

***IRP***

**Independent Reconfiguration Panel**

**ADVICE ON  
*HEALTH FOR NORTH EAST LONDON PROPOSALS*  
FOR CHANGES TO LOCAL HEALTH SERVICES**

**APPENDICES**

Submitted to the Secretary of State for Health

22 July 2011

# **IRP**

## **Independent Reconfiguration Panel**

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## Appendix One

### Independent Reconfiguration Panel general terms of reference

**The Independent Reconfiguration Panel is an advisory non-departmental public body. Its terms of reference are:**

A1 To provide expert advice on:

- Proposed NHS reconfigurations or significant service change;
- Options for NHS reconfigurations or significant service change;

referred to the Panel by Ministers.

A2 In providing advice, the Panel will consider whether the proposals will provide safe, sustainable and accessible services for the local population, taking account of:

- i. clinical and service quality
- ii. the current or likely impact of patients' choices and the rigour of public involvement and consultation processes
- iii. the views and future referral needs of local GPs who commission services, the wider configuration of the NHS and other services locally, including likely future plans
- iv. other national policies, including guidance on NHS service change
- v. any other issues Ministers direct in relation to service reconfigurations generally or specific reconfigurations in particular

A3 The advice will normally be developed by groups of experts not personally involved in the proposed reconfiguration or service change, the membership of which will be agreed formally with the Panel beforehand.

A4 The advice will be delivered within timescales agreed with the Panel by Ministers with a view to minimising delay and preventing disruption to services at local level.

B1 To offer pre-formal consultation generic advice and support to NHS and other interested bodies on the development of local proposals for reconfiguration or significant service change - including advice and support on methods for public engagement and formal public consultation.

C1 The effectiveness and operation of the Panel will be reviewed annually.

## Appendix Two

### Letters to Secretary of State for Health from Redbridge HSC, ONEL Joint HOSC, Barking and Dagenham Council, Havering HOSC



**Roger Hampson**  
Chief Executive

Direct line 020 8708 2100  
Fax 020 8478 2356  
[roger.hampson@redbridge.gov.uk](mailto:roger.hampson@redbridge.gov.uk)

Town Hall, PO Box 2, High Road  
Ilford, Essex. IG1 1DD

Our ref RH/JH  
Your ref  
Date: 7<sup>th</sup> January 2011

The Rt. Hon. Andrew Lansley CBE, MP  
Secretary of State for Health,  
Richmond House,  
79 Whitehall,  
London SW1 2NS

Dear Mr Lansley,

#### **Health for North East London Revised Proposals Affecting Redbridge Health Service Provision**

I previously wrote to you on the 30<sup>th</sup> December 2010 and in that letter informed you that following the decision of the Inner and Outer London Joint Committee of Primary Care Trusts, set out in a letter to this Council from the Health for North East London dated 20<sup>th</sup> December, extraordinary meetings of this Authority's full Council and Health Scrutiny Committee were to take place on the 4<sup>th</sup> January 2011 to consider what further action those bodies may wish to take.

These meetings have now taken place and as a result the following was agreed by all Councillors in attendance.

After deliberation the Health Scrutiny Committee resolved as follows:-

4. *"Health for North East London Proposals: Decision of the Joint Committee of Primary Care Trusts*

**Resolved:** *That Redbridge Health Scrutiny Committee, pursuant to its functions under the Local Authority (Overview and Scrutiny Committees Health Scrutiny Functions) Regulations 2002, asks the Chief Executive to write to the Secretary of State reporting that:*

- the Committee is not satisfied with the content and timing of the consultation on the Health for North East London Revised Proposals; and*
- the Committee considers that the revised proposals, as presented by Health4NEL to this Committee and to the Joint Committee of Primary Care Trusts at the public meeting on 15 December 2010, are not in the interests of the health service in the London Borough of Redbridge; and*
- the Committee requests the Secretary of State to call in the proposals for his review.*

