

IRP

Independent Reconfiguration Panel

*ADVICE ON THE RECONFIGURATION OF THE
UPPER GASTRO-INTESTINAL CANCER SURGICAL
SERVICE IN THE SOUTH WEST PENINSULA*

APPENDICES

Submitted to the Secretary of State for Health

4 June 2010

IRP

Independent Reconfiguration Panel

Kierran Cross

11 Strand

London

WC2N 5HR

Tel: 020 7389 8047/8045/8048

Fax: 020 7389 8001

Email: info@irpanel.org.uk

Website: www.irpanel.org.uk

Press Office

Tel: 020 7025 7530

Email: IRPpressoffice@grayling.com

Appendices Index

- 1 Independent Reconfiguration Panel general terms of reference
- 2 Letter of referral to the Rt Hon Andy Burnham MP, (then) Secretary of State for Health from Cllr Joan Symons, (then) Chair, Cornwall Health and Adults Overview and Scrutiny Committee, 11 December 2009
- 3 Letter to the Rt Hon Andy Burnham MP, Secretary of State for Health, from Dr Peter Barrett, IRP Chair, containing IRP initial assessment advice, 21 January 2010
- 4 Letter to Dr Peter Barrett, IRP Chair, from the Rt Hon Andy Burnham MP, Secretary of State for Health, with terms of reference for full review, 15 February 2010
- 5 Letter to editors of local newspapers from Dr Peter Barrett, IRP Chair, 16 February 2010
- 6 IRP press release, 16 February 2010
- 7 Site visits, evidence gathering sessions and conversations held
- 8 Information made available to the Panel
- 9 Panel membership
- 10 About the Independent Reconfiguration Panel

Appendix One

Independent Reconfiguration Panel general terms of reference

The Independent Reconfiguration Panel is an advisory non-departmental public body. Its terms of reference are:

- A1 To provide expert advice on:
- Proposed NHS reconfigurations or significant service change;
 - Options for NHS reconfigurations or significant service change;
- referred to the Panel by Ministers.
- A2 In providing advice, the Panel will consider whether the proposals will provide safe, sustainable and accessible services for the local population, taking account of:
- i. clinical and service quality
 - ii. the rigour of involvement and consultation processes
 - iii. the wider configuration of the NHS and other services locally, including likely future plans
 - iv. other national policies, including guidance on NHS service change
 - v. any other issues Ministers direct in relation to service reconfigurations generally or specific reconfigurations in particular.
- A3 The advice will normally be developed by groups of experts not personally involved in the proposed reconfiguration or service change, the membership of which will be agreed formally with the Panel beforehand.
- A4 The advice will be delivered within timescales agreed with the Panel by Ministers with a view to minimising delay and preventing disruption to services at local level.
- B1 To offer pre-formal consultation generic advice and support to NHS and other interested bodies on the development of local proposals for reconfiguration or significant service change - including advice and support on methods for public engagement and formal public consultation.
- C1 The effectiveness and operation of the Panel will be reviewed annually.

Appendix Two

Letter to Secretary of State for Health from Cllr Joan Symons, Chair, Cornwall Health and Adults Overview and Scrutiny Committee, 11 December 2009



Rt Hon Andy Burnham MP
Secretary of State for Health
Richmond House
79 Whitehall
London
SW1A 2NS

Your ref:

My ref:

Date: 11 December 2009

Referral to Secretary of State for Health regarding the Reconfiguration of Upper Gastro Intestinal (Upper GI) Cancer Services in the South West

The Health and Adults Overview and Scrutiny Committee for Cornwall Council, using powers in Regulation 4 of the Local Authority (Overview and Scrutiny Committees Health Scrutiny Functions) Regulations 2002, determined at an extraordinary meeting on 10 December 2009 to refer the matter of the transfer of Upper Gastro Intestinal Surgery from Royal Cornwall Hospitals Trust to Plymouth Hospitals Trust to you as Secretary of State for Health.

The Committee is referring this matter on the basis that it is not satisfied that the service change is in the interests of the health service provision in Cornwall, and is therefore specifically referring under Regulation 4(7) of the above regulations.

The Committee were particularly concerned that legal advice had been obtained in July 2008 by the Royal Cornwall Hospitals Trust, and not shared with the Committee. This had indicated that there should have been a full public consultation on the proposals in accordance with Cabinet Office guidelines before the proposal was finalised. It was the view

of the Committee that the decision to transfer Upper GI Surgery had effectively been made before any consultation with the Committee or any public engagement, thus rendering the subsequent process flawed. They were further concerned that this indicated a lack of openness and transparency by the PCT, and that because a full consultation with patients and public on the proposal had not properly taken place, the issues specific to Cornwall had not been properly taken into account.

As a result of this flawed process the Committee were not satisfied that:

- 1) The objective clinical case put forward by the Cornwall and Isles of Scilly Primary Care Trust, Plymouth Hospitals NHS Trust and Royal Cornwall Hospitals NHS Trust was sufficient to outweigh the issues specific to Cornwall.
- 2) That the impact upon patients and their families of travelling lengthy distances from their homes, specifically patients travelling from the West of Cornwall which is a particularly deprived area, had been given sufficient weight.
- 3) The Committee was not convinced that the sustainability or options of a service within Cornwall had sufficiently been explored.
- 4) The Committee was not satisfied that patients, public and other stakeholders were sufficiently involved in the planning of the proposal and looking at other options.
- 5) The Committee noted the decision of Devon County Council on the 19 November 2009 to refer the transfer of Upper GI Cancer Surgical Services from Royal Devon and Exeter NHS Foundation Trust to the Plymouth Hospitals NHS Trust to the Secretary of State for Health, and the impact this might have on the clinical case.

At the extraordinary meeting on 10 December 2009 the following resolution was made:

RESOLVED that the Health and Adults Overview and Scrutiny Committee considered that the proposals for the treatment of upper-gastro-intestinal cancer represented a 'substantial variation'.

RESOLVED that

- i.) The Committee acknowledges the decision of Devon County Council on 19 November 2009 to refer the transfer of Upper GI cancer surgical services from Royal Devon and Exeter NHS Foundation Trust to the Plymouth Hospitals Trust to the Secretary of State for Health and wishes to refer the Cornwall and Isles of Scilly Primary Care Trust decision to the Secretary of State for consideration, on the basis that the committee were not satisfied the decision was in the interests of the community of Cornwall;
- ii.) The Committee acknowledges that if legal advice provided to Royal Cornwall

Hospitals Trust in July 2008 had been shared with elected Members in an open and timely manner, the legal opinion expressed may have influenced the decision taken on 27 April 2009;

- iii.) The Committee acknowledges the letter dated 8 October 2008 from the acting Chairman of the Royal Cornwall Hospital NHS Trust to the Chairman of the Cornwall County Council Overview and Scrutiny Committee setting out the formal position of the Royal Cornwall Hospital NHS Trust Board, was not shared with elected Members and may have influenced the decision taken on the 27 April 2009.

