastbury Park Ltd	Carillion Defence Ltd	Carillion Construction Ltd	25.00
NRTA Fire Fighting Training Units (FFTU)	Flagship Fire Fighting Training Limited	Babcock Flagship Ltd	Babcock Fire Services Ltd (for Construction and Life Cycle)	0.00
Portsmouth Housing 2	Tricomm (Portsmouth) Ltd	N/K	Mears FM	0.00

RAF Cosford and Shawbury Family Quarters	Riverside Ltd	N/K	Riverside HA	0.00
RAF Lossiemouth Family Quarters	Covesea Ltd	N/K	Robertson FM	0.00
RAF Sentry E3D Aircrew	Quest Flight Training Limited	Quest	Quest	10.00
Skynet 5	Airbus Defence and Space Ltd	N/K	N/K	0.00
Strategic Sealift Service	Foreland Shipping Ltd	N/K	N/A	0.00
Tornado GR4 Simulator	Thales Training & Simulation (Ace) Ltd	Thales	Thales	10.00
UKMFTS - Advanced Jet Trainer Ground Based Training Service (GBTE)	Advanced Jet Training Limited (AJT SPV)	N/K	Babcock Aerospace Limited	0.10
Wattisham Married Quarters	Roselead Ltd	N/K	Savills	0.00
Yeovilton Family Quarters	Spectrum Housing Group Ltd	N/K	Spectrum Housing Group Ltd	0.00