The Health Scrutiny Committee bases its objections on the following:-

1. *Serious concerns as to whether the first of the Secretary of State's "four tests" (Support from GP commissioners) has been carried out adequately, namely whether sufficient account has been given to the diversity of GPs' views and concerns, and to the views and concerns of GPs within the borough as opposed to those with links with hospitals in NE London outside of the borough.*
2. *Objection to the proposed closure of the A&E Department at King George's Hospital because this will adversely impact on the A&E Department at Queens; will impact on the borough's ability to deal with a major emergency; and is likely to lead to extended travelling times to hospital in emergencies and the risk to patients of being shunted between different hospitals. The catchment area for Queens, if the proposals go ahead, would greatly exceed the catchment areas of NE London hospitals--an estimated 700,000 compared with 200,000 to 300,000.*
3. *Objection to the proposed ending of maternity beds at King George's Hospital, especially before re-provision at Barking, and that insufficient attention has been taken to the steeply rising population growth now becoming apparent in the borough, especially the rising birth rate.*
4. *Improvements in transport links needed to be assured, especially in relation to local access to Queens and Whipps Cross hospitals.*
5. *The Committee notes the objections of the Redbridge MPs and the concerns of representatives of local organisations as expressed to this Committee.*
6. *The Committee expresses concerns about the conduct of the consultation with key information being made public at a late stage, changes to the proposals and questionable interpretation of GP support."*

Accordingly, I write to you as requested by the Committee and in accordance with the resolution above.

The Full Council also met immediately after the Health Scrutiny Committee and have endorsed the resolution above and made the following decisions:-

5. *"Proposed Cuts at King George Hospital (COU/05/040111)*

**Resolved:** *This Council reaffirms its opposition to the proposed closure of Accident and Emergency (A&E) and the end of maternity provision at King George Hospital.*

*In light of the decision taken on the 15th December of the joint Primary Care Trusts in North East London to end provision of A&E and maternity at King George Hospital, also the projected reduction of 25% in medical staff at Barking, Havering and Redbridge University Hospital NHS Trust (BHRUT) by 2014/15:-*

1. *This Council welcomes the decision of the Health Scrutiny Committee of 4th January 2011 to instruct the Chief Executive to write to the Secretary of State for Health calling on him to intervene to halt these plans; to copy this letter to local Members of Parliament; and to write to neighbouring*

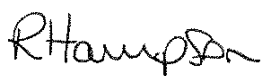
*Boroughs and to publicise this matter on the Council Website.*

*2. This Council welcomes the creation of the "Save King George Hospital Campaign Committee" and the support of General Practitioners (GPs), Leaders and Councillors of other North East London Councils, Members of Parliament (MP's), Greater London Authority Members, Euro MPs, the Mayor of London, Faith Groups, Community Groups campaigning to reverse the closure proposals at King George Hospital.*

*3. This Council requests that in the next issue Redbridge Life carries a front page story on the matter."*

Thank you for your consideration of Redbridge Council's request for a Review of the Inner and Outer London Joint Committee of Primary Care Trusts decisions.

Yours sincerely,



Roger Hampson  
CHIEF EXECUTIVE

Copy

Local MPs  
Chief Executive, London Borough of Barking & Dagenham  
Chief Executive, London Borough of Havering  
Chief Executive, London Borough of Waltham Forest  
Publish on Redbridge-i



**Anthony Clements**  
**Principal Committee Officer**

**OVERVIEW AND SCRUTINY TEAM**

London Borough of Havering  
Town Hall Main Road  
Romford RM1 3BD

**Please contact: Anthony Clements**  
**Telephone: 01708 433065**

**Fax: 01708 432424**

**email:**  
[anthony.clements@haverling.gov.uk](mailto:anthony.clements@haverling.gov.uk)

TO:

Rt. Hon. Andrew Lansley MP  
Secretary of State for Health  
Department of Health  
Richmond House  
79 Whitehall  
London  
SW1A 2NS

Date: 26 January 2011

Your Reference:

