

Annual Report and Analysis of Building Control Performance Indicators

Building Control Performance Standards Advisory Group (BCPSAG) Report: 2012/13

July 2014 RJB Consulting with TW Consult Department for Communities and Local Government

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Department for Communities and Local Government Eland House Bressenden Place London SW1E 5DU Telephone: 030 3444 0000

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Introduction

Developing BCPSAG's work in support of Building Control Service delivery

Welcome to the latest Building Control Performance Standards Advisory Group (BCPSAG) Report for the survey conducted during 2013.

The primary purposes of BCPSAG are to monitor and review the effectiveness of the Performance Standards and Guidance used by Building Control Bodies, to collect performance based evidence related to those Standards such that an assessment can be made that current and future performance outcomes will meet the needs of customers and provide information to support self -improvement, and to report annually to all stakeholders.

2013 has been a year of three significant areas of work and change for BCPSAG in addition to the norm and I want to place on record my thanks to all the individual members, who are unremunerated, for their commitment of considerable time and expertise; and where appropriate also to their supporting organisations.



Last year I reported that, to make it easier for Building Control Bodies to complete the survey and to increase response rates, revised Performance Indicators had been developed which in turn had brought more topicality to the BCPSAG Annual Survey questions and provided simpler mechanisms for reporting and would enable longer term trend analysis to inform actions necessary for performance improvement. This set of indicators and relevant questions have been utilised for the 2012/13 Survey upon which this report is based **and this will also be the case for the upcoming 2013/14 survey**.

We also committed last year to undertaking a full review of the Performance Standards and Guidance (last reviewed in 2006) to take account of not only the changing nature of Building Control activities and innovation in building technology, practices and regulations but also expectations of Government, customers and the Building Control sector. This review and consequent redrafting is now complete and I anticipate that the new Performance Standards and Guidance will be published at the same time as this report.

We have endeavoured to "future proof" the Standards to the extent possible, to simplify the structure (in doing so have reduced the number of standards from 12 to 9) and ensure that the guidance recognises current and anticipates future best practice in the sector whilst recognising customer expectations. In the coming year we will review whether additions to the current performance indicators are necessary to reflect these changes, but I repeat there will be no changes to the next survey period.



The third area has concerned the membership and reporting structure of BCPSAG, in part reflecting the changing interests of participant bodies but also the devolution of Building Control functions within the United Kingdom. As a consequence it has been agreed that BCPSAG becomes a sub- committee of the separate Building Regulations Advisory Committees for England and for Wales; this has necessitated agreement of new Terms of Reference including revised membership a copy of which is appended to this report for information.

BCPSAG members warmly welcomed these changes. This will provide more robust support and secretariat which will enable future survey and analysis to provide more detailed information and feed back to contributors. For example dis aggregation of data will allow closer peer review, comparison and benchmarking on the basis of size, work load and profile, location etc whilst still maintaining absolute confidentiality.

The 2012/13 Survey analysis of course constitutes the main purpose and body of this Report and I want to thank all those Building Control Bodies who submitted their data. Disappointingly the 141 respondents who returned this year's BCPSAG survey was a significant reduction on the 199 last year, and sadly not every respondent returned data for every part of the survey. Overall this response rate represents only approximately a third of the total number of BUILDING CONTROL BODYs, and in particular a low response rate from those in the Local Authority sector. It was also necessary to extend the response period by nearly 3 months to secure this level.

Hopefully the future intentions detailed above will encourage an improved response rate in respect of 2013/14.



The Report I believe illustrates the key areas where performance is at satisfactory levels but more importantly those where improvement is clearly required. The Summary of Findings on page 13 provides a comprehensive overview, such that no further comment is necessary from me other than one area which I believe continues to be, and perhaps increasingly, of major concern to Building Control Bodies

and BCPSAG ie, the Age Profile data. This must raise questions as to whether Building Control Bodies will have the right people in sufficient volume with experience, competencies and specialist knowledge to match future customer and industry needs and to perform in all sectors. We know from research that this concern is shared by many other bodies within the Built environment sector.

We will endeavour to continue in 2014 and succeeding years to refine our data and analysis for the benefit of Building Control Bodies and all stakeholders. The intention is to continue to utilise more input and help from external organisations to enrich and broaden our understanding.

We are extremely grateful to the Building Control Alliance (BCA), its constituent members Local Authority Building Control (LABC) and The Association of Consultant Approved Inspectors (ACAI) in particular, and others who have contributed to the work and the data which forms the basis of this report, and of course to RJB Consulting and TW Consult for their very professional analysis and report.

I know you will find this year's report interesting and informative, and I commend it to you

Alan Crane CBE, FCIOB, C.Eng, FICE, FCMI. Chair, BCPSAG

Data collection process and reporting

Data were submitted to BCPSAG from July until October 2013, using the same spreadsheet as the previous year. Local authorities and Approved Inspectors were invited to complete the survey. RJB Consulting with TW Consult was appointed by BCPSAG to analyse the submissions received. Our work has involved four stages:

- data preparation combining the data from individual spreadsheets into a single database.
- data validation this was focused on resolving obvious errors and inconsistencies.
- data analysis this involved calculating measures of the distribution of each indicator (median, quartiles and deciles - see page 8 for a technical explanation of these measures), as well as other statistical manipulations of the data so that they could be presented graphically in the report.
- reporting finally, we have produced this report for BCPSAG to feed back the results of our analysis and also to enable BCPSAG to publish the report so that participants can identify their comparative position on the indicators.

Confidentiality

The Department for Communities and Local Government (DCLG) and BCPSAG were keen to ensure that all organisations could submit data without fear that their data could be identified. To meet this requirement, we have done our best to ensure that there is no way any individual organisation can be identified from this report. We have done this by:

- removing all reference to organisation names and instead, inserting a code for each participant. The codes were assigned in no particular order
- removing any data that would enable readers to identify any participant.

A full list of the unique codes for participating Building Control Bodies has been supplied to the Secretary of BCPSAG for the sole purpose of being able to inform participants which code represents them. Participants will therefore be able to benchmark their performance with that of other organisations.

Those Building Control Bodies that participated in the 2007/8, 2008/9, 2009/10, 2010/11 and/or 2011/2012 survey have retained the same code for the 2012/2013 analysis.

Statistics presented

In this report the main statistics presented are the mean and median. The mean is calculated as the sum of all response values divided by the number of responses; this average can be skewed by a small number of 'outlying' values which are much higher or lower than the majority of results.

Some performance indicators are calculated as a ratio of another measure, so that results are not unduly influenced by a few large Building Control Bodies; for example the complaints performance indicators is calculated as the number of complaints received per building control application. In these cases this percentage is calculated for each respondent, and the 'mean proportion' is the mean percentage achieved by Building Control Bodies. This is rather than calculating overall total complaints received by respondents divided by total applications received.

The median value is the middle value in the distribution of scores, and therefore in some cases provides a better representation of a 'typical' Building Control Body.

On measures where the majority of responses take the same value, the median is not the best measure. For example the median value of staff turnover is zero, because over half of respondents had not replaced a member of staff in the 12 month period. In this case the mean gives a more accurate reflection, with the mean staff turnover being 4%.

The main body of the report shows the distribution of the results from all participants, and the data annex shows the individual data for each participant. Both the main report and the data annex make use of certain measures of the distribution of results. These are:

Measure	Explanation
Lowest decile	10% of results fall below this figure
Lower quartile	25% of results fall below this figure
Median	This is the mid-point - half of results fall below this figure
Upper quartile	75% of results fall below this figure
Highest decile	90% of results fall below this figure

Readers should note that we have calculated the measures of distribution on a purely mathematical basis - we have not made assumptions about the 'polarity' of

indicators (ie whether a high figure is good or bad). The 'average' has often been used instead of 'mean' in the text.

Limitations

In analysing these results, readers should bear in mind:

- Whilst we have made efforts to ensure the validity of the data, our work in this regard has been limited, and the data are made up of unaudited returns made by individual participants. There is always a danger that individual participants have submitted incorrect data, either by accident or by design.
- Whilst the number of responses received is reasonable, the overall response rate is about one third. There is therefore the possibility of 'response bias' that is to say that the responses received are not representative of the population as a whole.
- Readers should be aware that some Building Control Bodies' figures are derived from relatively few responses, which could affect the results. This is more likely where there are small sample sizes.



Participation in the 2012/13 survey

Submissions were received from 141 separate organisations, comprising 59 approved inspectors and 82 local authorities. This represents a response rate of around 85% for approved inspectors and around 24% for local authorities.

	Local Authorities	Approved Inspectors	Total
2007/8	107	39	146
2008/9	68	36	104
2009/10	60	36	96
2010/11	45	40	85
2011/12	146	53	199
2012/13	82	59	141

The overall response rate is down from last year, but still the third highest overall. A detailed breakdown of the total responses can be seen in the table below:

Though there were 141 respondents who returned this year's BCPSAG survey, not every respondent returned data for every part of the survey. The table below sets out the response rate for data used in the calculation of the Performance Indicators. Each section of the report also notes the number of respondents to that part of the survey.

Performa	ance Indicator	Number of responses
Best Practice P	rocess Management	128 Respondents with system in place
Co	mplaints	80 respondents received at least one complaint
Staff	make-up	139
	Staff training	137
Respect for	Sickness Absence	138
People	Staff Turnover	138
	Investors in People	140

Performance Indicators 2012-2013 (2011-2012)

PI Name	Description	Mean Score	Median Score
Best Practice Process Management	Rating out of 100 based on coverage and operation of management system	86.1 (84.9)	90 (88)
Complaints	Number of complaints received as a proportion of building control applications	0.37% (0.42%)	0.11% (0.27%)
of which:			
Technical issues	Technical complaints received as a proportion of building control applications	0.17% (0.19%)	0.06% (0.14%)
Service issues	Service complaints received as a proportion of building control applications	0.18% (0.23%)	0.07% (0.15%)
Satisfactorily resolved	Proportion of complaints resolved to customers satisfaction	62% (67%)	75% (80%)
Staff turnover	Number of direct employees replaced during the year divided by number of direct employees	4.0% (2.9%)	-
Sickness Absence	Average number of days lost per employee	2.7 (3.5)	1.6 (2.3)
Training	Average number of training days given per direct employee	4.2 (3.8)	2.6 (2.6)
Investors in People (liP)	Proportion of direct employees covered by IiP commitment & recognition	35% (47%)	-
Staff make-up:			
Proportion under 24	Employees aged under 24 as a proportion of workforce	2.6% (3.2%)	0% (0%)
Proportion over 55	Employees aged over 55 as a proportion of workforce	24.0% (22.6%)	20% (20%)
Women	Female employees as a proportion of workforce	24.6% (24.0%)	25% (25%)

Summary of findings

- 141 Building Control Bodies participated this year, down from last year, but well up on the 85 who provided data in 2011. Of these, 9 respondents took part in the survey for the first time.
- The Age profile of Building Control Bodies suggests that Building Control Bodies will face significant problems replacing experienced staff as their workforce approaches state pension age. Twenty-four per cent (24%) of the average Building Control Bodies' work force are aged over 55, compared to 11% who are under 30 and just 2.6% under 24.
- Performance in the Process Management Performance Indicator (PI) was good, with the majority of respondents covering 12 or more of the 14 areas questioned. Three areas were identified as having possible room for improvement; pre-application advice, checks on dormant jobs, and certification before completion.
- Responses to the **Complaints Handling Process Performance Indicator** (PI) showed complaints rates were very low, with the average Building Control Body receiving only one complaint per 268 applications. This suggests that in the vast majority of cases, Building Control Bodies are providing a good service to customers.
- However Building Control Bodies did not perform as well in terms of dealing with complaints that did arise. On average just 62% of complaints were **Resolved Satisfactorily**, a decline from last year's survey. Nineteen per cent (19%) of complaints were sufficiently severe to be escalated to Local Authority Building Control (LABC), The Association of Consultant Approved Inspectors (ACAI), Construction Industry Council Approved Inspectors Register (CICAIR), Building Control Alliance (BCA) or the Local Government Ombudsman.
- The **Building Control Work indicator** clearly shows that whilst domestic alterations, extensions and improvements made up on average 74% per cent of applications this represented only 61% of fees, while on the other hand for other types of project the percentage of fees was mostly higher than the percentage of projects.
- Responses to the **Building Control Staff** questions showed an improvement in the skill level of Building Control Bodies workforces, continuing a trend established in previous BCPSAG research. On average 59% of staff were fully qualified with corporate membership of relevant professional bodies, up from 55% in 2011-12.
- Over the past year more Building Control Bodies lost employees than gained, but the majority of respondents reported no change. This suggests a slight reduction in the size of Building Control Body workforces over the last 12 months.

• Performance on the **Respect for People** indicators is roughly in line with last year's survey. Encouragingly, levels of sickness absence have fallen, however coverage of employees by Investors in People recognition has also fallen.

Analysis

1. Process Management of Building Control Compliance Operations

The survey asked if there was a process or quality management system in place, and if so whether it was accredited and audited by an external QMS or ISO company or their own system. It then asked a series of yes/no questions within the five sections of building control compliance and process management:

- development stages
- resource management
- process management
- customer management
- record keeping

The full detailed questions can be found in figure 1.1 overleaf, as well as in the data annex.



Based on the responses to the 16 questions a score out of 100 was calculated for the Building Control Body, with 6 points awarded for each 'yes' answer and an additional 10 points if the system was externally accredited rather than internally. This number was displayed as one of the PI scores in the respondent's own survey.

Of the 141 returns received, 128 had a process or quality management system in place. Of these, 51% were externally accredited and 48% had their own system.

The following table shows high 'yes' response rates for questions which are shown in more detail in figure 1.1 overleaf:

Over 90%	7	1.1.4, 1.1.5, 1.1.7, 1.1.8, 1.1.9, 1.1.11, 1.1.14,
'yes'	questions	1.1.15, 1.1.16
Over 80%	4	1 1 2 1 1 6 1 1 10 1 1 12
'yes'	questions	1.1.3, 1.1.0, 1.1.10, 1.1.13

The three questions that had the lowest 'yes' response rate were:

- certification before completion (65%)
- pre-application advice (80%)
- customer feedback processes (82%).

Even the lowest response rate to any of the questions was still almost two thirds 'yes' answers.

Looking at the PI scores for the Building Control Bodies, 33 out of the 141 achieved a score of 100 which means that their system is externally accredited and audited and covers all of the points questioned regarding process management and building control compliance. This shows an improvement on 2011/12.



Figure 1.2 below shows the distribution of scores:

Based on data from 128 respondents

The scores are skewed towards the higher end of the range, with the vast majority achieving a score of over 70.

The median score was 90 and the mean was 85.5 due to a small number of very low scores.

