### **FORM AR21**

Trade Union and Labour Relations (Consolidation) Act 1992

### ANNUAL RETURN FOR A TRADE UNION

Name of Trade Union:		THE HEADMASTERS' AND HEADMISTRESSES' CONFERENCE
Year ended:	• '.	31 MARCH 2013
List no:		414T
Head or Main Office:		12 THE POINT ROCKINGHAM ROAD MARKET HARBOROUGH LEICESTERSHIRE LE16 7QU
Website address (if avail	lable)	www. hmc.org.uk
Has the address change the year to which the return		Yes   No   (Click the appropriate box)
General Secretary:		DR WILLIAM RICHARDSON
Telephone Number:		01858 469059
Contact name for querie regarding	<b>9</b> S	AS ABOVE
Telephone Number:	·	AS ABOVE
E-mail:		hmc@hmc.org.uk

PLEASE FOLLOW THE GUIDANCE NOTES IN THE COMPLETION OF THIS RETURN. Any difficulties or problems in the completion of this return should be directed to the Certification Officer as below or by telephone to: 020 7210 3734

The address to which returns and other documents should be sent are:

For Unions based in England and Wales: Certification Office for Trade Unions and Employers' Associations 22<sup>nd</sup> Floor, Euston Tower, 286 Euston Road, London NW1 3JJ

For Unions based in Scotland: Certification Office for Trade Unions and Employers' Associations Melrose House, 69a George Street, Edinburgh EH2 2JG

### **RETURN OF MEMBERS**

(see notes 10 and 11)

	NUMBER OF MEMBERS AT THE END OF THE YEAR					
	Great Northern Irish Elsewhere Abroad Britain Ireland Republic (including Channel Islands) TOTALS					
MALE	222	8	3	57	290	
FEMALE	24	1	-	5	30	
TOTAL	246	9	3	62	A 320	

Number of members included in totals box 'A' above for whom no home or authorised address is held:	NIL
Number of members at end of year contributing to the General Fund	320

### **OFFICERS IN POST**

(see note 12)

Please attach as an annexe to this form a complete list of all officers in post at the end of the year to which this form relates, with the title of each persons office.

### **RETURN OF CHANGE OF OFFICERS**

Please complete the following to record any changes of officers during the twelve months covered by this return.

Title of Office	Name of Officer ceasing to hold office	Name of Officer Appointed	Date
CHAIRMAN	K. DURHAM	C RAY	1 SEPTEMBER 2012
VICE CHAIRMAN	D. LEVIN	K DURHAM	1 SEPTEMBER 2012

State whether the union is:

a. A branch of another trade union?

If yes, state the name of that other union:

b. A federation of trade unions?

If yes, state the number of affiliated unions:

and names:

### **GENERAL FUND**

(see notes 13 to 18)

	£	£
INCOME		
From Members: Contributions and Subscriptions		
From Members: Other income from members (specify)		
Total other income from members		
Total of all income from members	:	
Investment income (as at page 12)		
Other Income		
Income from Federations and other bodies (as at page 4)		
Income from any other sources (as at page 4)		
Total of other income (as at page 4)		
Total of other moonie (as at page 4)		
	TOTAL INCOME	
EXPENDITURE		
Benefits to members (as at page 5)		
Administrative expenses (as at page 10)		
Federation and other bodies (specify)		
Total expenditure Federation and other bodies		
Taxation		
TOTAL	_ EXPENDITURE	
Surplus (deficit) for year		
Amount of general fund at beginning of year		
Amount of general fund at end of year		

# ANALYSIS OF INCOME FROM FEDERATION AND OTHER BODIES AND OTHER INCOME

(see notes 19 and 20)

DESCRIPTION	£	£
Federation and other bodies		
TOTAL FEDERATION AND	OTHER BODIES	
Other income		
TOTAL	OTHER INCOME	
TOTAL OF ALL	OTHER INCOME	

# ANALYSIS OF BENEFIT EXPENDITURE SHOWN AT GENERAL FUND

(see notes 21 to 23)

	£	,	£
Representation –		brought forward	
Employment Related Issues		Education and Training services	
		Ludeation and Training Services	
Representation –			
Non Employment Related Issues			
		Negotiated Discount Services	
Communications			
		Salary Costs	
Advisory Corvince			
Advisory Services			
		Other Benefits and Grants (specify)	
Dispute Benefits			
	V		
Other Cash Payments			
			g y y y y y y y y y y y y y y y y y y y
carried forward		Total (should agree with figure in	
		General Fund)	

(See notes 24 and 25)		
FUND 2		Fund Account
Name:	£	£
Income		
From members		
Investment income (as at page 12)		
Other income (specify)		
Total other incon	ne as specified	
	Total Income	
Funanditus		
Expenditure  Benefits to members		<u> </u>
Administrative expenses and other expenditure (as at page 10)		
Tot	al Expenditure	
		<u> </u>
Surplus (Defic	cit) for the year	
Amount of fund at beg	= = =	
Amount of fund at the end of year (as I	Balance Sheet)	
	<b>. </b>	
Number of members contributing	at end of year	
FUND 3		Fund Account
Name:	£	£