Our Reference: **AC**

**By post and website contact form**

Dear Secretary of State

**Referral of Health for North East London Proposals for Review by Secretary of State**

I am writing on behalf of the Outer North East London Joint Health Overview and Scrutiny Committee of which I am a member and whose meeting I chaired on 18 January 2011. The Committee has asked me to contact you as it decided at this meeting, by a majority vote, that it wishes to refer for your review the Health for North East London proposals for changes to health services in the North East London area. This is a formal referral under Regulation 4(7) of the Local Authority Overview and Scrutiny Committees Health Scrutiny Functions Regulations 2002 (enabled by Section 244 of the NHS Act 2006). Please note that Members present from Barking & Dagenham, Havering and Redbridge voted in favour of the referral and Members present from Waltham Forest voted against the referral.

The Joint Committee's reasons for referral are summarised in the first two documents attached which are:

- The report compiled by the Joint Committee in March 2010 as part of the formal consultation proposals
- A letter from the Joint Committee dated 6 December 2010 giving further comments on the revised proposals

The Joint Health Overview and Scrutiny Committee is exercising its powers as conferred under the NHS Act 2006, section 245. This is distinct from and separate to those powers exercised by the Executive of the constituent Councils.



Also attached for your further information are letters and minutes from the Health Overview and Scrutiny Committees (or equivalent) for constituent boroughs of the Joint Health Overview and Scrutiny Committee. These give further details of the concerns in each borough regarding the Health for North East London proposals. These are attached in the following order:

- London Borough of Barking & Dagenham
- London Borough of Havering
- London Borough of Redbridge

Should you or the Independent Reconfiguration Panel require any further information or minutes of the meetings of the Joint Committee, please do not hesitate to contact the clerk to the Committee – Anthony Clements using the details shown above. Members of the Committee would also be happy to meet with you or your colleagues in order to discuss their views on the proposals. Again, please would your staff contact the clerk to the Committee in the first instance should you wish to arrange this.

Please would you acknowledge receipt of this letter.

Yours sincerely



**Councillor Dominic Twomey**  
**Lead Member, Health and Adult Services Select Committee, London Borough of Barking and Dagenham**  
**Enc**

The Joint Health Overview and Scrutiny Committee is exercising its powers as conferred under the NHS Act 2000 section 245. This is distinct from and separate to those powers exercised by the Executive of the constituent Councils.



The London Borough of Barking and Dagenham

Andrew Lansley CBE MP  
Secretary of State for Health  
Department of Health  
Richmond House  
79 Whitehall  
London SW1A 2NS

7 February 2011

Dear Secretary of State,

**Health for North East London Proposals affecting Health service provision in Barking and Dagenham**

This Council wrote to your predecessor in March 2010 expressing our concerns about the then proposals for reconfiguring health services in North East London and asked for an Independent Review.

During the summer of 2010 the proposals were indeed revised and a further round of consultation undertaken. During that process my authority raised a number of concerns including that the information on which the modelling work was based was constantly being revised. Thus making it impossible to reach a position where we were being consulted on specific proposals backed by a coherent set of working documents and data. For example, it is difficult for us to be satisfied that the modelling work around demand for maternity services robustly takes into account the sustained high level of births we are experiencing in this area.

Nevertheless both my health scrutiny committee (Health and Adult Services Select Committee) and my Cabinet considered the proposals fully and made representations about them to the Health for NEL programme and the Joint Committee of the Inner and Outer North East London Primary Care Trusts.

Following the decision of the Joint Committee of the Inner and Outer North East London Primary Care Trusts on 15 December 2010 we have further considered carefully the decisions made by that Joint Committee. We do not consider that the decisions made have taken account of the health needs of our population, heeded the representations made nor given sufficient assurances about the performance of our local acute trust for us to believe that these are credible funded proposals. The Public Interest Report issued this January under section 8 of the Audit Commission Act 1998 in respect of the financial management of Barking Havering Redbridge University Hospitals NHS Trust confirms this view.