I understand that such referrals are passed by you to the Independent Reconfiguration Panel, and I attach for reference the following documents:

- The Report Pack considered by the Committee at the extraordinary meeting on 10 December 2009, which contains the following:
 - Report considered by the Committee which contains a chronology of events
 - Appendix 1 - Report of the Cornwall and Isles of Scilly Joint Overview and Scrutiny Committee submitted to the committee meeting on 27 April 2009, which includes the NHS Cornwall and Isles of Scilly Report on Upper GI Engagement and response from NHS Cornwall and Isles of Scilly.
 - Appendix 2 - Completed Impact Assessment on the Upper GI Proposals
 - Appendix 3 - The Clinical Review
 - Appendix 4 - Final Ipsos MORI Report
 - Appendix 5 - Framework of Criteria for determining whether proposals are substantial
 - Appendix 6 - Health Impact Assessment Report that was submitted to the Cornwall and Isles of Scilly Joint Health and Overview and Scrutiny Committee on 10 October 2008 (plus associated documents appendices)
 - Appendix 7 - Report from Cornwall and Isles of Scilly Primary Care Trust on the programme of public engagement submitted to the committee meeting on 15 July 2009 (plus associated document Appendices)
 - Appendix 8 - NHS Cornwall and Isles of Scilly Report in respect of duties under Section 242 of the NHS Act 2006 as amended
- A copy of the presentation given by the Cornwall and Isles of Scilly Primary Care Trust at the meeting on 10 December 2009.

- Minutes of relevant Cornwall Health and Adults Social Care Overview and Scrutiny Committee meetings
 - 27/11/2007
 - 20/05/2008
 - 15/07/2008
 - 10/10/2008 (Cornwall and Isles of Scilly Joint Health Overview and Scrutiny Committee)
 - 12/03/2009 (Cornwall and Isles of Scilly Joint Health Overview and Scrutiny Committee)
 - 27/04/2009

In addition to the above we will forward the minutes from the extraordinary meeting held on the 10 December 2009 as soon as they are available.

It is recognised that this issue has been before the Committee on a number of occasions since November 2007, there have been a number of seemingly contradictory recommendations; the reasons for the previous decisions are contained in the chronology of the report considered by the Committee on 10 December 2009, and the minutes of relevant meetings.

The current Committee is the newly constituted Committee following the creation of the unitary council for Cornwall – Cornwall Council, and subsequent elections. The strength of public opinion is such that the Committee felt that it should revisit the decision made in April 2009 by the previous Health and Adult Social Care Overview and Scrutiny Committee.

If you require any further information please contact Laura Orton, Senior Policy Officer on 01872 322131 or email lorton@cornwall.gov.uk .

Yours sincerely



Councillor Joan Symons
Chairman, Health and Adults Overview and Scrutiny Committee

cc Steve Moore – Acting Chief Executive of Cornwall and Isles of Scilly PCT

Appendix Three

Letter to Secretary of State for Health from Dr Peter Barrett, IRP Chair, containing IRP initial assessment, 21 January 2010

IRP

*Kierran Cross
First Floor
11 Strand
London
WC2N 5HR*

The Rt Hon Andrew Burnham MP
Secretary of State for Health
Richmond House
79 Whitehall
London SW1A 2NS

21 January 2010

Dear Secretary of State

REFERRAL TO SECRETARY OF STATE FOR HEALTH

Referral by Cornwall Health and Adults Overview and Scrutiny Committee Reconfiguration of upper gastro-intestinal (GI) cancer services in the South West

Thank you for forwarding copies of the referral letters and supporting documentation from Cllr Joan Symons, Chairman of the Health and Adults Overview and Scrutiny Committee (HAOSC), Cornwall Council. NHS Southwest provided initial assessment information. A list of all the documents considered in the initial assessment is at Appendix A.

A referral on the centralisation of upper gastro-intestinal surgery in the southwest has also been received from Devon Health and Adults' Services Scrutiny Committee. You asked the IRP separately for advice on that referral and this was provided on 18 January 2010. The advice set out in this letter deals with the issues raised by Cornwall HAOSC only.

The IRP has undertaken an initial assessment, in accordance with our agreed protocol for handling contested proposals for the reconfiguration of NHS services. The IRP considers each

referral on its merits and its advice in this case is set out below. **It concludes that this referral is suitable for full review.**

Background

In line with the guidance contained in *Improving Outcomes in Upper Gastro-intestinal Cancers* (NHS Executive 2001) an independent review commissioned by the Peninsula Cancer Network (PCN) - conducted by Prof. S Michael Griffin and Mr William H Allum and published in February 2009 - recommended that the NHS develop plans to centralise the oesophago-gastric cancer specialist service for the PCN at the Derriford site of Plymouth Hospitals NHS Trust. The plans would include the transfer to Derriford of upper gastro-intestinal surgery from both Royal Devon and Exeter Hospital Foundation Trust and the Royal Cornwall Hospitals NHS Trust, and were to be implemented with effect from January 2010.

The PCN had previously presented a report to the Cornwall County Council's Health and Social Care Overview and Scrutiny Committee (HSCOSC) in November 2007 setting out proposals for the future provision of specialist cancer services in Devon and Cornwall. The Committee received a further report from Cornwall and Isles of Scilly PCT in May 2008, setting out the case specifically for the reconfiguration of specialist upper GI surgery. The Committee resolved at its May 2008 meeting that the proposals did not represent a substantial variation to services but reversed this decision at its meeting in July 2008. The Isles of Scilly Overview and Scrutiny Committee (OSC) also concluded that the proposals represented a substantial change and consequently a Joint Overview and Scrutiny Committee of Cornwall County Council and Isles of Scilly Council was formed to take forward consideration of the matter. In March 2009, the Joint OSC determined that individual OSCs should consider whether the proposals continued to represent a substantial variation to services.

A new unitary council for Cornwall was established on 1 April 2009, replacing the six district councils and one county council that had previously existed. At its meeting on 27 April 2009, the Cornwall Council HAOSC reviewed the proposals and determined by a majority vote and subject to certain provisos that they did not represent a substantial change to services. NHS planning for the implementation of the centralised service continued throughout 2009.