FUND 3		······	Fund Account
Name:		£	£
Income			
From r	members	**************************************	
Investr	ment income (as at page 12)		
Other	income (specify)		
	Total other inco	me as specified	
		Total Income	
Expenditure			
•	its to members		
Admin 10)	istrative expenses and other expenditure (as at page		
	To	tal Expenditure	
		•	
	Surplus (Def	icit) for the year	
	Amount of fund at be		
	Amount of fund at the end of year (as	Balance Sheet)	
	Number of members contributin	g at end of year	
L	Transcrot nicitor continuum	g at cha or year	

FUND 4			Fund Account
Name:		£	£
Income			
	From members		
	Investment income (as at page 12)		
	Other income (specify)		
	Total other income	me as specified	
		Total Income	
<b>7</b>			
Expenditure	Benefits to members		
	Administrative expenses and other expenditure (as at page		
	10)		
	То	tal Expenditure	
		icit) for the year	
	Amount of fund at the and of year (as		
	Amount of fund at the end of year (as	balance Sneet)	
	Number of members contributin	g at end of vear	
		3	1

FUND 5		Fund Account
Name:	£	£
Income		
	From members	
	Investment income (as at page 12)	
	Other income (specify)	
	Total other income as specif	ied
	Total Inco	me
Expenditure		
•	Benefits to members	
	Administrative expenses and other expenditure (as at page 10)	
	Total Expendit	ure
	Surplus (Deficit) for the y	ear
	Amount of fund at beginning of y	ear
	Amount of fund at the end of year (as Balance Sh	eet)
	Number of members contributing at end of y	vear

FUND 6			Fund Account
Name:		£	£
Income			
	From members		
	Investment income (as at page 12)		
	Other income (specify)		
	Total other inco	me as specified	
		Total Income	
Expenditure		<u></u>	
	Benefits to members		
	Administrative expenses and other expenditure (as at page 10)		
	То	tal Expenditure	
	Surplus (Defi	icit) for the year	
	Amount of fund at be		
	Amount of fund at the end of year (as	Balance Sheet)	
	Number of manabase as while this	a at and afver	
<del></del>	Number of members contributin	g at end of year	

FUND 7			Fund Account
Name:		£	£
Income			
	From members		
	Investment income (as at page 12)		
	Other income (specify)		
	Total other inco	me as specified	
		Total Income	
Expenditure			
	Benefits to members		
	Administrative expenses and other expenditure (as at page 10)		
		tal Expenditure	
	Surplus (Def	icit) for the year	
	Amount of fund at be	eginning of year	
	Amount of fund at the end of year (as	Balance Sheet)	
	Number of members contributin	g at end of year	

(see notes 26 to 31)

POLITICAL FU	JND ACCOUNT 1 To be completed by tra	ade unions which maintain their o	own fund
		t	t
Income	Members contributions and levies		
	Investment income (as at page 12) Other income (specify)		
		Total other income as specified	
Expenditure		Total income	NIL
ZAPONIANA	Expenditure under section 82 of the Trade Union and Labour Rel (Consolidation) Act 1992 (specify)	lations	
	Administration expenses in connection with political objects (spec	pify)	
	Non-political expenditure		
		Total expenditure	NIL
		Surplus (deficit) for year	
	Amount o	f political fund at beginning of year	
	Amount of political fund at t	he end of year (as Balance Sheet)	NIL
	Number of members at end of ye	ear contributing to the political fund	
	Number of members at end of the year r	not contributing to the political fund	
Number of men political fund	mbers at end of year who have completed an exemption notice and de	o not therefore contribute to the	NIL
	Amount o Amount of political fund at t Number of members at end of ye Number of members at end of the year r	Surplus (deficit) for year f political fund at beginning of year he end of year (as Balance Sheet) ear contributing to the political fund not contributing to the political fund	NI

POLITICAL F	FUND ACCOUNT 2 To be completed by trade unions whi	ch act as components of a c	entral trade union
		f	t
Income	Contributions and levies collected from members on behalf of central politic	cal fund	
	Funds received back from central political fund Other income (specify)		
	To	tal other income as specified	
	10	,	
Expenditure		Total income	NIL
Expenditure	Expenditure under section 82 of the Trade Union and Labour Relations (Consolidation) Act 1992 (specify)	3	
	Administration expenses in connection with political objects (specify)		
	Non-political expenditure		
		LTotal expenditure	NIL
		Surplus (deficit) for year	1115
	Amount held on behalf of trade union polit	ical fund at beginning of year	
		mitted to central political fund	. (************************************
	Amount held on behalf of centra	al political fund at end of year	***************************************
	Number of members at end of year co	ntributing to the political fund	T MANERA MANERA A MANERA A MANERA DE SANTO DE SA
	Number of members at end of the year not co	,	
Number of me	embers at end of year who have completed an exemption notice and do not		NIL

# ANALYSIS OF ADMINISTRATIVE EXPENSES AND OTHER OUTGOINGS EXCLUDING AMOUNTS CHARGED TO POLITICAL FUND ACCOUNTS

(see notes 32 and 33)