*Leader's Office, Civic Centre, Dagenham, RM10 7BN*  
Phone 020 8227 2101 Email [leader@lbbd.gov.uk](mailto:leader@lbbd.gov.uk)

Guidance developed by your Department in July 2010 states that the goal of any change to services must be to ensure patients get the best care possible, delivered to the highest standards in the most effective, efficient and personalised way. The guidance is not prescriptive but requires commissioners to design and lead a local process to gather evidence and formally review the level of support for any proposed changes. We do not consider that it can be demonstrated that these proposals meet that test..

The view of the Council to refer this matter is fully supported by the health scrutiny members. On 26 January 2011 the Health and Adult Services Select Committee passed a resolution instructing me to write to you on behalf of Barking and Dagenham residents on the grounds that the proposals are not in their interest. The health scrutiny members are increasingly unconvinced that Queen's Hospital is able to cope with added demand for A&E; this viewpoint has been crystallised by the poor performance of that hospital over the winter period.

Following the resolution of our Health and Adult Services Select Committee, I am now writing to ask you to review the Joint Primary Care Trusts decisions in these matters.

Yours sincerely



Councillor Liam Smith  
Leader of the Council

cc. Jon Cruddas MP  
Margaret Hodge MP



**Ian Buckmaster**  
**Manager of Committee and**  
**Overview & Scrutiny Support**

TO:

Rt. Hon. Andrew Lansley MP  
Secretary of State for Health  
Department of Health  
Richmond House  
79 Whitehall  
London  
SW1A 2NS

London Borough of Havering  
Town Hall Main Road  
Romford RM1 3BD

**Please contact: Anthony Clements**  
**Telephone: 01708 433065**

**Fax: 01708 432424**

**email: anthony.clements@havering.gov.uk**

Date: 07 March 2011

Your Reference:

Our Reference: **AC**

Dear Secretary of State

**Referral of Health for North East London Proposals for Review by Secretary of State**

As Chairman of the London Borough of Havering's Health Overview and Scrutiny Committee, I am writing to inform you that the Committee decided unanimously, at its meeting on 1 March 2011, to refer for your review the Health for North East London (H4NEL) proposals for changes to health services in the North East London area. This is a formal referral under Regulation 4(7) of the Local Authority Overview and Scrutiny Committees Health Scrutiny Functions Regulations 2002 (enabled by Section 244 of the NHS Act 2006). The Committee's reasons for the referral can be summarised as follows:

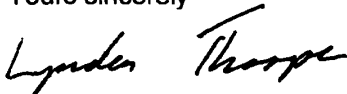
1. Pressure on Queen's Hospital – The H4NEL proposals envisage the closure of A&E and maternity departments at King George Hospital – the nearest alternative acute facility to Queen's. While the Committee has noted the plans under H4NEL to develop alternative community and other facilities to replace those currently at King George, it remains of the view that the closure of the facilities at King George can only add to the workload at Queen's Hospital. The Committee has serious concerns that, given the difficulties currently being encountered by Queen's Hospital, the hospital will simply be unable to cope with any increased caseload, in both A&E and maternity, as a result of the H4NEL proposals. You will no doubt be aware of the serious criticism of maternity services at King George and Queen's made in recent days by the Care Quality Commission. The Committee feels that issues such as this will only be exacerbated by the imposition of the H4NEL proposals as they currently stand.
2. Demographic Growth – The Committee remains concerned that the large scale population growth expected in this area in the coming years has not been sufficiently taken account in the H4NEL consultation process. There are several very large housing developments planned in the immediate vicinity of Queen's Hospital and the situation is similar throughout much of North East London. The Committee has discussed these issues with H4NEL officers but remains unconvinced that population growth in the area has been sufficiently taken into account and is of the view that such growth will surely reduce the chances of the H4NEL plans being implemented successfully.

The Health Overview and Scrutiny Committee is exercising its powers as conferred under the NHS Act 2006, section 244. This is distinct from and separate to those powers exercised by the Executive of Havering Council.

Should you or the Independent Reconfiguration Panel require any further information or minutes of the meetings of the Committee, please do not hesitate to contact the clerk to the Committee – Anthony Clements using the details shown above. Members of the Committee would also be happy to meet with you or your colleagues in order to discuss our views on the proposals. Again, please would your staff contact the clerk to the Committee in the first instance should you wish to arrange this.