An extraordinary meeting of the Cornwall Council HAOSC was held on 10 December 2009 to consider "*factors that have arisen since this Committee last considered the issue on 27 April...*" – notably conflicting evidence about whether full public consultation should have been undertaken. The HAOSC resolved that the proposals for the treatment of upper-gastrointestinal cancer represented a substantial variation and that the matter should be referred to the Secretary of State for Health.

Basis for referral

The HAOSC's referral letter of 11 December 2009 states that referral is made using powers in Regulation 4 of the Local Authority (Overview and Scrutiny Committees Health Scrutiny Functions) Regulations 2002 on the basis that the Committee "*is not satisfied that the service change is in the interests of the health service provision in Cornwall...*".

In particular, "*the Committee were not satisfied that:*

- 1) *The objective clinical case put forward by the Cornwall and Isles of Scilly Primary Care Trust, Plymouth Hospitals NHS Trust and Royal Cornwall Hospitals NHS Trust was sufficient to outweigh the issues specific to Cornwall.*
- 2) *That the impact upon patients and their families of travelling lengthy distances from their homes, specifically patients travelling from the West of Cornwall which is a particularly deprived area, had been given sufficient weight.*
- 3) *The Committee was not convinced that the sustainability or options of a service within Cornwall had sufficiently been explored.*
- 4) *The Committee was not satisfied that patients, public and other stakeholders were sufficiently involved in the planning of the proposal and looking at other options.*
- 5) *The Committee noted the decision of Devon County Council on the 19 November 2009 to refer the transfer of Upper GI Cancer Surgical Services from Royal Devon and Exeter NHS Foundation Trust to the Plymouth Hospitals NHS Trust to the Secretary of State for Health, and the impact this might have on the clinical case."*

IRP View

The Panel notes that:

- the clinical case for centralisation of this service – that it will provide better outcomes for patients – reflects the relevant national clinical guidance and the recommendations of the independent clinical review commissioned by the Peninsula Cancer Network
- the concentration of services in fewer, larger centres covering greater geographical areas is a feature of other specialised services with the relatively small number of patients travelling further for specialised treatment
- nevertheless, considerable public concern remains about the impact that a centralised service in Plymouth would have in terms of accessibility for isolated communities, particularly those in the west of Cornwall
- concerns have also been raised about the implications of this change on the future of other local services, including for other rare cancers
- the treatment of rare forms of cancer frequently places a significant burden on patients and their carers because of the often prolonged, intense nature of the treatment and

therefore requires an individualised approach

- evidence has been provided of good early engagement by the NHS with relevant OSCs but the issue of continuing public involvement and formal public consultation on the proposals has been contentious
- implementation of the proposals has continued with the changes coming into effect from January 2010

Conclusion

The Panel wishes to consider these issues further and would be willing to undertake a full review if requested.

Yours sincerely

A handwritten signature in blue ink that reads "Peter Barrett". The signature is written in a cursive, flowing style.

Dr Peter Barrett
Chair, IRP

Appendix Four

Letter to Dr Peter Barrett, IRP Chair, from Secretary of State for Health, with terms of reference for full review, 15 February 2010

From the Rt Hon Andy Burnham MP

Secretary of State for Health



Richmond House

79 Whitehall
London
SW1A 2NS

Tel: 020 7210 3000

POC1_475513
Dr Peter Barrett
Chair Independent Reconfiguration Panel
Kierran Cross
First Floor
The Strand
London
WC2N 5HR

15 February 2010

Dear Peter

REFERRAL FROM CORNWALL HEALTH AND ADULTS OVERVIEW AND SCRUTINY COMMITTEE (RECONFIGURATION OF UPPER GASTRO INTESTINAL CANCER SERVICES IN THE SOUTH WEST)

I am writing to thank you and your team for providing me with initial advice in relation to the above referral.

Please find attached a copy of my response to Councillor Joan Symons for your records.

I would be grateful if you could now undertake a full review in accordance with the attached terms of reference.

I look forward to hearing from you in due course.


ANDY BURNHAM

*From the Rt Hon Andy Burnham MP
Secretary of State for Health*



Terms of reference

The Panel is asked to advise the Secretary of State for Health by 4 June 2010:

- a. whether it is of the opinion that the changes that have been implemented, based on improving outcomes guidance, with effect from 1 January 2010 provide a safe, sustainable and accessible upper gastro intestinal cancer surgical service for the population it serves, and if not, why not;
- b. on any other observations the Panel may wish to make in relation to the changes; and
- c. on how to proceed in the best interests of local people in light of (a) and (b) above and taking into account the issues raised by Cornwall Health and Adults Overview and Scrutiny Committee of 11 December 2009.

It is understood that in formulating its advice, the Panel will pay due regard to the principles set out in the Independent Reconfiguration Panel's general terms of reference.

Appendix Five

Letter to editors of local newspapers from Dr Peter Barrett, IRP Chair, 16 February 2010

IRP

Kierran Cross

First Floor

11 Strand

London

WC2N 5HR

16 February 2010

For publication

IRP: Have your say on health review

Dear Editor

The IRP, the independent expert on NHS service change, is carrying out a review to consider whether the transfer of upper gastro-intestinal cancer surgery from the Royal Cornwall Hospitals NHS Trust to the Derriford site of Plymouth Hospitals NHS Trust provides a safe, sustainable and accessible service for local people.

The review has been given the go ahead by the Health Secretary, Rt Hon Andy Burnham MP, who asked for the IRP's advice following a referral from the Cornwall Health and Adults Overview and Scrutiny Committee.

As part of our review, we would like to hear from all interested parties in Cornwall including patients, local residents, local authority representatives, interest groups, clinicians and other staff. Please contact us by email at: info@irpanel.org.uk or by calling 020 7389 8055.

It is important that our reviews are open and accountable to local communities. We will therefore publish our conclusions on our website - www.irpanel.org.uk - once they have been considered by the Health Secretary.

Yours sincerely

Dr Peter Barrett CBE

Chair, IRP

Appendix Six

IRP Press Release, 16 February 2010

IRP

IRP launches independent health review

The IRP, the independent expert on NHS service change, is launching a review to consider whether changes to upper gastro-intestinal cancer services in Cornwall, which were implemented with effect from 1 January 2010, provide a safe, sustainable and accessible service for the population they serve. The review is taking place following a referral from the Cornwall Health and Adults Overview and Scrutiny Committee.

In January the IRP carried out an initial assessment regarding the transfer of upper gastro-intestinal surgery from the Royal Cornwall Hospitals NHS Trust to the Derriford site of Plymouth Hospitals NHS Trust. The Health Secretary, Rt Hon Andy Burnham MP, accepted the IRP's advice that a full review should be undertaken.