A score of 90 corresponds to an internal system covering all 14 of the areas questioned, and a score of 88 corresponds to an externally accredited system covering 12 out of 14 of the areas questioned.

In general 'yes' responses were high for all the questions with three areas which could be improved; certification before completion (65%) pre-application advice (80%), and customer feedback processes (82%).There was a significant improvement in checks on dormant jobs this year up from 76% last year to 85%.

This is overall a very good performance for the Best Practice Process Management PI.

2. Complaints Handling Processes

Respondents were asked to state the total number of complaints they had received in the last 12 months, they were then asked to state how many of these were:

- resolved satisfactorily for the customer
- taken no further by the customer despite continuing concerns
- escalated to Local Authority Building Control (LABC), The Association of Consultant Approved Inspectors (ACAI), Construction Industry Council Approved Inspectors Register (CICAIR), Building Control Alliance (BCA) or the Local Government Ombudsman.

They were also asked to state how many of these complaints were either Technical or Service related. To account for the differing sizes of Building Control Bodies, information from part 3 of the survey is used to calculate these measures as a proportion of total building control applications.

Out of 141 respondents to this section of the survey, 80 (57%) responded that they had received at least one complaint in the last 12 months. We cannot be sure as to whether other respondents had received zero complaints or did not have the information available, so only the 80 Building Control Bodies with non-zero complaints are included in our analysis. As such the data presented is likely to be an overestimate of the prevalence of complaints; nevertheless the rate of complaints is very low.



Figure 2.1 presents the mean proportion of complaints as a percentage of applications. These figures are very low, indicating that for the average respondent a complaint was received for one in every 268 applications. These complaints were evenly split between service and technical issues.¹ To put this into context, the median respondent to this year's survey received 902 building control applications, so a 'typical' Building Control Body would be expected to have received between 3 or 4 complaints in the year 2012-13.

The number of complaints reported was typically very low; this means care must be taken when calculating 'percentage of complaints resolved to customer's satisfaction'. In many cases the percentage is based on just one complaint; due to this there is a large variation in performance.

Figure 2.2 below shows the distribution of resolved complaints across the 80 Building Control Bodies that reported having more than zero complaints for the last 12 months.



The median of 75% means that half of respondents resolved over 75% of complaints to customer's satisfaction, with 33 (41%) resolving all complaints to customer's satisfaction. However 19 (24%) respondents resolved no complaints to customer's satisfaction. The mean of 62% presented in figure 2.3 means that on average

¹ The mean proportions of service and technical complaints sum to slightly less than the mean proportion of total complaints, this is due to complaints that were not classified as being relating to service or technical.

respondents resolved just over three out of every five complaints satisfactorily. The mean is lower than the median, reflecting the wide variation and a large number of low percentages.

Disappointingly, Building Control Bodies' performance in this measure has slipped compared to last year's survey. Last year the median proportion of complaints resolved satisfactorily was 80%, with a mean of 67%. The percentage of Building Control Bodies resolving no complaints to customer's satisfaction rose from 19% last year to 24%.



Figure 2.3 below presents the mean proportions of outcomes of complaints.

This chart shows that on average 19% of the complaints received were serious enough to be escalated to an official body, and nearly a quarter of complaints were not satisfactorily resolved but were taken no further by the customer. This distribution of non-satisfactorily resolved claims is not significantly different to last year's survey result. Note: the percentages are arithmetical, so do not sum to 100%. They would have to be weighted to do so.

3. Breakdown of Building Control Work

The survey asked for the number of building control applications received in the last 12 months, how many of these had started construction and of those, how many were still incomplete. The total building control fees charged in the last 12 months was also asked for in £ sterling.

Finally the breakdown of building control projects in terms of percentage of total projects was asked for, as well as the percentage of the total fees that were charged for that type of project. There were 6 types of projects defined:

- domestic alterations, extensions and improvements
- new build homes including new homes created by conversion or change of use
- commercial/retail/industrial/hospitality alterations or extensions
- education/health/justice/community/public building alterations and extensions
- new build commercial/retail/industrial/hospitality
- new build education/health/justice/community/public building

Of the 141 returns received, 133 provided a figure for the number of building control applications received in the last 12 months. The distribution of these results is displayed in figure 3.1 below. In total 161,036 applications were received by respondents to the survey.



Based on data from 133 respondents

The median number of applications was 902, and the mean was higher, at 1,211 due to a small number of Building Control Bodies having a very large number of applications received. This can be seen from the distribution in figure 3.1: 8 Building Control Bodies received 3,000 or more applications. The vast majority of Building Control Bodies received less than 2,000 applications in the last 12 months.

The median number of projects which had started construction was 633 which is 70% of the total number of applications received. On average, 54% of these projects which have started construction in the last 12 months are still uncompleted.

Overall the mean building control fee charged per application was £627. However as figure 3.2 below shows, average fees varied depending on the size of Building Control Body. These calculations include data from the 120 returns that had responded with answers to both the questions required.



As the chart shows, by far the highest average fees were earned by Building Control Bodies that received less than 500 applications in the year 2012-13. Average fees charged then decrease consecutively for each size band, with the lowest fees for Building Control Bodies that received between 1500 and 2499 applications. However the largest Building Control Bodies, receiving over 2500 applications per year, earned above average building control fees. Figure 3.3 below shows the median percentages of projects for 112 responses to this part of the survey.



Figure 3.3 shows that the majority of projects were domestic alterations but that in general these projects earned lower building control fees, and that there were relatively smaller numbers of new build homes, commercial and public building alterations, and commercial and public new builds but these earned higher building control fees.

This is much the same as was seen in the 2011/12 report.

4. Building Control Staff

This part of the report is split into 4 sections:

People and Skills (4.1),

Specialist Experience (4.2),

Age and Gender profile (4.3), and

Respect for People (4.4).

4.1 People and Skills

The survey asked respondents to give their total number of staff in 11 categories, which covered:

- direct and contract employees
- full time and part-time employees
- employees' qualifications.

The specific questions are set out underneath figure 4.1.2.

For part-time workers respondents were asked to provide full-time equivalent values, for example an employee working two days a week would be denoted as 0.4.

141 respondents provided information for this section. The median total number of employees was 9.7, with a mean of 13.2. Figure 4.1.1 shows the distribution of Building Control Bodies by total staff numbers. The mean is higher than the median as it is influenced by a few Building Control Bodies with very large workforces.



The majority (59%) of Building Control Bodies responding to the survey had 10 employees or fewer, and 79% of respondents had 15 employees or fewer. Figure 4.1.2 overleaf shows Building Control Bodies' mean number of staff by qualification and employment type, with the categories detailed underneath.

Of the 13.2 mean total number of employees, 6.58 (50%) were full time directly employed fully professionally qualified with corporate membership, with a further 1.34 (11%) full time directly employed graduates without corporate membership. The two other relatively large proportions are full and part time direct employees with no qualifications, which are presumed to be mainly administrative staff. Building Control Bodies tend to employ a smaller proportion of trainees than of part-qualified staff who are not undertaking further study.



- **4.1.1** Full-time directly employed & professionally fully qualified with Corporate membership (RICS, ABE, CIOB)
- **4.1.2** Full-time directly employed graduate or post-graduate but not a corporate member of a professional body
- **4.1.3** Full-time contract employed (agency/freelance/self-employed) & professionally fully qualified with Corporate membership (RICS, ABE, CIOB)
- **4.1.4** Full-time directly employed unqualified (not undertaking study for qualification eg technical support and dedicated BC process administrators)
- **4.1.5** Full-time directly employed part-qualified (not undertaking study for qualification)
- **4.1.6** Full-time directly employed (studying for qualification Trainee)
- **4.1.7** Full-time contract employed (agency/freelance/self-employed) & unqualified)
- 4.1.8 Part-time directly employed & professionally qualified (RICS, ABE, CIOB)
- **4.1.9** Part-time contract employed & professionally qualified (RICS, ABE, CIOB)
- **4.1.10** Part-time contract employed (agency/freelance/self-employed) unqualified
- **4.1.11** Part-time unqualified (eg technical support staff and dedicated BC process administrators)

Including those working on a contract basis or part time, professionally qualified staff with corporate membership made up 59% of the average Building Control Bodies workforce. As figure 4.1.3 below shows, this is an improvement in this performance indicator, compared to 55% in last year's survey.



There are higher mean numbers of direct and full time employees than part-time and contract employees, which can be seen in fig 4.1.4 below.



The use of contract staff seems to have increased this year, in 2012-13 the mean number of contract staff employed was 1.2. This is double the number reported in last year's survey, while the overall mean number of staff has risen only slightly. This may imply that in the face of economic uncertainty Building Control Bodies are increasingly looking to meet demand with flexible contractors rather than permanent staff. Three quarters of contract employees were fully qualified with corporate membership, equally split between part-time and full-time.

Part time workers are more likely than full time workers to be unqualified (eg technical support staff and dedicated BC process administrators); over half of part time staff were in this category. Around 40% of part time workers were professionally qualified, with equal proportions employed directly or on a contract basis.

4.2 Specialist Experience

The survey asked for the Building Control Bodies to input how many of their staff had extensive experience in each of 9 specialist areas of building control, as well as an 'other' category if staff have extensive experience in an area not mentioned.



Figure 4.2.1 uses data returned from 137 Building Control Bodies. It shows the mean percentage of staff who have each type of specialist experience.

The data shows that staff have the highest level of experience in fire engineering and risk assessment, followed by the second highest in educational buildings expertise.

The weakest area appears to be acoustics, as only 4% of staff had extensive experience in this.

4.3 Age and Gender profile

The survey asked respondents to give the number of male and female staff within the following age ranges:

- Under 24
- 24-30
- 31-40
- 41-50
- 51-54
- 55-60
- 61+

Respondents were asked to include direct, full time, part time and contract staff.

Figure 4.3.1 overleaf summarises the performance indicators from section 4.3 of the survey. 139 respondents provided data for this section of the survey.



Overall performance on these indicators is mixed. The mean proportion of staff under 24 has fallen to just 2.6%, a deterioration from last year's poor result on this measure. The mean proportion of the workforce who are 55 or above has increased slightly. This shift is concerning and suggests that across the industry not enough young staff are gaining the experience to be able to replace older staff heading for retirement.

The mean proportion of women in the workforce was 0.6 percentage points higher than in last year's survey, this small change represents stability on this measure.

The mean proportion of women is less than a quarter (24.0%); this is below the UK average of 47%, according to the Office for National Statistics. The BCPSAG survey methodology asked respondents for information on staff based on full time equivalent numbers². Across the UK as whole, women have a greater likelihood of working part time. Estimates of the female proportion of the UK workforce in terms of full time equivalent figures are closer to 40%. This is still some way above respondents' average figure of 24%.

² For example: A part time employee who worked 3 days a week would be counted as 0.6.



Figure 4.3.2 shows a more detailed breakdown of staffing profiles³.

Figure 4.3.2 illustrates that employees' ages are heavily weighted around the 41-60 age ranges: the mean proportion of workers between these ages being 62%. There is a sharp drop in workforce proportion when the 61+ age group is reached.

This chart also illustrates the proportion of women in each age group; this diminishes steadily as age increases. Women on average make up nearly half of employees under the age of 30. For employees between the ages of 30 and 50, this proportion falls to around a quarter. Women account for just a sixth of the 51-60 band and less still of those over 60.

³ Age bands 51-54 and 55-60 have been combined to aid visual comparison.



Given the demographic importance of the over 50 age group, figure 4.3.3 gives a more detailed distribution of the aggregated groups.

The proportion of employees in the bands closest to retirement age, over 61 and over 55, has increased. More encouraging is the fall in the mean proportion of employees aged 51-54. Figure 4.3.3 above shows that if the current trend continues, Building Control Bodies will have to replace their workforce at an accelerating rate over the next decade, and of course accommodate the issue of relative dilution of experience in the workforce.

4.4 Respect for People

The survey asked for the Building Control Bodies to input the number of employees that left, the number that were recruited, and the number of employees that left and were replaced in their specific role. This was all for the defined period of the last 12 months.

The survey then asked for the total number of days that were lost due to sickness absence across all directly-employed staff, and the total number of training days provided for direct employees. Finally the number of direct employees covered by Investors in People recognition was requested.



As shown in figure 4.4.1, more Building Control Bodies showed an overall loss in the number of employees than those that showed an increase. However the majority of Building Control Bodies recorded no overall change in the size of their workforce. So in general numbers of employees have fallen slightly, this could be due to the continuing recession or some other unknown factors.

The mean level of staff turnover, defined as the number of direct staff who left and were replaced divided by the total number of direct staff was 4%. This is low, but has increased compared to the 2.3% mean in last year's survey. This small upturn in staff turnover could be a result of increased staff movement between Building Control Bodies, or an accelerating need to replace retired workers.107 of 138 Building Control Bodies that responded had not replaced any direct staff during the last 12 months.



Figure 4.4.2 below shows the distribution of sickness absence per employee, a Performance Indicator. It includes data from the 138 Building Control Bodies that responded to it.

The distribution is weighted towards lower sickness absences which is an encouraging result. The median is 1.6 days per direct employee, and the mean is higher at 2.7. This performance indicator has shown a strong improvement since last year's survey, with sickness absence rates down from a median of 2.3 and a mean of 3.5.



Figure 4.4.3 above shows the distribution of the mean number of training days provided for each employee. One hundred and thirty-seven (137) Building Control Bodies returned data for this Performance Indicator.

This distribution shows that 79.6% of Building Control Bodies gave their employees between zero and 4 training days each. The median number of training days given was 2.6, and the mean was higher at 4.2 due to a few reports of 11 or more training days being given.

Investors in People

Of 140 Building Control Bodies, 44 had 100% of direct employees covered by the Investors in People recognition programme, 6 covered some direct employees, and 90 did not cover any employees with the programme.

Explanations of the Performance Indicators

Process Delivery

Best Practice Process Management

Measure: Ranking score of the building control of the coverage and organisation of the body's process management system.

The aim of this performance indicator is to assess the coverage and depth of the Building Control body's process management system. A ranking score for the process/quality management system in place is calculated based upon whether the system covers:

- the extent of the building control process covered by the system,
- appropriate resource allocation
- customer feedback
- record keeping
- third party accreditation & audit

Staff Skills

Measure: Proportion of staff in a building control office role that are fully qualified with corporate membership (RICS, ABE, CIOB).

This is a headline indicator of the building control body's ability to deliver a quality service by ensuring that the advice provided to applicants has a sound basis and that regulation is consistent and well-grounded through the use of appropriately skilled staff.

The new BCA questions for Building Control Bodies also includes a detailed suite of staffing profile questions that can used to provide a more detailed assessment of the staff skill base.

Customer Satisfaction

Complaints

Measure: Number of complaints received as a proportion of building control applications

This headline indicator is calculated using total number of complaints during the last 12 months as a proportion of the number of building control applications received during the same period.