Please would you acknowledge receipt of this letter.

Yours sincerely



**Councillor Lynden Thorpe  
Chairman, Health Overview and Scrutiny Committee  
London Borough of Havering**

CC: All members, Health Overview and Scrutiny Committee, London Borough of Havering  
Councillor Michael White, Leader, London Borough of Havering  
Councillor Steven Kelly, Deputy Leader and Cabinet Member for Health, London Borough of Havering  
Councillor Pam Light, Mayor, London Borough of Havering  
All members and supporting officers, Outer North East London Joint Health Overview and Scrutiny Committee  
John Cruddas MP  
Andrew Rosindell MP  
Angela Watkinson MP  
Joan Smith, Coordinator, Havering LINK  
Chas Hollwey, Chief Executive, NHS Havering  
Heather O'Meara, Chief Executive, NHS Outer North East London  
Jacqui Himbury, Borough Director – Havering, NHS Outer North East London  
Paul Kennard, Head of Corporate Affairs, NHS Havering  
John Goluston, Chief Executive, Barking, Havering and Redbridge University Hospitals NHS Trust  
John Brouder, Chief Executive, North East London NHS Foundation Trust  
Helen Brown, Programme Director, Health for North East London

## Appendix Three

### Letters to Secretary of State for Health from Dr Peter Barrett containing initial assessment advice, 11 and 18 March 2011

IRP

6<sup>th</sup> Floor  
157 – 197 Buckingham Palace Road  
London  
SW1W 9SP

The Rt Hon Andrew Lansley CBE MP  
Secretary of State for Health  
Richmond House  
79 Whitehall  
London SW1A 2NS

11 March 2011

Dear Secretary of State

**REFERRALS TO SECRETARY OF STATE FOR HEALTH**  
**London Borough of Redbridge Health Scrutiny Committee,**  
**The Outer North East London Joint Health Overview and Scrutiny Committee,**  
**London Borough of Barking and Dagenham,**  
*Health for north east London*

Thank you for forwarding copies of the referral letters and supporting documentation from: Mr Roger Hampson, Chief Executive, London Borough of Redbridge on behalf of the Redbridge Health Scrutiny Committee (HSC); Cllr Dominic Twomey, Chair, the Outer North East London Joint Health Overview and Scrutiny Committee (ONEL Joint HOSC) and; Cllr Liam Smith, Leader of the Council, London Borough of Barking and Dagenham. NHS London provided initial assessment information. A list of all the documents considered in the initial assessment is at Appendix One.

The IRP has undertaken an initial assessment, in accordance with our agreed protocol for handling contested proposals for the reconfiguration of NHS services. The IRP considers each referral on its merits and its advice in this case is set out below. **The Panel concludes that this referral is suitable for full review.**

#### **Background**

Work to consider the future configuration of health services in outer north east London began in August 2006 with the *Fit for the Future* programme. The following year, in July 2007, NHS London published *A Framework for Action*, Prof. Lord Darzi's ten-year vision of how the provision of healthcare in London should evolve. Extensive public and clinical engagement was undertaken and following public consultation, in June 2008, the pan-London Joint Committee of Primary Care Trusts (JCPCT) agreed the proposals.

In December 2008 the *Health for north east London* programme was initiated. Building on the principles established and consulted on in *A Framework for Action*, the programme brought together all NHS organisations in north east London (that is, inner and outer north east London PCTs and trusts) to develop a clinically-led programme of change to improve health and healthcare across the whole area.

Between January and November 2009, the clinical case for change, options for delivering change, decision-making criteria and proposals for consultation were developed and refined through clinical working groups and the engagement of the public and stakeholders, including the relevant scrutiny committees. In line with Department of Health guidance, these processes and their outputs were subject to National Clinical Advisory Team (NCAT) and Office of Government Commerce (OGC) Gateway review before a pre-consultation business case was signed off by NHS London.

