

1. Financial Analysis and Strategy
<p>Financial statements Accounting standards Financial statements analysis and ratios Group and company accounts and intra-group accounting Transaction accounting Applying judgement to financial accounts Strategic reviews and options analysis Strategic planning and budgeting Key features of government accounting and budgeting</p>
2. Debt and/or Equity Capital Markets
<p>Debt products Equity products Hybrid and derivative products Capital structure analysis Sources of capital Capital structure analysis Golden share and minority rights Special situations</p>
3. Valuation
<p>Ratio based methodologies Asset based methodologies Cost of capital analysis Cashflow and dividend methodologies Valuation of cyclical and distressed assets and special situations Valuation of financial institutions Valuing unusual or unique assets</p>
4. Corporate Governance and Regulation
<p>Corporate governance best practice (UK Corporate Governance Code) The range of government commercial models and entities Key features of managing public money Government structures in a government context Role and responsibilities of the Board Board effectiveness and accountability Shareholder relationships Board and executive recruitment and remuneration Company ethics, money laundering, market abuse, company law Takeover Code, Financial Conduct Authority Prospectus Rules and Listing Rules Competition regulation Strategic, operational and financial risk management Financial services regulation State aid</p>

5. Project Financing

Financing Structures
Credit Analysis
Financial Analysis and Projections
Returns Analysis
Risks and Mitigants
Design and review of project financing arrangements
Execution including negotiation
Project Finance Documentation

6. Management of Transactions

Acquisitions and Mergers
Disposals
Initial Public Offerings
Strategic equity placements/cornerstone
Corporate Restructuring and Distressed Situations
Joint Ventures
Equity, Debt and Hybrid Capital Raising
Options analysis
Transaction design and planning and execution (including managing multiple transaction paths)
Composition and roles of advisory teams
Procurement life-cycle, including management of advisers
The Five Case Model (HMT Green Book) including practical application