Bodies can also derive subsidiary indicators from the survey data to assess split complaints between technical and service issues and the proportion that were 'satisfactorily' resolved for the customer.

It should be noted that as projects will run across the year end, any complaints received will not necessarily relate to building control notices issued during the year. In addition the number of active projects during the year is likely to be greater than the number of applications, while it is possible that multiple complaints could be lodged against one project. Accordingly, whilst the Performance Indicator is a valuable management tool for assessing a body's relative performance, it does not provide a definitive calculation of the proportion of projects against which complaints are lodged.

Respect for People

Staff turnover and sickness absence are valuable indicators of staff morale. They are Respect for People PIs included in the UK Construction Industry KPIs as:

- they provide insight into staff morale
- the PIs have implications for the delivery of an effective service to customers. High rates of staff turnover or sickness absence could potentially adversely affect the quality of service or even technical advice provided
- the data is readily available to managers.

The measures cover training and Investors in People are indicators of the organisations commitment to and investment in developing its staff resources that can have implications for the long term performance and success of the organisation. The measures on staff make-up provide indicators of social inclusiveness that also have potential implications for the longer term success of the organisation.

Staff turnover

Measure: Number of direct employees that left the company during the year as a proportion of all direct employees.

Sickness absence

Measure: Number of working days lost due to sickness absence per direct employee.

Training

Measure: Average number of training days provided by the Building Control Body across all direct employees.

Investors in People:

Measure: Proportion of direct employees covered by Investors in People recognition.

Staff Composition

Measures: The collected data on staff profile question provides a suite of indicators on staff make-up:

- women as a proportion of the workforce
- people under 24 as a proportion of the workforce
- people over 55 as a proportion of the workforce.

Data Annex



	1. Process	Manageme	nt of Bui	ilding Contr	rol Complia	ince Operatio	ns											
	1.1	1.1.1	1.1.2	1.1.3	1.1.4	1.1.5	1.1.6	1.1.7	1.1.8	1.1.9	1.1.10	1.1.11	1.1.12	1.1.13	1.1.14	1.1.15	1.1.16	
		lf ye	s;	Does it cover	:													
	Process or Quality	Accredited		C	evelopment St	ages	Resource Ma	inagement		Process Ma	inagement		Customer N	lanagement		Record	Keeping	
Participant	Management System in place	by an external QMS or ISO Company	Ow n system	Pre- application advice	Assessing customer submissions (plan checking)	Development of an inspection framework	Assessment of surveyor knowledge, skills, experience and qualifications	Allocation of appropriate staff/ resources to projects	Track and record job progress of inspections and site records	Track and record required documents, calculations, notifications, assessments, tests and certificates	Record regular checks on dormant, static or mothballed jobs	The review of completed projects and certificate issue	Provide a process to allow certification before completion (Occupation Certificate) on the basis that recorded minor issues will be closed out	Customer feedback processes	A complaints procedure	Recording of enforcement processes and related records or documents	The retention of records and documents for 15 years	Total Score
_																	1	70
													65%				Lowest 10% Lowest 25% Median Highest 25% Highest 10%	72 84 90 100 100
count	125	65	62	103	122	120	113	119	123	120	107	118	83	105	119	118 # of	122 observations	86.1 127
X5	Yes	Yes		Ves	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	100
Q6	Yes	Yes		yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes		Yes	Yes	Yes	Yes	94
X3 ZJ2	Yes Yes		Yes Yes	Yes Yes	Yes Yes	Yes	Yes	Yes	Yes Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes Yes	Yes	72 84
J8	Yes	Yes					Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	82
E1 K6	Yes	Yes		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes		Yes	Yes	Yes	Yes	88 94
L3	Yes	Yes		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	100
D8	Yes	Yes	Ves	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Ves	94 90
H6	Yes	Yes	105	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	103	Yes	Yes	Yes	94
G7	Yes	Yes		Voc	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	94
R5	Yes		Yes	165	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	165	165	Yes	165	Yes	66
U9	Yes	Voc	Yes	Voc	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Vor	Yes	Yes	Yes	Yes	78
P9	Yes	Yes		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	100
ZJ1	Yes		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes		Yes	Yes	Yes	Yes	84
ZF9 X2	Yes		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	90 72
X9	Yes	Yes		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes		Yes	Yes	Yes	Yes	94
Q4 A7	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	100 78
Z9	Yes		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes		Yes	Yes	Yes	Yes	84
J4 V2	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes		Yes	Yes	Yes	Yes	88 78
ZF3	Yes		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes		Yes	Yes	Yes	84
F3 A1	Yes		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	72
X8	Yes		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	90
ZA1 .59	Yes		Yes	Yes Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes		Yes	Yes	Yes	Yes	72 84
G6	Yes	Yes		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	100
ZJ3	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	84 100
P8	Yes		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	10	Yes	Yes	Yes	Yes	84
X4	Yes	Yes	Ves	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Ves	Yes	Yes	Yes	Yes	94 90
G1	Yes	Yes	105	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	100
H8	Yes	Yes		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	100
H4	Yes	Yes		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	94 100
Z3	Yes	Yes		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	100
67 F7	Yes	Yes		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	94
E9	Yes	Yes		Yes	Yes	Yes	Yes	Yes	Yes	Yes		Yes	Yes	Yes	Yes	Yes	Yes	94
K2 57	Yes	Yes	үрс	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	94 90
G4	Yes		Yes	103	Yes	Yes	Yes	Yes	Yes	Yes	Yes	103	10	Yes	Yes	103	Yes	66
M6	Yes	Yes	Voc	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	100
Y1	Yes		Yes	103	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	78
ZA2	Yes	Voc	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	90
T3	Yes	Tes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Tes	res	Yes	Tes	Yes	72
Z4	Yes	Yes		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	100
K4 ZB4	Yes		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	90
\$1	Yes		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes		Yes	Yes	Yes	Yes	84
288 D3	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	90 94
Z12																		
ZJ4	Voc	Voc		Vac	Voc	Voc	Voc	Voc	νος	νος	Voc	Voc	Voc	Vor	Vor	Vor	Voc	100
Y2	Yes	Yes		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	100
W4	Yes		Yes															
P3	Yes		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	100
R2	Yes	Yes		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	V	Yes	Yes	Yes	Yes	94
P6 M4	res	res		Yes	res	Yes	res	res	res	res	res	res	Yes	res	res	Yes	res	100
ZG8	Yes		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	90
2C7 N4	Yes		Yes	yes	Yes	Yes	Yes	Yes				Yes		Yes	Yes	Yes	Yes	66 0

X1			Yes								-							0
B9	Yes		Yes				Yes	Yes	Yes	Yes	72							
V1	Yes	Yes		Yes		Yes	Yes	Yes	Yes	Yes	Yes	94						
X7	Yes		Yes		Yes	Yes		Yes	Yes	Yes		Yes		Yes	Yes	Yes	Yes	66
ZE9	Yes	Yes			Yes	94												
ZJ6	Yes		Yes	90														
T8	Yes		Yes		Yes	Yes	Yes	84										
D7	Yes	Yes		Yes		Yes	Yes	Yes	Yes	Yes	Yes	94						
S3	Yes		Yes		Yes	Yes	Yes	Yes	Yes	Yes	84							
C2	Yes	Yes			Yes	94												
ZB3	Yes		Yes		Yes			Yes	Yes	Yes	72							
U1	Yes	Yes			Yes	Yes	Yes	Yes	Yes	Yes		Yes	Yes	Yes	Yes	Yes	Yes	88
ZG9			Yes															0
Z1	Yes		Yes	Yes	Yes				Yes	Yes	Yes	Yes				Yes		48
ZA4	Yes		Yes	90														
ZH3	Yes					N.	N.		Yes	N		N	Yes		Yes	Yes	Yes	30
216	Yes	Ver	res	Yes	90													
B3	Yes	Yes	Vec	Yes	100													
05 D1	Voc	Voc	105	Vec	Vor	Voc	Ver	Vec	Voc	100								
V2	Vec	185	Vec	Vec	Vec	Vec	162	Vec	Vec	Vec	Vec	Vec	Voc	res	Vec	Vec	Vec	72
N6	Yes	Yes	103	Yes	Vec	Vec	Yes	Yes	Yes	100								
54	Yes	103	Yes	90														
E5	Yes	Yes	103	103	Yes	Yes	103	103	Yes	Yes	103	Yes	105	Yes	Yes	Yes	Yes	70
T1	Yes	Yes		Yes	100													
Z8	Yes			Yes	84													
K1	Yes	Yes		Yes	100													
H7	Yes	Yes			Yes		Yes	Yes	Yes	Yes	88							
ZE6	Yes		Yes		Yes		Yes	Yes	Yes		Yes	72						
Y9	Yes	Yes			Yes		Yes	Yes	88									
T2	Yes		Yes				Yes	Yes	Yes	Yes	72							
ZG2	Yes	Yes		Yes		Yes	Yes	Yes	Yes	94								
ZD7	Yes	Yes			Yes	Yes	Yes	Yes	Yes	Yes		Yes	Yes	Yes	Yes	Yes	Yes	88
H9	Yes		Yes		Yes	Yes	Yes	84										
ZC2	Yes		Yes	Yes	Yes	Yes		Yes	Yes	Yes	Yes	Yes	Yes		Yes	Yes	Yes	78
R7	Yes		Yes		Yes	Yes	Yes	84										
V9																		
ZH2																		
ZG4																		
J3	Yes	Yes		Yes	100													
P7	Yes	Yes		Yes	100													
L6	Yes	Yes		Yes	100													
E4	Yes	Yes		Yes	Vec	Yes	Yes	Yes	Yes	94								
52 H3	Vec	res	Vec	res	Yes	Vec	Vec	Vec	84									
7112	Vec		Yes	Vec	Vec	Voc	Voc	Yes	Vec	Vec	Yes	Voc	Voc	Voc	Vec	Yes	Vec	90 90
7H9	Yes		Yes	Vec	Vec	Yes	Yes	Yes	90									
ZD8	Yes	Yes			Yes	Yes	Yes	Yes	Yes	Yes		Yes	Yes	Yes	Yes	Yes	Yes	88
ZI3	Yes	100																
V8	Yes	Yes		Yes	100													
ZI1	Yes	Yes		Yes	100													
ZD1																		
ZD4																		
W6	Yes	Yes		Yes	100													
D6																		
ZA8	Yes		Yes	Yes	Yes	Yes	Yes		Yes		Yes		Yes	Yes	Yes	Yes	Yes	72
V3	Yes	Yes			Yes	94												
N7	Yes	Yes		Yes		Yes	Yes	Yes	Yes	94								
E3	Yes		Yes	90														
ZB4	Yes		Yes	90														
K3	Yes	Yes		Yes	Yes	Yes			Yes	Yes	Yes	Yes		Yes		Yes	Yes	76
58				N.			N.								Y.			
C6	Yes	Yes	N.	Yes	Yes	N	Yes	Yes	Yes	Yes	Yes	Yes		Yes	Yes	Yes	Yes	88
2H1	Yes	V	Yes	Ver	Yes	Yes	Yes	Yes	Yes	Yes	84							
ZJ/ 710	Yes	res	Ver	Yes	Yes	res	res	Yes	Yes	Yes	Yes	Yes	Vac	res	Yes	Yes	Yes	88 79
2J8	res		res	res	res	res		res	res	162	res	res	res		162	162	res	/ð
17																		

	2. Complaints	Handling Pro	cesses					
				2.1	2.1.3	2.1.4	2.1.5	
	Number of Technical complaints complaints received as a received as a proportion of proportion of building control building control		Service complaints received as a proportion of building control	Total number of complaints received in the last 12	Number fully resolved 'satisfactorily'	Number taken no further by the customer despite their continuing	Number escalated to LABC, ACAI, CICAIR, BCA or the Local Government	Proportion resolved to customers
Participant	applications	applications	applications	months	for the customer	concerns	Ombudsman	satsifaction
Lowest 10%	0.00%	0.0%	0.0%	0	0	0	0	0%
Lowest 25%	0.00%	0.00%	0.00%	0	1	0	0	33%
Median	0.11%	0.06%	0.06%	1	2	0	0	75%
Highest 25%	0.29%	0.18%	0.18%	3	3	2	1	100%
Highest 10%	0.60%	0.29%	0.32%	7	7	2	2	100%
# of observations	124	93	93	141	80	79	79	79
Mean	0.24%	0.14%	0.15%	2.5	2.9	1.0	0.4	62%
X5	0.0%			0				
Q6	0%			0				
Х3	0.0%			0				
ZJ2	0.8%	0.8%	0.0%	2	0	2	0	0%
18	0.04%	0.04%	0%	1	0	0	0	0%
E1	0.23%	0%	0.23%	2	2	0	0	100%
K6	0.00%			0				
L3	0.11%	0%	0.11%	1	0	0	0	0%
D8	0.35%	0.35%	0%	2	2	0	0	100%
	0.0%			0				
HD	0.00%			0				
710	0%			0				
85	0.0%			0				
119	0.0%			0				
ZG1	3.2%	1.8%	1.4%	7	7	0	0	100%
P9	0.1%	0.0%	0.1%	1	1	0	0	100%
ZJ1	0.00%			0				
ZF9	0.0%			0				
X2	0.0%			0				
X9	0.5%	0.0%	0.1%	10	9	0	1	90%
Q4	0.26%	0.13%	0.13%	10	2	2	1	20%
A7	0%			0				
Z9	0.11%	0.11%	0%	1	1	0	0	100%
J4	0.73%	0.18%	0.3%	12	4	5	3	33%
V2	0.0%			0				
ZF3	0.1%	0.1%	0.0%	1	0	0	0	0%
F3	0.093%	0.093%	0.0%	1	0	0	1	0%
A1	0.023%	0.0%	0.0%	2	U	0	2	0%
۸ð 741	0.25%	0.1.20/	0.229/	0	1	0	2	220/
SO SO	0.35%	0.12%	0.23%	5	L	0	2	33%
66	0.16%	0.110/	0.0499/	13	11	2		95%
Z13	0.10%	0.11%	0.048%	2	1	1	0	50%
P8	1%	0.0%	0.00/0	38	27	6	0	71%
X4	0.32%	0.0%	0.32%	1	_,	1	1	100%
A2	0.14%	0.14%	0%	1	0	1	0	0%
G1	0.04%	0.04%	0.0%	1	1	0	0	100%