Administrative	£
Expenses	
Remuneration and expenses of staff	
Salaries and Wages included in above	
Auditors' fees	
Legal and Professional fees	
Occupancy costs	
Stationery, printing, postage, telephone, etc.	
Expenses of Executive Committee (Head Office)	
Expenses of conferences	
Other administrative expenses (specify)	
	1
Other Outgoings	
Interest payable:	
Bank loans (including overdrafts)	
Mortgages	
Other loans	
Depreciation	
Taxation	
Outgoings on land and buildings (specify)	
	***************************************
Other outgoings (specify)	-
Total	
Charged to: General Fund (Page 3)	
Fund (Account )	
Total	

# ANALYSIS OF OFFICIALS SALARIES AND BENEFITS (see notes 34 to 44 below)

Office held	Gross Salary	Employers N I		Benefits		Total
		contributions				
			Pension Contribution	Other Benefits	fits	TIV ATT REAL PLANTS
	ĊН	сı	S F	Description	Value £	СH
CHAIRMAN		IN N	JIN NI	NONE	NIL	NIL
VICE-CHAIRMAN	긜	NE	불	NONE	NIC	NIL
GENERAL SECRETARY – WILLIAM RICHARDSON	114,170	14,720	NIL	NONE	Ę	128,890
MEMBERSHIP SECRETARY – IAN POWER	114,170	14,720	J N	NONE	Z	128,890
			***********			

### **ANALYSIS OF INVESTMENT INCOME**

(see notes 45 and 46)

	Political Fund £		Other Fund(s) £
Rent from land and buildings			
Dividends (gross) from:			
Equities (e.g. shares)			
Interest (gross) from:			
Government securities (Gilts)			
Mortgages			
Local Authority Bonds			
Bank and Building Societies			
Other investment income (specify)			
		j	
	Total in	vestment income	
			<u> </u>
Credited to:			
	Gene	ral Fund (Page 3)	
	F	Fund (Account )	
	F	Fund (Account )	
	F	und (Account )	
	F	und (Account )	
	F	Fund (Account )	
		Political Fund	
			<u> </u>
	Total In	nvestment Income	

BALANCE	SHEET	as a	

(see notes 47 to 50)