A formal consultation, *Delivering high-quality hospital health services for the people of north east London* was launched on 30 November 2009 to run for 14 weeks - an additional two weeks being incorporated into the consultation period to allow for the Christmas holidays. The consultation sought views on a number of options:

- That the Royal London Hospital, Whitechapel, and Queen's Hospital, Romford, be developed as major acute hospitals by consolidating the sector's complex vascular surgery, urgent surgery and complex surgery on children between the two sites. This builds on the decision, taken following *The Shape of Things to Come* public consultation, to designate both sites as hyper acute stroke units (HASU) and for the Royal London to be designated as a major trauma centre, all due to be fully operational from April 2010.
- That three of the other four acute hospital sites - King George, the Homerton, Newham and Whipps Cross - be developed with co-located obstetrics and A&E departments.
- That the remaining acute hospital site be developed as a polyclinic, providing 24/7 primary care-led urgent care, extended hours GP and community services, outpatient appointments, minor procedures and diagnostic services.
- Following extensive public and clinical pre-consultation engagement, the inner and outer north east London JCPCTs proposed the following preferred option:
  - Three local hospitals at the Homerton, Newham and Whipps Cross all with A&E and obstetrics services
  - King George Hospital be developed as a polyclinic as described above

In January 2010, Redbridge HSC resolved to refer the consultation to the Secretary of State for Health citing its strong opposition to proposals to downgrade services at King George Hospital. Initial assessment advice was sought from the IRP, which advised that it was in the best interests of local health services for the consultation process to run its full course.

Following ongoing discussion with local LINKs and other stakeholders, the PCTs agreed to extend the consultation deadline by two weeks to 22 March 2010, bringing the total consultation period to 16 weeks. Both the INEL and ONEL Joint HOSCs submitted formal responses to the consultation and, in all, more than 3,200 responses were received.

The results of the consultation exercise were announced in July 2010 with independent analysis presented to the INEL and ONEL Joint Committees of PCTs (JCPCTs) at a public meeting. The meeting agreed that further work should be undertaken to provide assurance against the four tests

for reconfiguration proposals. Between September and November 2010, further clinical and stakeholder engagement took place to review consultation responses and to revise the proposals. Changes to complex vascular surgery were agreed by the ONEL and INEL JCPCTs in October and November 2010.

The ONEL Joint HOSC provided formal views on the revised proposals on 6 December 2010 and on 14 December 2010 NHS London advised that it was satisfied with the work undertaken to provide assurance against the four tests.

The INEL and ONEL JCPCTs met on 15 December 2010 to consider the *Health for north east London* revised proposals. Subject to certain assurances requested by GPs and stakeholders, the meeting approved:

- The proposal to reduce from six hospitals with A&E, acute medical, acute surgical, critical care, maternity and paediatric services to five. King George Hospital, Ilford to provide 24/7 urgent care services. A&E, together with unscheduled inpatient medical and surgical services, including critical care and paediatrics to be provided at Queen's, Whipps Cross and Newham hospitals (and Homerton and Royal London).
- The proposals to move all planned surgery from Queen's Hospital to King George Hospital except where there are benefits in co-locating services or on the basis of clinical need, and to establish a planned care centre at King George Hospital.
- The wider clinical recommendations for change set out in clinical working group reports.

Decisions taken were communicated to stakeholders between December 2010 and January 2011. The London Borough of Redbridge HSC wrote to the Secretary of State on 7 January 2011 to refer the proposals. This was followed by a referral from the Joint HOSC on 26 January 2011 and by the London Borough of Barking and Dagenham on 7 February 2011.

### **Basis for referral**

The referral letter from Redbridge HSC states that at its meeting on 4 January 2011, the Committee resolved:

*“That Redbridge Health Scrutiny Committee, pursuant to its functions under the Local Authority (Overview and Scrutiny Committees Health Scrutiny Functions) Regulations 2002, asks the Chief Executive to write to the Secretary of State reporting that:*

- *the Committee is not satisfied with the content and timing of the consultation on the Health for North east London Revised Proposals; and*
- *the Committee considers that the revised proposals, as presented by Health4NEL to this Committee and to the Joint Committee of Primary Care Trusts at the public meeting on 15 December 2010, are not in the interests of the health service in the London Borough of Redbridge; and*
- *the Committee requests the Secretary of State to call in the proposals for his review.”*

The letter goes on to outline a number of specific objections on which the referral is based.