H8	0.0%			0				
C4	0%			0				
H4	0.0%			0				
Z3				0				
U7	0.95%	0.0%	0.95%	4	4	0	0	100%
F7				2	1	0	1	50%
E9	0.0%			0				
К2	0.15%	0.15%	0.15%	1	0	0	1	0%
S7	0%			0	_	_	_	• / •
G4	0.11%	0.0%	0.11%	1	1	0	0	100%
M6	0.19%	0.19%	0.11%	6	2	4	0	220/
756	0.18%	0.1076	0.078	0	2			3370
210	0.0%			0				
742	0.0%			0				
	0.0%			0	2	2		
65	0.07%	0.07%	0.0%	3	2	0	1	67%
13	0.19%	0.0%	0.0%	1	1	0	1	100%
Z4	0.14%	0.05%	0.1%	3	2	0	0	67%
К4	0.0%			0				
ZB4	0%			0				
S1	0.14%	0.055%	0.083%	5	4	0	0	80%
ZB8	1.28%	0.18%	1.1%	7	7	0	0	100%
D3	0.38%	0.09%	0.28%	4	3	1	0	75%
ZI2	0%			0				
ZJ4				0				
ZJ5	0.8%	0.0%	0.8%	8	8	0	0	100%
Y2	0.13%	0.06%	0%	2	2	2	1	100%
W4	0.18%	0%	0.18%	4	4	0	0	100%
ZD2				0				
Р3	0.12%	0.12%	0%	2	2	0	0	100%
R2	0.11%	0.11%	0.0%	1	0	0	1	0%
P6	0.0%			0				
M4				0				
ZG8	0.0%			0				
ZC7	0.0%			0				
N4	0.0%			0				
X1	0.86%	0.4%	0.29%	15	13	2	0	87%
B9	0.36%	0.0%	0.36%	2	2	2	0	100%
V1	0.41%	0.2%	0.2%	6	6	6	0	100%
X7	1.61%	1 61%	0%	20	19	0	1	95%
ZE9	1.01/0	210270	0,0	0				5570
716				0				
T8	0.2%	0.07%	0.13%	3	3	0	0	100%
D7	0.2%	0.05%	0.15%	9	0	0	0	1%
53	0.278	0.03%	0.10%	1	1	0	0	100%
c2	0.11%	0.20%	0.11%	6	2	2	2	220/
702	0.38%	0.3578	0.1976	0	2	2	2	3370
111				0				
700				0				
71	0.220/	0.110/	0.110/	0	2	0	0	1000/
21	0.23%	0.11%	0.11%	2	2	0	0	100%
244	0.27%	0.0%	0.27%	2	2	0	0	100%
2H3				0				
216				0				
B3	0.11%	0.0%	0.11%	1	1	0	0	100%
63				0				
D1	0.61%	0.0%	0.61%	5	3	2	0	60%
Y8	0.7%	0.3%	0.4%	5	3	2	0	60%
N6	0.33%	0.3%	0.08%	4	2	1	1	50%

S4	0.0%	0.0%	0.0%	0				
E5	1.29%	0.3%	1.00%	16	16	0	0	100%
T1	0.5%	0.3%	0.2%	5	3	0	2	60%
Z8	0.07%	0.1%	0.00%	1	0	0	0	0%
К1	0.0%	0.0%	0.0%	0				
H7	0.00%	0.0%	0.00%	0				
ZE6	0.1%	0.1%	0.1%	2	1	1	0	50%
Y9	0.14%	0.1%	0.00%	1	1	0	0	100%
Т2	0.1%	0.0%	0.0%	2	0	1	1	0%
ZG2	0.21%	0.0%	0.00%	5	5	5	0	100%
ZD7	0.1%	0.0%	0.1%	1	1	0	0	100%
Н9	0.21%	0.1%	0.14%	3	2	1	0	67%
ZC2	0.6%	0.4%	0.2%	6	2	2	2	33%
R7	0.66%	0.0%	0.66%	6	5	5	0	83%
V9		0.0%	0.0%	0				
ZH2	0.00%	0.0%	0.00%	0				
ZG4		0.0%	0.0%	0				
J3	0.00%	0.0%	0.00%	0				
Р7	0.5%	0.5%	0.0%	9	0	0	0	0%
L6	0.00%	0.0%	0.00%	0	0			
E4	0.1%	0.0%	0.1%	3	0	1	2	0%
S2	0.31%	0.2%	0.12%	5	2	1	2	40%
Н3	0.2%	0.2%	0.0%	1	1	0	0	100%
ZH8	0.27%	0.3%	0.00%	2	0	2	0	0%
ZH9	0.4%	0.3%	0.1%	3	1	2	0	33%
ZD8	0.13%	0.0%	0.13%	1	1	0	0	100%
ZI3	0.4%	0.4%	0.1%	8	0	6	2	0%
V8	0.48%	0.2%	0.24%	8	6	2	0	75%
ZI1	0.1%	0.1%	0.0%	1	0	1	1	0%
ZD1	0.00%	0.0%	0.00%	0				
ZD4	0.2%	0.2%	0.0%	1				
W6	0.00%	0.0%	0.00%	0				
D6	0.3%	0.0%	0.3%	3	3	0	0	100%
ZA8	0.00%	0.0%	0.00%	0				
V3	0.13%	0.06%	0.06%	2	2	0	0	100%
N7	0.24%	0.24%	0.00%	2	2	0	0	100%
E3	0.00%	0.00%	0.00%	0				
ZB4	0.00%	0.00%	0.00%	0				
КЗ	0.00%			0				
S8		0.00%	0.00%	0				
C6	0.00%	0.00%	0.00%	0				
ZH1	0.42%	0.21%	0.21%	2	1	1	0	50%
ZJ7	0.15%	0.15%	0.0%	1	0	0	1	0%
ZJ8	0.08%	0.25%	0.08%	1	1	0	1	100%
D5	0.1%	0%	0.1%	2	1	1	0	50%
Т7	0.00%			0				

	3. Breakd	lown of Bui	Iding Contr	ol Work												
	3.1	3.2	3.3	3.4						3.5 Breakdov	wn of Proje	cts				
	Number of				2	3.5.1	3	1.5.2	3	.5.3	3 Educatio	.5.4 on / health /	3	.5.5	3	.5.6
	building	Of these,			Domostic	alterations	New bu	uild homes	Commer	cial/retail/	justice / o	community /	Newbuild	commercial	New build	deducation /
	control applications	number that have started	Of those in 3.2,	Total value of building control	exter	nsions &	created b	y conversion	altera	ations or	alter	ations &	/retail/	industrial /	commur	hity/public
	received in	construction	percentage	fees charged in	impro % of	ovements % of	or cha	nge of use	exte % of	nsions	exte % of	nsions % of	hosp % of	oitality % of	bu % of	ilding % of
Participant	months	12 months	uncompleted	months	Projects	Total Fee	Projects	Total Fee	% of Projects	Total Fee	% of Projects	Total Fee	Projects	Total Fee	Projects	Total Fee
Lawrent 1.0%						221										
Lowest 25%	225	153	25%	£ 146,007	12%	0%	1%	0%	2%	2%	0% 1%	0%	0%	0%	0%	0%
Median	902	633	54%	f 419716	40% 74%	29% 61%	5%	4% 8%	470	5% 9%	3%	1%	1%	3%	1%	1%
Highest 25%	1474	1137	66%	£ 669.000	84%	75%	9%	14%	21%	23%	5%	8%	4%	6%	2%	5%
Highest 10%	2365	1696	78%	£ 1,229,551	90%	85%	13%	20%	45%	48%	10%	14%	8%	10%	5%	8%
# of observations	133	118	113	121	112	110	112	110	112	110	108	107	108	105	104	102
Mean	1211	889	102%	£673,105.53	63%	53%	6%	9%	16%	18%	5%	6%	3%	4%	2%	3%
VE																
X5 06	175	115	78%	£ 155,545	48%	30%	13%	18%	4%	3%	32%	43%	3%	6%	0% 6%	0%
X3	75	61	10%	£ 98,500	35%	28%	25%	20%	25%	35%	0%	0%	14%	12%	5%	5%
ZJ2	260	181	54%	£ 160,888	87%	85%	4%	6%	6%	5%	1%	1%	1%	1%	1%	2%
81	2712	2522	29%	£ 1,216,647	67%	53%	12%	12%	9%	16%	3%	9%	4%	4%	5%	6%
E1	888	795	49%		0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
к6	1468	1248	15%	£ 678,000	0%	72%	0%	1%	0%	24%	0%	1%	0%	1%	0%	1%
D8	569	498	54% 80%	£ 687,897	0%	0%	0%	0%	83%	0%	2%	19%	0%	9%	4%	8%
L4	294	203	31%	£ 503,000	8%	11%	5%	8%	79%	70%	3%	2%	4%	6%	1%	3%
Н6	4476	3000	90%	£ 2,100,000	80%	80%	6%	6%	3%	3%	2%	2%	6%	6%	3%	3%
G7	103	93	30%	£ 417,000	0%	0%	0%	0%	93%	93%	0%	0%	7%	7%	0%	0%
Z19	38	18	72%	£ 35,579	76%	52%	13%	21%	8%	24%	3%	3%	0%	0%	0%	0%
R5	332	197	33%	£ 147,805	72%	47%	3%	4%	20%	18%	2%	10%	1%	5%	2%	17%
09 761	218	163	40%	£ 185,524 £ 150,000	55%	45%	8%	8%	12%	0% 15%	5%	3% 7%	4%	0%	5%	7%
P9	1005	719	29%	£ 410,708	69%	49%	6%	8%	22%	35%	2%	4%	1%	4%	0%	0%
ZJ1	269	260	67%	£ 162,223	75%	56%	13%	26%	5%	6%	3%	5%	3%	6%	1%	1%
ZF9	90	86	63%	£ 73,843	93%	86%	3%	4%	3%	4%	0%	0%	0%	0%	1%	6%
X2	512	325	60%	£ 247,000	88%	82%	4%	10%	4%	5%	2%	1%	1%	1%	1%	1%
x9 04	2000	2605	78%	£ 1,200,000	78%	65%	10%	24%	5%	5%	5% 1%	5%	5%	3%	5%	5%
A7	223	147	43%	L 2,055,805	16%	8%	2%	2%	57%	62%	21%	20%	2%	5%	2%	3%
Z9	934	771	59%	£ 1,241,103	31%	22%	12%	17%	43%	42%	11%	14%	1%	2%	2%	3%
J4	1643	1130	49%	£ 1,000,200	93%	86%	3%	9%	3%	4%	1%	1%	0%	0%	0%	0%
V2	119	103	65%	£ 199,660	27%	23%	2%	2%	38%	32%	32%	39%	1%	4%	0%	0%
ZF3	954	839	75%	£ 444,848	85%	73%	1%	2%	12%	25%	1%	0%	1%	0%	0%	0%
F3 A1	8787	6327	63%	f 5.200.000	42%	26%	9%	17%	36%	34%	10%	11%	3%	12%	0%	0%
X8	1106	767	63%	£ 850,000	38%	38%	1%	1%	61%	61%	0%	0%	0%	0%	0%	0%
ZA1	864	583	45%	£ 610,000	70%	60%	2%	5%	5%	10%	10%	5%	10%	10%	3%	10%
S9	561	449	53%	£ 429,087	48%	29%	11%	16%	32%	32%	4%	7%	3%	9%	2%	7%
G6	8309	4717	28%	£ 4,425,536	76%	64%	5%	8%	13%	17%	2%	3%	3%	7%	1%	1%
D5	2595	2066	20%	£ 121,000	12%	16%	10%	3%	3% 83%	4% 74%	4% 3%	20%	1%	2%	0%	2%
P8	2671	1666	66%	2 1,505,000	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
X4	311	0	0%	£ 660,930	99%	99%	0%	0%	0%	0%	0%	0%	1%	1%	0%	0%
A2	708	372	38%	£ 208,000	57%	39%	3%	4%	32%	41%	4%	4%	2%	5%	2%	7%
G1	2698	2003	24%	£ 2,835,284	36%	27%	7%	13%	47%	47%	6%	5%	1%	1%	3%	7%
H8 C4	917	486	28%	£ 470,000	27%	24%	3%	5%	30% 49%	32%	30%	32%	20%	8% 27%	20%	15%
H4	235	145	45%	1,012,200	33%	18%	12%	28%	36%	23%	12%	9%	4%	13%	3%	9%
Z3				£ 450,000	65%	65%	5%	5%	10%	10%	10%	10%	5%	5%	5%	5%
U7	423	326	51%		49%	0%	5%	0%	34%	0%	8%	0%	4%	0%	0%	0%
F7																
E9	300	250	15%	£ 200,000	30%	30%	5%	5%	40%	40%	10%	10%	10%	10%	5%	5%
S7	312	247	73%	£ 279,897	83% 71%	60%	12%	18%	8% 14%	9%	3%	3%	2%	3% 1%	0%	0%
G4	937	483	46%	£ 762,654	57%	38%	4%	5%	35%	53%	4%	4%	0%	0%	0%	0%
M6	3406	2420	64%	£ 5,143,339	20%	15%	4%	10%	51%	39%	15%	17%	6%	11%	4%	8%
ZF6	208	182	60%	£ 149,472	55%	35%	10%	10%	12%	7%	8%	8%	5%	5%	10%	35%
Y1	1100	675	45%	£ 590,000	70%	50%	5%	3%	8%	23%	5%	9%	7%	11%	5%	4%