Fixed Assets (at page 14) Investments (as per analysis on page 15) Quoted (Market value £ ) Unquoted  Total Investments  Other Assets  Loans to other trade unions Sundry debtors Cash at bank and in hand Income tax to be recovered Stocks of goods Others (specify)  Total of other assets  TOTAL ASSETS  Fund (Account ) Fund (Account ) Fund (Account ) Fund (Account ) Political Fund (Account ) Revaluation Reserve  LIABILITIES  Amount held on behalf of central trade union political fund Loans: From other trade unions Loans: Other Bank overdraft Tax payable Sundry creditors Accrued expenses Provisions Other liabilities	Previous Year		£	£
Quoted (Market value £ ) Unquoted  Total Investments  Other Assets  Loans to other trade unions Sundry debtors Cash at bank and in hand Income tax to be recovered Stocks of goods Others (specify)  Total of other assets  TOTAL ASSETS  Fund (Account ) Fund (Account ) Fund (Account ) Superannuation Fund (Account ) Political Fund (Account ) Revaluation Reserve  LIABILITIES  Amount held on behalf of central trade union political fund Loans: From other trade unions Loans: Other Bank overdraft Tax payable Sundry creditors Accrued expenses Provisions Other liabilities  TOTAL LIABILITIES		· · · · · · · · · · · · · · · · · · ·	***************************************	
Unquoted  Other Assets  Loans to other trade unions Sundry debtors Cash at bank and in hand Income tax to be recovered Stocks of goods Others (specify)  Total of other assets  TOTAL ASSETS  Fund (Account ) Fund (Account ) Fund (Account ) Political Fund (Account ) Revaluation Reserve  LIABILITIES  Amount held on behalf of central trade union political fund Loans: From other trade unions Loans: Other Bank overdraft Tax payable Sundry creditors Accrued expenses Provisions Other liabilities		· · · · · · · · · · · · · · · · · · ·		
Other Assets  Loans to other trade unions Sundry debtors Cash at bank and in hand Income tax to be recovered Stocks of goods Others (specify)  Total of other assets  TOTAL ASSETS  Fund (Account ) Fund (Account ) Fund (Account ) Fund (Account ) Political Fund (Account ) Revaluation Reserve  LIABILITIES  Amount held on behalf of central trade union political fund Loans: From other trade unions Loans: Other Bank overdraft Tax payable Sundry creditors Accrued expenses Provisions Other liabilities  TOTAL LIABILITIES				
Other Assets  Loans to other trade unions  Sundry debtors  Cash at bank and in hand Income tax to be recovered  Stocks of goods Others (specify)  Total of other assets  TOTAL ASSETS  Fund (Account ) Fund (Account ) Fund (Account ) Fund (Account ) Political Fund (Account ) Revaluation Reserve  LIABILITIES  Amount held on behalf of central trade union political fund Loans: From other trade unions Loans: Other Bank overdraft Tax payable Sundry creditors Accrued expenses Provisions Other liabilities  TOTAL LIABILITIES		,		
Sundry debtors Cash at bank and in hand Income tax to be recovered Stocks of goods Others (specify)  Total of other assets  TOTAL ASSETS  Fund (Account ) Fund (Account ) Fund (Account ) Superannuation Fund (Account ) Political Fund (Account ) Revaluation Reserve  LIABILITIES  Amount held on behalf of central trade union political fund Loans: From other trade unions Loans: Other Bank overdraft Tax payable Sundry creditors Accrued expenses Provisions Other liabilities  TOTAL LIABILITIES				
Cash at bank and in hand Income tax to be recovered Stocks of goods Others (specify)  Total of other assets  TOTAL ASSETS  Fund (Account ) Fund (Account ) Fund (Account ) Superannuation Fund (Account ) Political Fund (Account ) Revaluation Reserve  LIABILITIES  Amount held on behalf of central trade union political fund Loans: From other trade unions Loans: Other Bank overdraft Tax payable Sundry creditors Accrued expenses Provisions Other liabilities  TOTAL LIABILITIES		Loans to other trade unions		
Income tax to be recovered Stocks of goods Others (specify)  Total of other assets  TOTAL ASSETS  Fund (Account ) Fund (Account ) Fund (Account ) Superannuation Fund (Account ) Political Fund (Account ) Revaluation Reserve  LIABILITIES  Amount held on behalf of central trade union political fund Loans: From other trade unions Loans: Other Bank overdraft Tax payable Sundry creditors Accrued expenses Provisions Other liabilities  TOTAL LIABILITIES		Sundry debtors		
Stocks of goods Others (specify)  Total of other assets  TOTAL ASSETS  Fund (Account ) Fund (Account ) Fund (Account ) Fund (Account ) Political Fund (Account ) Revaluation Reserve  LIABILITIES  Amount held on behalf of central trade union political fund Loans: From other trade unions Loans: Other Bank overdraft Tax payable Sundry creditors Accrued expenses Provisions Other liabilities		Cash at bank and in hand		
Total of other assets  TOTAL ASSETS  Fund (Account ) Fund (Account ) Fund (Account ) Superannuation Fund (Account ) Political Fund (Account ) Revaluation Reserve  LIABILITIES  Amount held on behalf of central trade union political fund Loans: From other trade unions Loans: Other Bank overdraft Tax payable Sundry creditors Accrued expenses Provisions Other liabilities  TOTAL LIABILITIES		Income tax to be recovered		
Total of other assets  TOTAL ASSETS  Fund (Account ) Political Fund (Account ) Revaluation Reserve  LIABILITIES  Amount held on behalf of central trade union political fund Loans: From other trade unions Loans: Other Bank overdraft Tax payable Sundry creditors Accrued expenses Provisions Other liabilities  TOTAL LIABILITIES		Stocks of goods		
Fund (Account ) Fund (Account ) Fund (Account ) Fund (Account ) Superannuation Fund (Account ) Political Fund (Account ) Revaluation Reserve  LIABILITIES  Amount held on behalf of central trade union political fund Loans: From other trade unions Loans: Other Bank overdraft Tax payable Sundry creditors Accrued expenses Provisions Other liabilities  TOTAL LIABILITIES		Others (specify)		
Fund (Account ) Fund (Account ) Fund (Account ) Fund (Account ) Superannuation Fund (Account ) Political Fund (Account ) Revaluation Reserve  LIABILITIES Amount held on behalf of central trade union political fund Loans: From other trade unions Loans: Other Bank overdraft Tax payable Sundry creditors Accrued expenses Provisions Other liabilities		Total of other assets		
Fund (Account ) Fund (Account ) Superannuation Fund (Account ) Political Fund (Account ) Revaluation Reserve LIABILITIES Amount held on behalf of central trade union political fund Loans: From other trade unions Loans: Other Bank overdraft Tax payable Sundry creditors Accrued expenses Provisions Other liabilities		TOT	TAL ASSETS	
Fund (Account ) Superannuation Fund (Account ) Political Fund (Account ) Revaluation Reserve  LIABILITIES  Amount held on behalf of central trade union political fund Loans: From other trade unions Loans: Other Bank overdraft Tax payable Sundry creditors Accrued expenses Provisions Other liabilities		Fund (Account )		
Superannuation Fund (Account ) Political Fund (Account ) Revaluation Reserve  LIABILITIES  Amount held on behalf of central trade union political fund Loans: From other trade unions Loans: Other Bank overdraft Tax payable Sundry creditors Accrued expenses Provisions Other liabilities		Fund (Account )		
Political Fund (Account ) Revaluation Reserve  LIABILITIES  Amount held on behalf of central trade union political fund Loans: From other trade unions Loans: Other Bank overdraft Tax payable Sundry creditors Accrued expenses Provisions Other liabilities  TOTAL LIABILITIES		Fund (Account )		
Revaluation Reserve  LIABILITIES  Amount held on behalf of central trade union political fund  Loans: From other trade unions  Loans: Other  Bank overdraft  Tax payable  Sundry creditors  Accrued expenses  Provisions  Other liabilities  TOTAL LIABILITIES		Superannuation Fund (Account )		
LIABILITIES  Amount held on behalf of central trade union political fund Loans: From other trade unions Loans: Other Bank overdraft Tax payable Sundry creditors Accrued expenses Provisions Other liabilities  TOTAL LIABILITIES		Political Fund (Account )		
Amount held on behalf of central trade union political fund Loans: From other trade unions Loans: Other Bank overdraft Tax payable Sundry creditors Accrued expenses Provisions Other liabilities  TOTAL LIABILITIES		Revaluation Reserve		
Loans: From other trade unions Loans: Other Bank overdraft Tax payable Sundry creditors Accrued expenses Provisions Other liabilities  TOTAL LIABILITIES		LIABILITIES		
Loans: Other Bank overdraft Tax payable Sundry creditors Accrued expenses Provisions Other liabilities  TOTAL LIABILITIES		Amount held on behalf of central trade union political fund		
Bank overdraft Tax payable Sundry creditors Accrued expenses Provisions Other liabilities  TOTAL LIABILITIES		Loans: From other trade unions		
Tax payable Sundry creditors Accrued expenses Provisions Other liabilities  TOTAL LIABILITIES		Loans: Other		
Sundry creditors Accrued expenses Provisions Other liabilities  TOTAL LIABILITIES		Bank overdraft		
Accrued expenses Provisions Other liabilities TOTAL LIABILITIES		Tax payable		
Provisions Other liabilities TOTAL LIABILITIES		Sundry creditors		
Other liabilities  TOTAL LIABILITIES		Accrued expenses		
TOTAL LIABILITIES		Provisions		
		Other liabilities		
		ТОТА	L LIABILITIES	
TOTAL ASSETS		то	TAL ASSETS	