The review will be led by Dr Peter Barrett, Chair of the IRP. Dr Barrett said: "Our job is to consider whether the changes provide the highest possible quality of care for patients. We will be gathering evidence locally to ensure that the recommendations we make are in the best interests of local people. Each review we undertake is unique and it is therefore important that we listen to all sides of the debate to inform our review."

The IRP will now make a number of visits to Cornwall to meet patients, clinicians and other staff. IRP members will also hold a series of meetings to hear directly from a range of interested parties and will visit the NHS facilities in Cornwall and Devon.

People who wish to contact the IRP to share their views as part of the review can do so by calling 020 7389 8055 or by e-mailing - info@irpanel.org.uk

The IRP will make recommendations to the Health Secretary by 4 June 2010 in relation to the changes. The final decision on changes to services in the area will be made by the Health Secretary.

ENDS

Appendix Seven

Site visits, evidence gathering sessions and conversations held

2 March and 2 June 2010

IRP **Richard Jeavons, Martin Houghton,**

Professor Sir Mike Richards, National Clinical Director for Cancer and End of Life Care

8 March 2010

IRP **Peter Barrett, Cath Broderick, Brenda Howard,
Richard Jeavons, Martin Houghton, Maureen Larkin**

Sites visits

HeartSWell Lodge, Plymouth

Derriford Hospital, Plymouth

Crownhill Ward, Cardiothoracic Operating Theatres, Cardiothoracic Intensive Care Unit and High Dependency Unit, Imaging including MDT facilities, Mustard Tree Macmillan Centre

Cape Cornwall Surgery, St Just

9 March 2010

IRP **Peter Barrett, Cath Broderick, Brenda Howard,
Richard Jeavons, Martin Houghton, Maureen Larkin**

Sites visits

West Cornwall Hospital, Penzance

Endoscopy Unit, Outpatient Department, CT Scanner facility

Penzance Heliport

Royal Cornwall Hospital, Truro

Outpatients, MDT facilities, Endoscopy Unit, Tolgos Ward, Main Operating Theatres, Intensive Therapy Unit, Sunrise Centre

22 March 2010

IRP **Peter Barrett, Cath Broderick, Nick Coleman, Brenda Howard,
Richard Jeavons, Maureen Larkin**

Evidence gathering sessions – Derriford Hospital, Plymouth

Steve Moore, Acting Chief Executive, Cornwall and Isles of Scilly Primary Care Trust (CIOSPCT)

Tracey Lee, Director of Communications and Corporate Governance, CIOSPCT

Siân Dennison, Associate Director of Commissioning Cancer & Specialist Services CIOSPCT

Nicholas Ball, Non Executive Director – Chair of Audit Committee, CIOSPCT

Peter Stokes, Head of Stakeholder Engagement, CIOSPCT

Dr Jon Tilbury, Medical Director, CIO SPCT
Felicity Owen, Director of Public Health, CIO SPCT
Ann James, Chief Executive NHS Devon formerly Chief Executive of NHS CIO (2006-2009)
Anthony Farnsworth, Chair, Peninsula Cancer Network
Simon Rule, Medical Director, Peninsula Cancer Network
Dr Gabriel Scally, Regional Director of Public Health, NHS South West
Andrew Millward, Director of Communications and Corporate Services, NHS South West
Dr Mike Durkin, Medical Director, NHS South West
Geoff Upton, Strategic Service Change Manager, NHS South West
Peter Colclough, Chief Executive, Royal Cornwall Hospitals NHS Trust
Giles Maskell, Director of Cancer Services, Royal Cornwall Hospitals NHS Trust
Angela Pedder, Chief Executive, Royal Devon and Exeter NHS Foundation Trust
Pete Adey, Deputy Chief Operating Officer, Royal Devon and Exeter NHS Foundation Trust
Paul Roberts, Chief Executive, Plymouth Hospitals NHS Trust
Lesley Darke, Deputy Chief Operating Officer, Plymouth Hospitals NHS Trust
Thea Barlow, Clinical Nurse Specialist (Cancer), Royal Cornwall Hospitals NHS Trust
Keith Mitchell, Upper GI Clinical Nurse Specialist, Royal Devon and Exeter NHS Foundation Trust
Marilyn Bolter, Upper GI Clinical Nurse Specialist, Plymouth Hospitals NHS Trust
Mr Alex Mayor, Medical Director, Plymouth Hospitals NHS Trust
Mr Tim Wheatley, Consultant Upper GI Surgeon, Plymouth Hospitals NHS Trust
Mr Richard Berrisford, Consultant Upper GI Surgeon, Plymouth Hospitals NHS Trust
Mr Joe Rahamin, Consultant Upper GI Surgeon, Plymouth Hospitals NHS Trust

23 March 2010

IRP **Peter Barrett, Cath Broderick, Nick Coleman, Brenda Howard, Richard Jeavons, Maureen Larkin**

Evidence gathering sessions – New County Hall, Truro

John Evers, LINK Member
June Hackett, LINK Member
Rose Woodward, LINK Member
Jill Stott, LINK Project Manager
(In attendance Angela Minors, PA to June Hackett)
Tracey Roose, Chief Executive, Age Concern Cornwall and the Isles of Scilly
Ann Lewis, Assistant Director of Transport, Age Concern Cornwall and the Isles of Scilly
Joe McKenna, Chairman, Health Initiative Cornwall
Dr. Paul Upton, Medical Director, Royal Cornwall Hospitals NHS Trust
Elaine Latham, Associate Director, Strategy and Development, Royal Cornwall Hospitals NHS Trust

Cllr Joan Symons, Chairman, Cornwall Health and Adults Overview Scrutiny Committee (HAOSC)

Cllr Chris Goninan, Vice-Chairman, HAOSC

(In attendance with HAOSC members Laura Orton, Senior Policy Officer Executive and Scrutiny, Karen Jackson, Group Head of Social Care Housing, Litigation, Planning and Highways, Cornwall Council)

Cllr Mario Fonk, member HAOSC

Cllr Bernie Ellis, member HAOSC

Cllr Shirley Polmouter, member HAOSC

Cllr John Turner, member HAOSC

Cllr Sue Nicholas, member Cornwall HAOSC

Jude Robinson, Parliamentary Candidate Labour Party

Derek Thomas, Parliamentary Candidate Conservative Party

24 March 2010

IRP **Peter Barrett, Cath Broderick, Nick Coleman, Brenda Howard, Richard Jeavons, Maureen Larkin**

Evidence gathering sessions – New County Hall, Truro

Mr Paul Peyser, Consultant UGI Surgeon,

Elizabeth Bartlett, group member, Upper GI Cancer Patient Support Group

Rose Woodward, Chair, Cornwall and Isles of Scilly Cancer Patient and Carer Group