740		67	200/		200/	120/	4.00/	2.00/	450/	550/	4.00/	70/	00/	00/	00/	
ZAZ	//	67	28%	£ 102,832	29%	12%	16%	26%	45%	55%	10%	/%	0%	0%	0%	0%
G5	4034	3943	82%	£ 4,715,211	54%	25%	5%	17%	27%	26%	8%	10%	3%	10%	3%	12%
Т3	526	299	96%	£ 292,721												
Z4	2100	1550	35%	f 725.000	70%	0%	5%	0%	10%	0%	8%	0%	5%	0%	2%	0%
KA	650	483	56%	£ 170 540												
704	0.00	405	50%	175,540												
284	902	485	60%	£ 257,077												
S1	3620	2468	72%													
ZB8	546	374	61%	£ 601,545	90%	87%	3%	6%	3%	3%	2%	2%	1%	1%	1%	1%
D3	1058			£ 514,498												
ZI2	1534	1100	30%	f 432,463	75%	65%	6%	9%	12%	18%	1%	1%	5%	5%	1%	2%
714				,												
715	0.67	022	40/	6 540.000												
215	967	932	4%	1 510,000	0.000	0.544	= ~ (= ~ (= ~ (= 0 (50/	= = (0.04	0.01		
Y2	1544	955		£ 721,354	84%	85%	5%	5%	5%	5%	6%	5%	0%	0%	0%	0%
W4	2176	1697	34%	£ 735,000												
ZD2																
P3	1715	1282	36%	£ 341,166	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
R2	948	890	33%	£ 397.000	88%	69%	2%	5%	4%	9%	4%	13%	1%	2%	1%	2%
P6	544	442	19%	£ 326,000	87%	85%	14%	11%	3%	3%	1%	0%	0%	1%	0%	0%
N44	544	442	1370	1 520,000	0270	0370	1470	11/0	570	370	170	070	070	170	070	070
700																
208	476	415	42%	± 110,867	86%	84%	4%	6%	5%	5%	4%	4%	1%	1%	0%	0%
ZC7	1148	902		£ 403,462	83%	86%	11%	8%	6%	6%	0%	0%	0%	0%	0%	0%
N4	372	228	54%	£ 146,350	86%	70%	5%	5%	6%	10%	1%	5%	1%	2%	1%	8%
X1	1739	1566		£ 570,238	86%	0%	7%	0%	3%	0%	3%	0%	0%	0%	1%	0%
В9	548	456	70%	£ 217,000	93%	0%	2%	0%	5%	0%	0%	0%	0%	0%	0%	0%
V1	1474	1194	25%	£ 854.738	88%	48%	3%	18%	6%	8%	1%	9%	1%	8%	1%	9%
X7	12/1	1204	55%	£ 1.067.126	80%	61%	10%	23%	8%	17%	1%	2%	0%	0%	1%	2%
750	E 4 2	216	50%	1 1,007,120	9.6%	75%	10/0	1.0%	49/	0.0/	20/	270	20/0	20/0	10/	2 /0
269	545	510	50%	£ 130,628	00%	75%	470	10%	4%	070	5%	4 %	270	270	170	1%
2J6	216	188	75%	£ 184,222	40%	35%	5%	6%	50%	53%	1%	2%	4%	4%	0%	0%
Т8	1488			£ 667,301	88%	80%	6%	8%	4%	7%	2%	5%	0%		0%	
D7	4289	3471		£ 2,023,641	90%	75%	1%	3%	2%	3%	3%	8%	1%	3%	3%	8%
S3	870	760	54%	£ 1,398,000	65%	57%	2%	9%	30%	20%	1%	1%	1%	8%	1%	5%
C2	492	397	81%	£ 181,000	81%	55%	5%	9%	9%	13%	2%	6%	2%	8%	1%	9%
ZB3	1125	867	42%	£ 407.630	71%	72%	15%	20%	10%	5%	2%	1%	1%	1%	1%	1%
U1	712	601	60%	£ 351 337	94%	94%	1%	1%	5%	5%						
700	1500	001	0070	£ 551,557	5470	5470	170	170	570	570						
209	1500			£ 587,000												
21	879	437	/1%	£ 224,076	91%	83%	3%	7%	6%	10%						
ZA4	747			£ 444,749												
ZH3	786			£ 291,000												
ZI6	653	637	80%	£ 208,000	70%	72%	10%	12%	7%	5%	7%	7%	3%	2%	3%	2%
B3	876	490	39%	£ 295,696	74%	56%	9%	5%	5%	15%	9%	18%	2%	4%	1%	2%
G3	1120															
D1	820	628	71%	£ 296.693	45%	78%	34%	17%	18%	3%	3%	2%	0%	0%	0%	0%
vo	972	747	16%	£ 230,035	9.1%	75%	1%	0%	20/0	7%	2%	2%	0%	6%	1 %	20/0
10	072	/4/	40%	£ 419,716	0470	73/0	470	0/0	0 /0	7 70	570	2 /0	0 /0	076	1 /0	2%
Nb	1200	//8	64%	£ 512,/81	88%	62%	4%	16%	3%	9%	3%	8%	1%	1%	1%	4%
S4	2580	1553	75%	£ 1,229,551	87%	75%	5%	12%	5%	4%	1%	4%	3%	6%	0%	0%
E5	1245															
T1	1065	836	64%	£ 356,314	81%	89%	4%	4%	11%	6%	4%	1%				
Z8	1427	1135	58%	£ 520,000	80%	76%	8%	7%	2%	3%	2%	3%	2%	3%	6%	9%
К1	1021	745	56%	£ 343.402	73%	61%	8%	19%	15%	9%	2%	6%	1%	3%	1%	2%
H7	1285	904	62%	f 461.065	58%	61%	16%	18%	8%	5%	4%	5%	14%	11%		
766	163/	1217	18%	C EE2 124	5070	79%	1070	11%	070	5%	470	2%	1470	3%		0%
200	1034	1217	4070	1 552,124		1000		11/0	1.001	570	===(270		570		0%
Y9	/14	450	3%	£ 278,615	46%	40%	22%	26%	12%	13%	5%	4%	11%	12%	4%	5%
T2	2277	1696	40%	£ 917,316	81%	81%	9%	8%	9%	11%	1%	0%	0%	0%	0%	0%
ZG2	2387	1431	32%	£ 478,929	80%	51%	12%	25%	3%	12%	3%	6%	1%	2%	1%	4%
ZD7	1000				93%		2%		4%				1%			
Н9	1415			£ 207,320												
ZC2	1033															
R7	914	648	72%	£ 467.478	91%	81%	6%	14%	3%	5%						
V9	514	0-10	7 2 /0		51/0	51/0	070	14/0	570	575						
			0.004		6.4.9/		= = (= = (4.9.97			
2012	750	582	80%	± 221,135	61%		5%		5%		8%		13%		8%	
264																
13	1080			£ 357,000												
P7	1696	1329	5%	£ 711,531	35%	30%	2%	25%	31%	20%	31%	15%	1%	5%	1%	5%
L6	1969	1593	46%	£ 539,032	96%	90%	2%	2%	1%	7%	1%	1%	0%	0%	0%	0%
E4	2181	1217	60%	£ 1,038,418	83%	60%	5%	16%	6%	8%	5%	15%	1%	1%	0%	0%
S2	1613	1210	25%	£ 442 127	80%	75%	5%	8%	6%	7%	4%	5%	5%	5%		
НЗ	541	387	40%	f 146.007	87%	69%	5%	14%	6%	11%	2%	6%	0%	0%	0%	0%
113	341	567	4070	140,007	0770	0370	570	14/0	070	11/0	270	070	070	070	070	0%

ZH8	753	711	71%	£	225,305	80%	75%	3%	4%	12%	15%	0%	0%	5%	6%	0%	0%
ZH9	778	682	32%	£	314,548	78%	76%	5%	6%	10%	10%	2%	3%	4%	4%	1%	1%
ZD8	743	490	28%	£	33,300	71%	49%	9%	18%	9%	12%	10%	12%	1%	9%		
ZI3	1950																
V8	1652	1274	45%	£	699,493	84%	64%	8%	10%	3%	20%	3%	4%	1%	1%	1%	1%
ZI 1	1045	857	64%	£	516,355												
ZD1	1317			£	669,000	75%	75%	13%	13%	8%	8%	3%	3%	1%	1%	0%	0%
ZD4	604	282	55%	£	215,000	69%	65%	7%	7%	5%	7%	12%	14%	4%	4%	3%	3%
W6	302	277	72%	£ 1,	014,315	15%	2%	0%	0%	83%	93%	0%	0%	2%	5%	0%	0%
D6	1082	70	40%	£	529,000	90%	85%	3%	5%	2%	2%	2%	2%	1%	1%	2%	5%
ZA8	571			£	240,000	70%		5%		10%		5%		5%		5%	
V3	1546	1137	42%	£	655,000	84%	81%	6%	9%	3%	2%	3%	3%	2%	2%	2%	3%
N7	842	800	70%	£	293,000	76%	54%	8%	14%	8%	14%	6%	8%	1%	5%	1%	5%
E3	479	301	64%	£	78,185	83%	81%	4%	4%	6%	6%	3%	3%	1%	1%	3%	5%
ZB4	902	485	60%	£	257,077												
КЗ	202	198	25%	£	102,500	70%	73%	4%	9%	8%	5%	8%	5%	5%	3%	5%	5%
S8																	
C6	835			£	483,011	83%	83%	13%	13%	1%	1%	1%	1%	1%	1%	1%	1%
ZH1	478	313	68%	£	146,000												
ZJ7	665	594		£	310,000												
ZJ8	1224	953	25%	£	485,046												
77	177	128	26%	£	345,000	0%	0%	0%	8%	0%	80%	0%	0%	0%	12%	0%	0%

	4.1 Building C total number	Control Staff: Pe	eople and Skills yed within your Bui	lding Contro	ol body unde	r the follow	ing categorie	25				
	4.1.1	4.1.2	4.1.3	4.1.4	4.1.5	4.1.6	4.1.7	4.1.8	4.1.9	4.1.10	4.1.11	
Participant	Full-time directly employed & professionally fully qualified with Corporate membership (RICS, ABE, CIOB)	Full-time directly employed graduate but not a corporate member of a professional body	Full-time contract employed (agency / freelance / self- employed) & professionally fully qualified with Corporate membership (RICS, ABE, CIOB)	Full-time directly employed unqualified (not undertaking study for qualification)	Full-time directly employed part- qualified (not undertaking study for qualification)	Full-time - directly employed (studying for qualification – Trainee)	Full-time contract employed (agency / freelance / self- employed) & unqualified	Part-time directly employed & professionally qualified (RICS, ABE, CIOB)	Part-time contract employed & professionally qualified (RICS, ABE, CIOB)	Part-time contract employed (agency/ freelance/self- employed) unqualified	Part-time unqualified (eg technical support staff and dedicated BC process administrators)	Total
Lowest 10%	2.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	4.0
Lowest 25%	3.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	6.2
Median	4.0	1.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	9.8
Highest 25%	7.0	2.0	0.0	2.0	1.0	1.0	0.0	0.6	0.0	0.0	1.6	13.3
Highest 10%	13.1	3.1	1.0	3.5	2.0	1.0	0.0	1.2	1.0	0.0	3.0	26.0
Mean	6.6	1.3	0.4	1.5	0.5	0.4	0.1	0.4	0.5	0.1	1.2	13.2
# of observations	140	140	140	140	140	140	140	140	140	140	140	140
VE	2	0	0	1	0	1	0	0	0.4	0.4	0	10
A5 06	2	0	0	1	0	1	0	0	6.4	0.4	0	4.0
X3	1	0	0	0	0	0	0	0	0.4	0	1	2.0
ZJ2	1	0	0	1	0	1	0	0	3	0	1	7
J8	5	2	3	7	4	1	0	0	0	0	0	22
E1	5	0	0	0	0	0	0	1.5	0	0	1.2	7.7
Кб	5	0	0	0	0	0	0	0	0	0	3	8
L3	20	3	0	0	0	0	0	0	0	0	3	26
14	3	1	0	1	1	0	0	0	4	0.2	0.5	10.7
H6	6	0	6	0	1	4	0	0	5	1	9	32
G7	4	1	0	1	0	0	0	0	1.2	0	0	7.2
ZI9	2	0	0	1	0	0	0	0	0	0	0	3
R5	2	0	0	0	0	0	0	0	0	0	1	3
U9	1	0	0	1	0	0	0	0.4	0	0	0	2.4
ZG1	1	0	0	0	0	0	0	1.2	1.2	0	1.2	4.6
711	2	0	0	0	0	0	0.8	0.8	0	1	1	1.0
ZF9	2	0	0	0	0	0	0	0	0	0	0	2
X2	1	0	0	1	0	0	0	2	0	0	0	4
х9	4	4	1	3	0	3	0	0	0	0	0	15
Q4	24	3	2	1	0	2	0	5	0	0	7	44
A7	2	0	0	0	0	0	0	0.6	0.6	0.8	0.45	4.45
Z9	9	0	0	3	0	2	0	0	1	0	4	19.0
)4 \/2	3	2	0	0	0	0	0	1	0	0.0	4.0	10.0
ZF3	3	1	0	3	1	1	0	1	0	0	0	10
F3	2	0	0	1	1	1	0	0	0	0	3	8
A1	32	0	14	3	0	2	0	0	1	0	0	52
X8	9	0	0	0	0	0	0	1	0	0	0	10
ZA1	6	0	0	2	0	0	3	0	0	0	0	11
59	8 21	5	0	12	1	0	5	1	1	5	10.6	84.4
ZJ3	1	1	0	0	0	0	0	0	0	0	0	2
D5	4	6	1	0	0	0	1	0	0	0	0	12
P8												
X4	22	12	1	3	0	0	0	0	0	0	3	41
A2	7	1	0	1.0	0	0	0	0	0	0	0	9.0
G1	22.3	0	0	5	0	0	0	2.2	0	0	8.96	38.4
C4	16	0	0	0	2	0	0	0	6	0	7	31
H4	7	0	0	1	0	0	0	2	1	0	1	12
Z3	6	2	0	2	0	0	0	0	0	0	0	10
U7	3	2	1	2	1	1	0	0	0	0	0	10
F7	2	1	0	1	2	0	0	1	3	1	0.0	11.0
E9	1	1	0	1	0	0	0	0	1	0	0	4
57	3	1	0	2	0	0	0	0	3	0	0	3 5
G4	7	1	0	0	0	1	0	0	0	0	0.5	9
M6	54	0	0	0	0	1	0	11	0	0	5	71
ZF6	2	0	0	0	0	0	0	0	0	0	0	2
Y1	6	1	0	0	0	0	0	0	0	0	2	9
ZA2	1	0	0	0	0	0	0	0	4	0	1	6