### **FIXED ASSETS ACCOUNT**

(see notes 51 to 55)

	Land and Freehold Leasehold	Buildings £££	Furniture and Equipment £	Motor Vehicles £	Not used for union business	Total £
Cost or Valuation						
At start of year						
Additions						
Disposals						
Revaluation/Transfer				**************************************		
S						
At end of year						
		***************************************		J	I	<b>.</b>
Accumulated Depreciation At start of year						
Charges for year						
Disposals						
Revaluation/Transfer						
s						
At end of year						
			<u></u>		1	<u> </u>
Net book value at end of year						
Net book value at end of previous year						

### **ANALYSIS OF INVESTMENTS**

(see notes 56 and 57)

QUOTED		All Funds	Political Fund
		Except Political	
		Funds £	£
		~	
	Equities (e.g. Shares)		
	Government Securities (Gilts)		
	Other quoted securities (to be specified)		
	Other quoted securities (to be specified)		
	TOTAL QUOTED (as Balance Sheet)		
	Market Value of Quoted Investment		
UNQUOTED	Equities		
	•		
	Government Securities (Gilts)		
	Mortgages		
	Bank and Building Societies		
	· ·		
	Other unquoted investments (to be specified)		
	TOTAL UNQUOTED (as Balance Sheet)		
	Market Value of Unquoted Investments		

# **ANALYSIS OF INVESTMENT INCOME** (CONTROLLING INTERESTS) (see notes 58 and 59)

Does the union, or any constituent part of the union, have a controlling interest in any limited company?  If YES name the relevant companies:	COMPANY REGI	YES  STRATION NUMB	NO\(\times\)  ER (if not
COMPANY NAME		and & Wales, state	
Are the shares which are controlled by the union registered in the names of the union's trustees?		YES	NO
If NO, state the names of the persons in whom the shares controlled by the union are registered.		1	I.
COMPANY NAME	NAMES OF SHAI	REHOLDERS	

### **SUMMARY SHEET**

(see notes 60 to 71)

	All funds except Political Funds £	Political Funds £	Total Funds £
INCOME			
From Members	1,061,842	Nil	1,061,842
From Investments	97,824	Nil	97,824
Other Income (including increases by revaluation of assets)	823,709	Nil	823,709
Total Income	1,983,375	Nil	1,983,375
EXPENDITURE (including decreases by revaluation of			
Total Expenditure	(1,445,273)	Nil	(1,445,273)
Funds at beginning of year (including reserves) Funds at end of year (including reserves)	3,329,983 3,868,085	Nil Nil	3,329,983 3,868,085
ASSETS			
	Fixed Assets		481,519
	Investment Assets		2,934,982
	Other Assets		1,689,362
		Total Assets	5,105,863
LIABILITIES		Total Liabilities	(1,237,778)
NET ASSETS (Total Assets less Total	al Liabilities)		3,868,085

### NOTES TO THE ACCOUNTS

(see notes 72 and 73)

All notes to the accounts must be entered on or attached to this part of the return.

SEE ANNUAL ACCOUNTS TO 31 MARCH 2013.

### **ACCOUNTING POLICIES**

(see notes 74 and 75)

SEE ANNUAL ACCOUNTS TO 31 MARCH 2013.

### SIGNATURES TO THE ANNUAL RETURN

(see notes 76 and 77)

including the accounts and balance sheet contained in the return.