The referral from the Outer North East London Joint HOSC states that, at its meeting on 18 January 2011, it was decided:



*“by a majority vote, that it [the Joint HOSC] wishes to refer for your review the Health for North East London proposals for changes to health services in the North East London area. This is a formal referral under Regulation 4(7) of the Local Authority (Overview and Scrutiny Committees Health Scrutiny Functions) Regulations 2002.”*

The letter acknowledges that Joint HOSC members present from the London Borough of Waltham Forest voted against the referral. The Joint HOSC’s reasons for referral are summarised in documents enclosed with the letter - the report of the Joint HOSC, March 2010 and the Joint Committee’s letter of 6 December 2010 to the H4NEL Programme Director commenting on the revised proposals.

The referral from the Leader of Barking and Dagenham Council states that:

*“On 26 January 2011 the Health and Adult Services Select Committee passed a resolution instructing me to write to you on behalf of Barking and Dagenham residents on the grounds that the proposals are not in their interest. The health scrutiny members are increasingly unconvinced that Queen’s Hospital is able to cope with added demand for A&E....”*

### **IRP view**

With regard to the referrals by Redbridge HSC, the ONEL Joint HOSC and by Barking and Dagenham Council the Panel notes that:

- The reasons given for the proposed changes include avoidable morbidity and mortality in the population, dissatisfaction with local NHS services, hospital performance that is not consistently good enough and difficulties recruiting and retaining the best senior doctors in key services such as maternity, children’s and accident and emergency (A&E)
- *Health for north east London* is a comprehensive and highly complex programme for health service change aimed at delivering significant improvements in health services
- All the local scrutiny committees have been engaged in the programme through two joint HOSCs (for inner and outer north east London) and detailed responses to the formal consultation were submitted by both: the ONEL Joint HOSC also submitted comments on the revised proposals before the JCPCT’s decision-making meeting of 15 December 2010
- Despite this involvement, considerable concern has been expressed about the conduct of the consultation
- Concern has also been expressed about:
  - Whether sufficient consideration has been given to demographic issues, notably with regard to the proposals for maternity services
  - The closure of consultant-led obstetric services at King George Hospital and lack of clarity about the timing of new facilities opening
  - Issues of equity and access to services and the potential imbalance of services between the inner and outer north east London sectors - particularly around access to A&E services
  - The reduction in A&E services at King George Hospital and its potential impact on A&E services at Queen’s Hospital
  - Issues around extended travel times for patients and the need to develop transfer protocols before changes are implemented
  - The application of the four tests, in particular whether sufficient account has been given to the diversity of GP’s views
  - Other issues detailed in the Joint HOSC’s letter of 6 December 2010 to the H4NEL Programme Director

**Conclusion**

The IRP offers its advice on a case-by-case basis taking account of the specific circumstances and issues of each referral.

The *Health for north east London* proposals have been referred to the Secretary of State by three separate, albeit inter-connected bodies. It is clear from the referrals that, despite the extensive public engagement and consultation programme put in place by H4NEL, considerable local concern exists about the proposed changes and many people remain unconvinced that they will lead to improved healthcare in the locality.

The IRP wishes to consider these matters in more detail and would be willing to undertake a full review if requested.

Yours sincerely

A handwritten signature in blue ink that reads "Peter Barrett". The signature is written in a cursive style with a long, sweeping underline.