Graham Webster, steering group member, Keep Cancer Care in Cornwall

Peter Davies, formerly Interim Chair, Royal Cornwall Hospitals NHS Trust (June 2007 – July 2008)

Dr Philip Dommett, GP and Cornwall and Isles of Scilly Local Medical Committee

Mark Harvey, Transport Planner, Cornwall Council,

Amanda Fisk, Acting Director of Commissioning, Cornwall and Isles of Scilly Primary Care Trust

25 March 2010

IRP **Peter Barrett, Cath Broderick, Nick Coleman, Brenda Howard, Richard Jeavons, Martin Houghton, Maureen Larkin**

Sites visits

Wonford Hospital, Exeter

MDT room, Endoscopy Unit, Main Operating Theatres, Intensive Care Unit, High Dependency Unit, Mere Ward, FORCE Cancer Support Centre, Exeter Oncology Centre

Evidence gathering sessions – Wonford Hospital, Exeter

Cllr Richard Westlake, Chair, Devon Health and Adults' Services Scrutiny Committee

Cllr Debo Sellis, Vice Chair, Devon Health and Adults' Services Scrutiny Committee

Janine Gassmann, Scrutiny Officer Health and Adults' Services, Devon County Council

17 May 2010

IRP **Cath Broderick, Brenda Howard,
Richard Jeavons, Maureen Larkin**

Evidence gathering sessions – Torbay Hospital, Torquay

Anthony Farnsworth, Chair, Peninsula Cancer Network

Dr John Isaacs, Chair, Upper GI Peninsula Cancer Network Site Specific Group

Nikki Thomas, Network Nurse Director, Peninsula Cancer Network

John Harrison, Director, Peninsula Cancer Network (from May 2010)

Liz Alsbury, Network Development Director, Peninsula Cancer Network

Tracey Lee, Director of Communications and Corporate Governance, CIOSPCT

Siân Dennison, Associate Director Commissioning, Cancer & Specialist Services, CIOSPCT

18 May 2010

IRP **Richard Jeavons, Martin Houghton**

Sarah Newton, MP for Truro and Falmouth

21 May 2010

IRP Richard Jeavons

David Land, Senior Policy Adviser, Commission for Rural Communities

Appendix Eight

Information made available to the Panel

Supporting papers

No.	DOCUMENT TITLE
1	Cornwall HAOSC letter of referral to Secretary of State, 11 December 2009
2	Cornwall HAOSC Referral Document Pack
3	Cornwall HAOSC minutes 10 December 2009
4	Cllr Mario Fonk letter to HAOSC regarding minutes 10 December 2009
5	Cllr Fonk Opening Remarks to HAOSC, 10 December 2009
6	Rose Woodward comments on HAOSC minutes 10 December 2009
7	PCN Board minutes, 14 March 2008
8	Cornwall HAOSC minutes 27 April 2009
9	Cornwall/IoS Joint HOSC minutes 12 March 2009
10	Cornwall/IoS Joint HOSC minutes 10 October 2008
11	Cornwall County HASCOSC minutes 15 July 2008
12	Cornwall County HASCOSC minutes 20 May 2008
13	Cornwall County HASCOSC minutes 27 November 2007
14	Cornwall Council letter to NHS Cornwall, 23 February 2010
15	a. Cllr Fonk email to colleagues re RCHT legal advice, 17 November 2009 b. Legal advice provided to RCHT Board by D Lock, No5 Chambers, July 2008, concerning the duties of public bodies to carry out consultation c. RCHT letter to Cornwall HOSC, 8 October 2008 d. PCT statement re legal advice, 19 October 2009 e. Joint PCT/RCHT letter to HOSC re legal advice, 19 October 2009
16	Keep cancer care in Cornwall, Petition Statement
17	Cornwall Council Local Transport Map showing access to healthcare
18	Link to interactive map on Cornwall Council website showing 123 electoral divisions in Cornwall http://www.cornwall.gov.uk/default.aspx?page=22116
19	Cornwall Council travel times a. To Treliske or Derriford by public transport b. To Derriford by car c. To Derriford by public transport d. To Treliske or Derriford by car
20	Devon HASSC letter of referral to Secretary of State, 20 November 2009
21	Letter from DH to Devon HASSC, 2 December 2009
22	Devon HASSC letter to DH, 3 December 2009 plus Appendix
23	Devon HASSC letter to DH, 9 December 2009
24	PHT Chief Executive letter to Devon HASSC, 20 November 2009
25	Devon HASSC minutes, 19 November 2009
26	Mid Devon District Council letter to DH, 23 December 2009
27	Devon HASSC letter to NHS Devon, 4 December 2009
28	NHS Devon letter to Devon HASSC, 24 December 2009

29	NHS South West - IRP Information Template, 29 December 2009
30	Report on oesophago-gastric cancer services in Peninsula Cancer Network, Griffin & Allum, February 2009
31	Review of oesophago-gastric cancer services at RCHT, September 2008
32	NHS Devon Board meeting papers on upper GI cancer surgery, 22 July 2009
33	NHS Devon Board minutes of meeting, 22 July 2009
34	NHS Cornwall/IoS meeting papers of upper GI cancer surgery, 21 July 2009
35	NHS Cornwall/IoS minutes of meeting, 21 July 2009
36	Resolutions of OSCs on Upper GI Cancer 2009
37	Map of south west
38	Answers to the questions raised by Chairman on behalf of Devon HASSC and email correspondence with SHA regarding Devon HASSC concerns on transfer from Exeter to Plymouth
39	West Cornwall Hospitals Trust Activity Data 2007-2010
40	RCH Trust, <i>Our Plans 2010-2014</i> , Clinical Site Development Plan and costing sheet, 22 October 2009
41	RCH Trust Clinical Site Development Plan & Financially Challenged Trust Capital - Governance and Financial Arrangements, 22 October 2009
42	RCH Trust Estates Strategy - Report to Board, June 2008
43	RCH Trust West Cornwall Hospital Development Control Plan, October 2008
44	RCH Trust St Michael's Hospital Development Control Plan, October 2008
45	RCH Trust Development Control Plan - Annex A, powerpoint presentation
46	RCH Trust Treliske Clinical Site Development Plan - Phase 1, November 2009
47	Striving for Better Outcomes, NHS Cornwall presentation to IRP
48	The Health of the Population, Annual Report of the Director of Public Health for Cornwall and Isles of Scilly, 2008
49	<i>Case for change</i> (MORI video for respondents)
50	South Western Ambulance Service: PTS Activity and Performance, March 2010
51	A Healthy Future for West Cornwall, NHS presentation, 19 July 2007
52	CIoS PCT Upper GU patient / stakeholder engagement 2008 - 09
53	CIoS PCT covering paper on engagement for meeting with HOSC, 15 July 2008
54	CIoS PCT report to HOSC on engagement, 15 July 2008 Appendix 1, Events summary Appendix 2, Biography of members Appendix 3, Healthcare Commission press release Appendix 4, Andrew George MP correspondence Appendix 5, Report from RCHT Appendix 6, The Patient Perspective Appendix 7, Statement from representative, Health Initiative Cornwall Appendix 8, Submission from Keep Cancer Care in Cornwall Appendix 9, G Webster correspondence Appendix 10, Summary of emails
55	BBC Cornwall report re MORI research 26 June 2009
56	CIoS Press release re MORI research 26 June 2009
57	PCN press release re MORI research 26 June 2009
58	CIoS progress report to PCT Board, 24 March 2010
59	Specialist Oesophago-Gastric Multidisciplinary Team Operational Policy document
60	CIoS engagement report to Cornwall HASCOSC and IoS HOSC, 27 April 2009