Secretary's Signature: Mundallulk Name: Urliam Richaroson	Chairman's North Source Severage Signature:  (or other official whose position should be stated)  Name: AN POWER
Date: 19.8.13	Date: 19.08.2013

### **CHECK LIST**

(see notes 78 to 80)

(please tick as appropriate)

IS THE RETURN OF OFFICERS ATTACHED?	YES	$\boxtimes$	NO	
(see Page 2 and Note 12)				
HAS THE RETURN OF CHANGE OF OFFICERS BEEN	YES		NO	
COMPLETED?				
(see Page 2 and Note 12)				
HAS THE RETURN BEEN SIGNED?	YES		NO	
(see Pages 19 and 21 and Notes 76 and 77)				
HAS THE AUDITOR'S REPORT BEEN COMPLETED?	YES		NO	
(see Pages 20 and 21 and Notes 2 and 77)				
IS A RULE BOOK ENCLOSED?	YES		NO	
(see Notes 8 and 78)				
A MEMBER'S STATEMENT IS:	ENCLOSED	X	TO FOLLOW	
(see Note 80)				
HAS THE SUMMARY SHEET BEEN COMPLETED	YES		NO	
(see Page 17 and Notes 7 and 59)				

### **AUDITOR'S REPORT**

(see notes 81 to 86)

made in accordance with section 36 of the Trade Union and Labour Relations (Consolidation) Act 1992.

1. In the opinion of the auditors or auditor do the accounts they have audited and which are contained in this return give a true and fair view of the matters to which they relate? (See section 36(1) and (2) of the 1992 Act and notes 83 and 84)

### YES/N@

If "No" please explain below.

- 2. Have the auditors or auditor carried out such investigations in the preparation of their audit report as will enable them to form an opinion as to:
  - (a) whether the trade union has kept proper accounting records in accordance with section 28 of the 1992 Act;
  - (b) whether it has maintained a satisfactory system of control over its transactions in accordance with the requirements of that section; and
  - (c) whether the accounts to which the report relates agree with the accounting records? (See section 36(3) of the 1992 Act, set out in note 83)

### YES/NO

If "No" please explain below.

- 3. Are the auditors or auditor of the opinion that the union has complied with section 28 of the 1992 Act and has:
  - (a) kept proper accounting records with respect to its transactions and its assets and liabilities; and
  - (b) established and maintained a satisfactory system of control of its accounting records, its cash holding and all its receipts and remittances.

(See section 36(4) of the 1992 Act set out in rule 83)

### YES/NO

If "No" please explain below.

4. Please set out a copy of the report made by the auditors or auditor to the union on the accounts to which this AR21 relates. The report is to set out the basis upon which the audit has been conducted and/or such other statement as the auditor considers appropriate. Such a statement may be provided as a separate document. (See note 85)

### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF

### THE HEADMASTERS' AND HEADMISTRESSES' CONFERENCE

We have audited the financial statements of The Headmasters' and Headmistresses' Conference for the year ended 31 March 2013 which comprise the Balance Sheet, Revenue Account, Statement of Historical Cost Profit and Loss and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and the requirements of the Financial Reporting Standards for Smaller Entities (effective April 2008).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

### Respective responsibilities of directors and auditors

As explained more fully in the Directors' Responsibilities Statement set out on page two, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Directors' Report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

### Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 March 2013 and of its result for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare financial statements and the Directors' Report in accordance with the small companies regime.

David Sewell (Senior statutory auditor)

for and on behalf of haysmacintyre, Statutory Auditor

Fairfax House 15 Fulwood Place London WC1V 6AY

### HEADMASTERS' AND HEADMISTRESSES' CONFERENCE

# STATEMENT TO MEMBERS ISSUED IN CONNECTION WITH THE UNION'S ANNUAL RETURN FOR PERIOD ENDED 31 MARCH 2013 AS REQUIRED BY SECTION 32A OF TRADE UNION AND LABOUR RELATIONS (CONSOLIDATION) ACT 1992

### Income and Expenditure

The total income of the union for the period was £1,983,375. This amount included payments of £1,061,842 in respect of membership of the union. The union's total expenditure for the period was £1,442,656. The union does not maintain a political fund.

# Salary paid to and other benefits provided to the General Secretary, Membership Secretary and elected officers

The General Secretary of the union was paid £114,170 (2012: £64,007) in respect of salary and received no other benefits. The Membership Secretary was paid £114,170 (2012: £109.727) in respect of salary and received benefits of £Nil (2012: £923).

### Irregularity statement

A member who is concerned that some irregularity may be occurring, or has occurred, in the conduct of the financial affairs of the union may take steps with a view to investigating further, obtaining clarification and, if necessary, securing regularisation of that conduct.

The member may raise any such concern with such one or more of the following as it seems appropriate to raise it with: the officials of the union, the trustees of the property of the union, the auditor or auditors of the union, the Certification Officer (who is an independent officer appointed by the Secretary of State) and the police.

Where a member believes that the financial affairs of the union have been or are being conducted in breach of the law or in breach of the rules of the union and contemplates bringing civil proceedings against the union or responsible officials or trustees, he should consider obtaining independent legal advice.

