

Key to the MDR One Page Assessment Summaries

The MDR Assessment framework

The MDR Assessment Framework is made up of 16 separate **Assessment Questions**, which are grouped into 6 different areas, known as **Components**. The first three components together make up the '**Match with UK Priorities Index**'. Components four to six collectively make up the '**Organisational Strengths Index**'. The different parts of the MDR assessment framework are shown below.




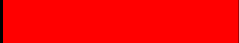
Multilateral agencies were awarded a score between 0.5 and 4 for each of the 16 assessment questions, with scores taking half point values beginning at 0.5 and going up to 4 (i.e. 0.5, 1, 1.5, 2, 2.5, 3, 3.5, 4). Questions were assessed and scored using the labels shown below, chosen to suggest progression of performance.

Assessment Question Scores and Descriptors

Descriptor	Score
Strong	4
Satisfactory +	3.5
Satisfactory	3
Weak +	2.5
Weak	2
Unsatisfactory +	1.5
Unsatisfactory	1 or less

Assessment question scores were averaged together to produce scores for each agency for each of the six components; for its match with UK priorities; and for its organisational strengths. The formula used for calculating these component and index scores is shown within the MDR Assessment Framework diagram below. Unlike the assessment question scores, component and index scores were categorised using a four colour traffic light categorisation. The table below shows the thresholds chosen for each traffic light rating, along with the descriptor used.

Component and Index Scores and Descriptors

Descriptor	Traffic Light	Score
Very Good		3.01 to 4
Good		2.51 to 3.0
Adequate		2.01 to 2.5
Weak		0 to 2.0

DFID Funding Chart

The funding chart included on each summary assessment page shows DFID's latest published multilateral core and bilateral through multilateral Official Development Assistance (ODA) to the organisation, as included in our National Statistics release, 'Statistics on International Development'. This data is based on payments made in each calendar year.

UK Burden Share

This is the UK's latest burden share, and represents our core funding to the agency as a proportion of all of the core funding it received. Depending on the frequency with which we provide funding to the agency, the burden share could relate to a specific year, a biennium or to a particular replenishment. This has been made clear in the text.

MDR Assessment Framework Structure

Index	Component	Assessment Question
Match with UK Priorities (average of 1+2+3)	1. What it does (average of A+B)	A: Critical role: does the agency have a critical role in delivering DFID's Strategic Objectives, including achieving the Global Goals and improving resilience and response to crises?
		B: Comparative advantage: does the agency provide an advantage over UK bilateral aid?
	2. How it Delivers (average of C+D+E+F)	C: Partnership: does the agency work well with others to achieve UK and international development outcomes?
		D: Leave No-one Behind: does the agency take action to meet the Global Goal to leave no-one behind?
		E: Gender: does the agency ensure a suitable focus on girls and women in its policies, investment choices and partnerships?
	3. Where it works (average of G+H)	F: Climate: does the agency support 'climate smart' development , and resilience to disasters and other climate shocks?
		G: Geography and Resources: does the agency work in the right places for its particular role and mandate, informed by an appropriate graduation strategy?
		H: Performance in fragile states: does the agency perform well in fragile and conflict-affected states?

Index	Component	Assessment Question
Organisational strengths (average of 4+5+6)	4. Results and value (average of I+J+K+L)	I: Results: does the agency demonstrate delivery against results and objectives?
		J: Controlling Costs: does the agency take action to drive down costs to secure value for money?
		K: Efficiency: does the agency demonstrate efficiency in managing its operations and programme and investment choices?
		L: Human Resources: does the agency deploy Human Resources for maximum impact?
	5. Risk and assurance (average of M+N)	M: Risk and assurance: does the agency promote risk management and assurance in its corporate governance?
		N: Fraud: does the agency prevent, detect and take sanctions against fraud and corruption?
	6. Transparency and accountability (average of O+P)	O: Transparency: does the agency strive to exceed global aid transparency standards?
		P: Accountability: Is the agency accountable to partner governments or clients and beneficiaries through all of its work?

United Nations High Commission for Refugees (UNHCR)

Assessment Summary: The United Nations High Commissioner for Refugees (UNHCR) has a mandate to lead and co-ordinate international action to protect refugees and resolve refugee problems worldwide.

UNHCR continues to play a critical role in meeting UK and international objectives to protect refugees, internally displaced and stateless people. This is increasingly challenging in light of the dramatic rise in its caseload recently. UNHCR has an important contribution to make in efforts to strengthen the effectiveness of the humanitarian system. It is essential for UNHCR to work more and better with partners in humanitarian response, as well as with development partners in protracted crises. Efforts to ensure UNHCR leaves no-one behind in contexts involving both refugee and internally displaced populations should continue.