CL	21	45	0	12		0	0		0	0		61
65	31	15	0	12	1	0	0	1	0	0	1	61
Т3	9	1	0	1	0	0	0	0	0	0	0	11.0
Z4	8	0	0	0	4	1	0	0.5	0	0	5.2	18.7
К4	3	0	0	0	0.75	1	0	0	0	0	1	6
ZB4	3	1	0	0	0	0	0	0.8	0	0	0	4.8
S1	26	0	0	2	2	0	0	1.3	0	0	9.9	41.2
ZB8	2	1	А	0	0	0	0	0	0.4	0	3.00	10.4
D2	5	0		2	0	1	0	0	0.4	0	3.00	10
55	5	0	0	2	0	-	0	0	0	0	2	10
212	8	0	0	0	1	0	0	0	0	0	0	9
ZJ4	0	3	0	0	0	0	0	0	0	0	0	3
ZJ5	5	0	1	4	0	0	2	1	1	0	0	14
Y2	6	1	0	2	2	1	0	0.8	0	0	1.5	14.3
W4	11	0	0	3	0	0	0	3	0	0	0	17
702	4	0	0	5	0	0	0	0	0	0	0	9.0
D2		2	0	2	0	0	0	1	0	0	0	12
F3	0	5	0	2	0	0	0	1	0	0	0	12
R2	/	1	0	1	0	1	0	0	U	0	2.0	12.0
P6	4	1	0	0	0	0	0	0	0	0	1	6
M4	2	1	0	0	0	1	0	0	0	0	0	4.0
ZG8	2	1	0	1	0	0	0	2	0	0	1	6
ZC7	5	3	0	4	1	0	0	0	0	0	0	12.5
N4	2	0	0	1	0	0	0	0	0	0	0	4
¥1	0	0	0	-	0	0	0	0	0	0	2.0	12.0
×1	9	U	U	U	U	U	U	U	U	U	5.0	12.0
B9	1	0	0	0	2	0	0	0	0	0	0	3
V1	8	1	0	5	5	0	0	1	0	0	5.0	24.8
Х7	4	1	5	4	0	0	0	0	0	0	0	14
ZE9	6	3	0	1	0	0	0	0	0	0	1.6	11.6
ZJ6	1	1	0	0	0	0	0	0	1	0	0	3
T8	8	4	0	0	0	0	0	0	0	0	0	11.5
10	27	-	0	10	0	0		0		0	0	45
D7	27	5	1	10	0	0	1	0	1	0	1	45
\$3	14	1	0	3	0	0	0	0	0	0	0	18.0
C2	4	0	0	1	0	1	0	0	0	0	0	6
ZB3	5	0	1	1	0	0	0	0	0	0	2.0	9.4
U1	4	0	0	0	0	0	0	1	0	0	2	6
ZG9	6	1	0	0	4	0	0	1.0	1	0	2.5	15.5
71	4	0	0	1	0	1	0	0	0	0	0	6
744	4	0	0	-	0	2	0	0	0	0	1.0	0.0
ZA4	5	U	U	U	U	2	U	U	U	U	1.8	8.8
ZH3	7	1	0	0	0	0	0	1	0	0	0	9
ZI6	4	1	0	0	0	0	0	0	0	0	0	5.0
B3	6	1	0	0	0	0	0	0	0	0	3	10
G3	3	4	0	0	2	0	0	0	0	0	0	9.0
D1	5	1	0	2	0	1	0	0	0	0	2	11
VQ	3	0	1	11	1	0	1	0	2	0	0.5	10.5
NG	5	0	1	11	1	0	1	0	2	0	0.5	13.5
ND	8	0	0	0	0	1	0	0	0	0	3	12
S4	12	2	0	0	5	1	0	0	0	0	3.0	22.0
E5	2	2	0	0	1	1	3	2	0	0	0	11
T1	4	1	0	2	3	0	0	0	0	0	1.0	11.0
Z8	4	3	0	3	0	0	0	0	0	0	0	10
К1	8	2	0	2	0	1	0	0.5	0	0	0.6	14.1
H7	6	1	0	0	0	0	0	0	0	0	2	9
766	0	1	0	0	0	1	0	2.0	0	0	2	10
ZEB	4	2	U	U	T	1	U	2.0	U	U	U	10
Y9	6	0	0	0	0	0	0	0	0	0	1	7
T2	14	3	0	1	0	2	1	0.5	0	0	4.3	25.8
ZG2	9	0	0	3	0	0	0	0	0	0	1	13
ZD7	6	0	0	2	1	1	0	0	0	0	0	10.3
Н9	3	1	0	1	1	0	0	0	0	0	0	6
ZC2	4	4	0	2	0	0	0	0	0	0	0	9.6
87		2	1	1	0	0	0	0	0	0	1	0
N7	4	2	1	1	0	0	0	0	0	0	1	9
va	9	0	0	4	U	0	3	0	U	0	U	15.5
ZH2	2	0	2	0	1	1	0	2	0	0	4	12
ZG4	5	0	0	2	0	0	0	0	0	0	0	6.5
13	1	5	0	0	0	1	0	0	0	0	2	9
P7	13	9	0	4	1	1	0	0	0	0	0	28.0
16	2	Δ	0	0	0	1	0	0	0	0	0	7
F4	2	4	0	6	2	-	0	0	0	0	2.4	A1 4
C4	25	0	U	0	3	5	U	U	0	U	2.4	41.4
52	10	2	0	1	0	0	0	0	0	0	3	16
H3	3	1	0	2	0	0	0	1.2	0	0	0.5	7.7
ZH8	3	2	0	3	0	0	0	1	0	0	0	9
ZH9	5	0	0	3	1	0	0	0.5	0	0	0.0	9.1
ZD8	3	4	0	2	0	0	0	0	0	1	0	10
713	13	1	0	-	0 0	2	0 0	0 0	0	0	0.0	21.0
1/8		1	0	2	0	1	0	0	0	0	0	12
vo	/	1	U	5	0	1	U	U	U	U	U	12
211	5	0	0	0	2	1	0	0	0	0	2.0	10.0
ZD1	4	1	0	1	0	0	0	0	2	0	1	9
ZD4	3	2	0	0	0	0	0	0	0	0	0	5

W6	11	6	0	3	5	0	0	1	0	0	0	26
D6	7	1	0	0	0	0	0	0.4	0	0	0.0	8.4
ZA8	2	0	0	1	1	0	0	1	0	0	1	6
V3	6	2	0	3	2	1	0	0.4	0	0	1.3	15.7
N7	3	3	0	3	1	0	0	0	0	0	0	10
E3	3	1	0	0	1	1	0	0	0	0	0	6.0
ZB4	3	1	0	0	0	0	0	1	0	0	0	5
кз	1	0	1	2	0	0	0	0	0	0	0	3.1
S8	3	2	0	1	0	1	0	0	0	0	0	7
C6	4	0	0	0	0	1	0	1.2	0	0	1.4	7.6
ZH1	2	2	0	1	0	0	0	0	0	0	0	5
ZJ7	4	1	0	0	0	0	0	0	0	0	1.2	6.2
ZJ8	6	3	0	2	2	0	0	0	0	0	0	13
т7	4	0	0	0	1	0	0	0	0	0	0	5

	4.2 Building	Control Staff: Sp	ecialist I	Experience	n 4 1 8 to 4 1	10) havin	a additional (qualification	ns ar extensive exn	erience in:
					4.2.5	10) 100		42.0		4 2 10
Participant	4.2.1 Structural / Geotechnical Engineering	4.2.2 Fire Engineering / Fire Risk Assessment	4.2.3 Acoustics	4.2.4 Thermal / Environmental (BREEAM, SAP, SBEM, CfSH etc)	4.2.5 Accessibility	4.2.6 Towers and high rise	4.2.7 Educational	4.2.8 Hospitals	4.2.9 Safety of sports grounds, public or crowd safety	4.2.10 Other
Lowest 10% Lowest 25% Median Highest 25% Highest 10%	1	1	0	1	1	1	1	1	1	0
# of observations	117	125	111	121	118	112	119	120	122	103
x5 Q6	4.8 0	4.4 2	1 0	2 2	3 0	1 2	4.4 2	4.4 2	1 0	0 0
X3	0	0	0	0	1	0	1	1	0	0
2)2	1	2	1	2	3	2	1	1	1	0
E1	0	1	0	0	0	0	0	0	0	0
к6	1	2	0	1	1	1	2	1	0	0
L3	0	23	0	0	1	11	18	8	1	0
D8	1	1	0	1	1	1	1	1	1	0
L4	2	3	0	1	1	3	4	3	2	0
H6 G7	1	2	0	0	2	0	2	2	2	0
37 719	0.4	3	1	0	2	3	2	2	2	0
R5	0	2	0	2	0	0	0	0	0	0
U9	0	0	0	0	0	0	0	0	0	0
ZG1	0.8	1.5	0	0.5	1.5	1	2.5	2	2	0.5
Р9	4	5.8	3	5.8	5.8	2	2	2	2	0
ZJ1	0	0	0	1	0	0	1	1	0	0
ZF9	1	1	1	1	1	1	2	2	1	0
X2	1	1	0	1	0	0	0	0	0	0
A9 04	5	5	2	5	2	2	4	3	3	0
A7	0	1	0	1	1	1	1	1	0.6	0
Z9	1	5	0	1	1	3	4	3	2	1
J4	3	2	2	2	4	2	3	3	2	0
V2	1	3	0	2	3	0	3	3	1	0
ZF3	0	4	0	0	3	0	3	3	2	0
F3	1	1	0	0	0	0	0	0	0	0
A1 ve	6	17	3	9	9	11	19	14	11	23
Λο 7Δ1	1	3	2	3	1	3	3	2	0	0
S9	4	7	0	2	2	3	4	4	3	0
G6	4.0	12.0	2	13	11.0	8	13	10	6	5
ZJ3	0	0	0	0	0	0	0	0	0	0
D5	0	12	0	0	0	0	0	4	4	0
P8	0	0	0	0	0	0	0	0	0	0
X4	2	2	0	2	0	5	0	0	0	0
A2	2	1	0	0	6	2	3	2	2	0
	1	9	0.5	8	5.5	7	9	9	3	10
C4	3	2	2	2	5	2	4	10	2	0
H4	1	0.6	0	0	0.8	1	3	3	0	0
Z3	1	0	0	0	0	0	2	1	1	0

U7	1	2	0	2	2	3	3	3	1	0
F7	1	2	1	3	1	1	2	1	1	0
E9	0	2	0	1	0	0	1	1	0	0
К2	1	1	0	1	1	1	1	0	0	0
S7	0	1	0	0	1	0	0	1	0	0
G4	0	1	0	3	0	0	0	0	0	1
M6	1	17	1	3	9	15	18	16	2	21
ZF6	0	0	0	0	0	0	0	0	0	0
Y1	4	4	2	3	2	3	5	4	3	0
ZA2	0	1	0	0	1	0	0	0	1	0
G5	3	6	2	2	4	8	12	6	2	0
T3	0	0	0	0	0	0	0	0	0	0
24 K 4	0.2	5	0	1	1	0	0	1	2	0
704	0	1	0	0	1	0	0	1	1	0
S1	1/	1	1	15	2	3	8	8	3	0
788	14	1	1	1	2	2	2	2	1	0
D3	0	0	0	0	0	0	0	0	0	0
ZI2	1	1	0	3	1	0	0	0	2	0
ZJ4	0	0	0	0	0	0	0	0	2	0
ZJ5	1	1	0	2	2	1	1	1	1	0
Y2	0	2	0	0	1	0	1	1	1	0.0
W4	1.0	1	0	2	0	2	2	2	3	0
ZD2	0	2	0	2	0	0	2	1	1	0
Р3	1	1	0	1	1	0	1	1	2	0
R2	1	4	6	0	6	5	5	3	1	0
P6	0	0	0	0	1	0	1	0	1	0
M4	1	0	0	1	0	0	0	0	0	0
ZG8	0	2	0	0	1	0	0	0	0	0
ZC7	0	0	0	0	0	2	2	2	1	0
N4 X1	0	0	0	1	1	0	0	1	0	0
RQ	1	2	0	0	0	0	0	0	0	0
V1	4	4	4	5	2.0	3	8	3	3.0	1
X7	4	4	2	2	2	2	2	2	3	0
ZE9	0	6	0	2	0	1	1	0	1	0
ZJ6	0	0	0	0	0	0	0	0	0	0
Т8	2	0	0	0	0	0	1	2	0	0
D7	3	2	0	0	0	6	4	4	2	0
S3	3	2	0	0	0	3	0	0	0	2
C2										
ZB3	5	5	5	5	6	3	5	5	2	0
U1	0	0	0	0	0	0	0	0	0	0
269	2	0	2	1	1	0	0	0	0	
744	1	1	0	1	2	1	0	2	1	1
2A4 7H3	2	L	U	1	2	1	4	2	1	1
ZI6	2	1		-					1	
B3		-		6			2	1	1	
G3		3					2	2	1	
D1	1	1	0	2	0	0	1	1	1	0
Y8		1					1		1	
N6	2	2	0	0	1	0	1	1	1	
S4	1									
E5										
Т1	0	1	0	0	0	0	0	0	1	0
Z8		3		2	1		3	1	1	
К1	1	4	2	2	2	4	2	1	2	
Н7		1					1		1	
ZE6		1			1				1	
Y9		1			1	1	3	3	1	

Т2	0	4	0	1	1	1	1	1	4	0
ZG2	1	4	0	2	2	2	2	2	2	0
ZD7	2	0	0	0	1	0	0	0	0	0
Н9					1					
ZC2										
R7	0	0	0	0	0	0	0	0	1	0
V9	0	0	0	0	2	0	1	0	1	0
ZH2	0	1	0	1	1	0	0	1	0	0
ZG4				1						
J3						1		1		
P7	2	6	2	3	2	6	6	6	4	20
L6	1	1	0	0	0	0	1	1	1	0
E4	3	6	0	0	0	0	3	5	2	
S2	2	2	0	1	0	0	0	0	2	0
Н3		1			1				2	
ZH8	1	1		1						
ZH9		1								
ZD8					1				1	
ZI3		1		1			1	1		
V8		3		5	7	1	4	2	1	
ZI1		1		2						
ZD1										
ZD4			2	2	1		3	2		
W6	7	14	4	2	14	15	2	2	1	
D6	0			1			1	1		
ZA8	0	1	0	1	1	1	3	2	0	0
V3	1	2		2					1	
N7	0	1	0	0	0	0	0	1	1	0
E3	1	0	0	0	0	0	1	0	1	0
ZB4	1	1						1	1	
КЗ	2	0	0	0	2	1	2	1	1	0
S8	0	3	0	0	3	0	0	0	0	0
C6	1	1		1						
ZH1										
ZJ7		1				1		1		
ZJ8	1		1		1		3	2		
Τ7	0	2	1	4	4	4	4	4	1	0