### Auditor's report

The audit report, to which this statement is appended, was prepared by haysmacintyre, Fairfax House, 15 Fulwood Place, London WC1V 6AY.

CERTIFICATION OFFICE FOR TRADE UMONS & EMPLOYERS' ASSOCIATIONS

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# AUDITOR'S REPORT (continued)

Signature(s) of auditor or auditors:	Here Brid	
Name(s):	DAVID SEWELL OF	
	HAYSMACINTYRE	
Profession(s) or Calling(s):	STATUTORY AUDITOR	
Addross(os):	EAIDEAY HOUSE	
Address(es):	FAIRFAX HOUSE 15 FULWOOD PLACE	
	LONDON	
	WC1 V 6 AY	
Date:	30 JUNE 2013	
Contact name and telephone number:	DAVID SEWELL 0207 969 5500	

N.B. When notes to the accounts are referred to in the auditor's report a copy of those notes must accompany this return.

# THE HEADMASTERS' AND HEADMISTRESSES' CONFERENCE (A Company limited by Guarantee)

ACCOUNTS - 31 MARCH 2013

### TOGETHER WITH COMMITTEE'S

AND AUDITOR'S REPORTS

Company No: 101760



haysmacintyre Chartered Accountants Registered Auditors

## THE HEADMASTERS' AND HEADMISTRESSES' CONFERENCE (A Company limited by Guarantee)

### REPORT OF THE COMMITTEE (Continued)

### FOR THE YEAR ENDED 31 MARCH 2013

### 4. RESERVES:

As at 31 March 2013, the Conference's net current assets stood at £451,584 (2012: £362,660) and the portfolio of listed shares was valued at £2,934,982 (2012: £2,482,697).

The HMC reserves policy requires HMC to maintain liquid resources (cash or liquid assets, capable of being converted into cash at short notice) of at least £750,000 to be available to ensure efficient operation of the Conference and thus compliance with the Conference's main objects.

### 5. STATEMENT OF DIRECTORS' RESPONSIBILITIES:

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

So far as each of the directors is aware at the time the report is approved:

- there is no relevant audit information of which the company's auditors are unaware; and
- the directors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

### 6. AUDITORS:

A resolution proposing the re-appointment of haysmacintyre as auditors to the company will be put to the annual general meeting in accordance with Section 485 of the Companies Act 2006.

The Report of the Council has been prepared in accordance with the special provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2006.

BY ORDER OF THE BOARD

Lillian Ruhmor

W RICHARDSON Secretary

19 June 2013

# THE HEADMASTERS' AND HEADMISTRESSES' CONFERENCE (A Company limited by Guarantee) REVENUE ACCOUNT FOR THE YEAR ENDED 31 MARCH 2013

		2012	20	13
		Actual	Budget	Actual
	Notes	£	£	£
TURNOVER				
Annual conference (including fees)		399,580	351,800	398,599
Annual subscriptions		659,435	666,643	663,243
Courses (HMCPD)		385,204	359,700	349,737
Other income		3.724	5,000	5.580
Rental income		10,750	10,750	10.750
		1,458,693	1,393,893	1.427.909
EXPENDITURE				
Administration (including salaries)	3	365,029	391,500	392,693
Annual conference (hotel and speakers)		334,891	301,800	356,801
Auditor's remuneration		10,560	11,000	10,800
Committee and other meetings		53,625	55,000	51,929
Conference and Common Room		16,200	16,200	16,200
Contingencies		· -	5,000	-
Courses (HMCPD, including salaries)		346,689	361,700	345.954
Depreciation and amortisation	1	9,575	10,000	10,778
Honoraria, gifts and donations	•	500	2,000	1,113
		211	1,500	396
Hospitality International links		1,304	6.000	3.163
		2.619	4,000	2.851
Membership inspection expenses		41.829	40,000	43,000
Officers' expenses		4,487	4,500	4,157
Office furniture and fittings (inc ICT)		**,****	2,000	4.3.27
Page scholarship		2,347	4.000	2,129
Postage and telephone		•		13.528
Printing, stationery and publications		20,832	25,000	77,270
Professional fees and other charges		65.950	70,000	
Research and development		24,085	25,000	18,470
Running costs - HQ		56,185	50,000	47.089
Subscriptions and staff development		2,534	4,000	4.225
Sundries		1,904	1.000	3,468
Website		25.148	35,000	36,642
		1,386,504	1,426,200	1,442,656
SURPLUS/(DEFICIT) FOR YEAR BEFORE				
CREDITING THE FOLLOWING ITEMS		72,189	(32,307)	(14,747)
1982 - N. J.		78,212	45,000	97,824 Some Care Control
Dividends and interest receivable		54,375	50.000	54.375
Independent Schools Examination Board share of surplus		23.246	15,000	19.914
Scholarship booklet		23.240	1,3,000	[ ]F. 2 [ **F***
Surplus before taxation		228,022	77.693	157.366
Taxation	4	(6.018)	-	(2.617) سسس
100 DO 10		222,004	77,693	154,749
SURPLUS FOR YEAR		222,004	77.09.1	194.742 1 <sub>0.155</sub> 1.51
Net gains on investments	2	122,376		383,353,
SURPLUS FOR YEAR AFTER REVALUATION		344,380		538,102
Accumulated Fund brought forward		2,985,603		3.329.983
Accumulated Fund carried forward	5	£3,329,983		£3.868.085 🏑
		5		•

The accompanying notes are an integral part of this income and expenditure account.