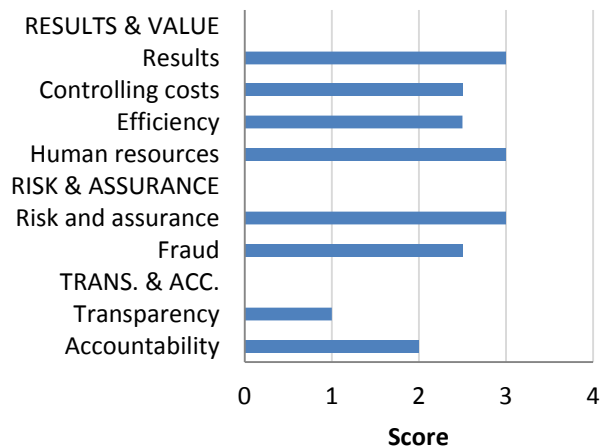
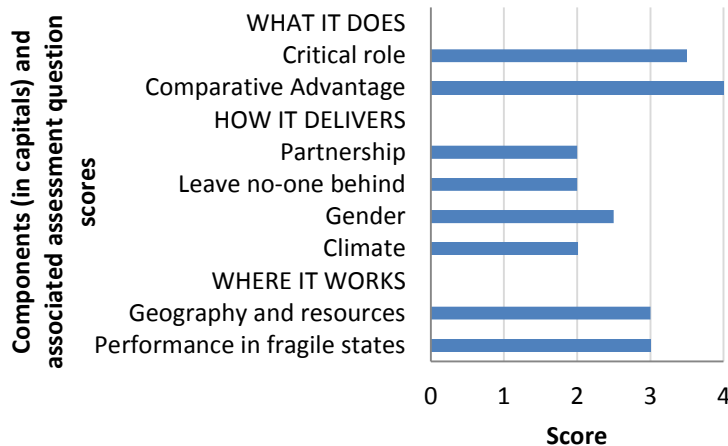
UNHCR needs to strengthen its approach to transparency and improve its programming further with respect to the environment as well as its management of fraud.

Match with UK Priorities Index:

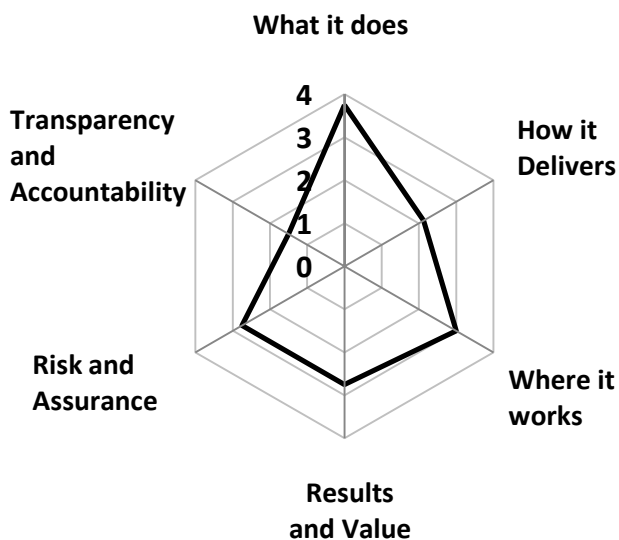
Good

Organisational Strengths Index:

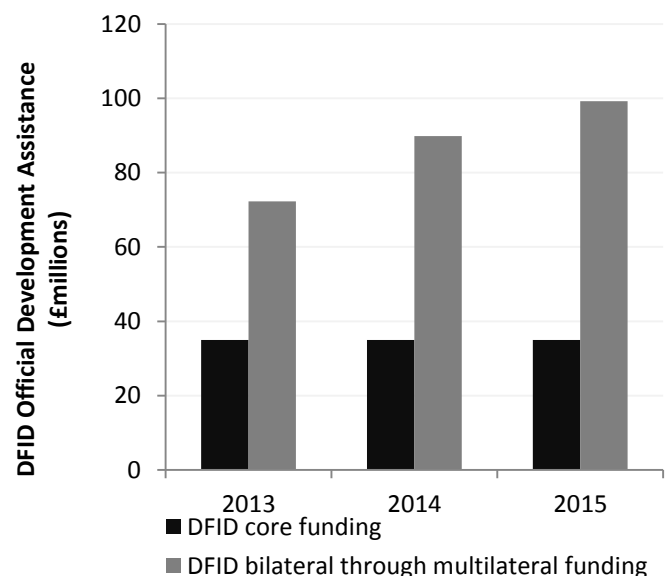
Adequate



Performance by Component



DFID Funding



UK Engagement: UNHCR is governed by its Executive Committee which meets annually and has 145 members – the signatories to the 1951 Refugee Convention. When the Executive Committee is not in session, the Standing Committee, a working level committee, meets four times a year. The UK participates in both the Executive and Standing Committees. DFID leads the UK Government's relationship with UNHCR, working closely with the UK Home Office and Other Government Departments. Total UK core funding to UNHCR in 2014 was £35 million – provided solely from DFID. The UK's burden share to UNHCR in 2014 was approximately 13%.