	4.3 Bi	uilding	Conti	rol Sta	ff: Age	and Ge	ender	Profile	e															
	Num	ber of s	staff (includ	ling dire	ect full	time	& part	time	olus c	ontract	staff)) in ea	ich age	range									
		4.3.1		ĺ	4.3.2		ĺ	•		ĺ	4.3.4		ĺ	4.3.5	Ĩ	1	4.3.6		ĺ	4.3.7				
		Under 2	1		24-30			31-40			41-50			51-54			55-60			61+			_	employed
Douticinent						Tetal			Treat			Treat			Terel			Tatal			Tabal	Proportion	55 or	as a proportion
Participant	Male	Female	e lotal	Male	Female	lotal	Male	Female	lotal	Male	Female	lotal	Male	Female	lotal	Male	Female	lotal	Male	Female	lotal	under 24	above	of workforce
Lowest 10%																						0%	0%	0%
Lowest 25% Median	0	0	0	0	0	1	1	0	2	2	1	2	1	0	1	1	0	1	0	0	1	0%	11%	17%
Highest 25%	0	U	U	U	U	1	1	U	2	2	1	3	1	U	1	1	U	1	0	U	1	0%	33%	33%
Highest 10%																						10%	50%	42%
# of observations	139	139	139	139	139	139	139	139	139	139	139	139	139	139	139	139	139	139	139	139	Mean 139	2.6% 139	24.0% 139	24.6% 139
¥5	1	0	1	0	0	0	1	2	2	1	0	1	0	0	0	0	0	0	0	0	0	20.0%	0.0%	40.0%
Q6	0	0	0	1	0	1	0	0	0	0	1	1	2	0	2	0	0	0	0	0	0	0.0%	0.0%	25.0%
X3	0	0	0	0	0	0	1	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0.0%	0.0%	0.0%
212 J8	0	0	0	0	0	0	0	0	0 10	2	0	2	0	0	0	3	0	3	1	1	2	0.0%	71.4% 5.6%	14.3% 38.9%
E1	0	0	0	0	0	0	1	0	1	5	0	5	0	1	1	0	1	1	3	0	3	0.0%	36.4%	18.2%
K6	0	1	1	0	0	0	1	2	3	1	2	3	2	0	2	0	0	0	0	0	0	11.1%	0.0%	55.6%
L3 D8	0	0	0	1	1	2	1	0	3	15	0	16	0	0	0	0	0	3	1	0	1	0.0%	20.0%	20.0%
L4	0	0	0	1	0	1	1	0	1	5	1	6	3	1	4	3	2	5	3	0	3	0.0%	40.0%	20.0%
H6 G7	2	1	3	1	6	7	2	0	2	2	2	4	4	1	5	1	1	2	9	0	9	9.4%	34.4%	34.4%
Z19	0	0	0	0	0	0	1	1	2	1	0	1	0	0	0	0	0	0	0	0	0	0.0%	0.0%	33.3%
R5	0	0	0	0	0	0	1	0	1	1	1	2	0	0	0	0	0	0	0	0	0	0.0%	0.0%	33.3%
U9 ZG1	1 0.5	0.5	1	0	0	0	0	0	0	1	0 1.5	1	0	0	0	0	0	0	1	0.6	1	33.3% 21.7%	33.3% 23.9%	0.0%
Р9	0	0	0	0	0	0	1	0	1	2	4	6	1	1	2	0	0	0	1	0	1	0.0%	10.0%	50.0%
ZJ1	0	0	0	0	0	0	0	0	0	3	1	4	0	0	0	0	0	0	0	0	0	0.0%	0.0%	25.0%
X2	0	0	0	0	0	0	0	1	1	3	0	3	0	0	0	0	0	1	0	0	1	0.0%	0.0%	25.0%
Х9	1	0	1	7	0	7	3	1	4	0	0	1	0	1	1	2	0	2	0	0	0	6.3%	12.5%	12.5%
Q4	0	0	0	2	1	3	8	1	9	14	0	14	7	0	7	4	0	4	0	0	0	0.0%	10.8%	5.4%
Z9	0	0	0	1	3	4	4	1	5	4	2	6	2	1	3	0	1	1	0	0	0	0.0%	5.3%	42.1%
J4	0	1	1	3	1	4	3	0	3	2	0	2	1	0	1	3	1	4	0	1	1	6.3%	31.3%	25.0%
V2 ZF3	0	0	0	0	1	1	1	0	1	1	0	1	0	0	0	1	0	1	1	0	1	0.0%	40.0%	20.0%
F3	0	0	0	0	1	1	1	0	1	0	0	0	0	2	2	1	0	1	2	1	3	0.0%	50.0%	50.0%
A1	0	0	0	1	1	2	5	1	6	22	7	29	11	1	12	0	0	0	3	0	3	0.0%	5.8%	19.2%
ZA1	0	0	0	0	0	0	0	0	0	4	0	4	3	2	5	2	0	2	0	0	0	0.0%	18.2%	18.2%
S9	0	0	0	0	0	0	0	0	0	5	0	5	1	1.0	2.0	1	1	2	1	0	1	0.0%	30.0%	20.0%
G6 713	3	2	5	5	3	8	16	8	24	14	9	23	11	3	14	7	3	10	13	2	15	5.1%	25.3%	30.3%
D5	1	0	1	5	0	5	1	0	1	0	0	0	0	0	0	2	0	2	3	0	3	8.3%	41.7%	0.0%
P8										10			-		_	_		_			_	0.004	45.00/	10.000
X4 A2	0	0	0	2	2	2	15	3	18	12	2	14 4	5	0	5	1	0	7	0	0	0	0.0%	15.2%	33.3%
G1	0	0	0	0	2	2	3	5	8	15	7.0	22	5	2	7	3	3	6	2	1	3	0.0%	18.8%	41.7%
H8 C4	1	0	1	3	0	3	2	0	2	1	2	3	1	0	1	0	0	0	1	0	1.0	9.1%	9.1%	18.2%
C4 H4	0	1	1	1	0	1	1	0	1	3	1	5 4	2	1	3	2	0	2	0	0	0	8.3%	16.7%	25.0%
Z3	0	0	0	1	1	2	3	0	3	1	1	2	0	0	0	3	0	3	0	0	0	0.0%	30.0%	20.0%
U7 F7	0	2	2	2	2	4	0	0	0	4	0	4	0	0	0	0	0	0	0	0	0	20.0%	0.0%	40.0%
E9	0	0	0	1	0	1	2	0	2	0	1	1	0	0	0	0	0	0	0	0	0	0.0%	0.0%	25.0%
K2	0	0	0	0	0	0	0	0	0	1	1	2	1	1	2	3	0	3	1	0	1	0.0%	50.0%	25.0%
G4	0	0	0	1	0	1	4	1 0	1	2	0	2	0	0	0	0	0	0	0	0	0	0.0%	0.0%	25.0% 11.1%
M6	0	0	0	3	3	6	14	3	17	21	4	25	6	4	10	6	0	6	11	0	11	0.0%	22.7%	18.7%
ZF6 Y1	0	0	0	0	0	0	0	0	0	2	0	2	0	0	0	0	0	0	0	0	0	0.0%	0.0%	0.0%
ZA2	0	0	0	0	0	0	0	0	4	2	0.5	2.5	0	0.5	0.5	2	0	2	1	0	1	0.0%	55.3% 50.0%	16.7%
G5	3	0	3	12	7	19	10	5	15	9	4	13	3	0	3	4	3	7	1	0	1	4.9%	13.1%	31.1%
13 Z4	1	0	1	0	0	0	1	1	2	3	2	5	1	0	1	3	0	3	1.5	0	1.5	7.4%	33.3%	22.2%
К4	0	0	0	0	1	1	0	1	1	1	0	1	0	0	0	2	0	2	1	0	1	0.0%	50.0%	33.3%
ZB4	0	0	0	0	1	1	0	0	0	1	0	1	2	0	2	0	0	0	0.8	0	0.8	0.0%	16.7%	20.8%
51	0	U	U	1	1	2	11	/	18	10	4	14	2	2	4	0	1	1	3	1	4	0.0%	11.0%	57.2%

ZB8	1	0	1	0	0	0	1	0	1	3	0	3	0	0.0	0.0	3	1	4	1.4	0	1.4	9.6%	51.9%	9.6%
D3	0	0	0	0	1	1	2	0	2	1	0	1	3	1	4	1	0	1	1	1	2	0.0%	27.3%	27.3%
ZI2	0	0	0	0	0	0	3	0	3	1	1	2	4	0	4	0	0	0	0	0	0	0.0%	0.0%	11.1%
ZJ2	0	0	0	0	0	0	1	0	1	1	0	1	0	0	0	1	0	1	0	0	0	0.0%	33.3%	0.0%
ZJ5	1	0	1	0	1	1	1	1	2	2	3	5	1	0	1	2	0	2	2	0	2	7.1%	28.6%	35.7%
Y2	0	0	0	0	0	0	1	0	1	5	5	10	1	0	1	1	0	1	2	0	2	0.0%	21.0%	34.3%
W4	0	0	0	0	0	0	2	2	4	3	1	4	2	0	2	1	0	1	6	0	6	0.0%	41.2%	17.6%
ZD2	0	0	0	0	1	1	0	0	0	0	1	1	3	0	3	4	0	4	0	0	0	0.0%	44.4%	22.2%
P3	0	1	1	1	1	2	2	0	2	3	1	4	3	0	3	0	0	0	0	0	0	8.3%	0.0%	25.0%
R2 P6	0	1	1	1	0	1	0	0	0	1	1	1	3	3	1	3	1	3	0	0	0	8.3% 0.0%	25.0%	33.3%
M4	0	0	0	0	0	0	3	0	3	1	0	1	0	0	0	0	0	2	0	0	0	0.0%	0.0%	0.0%
ZG8	0	0	0	0	0	0	1	1	2	2	2	4	0	0	0	1	0	1	0	1	1	0.0%	25.0%	50.0%
ZC7	0	0	0	0	1	1	1	1	2	4	2	6	1	0	1	2	0	2	1	0	1	0.0%	23.1%	30.8%
N4	0	0	0	0	0	0	0	0	0	0	1	1	2	0	2	0	0	0	1	0	1	0.0%	30.4%	19.0%
X1	0	0	0	0	0	0	1	1	2	3	4	7	1	0	1	1	0	1	1	0	1	0.0%	16.7%	41.7%
B9	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	4	0	4	0	0	0	0.0%	100.0%	0.0%
V1	0	0	0	2	2	4	2	2	4	3	3	6	3	1	4	5	1	6	0	1	1	0.0%	28.0%	40.0%
X7	0	0	0	2	0	2	2	0	2	7	2	9	2	0	2	0	0	0	0	0	0	0.0%	0.0%	13.3%
2E9	0	0	0	0	0	0	2	2	4	2	0	2	0	1	1	2	0	2	1	0	1	0.0%	30.0%	30.0%
230	0	0	0	0	1	1	1	0	2	1	0	2	5	0	5	2	0	0	0	0	0	0.0%	12.0%	9.7%
D7	0	0	0	1	2	3	4	4	1	12	1	12	9	0	9	9	0	9	3	0	3	0.0%	26.7%	15.6%
\$3	0	0	0	0	1	1	1	1	2	3	2	5	3	0	3	5	0	5	1	1	2	0.0%	38.9%	27.8%
C2	0	0	0	1	0	1	2	0	2	2	0	2	0	1	0	0	0	0	0	0	0	0.0%	0.0%	20.0%
ZB3	0	0	0	0	0	0	0	0	0	3	2	5	1	0	1	2	1	3	1	0	1	0.0%	40.0%	30.0%
U1	0	0	0	0	0	0	2	0	2	0	0	0	0	2	2	2	0	2	1	0	1	0.0%	43.8%	25.0%
ZG9	0	0	0	0	0	0	2	1	3	2	0	2	2	0	2	4	0	4	2	0	2	0.0%	46.2%	7.7%
Z1	0	1	1	0	0	0	0	0	0	1	1	2	1	0	1	1	0	1	0	0	0	20.0%	20.0%	40.0%
ZA4	1	1	2	0	0	0	0	0	0	0	0	0	2	0	2	2	1	3	1	1	2	22.7%	54.5%	31.8%
ZH3	0	0	0	0	1	1	2	0	2	4	0	4	1	0	1	3	0	3	0	0	0	0.0%	27.3%	9.1%
216	1	0	1	1	0	1	1	1	1	1	1	1	0	0	0	1	0	1	0	0	0	20.0%	20.0%	0.0%
63	0	0	0	0	0	0	3	0	2	1	2	4	1	0	1	2	0	2	0	0	0	0.0%	27.5%	22.2%
D1	0	0	0	0	1	1	1	1	1	2	0	2	4	0	4	0	1	1	1	0	1	0.0%	20.0%	30.0%
Y8	0	0	0	0	0	0	0	0	0	3	2	5	4	5	9	2	0	2	4	0	4	0.0%	30.0%	35.0%
N6	0	0	0	0	1	1	1	2	3	4	2	6	1	0	1	1	0	1	0	0	0	0.0%	8.3%	41.7%
S4	0	1	1	0	1	1	5	3	8	4	2	6	2	1	3	2	1	3	0	1	1	4.5%	15.9%	40.9%
E5	0	0	0	0	0	0	2	1	3	2	0	2	0	0	0	2	0	2	3	1	4	0.0%	54.5%	18.2%
T1	0	0	0	0	0	0	3	0	3	3	2	5	2	0	2	1	0	1	0	0	0	0.0%	9.1%	18.2%
Z8	0	0	0	0	1	1	0	0	0	6	1	7	0	0	0	1	0	1	0	0	0	0.0%	11.1%	22.2%
K1	1	1	2	0	1	1	1	0	1	1	2	3	1	0	1	4	1	5	3	0	3	12.5%	50.0%	31.3%
7F6	0	0	0	2	0	2	1	1	2	3	4	7	1	0	1	0	0	1	3	0	2	0.0%	20.0%	33.3%
Y9	0	0	0	0	0	0	1	0	1	5	0	5	0	1	1	0	0	0	0	0	0	0.0%	0.0%	14.3%
T2	1	0	1	2	1	3	5	3	8	7	5	12	2	0	2	5	0	5	1	0	1	3.1%	18.8%	28.1%
ZG2	0	0	0	0	0	0	3	0	3	4	1	5	1	0	1	1	3	4	0	0	0	0.0%	30.8%	30.8%
ZD7	0	0	0	1	2	3	0	0	0	2	0	2	1	0	1	3	1	4	0	0	0	0.0%	41.7%	29.1%
Н9	0	0	0	0	0	0	1	1	2	1	0	1	1	1	2	1	0	1	0	0	0	0.0%	16.7%	33.3%
ZC2	0	0	0	0	0	0	0	0	0	2	0	2	2	0	2	3	2	5	1	0	1	0.0%	60.0%	20.0%
R7	0	0	0	0	0	0	3	0	3	2	1	3	1	0	1	2	0	2	0	0	0	0.0%	22.2%	11.1%
V9 7U2	1	0	1	0	0	0	5	3	8	2	0	2	3	0	3	0	0	0	2	0	2	3.2%	12.9%	19.4%
ZHZ 764	0	0	0	0	1	1	2	1	1	4	2	6	0	1	1	0	1	1	1	0	1	0.0%	20.0%	38.5%
13	0	0	0	1	0	1	4	0	4	0	2	2	1	0	1	0	0	0	0	1	1	0.0%	11.1%	33,3%
P7	0	0	0	0	2	2	4	2	6	12	4	16	2	0	2	0	1	1	1	0	1	0.0%	7.1%	32.1%
L6	1	0	1	0	0	0	2	0	2	2	0	2	1	0	1	0	0	0	1	0	1	14.3%	14.3%	0.0%
E4	2	0	2	3	1	4	6	0	6	11	4.4	15.4	6	3	9	3	0	3	2	0	2	4.8%	12.1%	20.3%
S2	0	0	0	0	0	0	1	2	3	7	3	10	1	0	1	1	0	1	1	0	1	0.0%	12.5%	31.3%
НЗ	0	0	0	0	1	1	1	0	1	1	1	2	1	0	1	2	1	3	0	0	0	0.0%	41.2%	32.7%
ZH8	0	0	0	0	0	0	0	1	1	1	1	2	0	1	1	4	1	5	0	0	0	0.0%	51.7%	48.3%
2H9 7D8	0	0	0	0	0	0	0	0	0	4	1	5	1	0	1	2	1	2	0	1	1	0.0%	34.1%	28.6%
208	0	0	0	2	0	2	2	1	3	10	1	1	0	1	1	3	1	4	0	0	0	0.0%	42.1%	21.1%
V8	0	0	0	3 1	0	1	2	1	2	4	1	5	0	0	0	4	2	4	0	0	0	0.0%	33.3%	33,3%
ZI1	0	0	0	0	1	1	2	0	2	2	1	3	1	0	1	2	0	2	0	0	0	0.0%	22.2%	22.2%
ZD1	0	0	0	1	0	1	1	0	1	1	1	2	0	1	1	2	1	3	0	1	1	0.0%	44.4%	44.4%
ZD4	0	0	0	0	0	0	1	0	1	2	0	2	1	0	1	1	0	1	0	0	0	0.0%	20.0%	0.0%
W6	0	0	0	4	2	6	2	0	2	6	0	6	3	1	4	4	0	4	4	0	4	0.0%	30.8%	11.5%
D6	0	0	0	1	0	1	0	1	1	2	0	2	0	3	3	2	0	2	0	0	0	0.0%	22.2%	44.4%
ZA8	0	0	0	0	0	0	1	1	2	0	1	1	0	0	0	1	1	2	1	0	1	0.0%	50.0%	46.4%
V3	0	0	0	2	0	2	1	1	2	3	3	6	2	1	3	0	0	0	3	1	4	0.0%	23.5%	35.3%
N7	0	0	0	0	1	1	1	1	2	3	0	3	3	0	3	0	0	0	1	0	1	0.0%	10.0%	20.0%
E3	1	0	1	2	0	2	0	0	0	1	1	2	1	0	1	0	0	0	0	0	0	16.7%	0.0%	16.7%
204	0	0	0	0	1	1	0	1	0	1	0	1	2	U	2	0	0	0	1	1	1	0.0%	16.7%	20.8%
1.3	0	U	U	U	U	U	0	1	1	U	U	0	1	0	1	U	U	U	1	1	2	0.0%	50.0%	50.0%