All activities are continuing.

### STATEMENT OF RECOGNISED GAINS AND LOSSES

There were no other recognised gains or losses for the year.

# THE HEADMASTERS' AND HEADMISTRESSES' CONFERENCE (A Company Limited by Guarantee)

### STATEMENT OF HISTORICAL COST PROFIT AND LOSS For the year ended 31 March 2013

	2013 £	2012 £
Surplus for the financial year before taxation	157,366	228,022
Realised gains on disposals of investments (difference between disposal proceeds and original cost)	191,798	28,327
Historical cost surplus before taxation	£349,164	£256,349
Historical cost surplus for the year retained after tax	£346,547	£250,331

# THE HEADMASTERS' AND HEADMISTRESSES' CONFERENCE (A Company Limited by Guarantee) Year ended 31 March 2013

### ACCOUNTING POLICIES:

- a) The financial statements have been prepared under the historical cost convention as modified by the revaluation of certain fixed assets and in accordance with the Financial Reporting Standard for Smaller Entities (effective April 2008).
- b) Subscriptions shown in the income and expenditure account are the amounts received in respect of the year. The proportion of subscriptions relating to the following year is carried forward and shown in the balance sheet as subscriptions received in advance. All other income is accrued when the company becomes entitled to receive the income.
- c) Expenditure is accounted for on an accruals basis.
- d) Interest received represents amounts receivable in the year.
- e) Depreciation is provided at rates calculated to write off the cost of the assets over their estimated economic lives, as follows:

Freehold building - 2% per annum on cost Furniture and fittings - 25% per annum on cost Office equipment - 33½% per annum on cost

Freehold land is not depreciated.

- f) Pension costs are paid into a defined contribution scheme and charged to the accounts as they are payable.
- g) Investments are shown at market value and are all quoted on a recognised UK Stock Exchange.
- h) The directors have taken advantage of the Companies Act exemption as a small company not to consolidate the joint venture.
- i) The directors have taken advantage of the provision in Financial Reporting Statement No. 1 not to prepare a cash flow statement.

### NOTES TO ACCOUNTS:

Year ended 31 March 2013

1.	TANGIBLE FIXED ASSETS	Freehold land and buildings £	Furniture, fittings and office equipment £	Total £
	Cost At 1 April 2012 Additions	531,041	108,751 7,670	639,792 7,670
	Disposals	m ·	(28,499)	(28,499)
	At 31 March 2013	531,041	87,922	618,963
	Depreciation At 1 April 2012 Charged for the year Disposals	46,414 8,221	108,751 2,557 (28,499)	155,165 10,778 (28,499)
	At 31 March 2013	54,635	82,809	137,444
	Net Book Value At 31 March 2013	£476,406	£5,113	£481,519
	At 31 March 2012	£484,627	£ -	£484,627

# THE HEADMASTERS' AND HEADMISTRESSES' CONFERENCE (A Company Limited by Guarantee) Year ended 31 March 2012

### NOTES TO THE ACCOUNTS (Continued)

2.	FIXED ASSET INVESTMENTS	2013 £	2012 £
	Opening Market value Additions Disposal proceeds Net gains on investments	2,482,697 851,549 (782,617) 383,353	1,945,110 897,535 (482,324) 122,376
	Closing market value	£2,934,982	£2,482,697
	Cost of investments	£2,421,787	£2,161,055

There were no investments with market value more than 5% of the investment portfolio at the year end.

3.	EMPLOYEES	2013 £	2012 £
	Wages and salaries Social security costs Other pension costs	341,519 40,436 10,738	289,824 34,414 40,791
	Other pension costs	£392,693	£365,029

The average number of employees during the year was 8 (2012: 7). No director received any remuneration in the year (2012 - £Nil). The General Secretary was paid a salary of £114,170 (2012: £64.007) and received no other benefits. The Membership Secretary was paid a salary of £114,170 (2012: £109,727) and received benefits of £Nil (2012: £923).

4.	TAXATION	2013	2012
		£	£
	The taxation charge for the year represents:		
	Corporation tax at 20% (2012: 20%) on the profits		
	assessable to taxation	9,713	6,018
	Overprovision in previous years	(7,096)	<del>*</del>
	Current tax charge/(refund) for the year	£2,617	\$6,018
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5.	ACCUMULATED FUNDS	2013	2012
5/1	No dell'olani dall'all'all'all'all'all'all'all'all'all	£	£
	Brought forward at 1st April	3,329,583	2,985,603
	Investment gains	383,353	122,376
	Surplus for year	154,749	222,004
	Carried forward at 31 March	£3,868,085	£3,329,983
		and the second s	**