61	CloS/PCN Information Pack: proposals to relocate specialist UGI cancer surgery to improve outcomes for patients from Cornwall and the Isles of Scilly
62	PCN Next steps in implementing the reconfiguration of specialist cancer services, 16 January 2009
63	SMDT for oesophago-gastric cancer service specification, Nov 2009 - March 2012
64	Specialist Oesophago-Gastric Cancer surgery service specification, Nov 2009 - March 2012
65	Upper GI - core information for PCT Boards, July 2009
66	Section from HM Government Code of Practice on Consultations, July 2008
67	List of documents provided (to HOSC) for evidence
68	Derriford Quality Report: Oesophago-Gastric Cancer Services
69	PCN Decision Making Pathway, September 2008
70	Legal advice in form of letter from Capsticks Solicitors to NHS Cornwall and Isles of Scilly, October 2009, setting out position regarding consultation for both the PCT and RCHT
71	Clarification of the advice given by Capsticks Solicitors to NHS Cornwall and Isles of Scilly, November 2009, concerning the legal position of the PCT regarding consultation.
72	Improving Outcomes in Upper Gastro-intestinal Cancers: The Manual, NHS Executive, January 2001
73	Cancer Reform Strategy, DH, 3 December 2007
74	Cancer Reform Strategy, Second Annual Report, DH, 1 December 2009
75	What if cancer survival in Britain were the same as in Europe: how many deaths are avoidable?, Abdel-Rahman et al, British Journal of Cancer, December 2009, and Avoidable cancer deaths table
76	Commission for Rural Communities: Insights from users and providers of cancer care in England: Summary Report, February 2010
77	Commission for Rural Communities: Service Needs and delivery following cancer diagnosis - evidence based review
78	Institute for Public Policy Research: Major Life Events - Cancer, 2009
79	Background on Exeter Oesophago Gastric Cancer Centre
80	Laparoscopic ischaemic conditioning of the stomach may reduce gastric-conduit morbidity following total minimally invasive oesophagectomy, Berrisford et al, Eur J Cardiothoracic Surg, 30 January 2009
81	Comparative Experience of Open and Minimally Invasive Esophagogastric Resection, Parameswaran et al, World J Surg, 17 July 2009
82	Open transthoracic or transhiatal esophagectomy versus minimally invasive esophagectomy in terms of morbidity, mortality and survival, Braghetto et al, Surg Endosc, 6 September 2006
83	Minimally invasive <i>versus</i> open esophagectomy for cancer: a systematic review and meta-analysis, Biere et al, Minerva Chir, April 2009
84	Minimally invasive Esophagectomy outcomes in 222 patients, Luketich et al, Annals of Surgery, October 2003
85	Comparison of minimally invasive esophagectomy with transthoracic and transhiatal esophagectomy, Nguyen et al, Arch Surg, August 2000
86	Results of a phase II multicenter study of minimally invasive esophagectomy (Eastern Cooperative Oncology Group Study E2202), Luketich et al, J Clin Oncol, 2009
87	Anaesthesia for minimally invasive oesophagectomy, Rucklidge et al, Continuing Education in Anaesthesia, Critical Care & Pain, 21 February 2010
88	Health-related quality of life after MIO, British journal of Surgery, October 2010
89	The cost of MIO is equivalent to open surgery, Parameswaran et al, Assoc of Surgeons of BG&I, April 2007
90	Ischemic conditioning shows a time-dependant influence on the fate of the gastric conduit after

	minimally invasive esophagectomy, Veeramootoo et al, Surgical Endoscopy, December 2009
91	The role of health-related quality of life outcomes in clinical decision making in surgery for esophageal cancer: A systematic review, Parameswaran et al, Annal of Surgical Oncology, July 2008
92	The decision to operate: role of integrated computed tomography positron emission tomography in staging oesophageal and esophagogastric junction cancer by the multidisciplinary team, Berrisford et al, European Journal of Cardio-thoracic Surgery, 2008
93	Short term outcomes following total minimally invasive oesophagectomy, Berrisford et al, British Journal of Surgery, 2008
94	Centralisation of Oesophagogastric cancer services: Can specialist units deliver? Forshaw et al, Annals of The Royal College of Surgeons of England, 2006
95	Classification and early recognition of gastric conduit failure after minimally invasive esophagectomy, Veeramootoo et al, Surg Endosc, Sept 2009
96	Two-field Laparoscopic Esophagectomy, S A Wajed, paper for 11th World Congress of the International Society for diseases of the Esophagus, 2008
97	Interactive CardioVascular and Thoracic Surgery: Survey on chest drainage systems adopted in Europe, Mattioli et al, Interact CardioVasc Thorac Surg 2008
98	Transgenic drainage of the oesophagus: managing difficult oesophageal injuries, Berrisford et al, European Journal of Cardio-Thoracic Surgery, 2008
99	The decision to operate: role of integrated computed tomography positron emission tomography in staging oesophageal and oesophagogastric junction by the multidisciplinary team, Berrisford et al, European Journal of Cardio-thoracic Surgery, 2008
100	Letters regarding Exeter Oesophago Gastric Cancer Centre , Cornwall Hospitals NHS Trust and NHS Review Leading Local Change
101	Email from Cllr Amanda Martin, Chair Council of the Isles of Scilly HOSC, 16 March 2010
102	CRiSCRoS SW PCN 15.03.2010
103	PCN Cancer Reform Strategy Implementation Plan 15 April 2009
104	PCN Upper GI NSSG minutes 17 February 2006
105	PCN Upper GI NSSG minutes 18 November 2005
106	PCN Upper GI NSSG minutes 13 October 2006
107	PCN Work Plan 12 June 2009, updated Nov 09
108	PCN Compliance Upper GI
109	PCN Upper GI NSSG minutes 12 June 2009
110	PCN Upper GI Self Assessment Matrix
111	PCN Work Plan 2008
112	CRS Upper GI Vision 08 September 1990
113	PCN Summary feedback form for NSSG discussion, 26 August 2007
114	PCN NSSG minutes 13.06.08
115	PCN NSSG minutes 14 November 2008
116	PCN Pathway Audit Upper GI Nov 2008
117	PCN NSSG minutes 16 November 2007
118	PCN NSSG minutes 17 February 2006
119	PCN Upper GI guidelines July 2003 revised November 2005
120	PCN Pathology Cross-Cutting Group Guidelines 2009
121	PCN NSSG minutes 20 November 2009
122	PCN NSSG minutes 27 April 2007
123	PCN National Cancer Peer Review Programme 2004-07, April 200t and Peer Review Action Plan