S8	0	0	0	0	0	0	0	0	0	2	1	3	0	0	0	2	1	3	1	0	1	0.0%	57.1%	28.6%
C6	0	0	0	1	0	1	1	0	1	2	2	4	1	0	1	1	0	1	1	0	1	0.0%	22.2%	22.2%
ZH1	0	0	0	0	0	0	2	1	3	0	0	0	2	0	2	0	0	0	0	0	0	0.0%	0.0%	20.0%
ZJ7	0	0	0	1	0	1	2	1	3	2	1	3	0	0	0	0	0	0	0	0	0	0.0%	0.0%	28.6%
ZJ8	0	0	0	0	0	0	2	0	2	6	1	7	2	0	2	2	0	2	0	0	0	0.0%	15.4%	7.7%
Т7	0	0	0	0	0	0	0	0	0	0	0	0	2	0	2	3	0	3	0	0	0	0.0%	60.0%	0.0%

	4.4 Buildir	ng Control Sta	ff: Respect	for People						
	In the last	12 months th	at data wa	ıs available:						
	441	442	443	444	445	446	Staffturnover	Sickness absence	Training	Investors in People
				Total number of	Total number of		Number of direct			
	Direct	Direct employees left	Number of direct	working days lost due to sickness absence	training days provided for	Number of direct employess covered	employees replaced during the year divided	Average number	Average number	Proportion of direct employees covered
Douticinent	employees	and were	employees	across all direct	direct	by Investors in	by number of direct	of days lost per	of days per	by liP commitment
Participant	that left	replaced	nired	employees	employees	People recognition	employees	employee	direct employee	& recognition
Lowest 10%	0.0	0.0	0.0	0	2	0.0	0%	0.0	0.4	0%
Lowest 25%	0.0	0.0	0.0	5	6	0.0	0%	0.7	1.1	0%
Median Highest 25%	0.0	0.0	0.0	15	21	0.0	0%	1./	2.6	0%
Highest 10%	2.7	1.7	2.5	45 90	48	11.1	13%	6.7	8.2	100%
# of observations	139	138	139	138	137	139	140	138	137	140
mean	0.9	0.5	0.9	35.6	47.4	4.1	4.0%	2.7	4.2	35.0%
YS	0	0	0	e	52	0	0.0%	1 50	7 12.0	0%
Q6	0	0	0	5	3	0	0.0%	1.25	0.8	0%
хз	0	0	0	0	0	0	0.0%	0.00	0.0	0%
ZJ2	0	0	0	5	3	0	0.0%	1.25	0.8	0%
J8 51	0	0	0	0	0	0	0.0%	0.00	0.0	0%
Кб	3	2	1	8	6	0	25.0%	1.00	5.3 • 0.8	0%
L3	3	3	1	54	120	0	11.5%	2.08	4.6	0%
D8	0	0	0	7.5	20	5.0	0.0%	1.25	3.3	83%
L4	1	0	0	46	58	0	0.0%	7.08	8.9	0%
H6	0	0	2	10	50	0	0.0%	0.50	2.5	0%
G7 ZI9	0	0	0	0	26.5	0	0.0%	1.83	4.4	0%
R5	0	0	0	0	6	0	0.0%	0.00	2.0	0%
U9	0	0	0	0	2	0	0.0%	0.00	0.8	0%
ZG1	0	1	2.6	1.5	120	0	29%	0.44	35.3	0%
P9	0	0	1	5	21.75	0	0%	0.74	3.2	0%
ZJ1 ZF9	0	0	0	0	5	0	0%	0.00	0.0	0%
X2	0	0	1	0	5	0	0%	0.00	1.3	0%
Х9	1	1	3	15	24	0	7.1%	1.07	1.7	0%
Q4	1	1	2	142	235	0	2.4%	3.38	5.6	0%
A/ 70	0	0	1	5	5	0	0%	1.64	1.6	0%
J4	0	0	1	20	48	0	0.0%	2.00	0.5	0%
V2	1	0	0	2	2	0	0.0%	0.40	0.4	0%
ZF3	0	0	2	4.0	72	0	0.0%	0.40	7.2	0%
F3	0	0	1	23	58	0	0%	2.88	7.3	0%
A1 X8	3	0	8	24	41/	0	0.0%	0.65	11.3	0%
ZA1	0	0	2	4	14	0	0.0%	0.50	1.8	0%
S9	0	0	1	5	5	0	0.0%	0.50	0.5	0%
G6	8	6	13	74	36	0	11.3%	1.40	0.7	0%
ZJ3	0	0	0	0	0	0	0.0%	0.00	0.0	0%
P8	/	5	5	15	104	U	50.0%	1.50	10.4	078
X8	10	10	12	4	86	0	100.0%	0.40	8.6	0%
A2	0	0	1	3	9	0	0.0%	0.33	1.0	0%
G1	2.6	2.6	2.7	111.5	52	0	6.8%	2.90	1.4	0%
H8	2	2	4	9	7	0	22.2%	1.00	0.8	0%
H4	1	0	0	31	48.07	0	0.0%	2.82	4.4	0%
Z3	0	0	3	0	10	0	0.0%	0.00	1.0	0%
U7	4	3	3	8	35	0	33.3%	0.89	3.9	0%
F7	0	0	0	3	4	0	0.0%	0.43	0.6	0%
E9 K2	1	1	0	0	10	0	33.3%	0.00	3.3	0%
S7	0	0	1	0	4	0	0.0%	0.00	1.1	0%
G4	0	1	3	17	18	0	11.1%	1.89	2.0	0%
M6	5	4	12	110	200	0	5.6%	1.55	2.8	0%
ZF6	0	0	0	0	4	0	0.0%	0.00	2.0	0%
7A2	0	0	2	13	25	0	0.0%	1.44	2.8	0%

G5	3	3	8	45	455	0	4.9%	0.74	7.5	0%
тз							0.0%			0%
Z4	0.5	0	0	30	48	18.7	0.0%	1.60	2.6	100%
К4	0	0	0	4	8	0	0.0%	0.70	1.4	0%
ZB4	1	0	0	28	20	4.8	0.0%	5.83	4.2	100%
S1	8.5	1.5	0	0.0	0	0	3.6%	0.00	0.0	0%
ZB8	0	0	0			6	0.0%			100%
D3	3	2	2	12	24	0	20.0%	1.20	2.4	0%
ZI2	0	0	0	5	27	0	0.0%	0.56	3.0	0%
ZJ4	1	0	0	0	12	0	0.0%	0.00	4.0	0%
ZJ5	3	2	2	8	28	10	20.0%	0.80	2.8	100%
Y2	1	0	0	108.5	45	14.3	0.0%	7.59	3.1	100%
W4	1.0	0	0	20	6	0	0.0%	1.18	0.4	0%
ZD2	0	0	0	15	0	0	0.0%	1.67	0.0	0%
Р3	2	1	0	7	35	12	8.3%	0.58	2.9	100%
R2	0	0	0	15	215	0	0.0%	1.25	17.9	0%
P6	1	0	0	6	102	5.82	0.0%	1.03	17.5	100%
M4	0	0	0	21	5	0	0.0%	5.25	1.3	0%
ZG8	0	0	0	35	25	6.2	0.0%	5.65	4.0	100%
ZC7	4	2.5	2.5	178.5	13.5	0	20.0%	14.28	1.1	0%
N4	0.5	0	0	2	15	3.95	0.0%	0.51	3.8	100%
X1	2	1	0	80	50	0	8.3%	6.67	4.2	0%
89	0.33	0	0	28	17	3.33	0.0%	8.41	5.1	100%
V1	0	0	0	79	71	24.8	0.0%	3.19	2.9	100%
x/	0	0	1	13	8	0	0.0%	1.44	0.9	0%
219	0	0	0	/3	120	11.63	0.0%	6.28	10.3	100%
210 T9	0	0	0	5	0	0	0.0%	2.50	0.0	0%
18	2	0	0	22	90	12	0.0%	1.91	7.8	100%
52	2	0	0	200	22	42	0.0%	4.76		100%
53	2	0	0	/6	32	0	0.0%	4.22	1.8	0%
C2	0	0	0	18	42	6.0	0.0%	3.00	7.0	100%
205	0	0	1	18	9	8	0.0%	2.14	1.1	100%
760	0	0	0	0	3	6	0.0%	0.00	0.4	100%
71	1	1	1	100	50	0	6.9%	0.90	3.4	0%
7.04	1	1	0	14	6	0.0	10.7%	2.55	0.0	0%
7H3	1	0	0	102	15	0	0.0%	1.70	1.7	100%
716	0	0	0	7	10	3.0	0.0%	1.40	2.0	60%
B3	0	0	0	12	40	10	0.0%	1.40	3.9	100%
G3	0	0	0	15	15	9	0.0%	1.10	1 7	100%
D1	0	0	1	16	19	11	0.0%	1.45	1.7	100%
Y8	0	0	0	151.0	30	0	0.0%	9.74	1.9	0%
N6	1	0	0	60	89	0.0	0.0%	5.00	7.4	0%
S4	0	0	0	126	150	22	0.0%	5.73	6.8	100%
E5	2		1.0	63	5	8	0.0%	8.40	0.7	100%
T1	0	0	0	15	12	11	0.0%	1.36	1.1	100%
Z8	0	0	0	22	8	0	0.0%	2.20	0.8	0%
К1	1	1	1	8	112	14.1	7.1%	0.57	7.9	100%
H7	2	0	0	32	26	9.4	0.0%	3.40	2.8	100%
ZE6	0	0	0	45	17	10	0.0%	4.50	1.7	100%
Y9	0	0	0	11	408	0.0	0.0%	1.64	60.9	0%
Т2	1	0	1	223	72	25	0.0%	8.97	2.9	100%
ZG2	1	0	0	26	25	0	0.0%	1.99	2.0	0%
ZD7	1	0	0	79	115	10	0.0%	7.67	11.2	100%
Н9	1	1	1	0	0	6.0	16.7%	0.00	0.0	100%
ZC2	0	0	0	15	30	10	0.0%	1.56	3.1	99%
R7	2	1	1	51.5	30	0	12.5%	6.44	3.8	0%
V9	1	0	0	20	60	0	0.0%	1.60	4.8	0%
ZH2	0	0	0	22.0	40	10	0.0%	2.20	4.0	100%
ZG4	1	0	0	12	15	7	0.0%	1.85	2.3	100%
13	0	0	0	22	23	9.0	0.0%	2.44	2.6	100%
P7	0	0	0	57	400	28	0.0%	2.05	14.3	100%
L6	1	0	0	20.0	21	7.00	0.0%	2.86	3.0	100%
E4	1	0	0	547	178	41	0.0%	13.21	4.3	100%
S2	0	0	0	56	48	0.0	0.0%	3.50	3.0	0%
Н3	0	0	0	45	18	0	0.0%	5.88	2.4	0%
ZH8	0	0	0	18	22	6	0.0%	2.07	2.5	68%
2H9	1	0	0	5	27	9	0.0%	0.59	3.0	100%
208	0	0	0	15	10	9.0	0.0%	1.67	1.1	100%
213	6	1	2	15	10	0	4.8%	0.71	0.5	0%
Vð	1	0	1	47	32	0	0.0%	3.92	2.7	0%
211	1	0	0	48	49	0	0.0%	4.75	4.9	0%
201	1	1	1	2	2	0	14.3%	0.29	0.3	0%

ZD4	0	0	0	5	14	0	0.0%	1.00	2.8	0%
W6	1	1	0	98	68	26	3.8%	3.77	2.6	100%
D6	0	0	0	38	30	8	0.0%	4.52	3.6	95%
ZA8	1	0	0	28	20	0	0.0%	4.91	3.6	0%
V3	0	2	0	32	20	0	12.7%	2.04	1.3	0%
N7	0	0	0	58	16	10	0.0%	5.80	1.6	100%
E3	0	0	0	54	82	0	0.0%	9.00	13.7	0%
ZB4	1	0	0	28	20	0	0.0%	5.83	4.2	0%
КЗ	0	0	0	10	5	0	0.0%	4.00	2.0	0%
S8	0	0	0	18	186	7.0	0.0%	2.57	26.6	100%
C6	0	0	0	38	6	8	0.0%	4.93	0.8	99%
ZH1	0	0	0	47	20	5.0	0.0%	9.40	4.0	100%
ZJ7	2	0	0	14	25	6.2	0.0%	2.26	4.0	100%
ZJ8	0	0	0	135	30	13	0.0%	10.38	2.3	100%
Τ7	0	0	0	4	6	0	0.0%	0.80	1.2	0%