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# **RAdm Simon Lister**

DSM & COM(F)(Designate)

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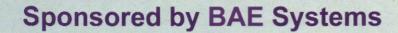














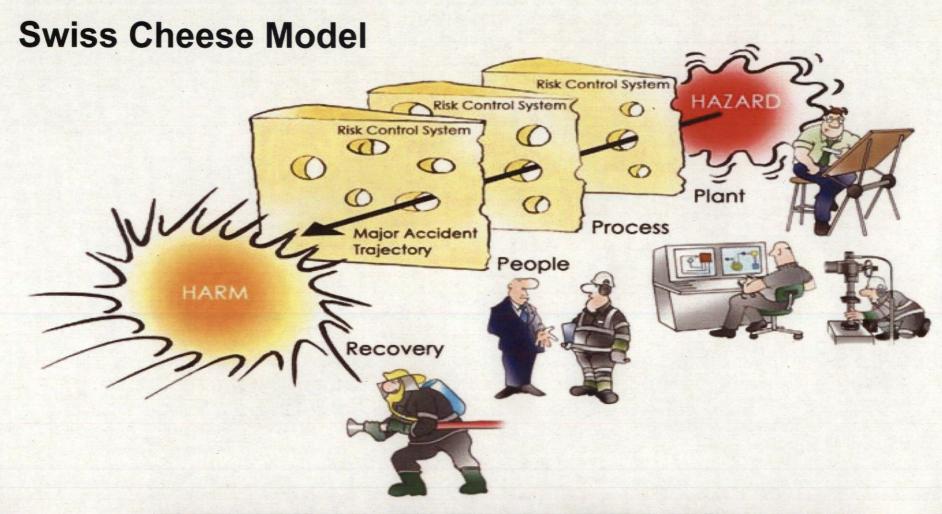
### Themes of this Symposium

Adopting project delivery behaviours that ensure safety whilst maintaining quality'.

- ➤ Learning from Experience
- ➤ Safety Culture
- ➤ Product Safety
- ➤ Recruitment/SQEP











### Our Enemy?

# Complacency





### Old Definition of complacency

from Latin complacere 'to please'

friendly civility; inclination to please; complaisance



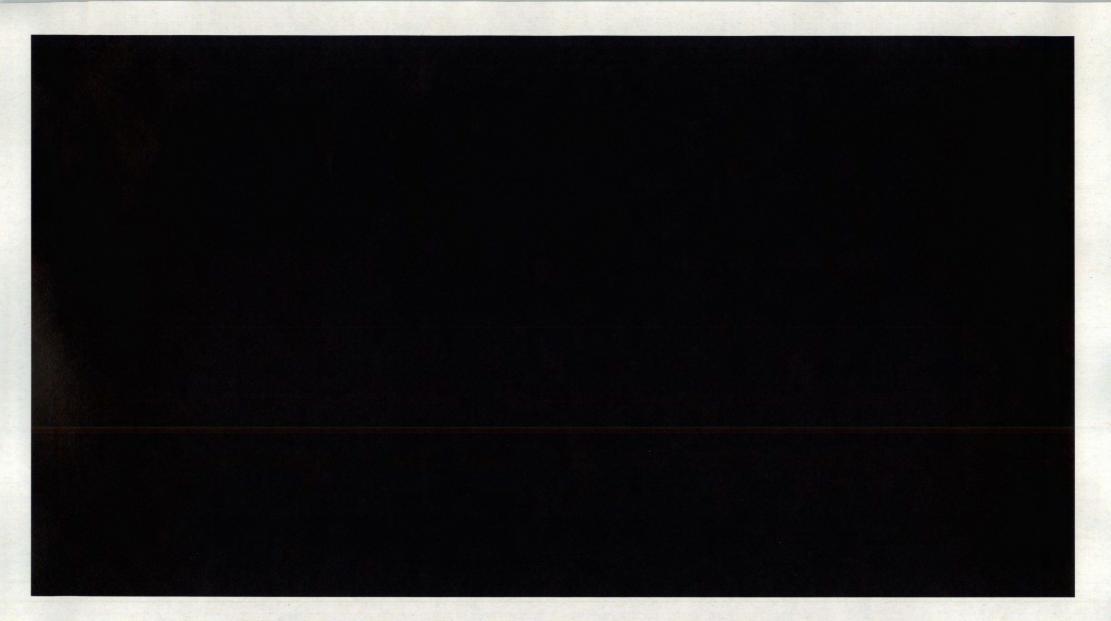


### **Modern Definitions of complacency**

- a feeling of calm satisfaction with your own abilities or situation that prevents you from trying harder
- a feeling of quiet pleasure or security, often while unaware of some potential danger, defect, or the like











### Looking to the Future - personally

# I am yesterday's man





### Looking to the Future – business perspective

Time of change

GOCO or DE&S+?





### **Priorities for the Enterprise**

- Product Safety through Quality
- Importance of Operator Safety
- Growing Safety Culture
- Resources and Skills
- Control of Organisation Change through the Material Strategy Process





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