124	PCN Peer Review Measures
125	PCN Peninsula Upper GI Surgical Mortality
126	PCN SHA Performance Data pre 2009
127	PCN Upper GI Performance 2009 Q1-Q3
128	PCN Executive Board minutes 3 April 2009
129	PCN Executive Board minutes 11 December 2009
130	PCN Additional paper - report on implementation of UGI, 7 December 2009
131	PCN Director's report to Executive Board, 11 December 2009
132	PCN Executive Board minutes 12 December 2008
133	PCN Executive Board minutes 14 March 2008
134	PCN Executive Board minutes 25 September 2009
135	PCN Executive Board minutes 26 June 2009
136	PCN Director's report 26 June 2009
137	PCN CriSCroS - Assessment 22 June 2009
138	PCN Final MORI Report
139	PCN Cancer Reform Strategy Report, 26 June 2009
140	PCN Ipsos MORI Report, cover note, 26 June 2009
141	PCN Upper GI implementation report, 26 June 2009
142	Implementation Plan Report to PCN Executive Board, 26 June 2009
143	PCN Engagement Outcomes Report to Executive Board, 26 June 2009
144	PCN IOG Key Recommendations Report to Executive Board, 26 June 2009
145	PCN Executive Board minutes 29 September 2008
146	PCN Executive Board minutes 27 June 2008
147	PCN Proposed Peninsula Action Plan, 26 July 2009
148	PCN Rationale and Chronology of Upper GI decision, 26 July 2009
149	Bolton Report, December 2005 and Summary of Report
150	PCN Executive Board minutes, 24 March 2006
151	Plymouth Hospitals Trust catchment map - all cancers 2006
152	RCH Trust catchment map - all cancers 2006
153	SDH Trust catchment map - all cancers 2006
154	RDE Trust catchment map - all cancers 2006
155	Upper GI peer reviewer's questions September 2006
156	PCN Agreed Action Plan after cancer peer review visit
157	PCN Peer Review Feedback September 2006
158	PCN Agreed Action Plan after cancer peer review visit 2007
159	National Oesophago-Gastric Cancer Audit 2008 and 2009
160	PCN NSSG Work Plan 2009-10, 12 June 09
161	PCN HES Data All admissions for Upper GI cancers 95-99
162	PCN Future shape of cancer services in Peninsula, 27 November 2007
163	PCN Presentation to IRP 22 March 2010
164	West Cornwall Health Watch submission, 22 March 2010
165	Plymouth Hospitals NHS Trust Annual report 2008/09
166	Plymouth Hospitals NHS Trust Patient Record

167	Dietitian & CNS referral pathway for oesophago-gastric cancer patients
168	Understanding Stomach Cancer, MacMillan Cancer Support, 2009
169	Understanding Cancer of the Gullet, MacMillan Cancer Support, 2007
170	Oesophagectomy - Information for you and your family, Plymouth Hospitals NHS Trust, 2009
171	Gastrectomy - Information for you and your family, Plymouth Hospitals NHS Trust, 2009
172	Having your oesophago-gastric operation at Derriford Hospital, Plymouth Hospitals NHS Trust, 2009
173	Upper GI Multidisciplinary Team Care Pathway, 2009/10, Royal Cornwall Hospitals NHS Trust, September 2009
174	Gastrectomy Pathway, Plymouth Hospitals NHS Trust, 2008
175	Gastro-oesophagectomy Care Pathway, Plymouth Hospitals NHS Trust, 2009
176	Care of the Ivory Lewis Gastro-Oesophagectomy patient, Plymouth Hospitals NHS Trust, 2008
177	Hearts well Lodge - Accommodation near Derriford hospital, Plymouth
178	Hearts well News, autumn/winter 2009
179	Submission from Ms E Bartlett, 24 March 2010
180	Submission from Mr J McKenna, Health Initiative Cornwall, 23 March 2010
181	Submission from Mr G Webster, Keep Cancer Care in Cornwall, 24 March 2010
182	Computer disk - Having your oesophago-gastric operation at Plymouth Hospitals NHS Trust - Information for you and your family
183	Evidence submitted by Cornwall HAOSC, 23 March 2010: a. Letter to Cornwall Council from Cornwall and Isles of Scilly PCT, 17 March 2010 b. Travel time to Treliske or Derriford Hospital by public transport Evidence submitted by Cornwall Council, 24 March 2010: Travel time to Treliske or Derriford Hospital by public transport and by car
184	Submission from Transport Access people - Information Pack, 24 March 2010
185	Supporting documentation from Ms R Woodward, Cornwall Cancer Patient and Carer Group, 24 March 2010
186	Information pack provided by FORCE Cancer Support Centre, Exeter
187	TAP requirements to improve effectiveness
188	NCAG draft report on Chemotherapy Services in England, 12 November 2008
189	Chemotherapy in the Community - A Guide for PCTs, DH February 2010
190	Cancer Reform Strategy in the Peninsula, Implementation Plan, March 2008
191	RW email correspondence with Cornwall HAOSC, 17 March 2008
192	RW email correspondence with Cornwall HAOSC, 21 March 2008
193	PCN Non emergency transport paper - summary of issues, January 2008
194	RW Statement to Cornwall HOSC, 20 May 2008
195	RW email to Cornwall HOSC, 4 June 2008
196	RW link to Cornwall HOSC papers, 9 July 2008
197	Letters to SHA C/E from North Devon Cancer Link (User) Group, 18 June 2008, and from wife of patient, 15 June 2008
198	<i>Keep Cancer Care in Cornwall</i> campaign open letter to SHA Board, 16 October 2008
199	Email Cornwall HASCOSC to Cornwall PCT, 17 June 2008
200	Letter from DP Blight to PCT, 11 April 2009 (in response to PCT request for views 24.03.09)
201	When does guidance become a command? Paper, DP Blight, prepared for CIOS Patient and Careers Group 2008
202	The sham of NHS consultation on service provision, Boyle & Steer

203	RW email exchange with PCN, 12-30 May 2009
204	RW forwarded email, 9 October 2008
205	RW email exchange re UGI review Terms of Reference, 7-11 October 2008
206	RW email exchange with RCHT, 30 October 2008
207	RW email exchange with Patients Association helpline, 19 May 2009
208	RW email to PCN re patient partnership group, 3 September 2009
209	RW email to PCN re patient partnership group, 02-13 October 09
210	RW email exchange with PCN, 4 May 2009
211	Western Morning News article, 24 April 2009
212	PCN press release, 23 April 2009
213	RW Petition to Cornwall Council, 23 April 2009
214	RW email exchange with PCN re MORI poll, 18-19 March 2009
215	RW email exchange re MORI poll and phone polls, 6-8 March 2009
216	DH Briefing on s242 of NHS Act 2006
217	DH PPE document - Putting people at the heart of care, 2009
218	DH letter from C/E re service improvement, 28 February 2007
219	RW letter to IPSOS MORI, 2 February 2009
220	RW Notes re MORI poll
221	RW letter to Chief Executive, Cornwall and Isles of Scilly, 18 April 2008
222	Access to specialist care: is it equitable, Pitchforth et al, British Journal of Cancer, 2002
223	Cancer research UK Policy statement: Rural health inequalities relating to cancer
224	Poor access to care, rural health deprivation? Editorial, British Journal of General Practice, August 2006
225	<i>The Patient Perspective</i> , paper from Cornwall & Isles of Scilly Patient & Carer Group, June 2008
226	PCN Future of Network Patient/Carer Partnership Group, Media Statement, 31 July 2009
227	PCN letter re Network Patient/Care Partnership, 28 July 2009
228	PCN Minutes of PCN Network Patient/Carer Partnership Group, 21 July 2009
229	PCN Organisational Relationships chart
230	PCN Consensus Document on Oesophago-Gastric Cancers: A guideline for MDTs in the Peninsula, June 2006 (revised October 2009)
231	PCN Network Site Specific Group for Upper GI Cancer, Annual Report 2008-09
232	PCN Upper GI Group Constitution 2009
233	PET CT South Delivery Schedule, 2010
234	Upper gastro-intestinal cancers: Record of decision-making process
235	PCN Cancer in the South West Peninsula – a baseline assessment, March 2010
236	PCN Cancer Peer Review Report, South Zone Peer review Team, April 2007
237	Employment Tribunals Judgement, Case Nos. 1702168/2008, 1702079/2009
238	A healthy future for all: the strategic plan for improving health and health outcomes in Cornwall and the Isles of Scilly 2009 -2014, Cornwall and Isles of Scilly NHS
239	Outline commissioning intentions to transform community health services in Cornwall and the Isles of Scilly, Cornwall and Isles of Scilly NHS

Members of the public who contacted the IRP (emails, letters and phone calls)

1	Mrs P Young		
2	Mr C Crocker		
3	Mr L Gate		
4	Mr G Webster		
5	Ms J Stott		
6	Rev C Salter		
7	Ms S Cox		
8	Mr J McKenna		
9	Ms J Breddings		
10	Ms R Woodward		
11	Mr & Mrs H Brett		
12	Mrs J Woodford		
13	Mrs A Lymm		
14	Mr B Grigg		
15	Mr R Judge		
16	Ms B Salmon		
17	I K Norman		
18	Mrs M Cowley		
19	C & A Pearce		
20	Ms S Mills		
21	Mr M Lawrence		
22	Ms J Whiteley		
23	Mr K Stephens		
24	Mrs S Newns		
25	Ms S Williams		
26	Mr N Round		
27	Mr P Davies		
28	Mr W Thomas		
29	Ms M Blundy		
30	Mrs G Baron		
31	Dr P Hillenbrand		

Appendix Nine

Panel membership

- * Sub-group members that took a lead in this review
 # Declared a conflict of interest in the referrals and consequently took no part either in the consideration and production of the Panel's initial assessments or of the full review

Chair

Peter Barrett*
 Chair, Nottingham University Hospitals NHS Trust
 Former general practitioner, Nottingham

Members

Cath Broderick* (lay member)	Independent consultant on involvement and engagement
Fiona Campbell (lay member)	Independent consultant specialising in health and social policy
Sanjay Chadha (lay member)	Justice of the Peace Committee Member, Multiple Sclerosis (MS) Society
Ailsa Claire (managerial member)	Chief Executive Barnsley PCT
Nick Coleman* (clinical member)	Consultant in Anaesthesia and Intensive Care Medicine University Hospitals of North Staffordshire
Jane Hawdon (clinical member)	Consultant Neonatologist University College Hospital, London
Nicky Hayes (clinical member)	Consultant Nurse for Older People King's College Hospital NHS Trust
Brenda Howard* (managerial member)	Programme Lead <i>Productive Nottinghamshire</i>
Nick Naftalin (clinical member)	Emeritus Consultant Obstetrician and Gynaecologist Leicester Royal Infirmary

John Parkes (managerial member)	Chief Executive Northamptonshire Teaching PCT
Linda Pepper (lay member)	Independent consultant on involvement and engagement
Ray Powles (clinical member)	Head of Haemato-oncology, Parkside Cancer Clinic Former Head of Haemato-oncology, the Royal Marsden Hospital
Paul Roberts [#] (managerial member)	Chief Executive Plymouth Hospitals NHS Trust
Gina Tiller (lay member)	Tutor for the University of Northumbria Chair, Newcastle PCT
Paul Watson (managerial member)	Chief Executive, NHS North East Essex on secondment from East of England SHA

Support to the Panel

Richard Jeavons	Chief Executive and Review Manager
Martin Houghton	Secretary to the IRP
Maureen Larkin	Assistant Review Manager

Appendix Ten

About the Independent Reconfiguration Panel

The Independent Reconfiguration Panel (IRP) offers advice to the Secretary of State for Health on contested proposals for NHS reconfigurations and service changes in England. It also offers informal support and generic advice to the NHS, local authorities and other interested bodies in the consideration of issues around NHS service reconfiguration.

The Panel consists of a Chair, Dr Peter Barrett, and members providing an equal balance of clinical, managerial and patient and citizen representation.

Further information about the Panel and its work can be found on the IRP Website:

www.irpanel.org.uk