Dr Peter Barrett CBE DL  
Chair, IRP

6<sup>th</sup> Floor  
157-197 Buckingham Palace Road  
London  
SW1W 9SP

The Rt Hon Andrew Lansley CBE MP  
Secretary of State for Health  
Richmond House  
79 Whitehall  
London SW1A 2NS

18 March 2011

Dear Secretary of State

**REFERRALS TO SECRETARY OF STATE FOR HEALTH**  
**London Borough of Havering Health Overview and Scrutiny Committee**  
*Health for north east London*

Thank you for your letter of 17 March 2011 attaching a copy of the referral letter from the London Borough of Havering Health Overview and Scrutiny Committee (HOSC) and also draft terms of reference for the IRP's review of the *Health for north east London* proposals.

The IRP has undertaken an initial assessment of the referral from Havering HOSC in accordance with our agreed protocol for handling contested proposals for the reconfiguration of NHS services. The referral has been assessed with reference to the documentation previously received from the London Borough of Redbridge HSC, the Outer London Joint HOSC, the London Borough of Barking and Dagenham and from NHS London.

The Panel concludes that the referral is suitable for inclusion within its review of the *Health for north east London* proposals and, accordingly, we are content with the terms of reference appended to your letter.

Yours sincerely



Dr Peter Barrett CBE DL  
Chair, IRP

## Appendix Four

### Letter to Dr Peter Barrett, IRP Chair from Secretary of State for Health containing terms of reference for full review, 17 March 2011

*From the Rt Hon Andrew Lansley CBE MP  
Secretary of State for Health*



POC1\_601205

Dr Peter Barrett  
Chair  
Independent Reconfiguration Panel  
6<sup>th</sup> Floor  
157-197 Buckingham Palace Road  
London  
SW1W 9SP

*Richmond House  
79 Whitehall  
London  
SW1A 2NS*

*Tel: 020 7210 3000  
Mb-sofs@dh.gsi.gov.uk*

17 MAR 2011

*Dear Dr Barrett,*

**REFERRALS FROM LONDON BOROUGH OF REDBRIDGE  
HEALTH SCRUTINY COMMITTEE, THE OUTER NORTHEAST  
LONDON JOINT HEALTH OVERVIEW AND SCRUTINY  
COMMITTEE, LONDON BOROUGH OF BARKING AND  
DAGENHAM AND LONDON BOROUGH OF HAVERING  
("HEALTH FOR NORTH EAST LONDON")**

Thank you for your letter of 11 March 2011 appending initial advice in relation to the "Health for north east London" proposals.

Your letter states the IRP would be willing to undertake a full review of the proposals. I would be grateful if this review could commence as early as possible.

Your report should be submitted to me no later than 22 July 2011 in line with the agreed terms of reference between the Department of Health and the Independent Reconfiguration Panel.

The terms of reference for your review are subject to the following consideration in that I have now received a further referral on the same issue from London Borough of Havering HOSC, dated 7 March 2011, which is attached. I would be grateful if you could undertake an initial assessment of this referral and advise me on appropriate action.

Should you conclude that it is suitable for inclusion within the "Health for north east London review" terms of reference are as set out overleaf.

Please contact James Skelly in the NHS Business Unit on 0113 254 6583 if you require any additional information at this stage.

I look forward to hearing from you in the summer.

I am copying this letter to Ruth Carnall, Chief Executive of NHS London.

Yours sincerely,  
P.J. [Signature]

P.P. ANDREW LANSLEY CBE

Approved by the Secretary of  
State and signed in his absence  
by the Private Secretary

### **Terms of reference**

With due regard to the Panel's general terms of reference as agreed between DH and the IRP, the Panel is to advise by 22 July 2011:

- a. whether it is of the opinion that the proposals for change will enable the provision of safe, sustainable and accessible services under the “health for northeast London” proposals and if not, why not
- b. on any other observations the Panel may wish to make in relation to the changes; and
- c. on how to proceed in the best interests of local people in light of a and b above and taking into account the issues raised by London Borough of Redbridge in their letters of 30 December 2010 and 7 January 2011 respectively, the outer northeast London Joint Health Overview and Scrutiny Committee in their letter of 26 January 2011, the London Borough of Barking and Dagenham in their letter of 7 February 2011, and London Borough of Havering in their letter of 7 March 2011

## **Appendix Five**

### **IRP press release, 18 March 2011**

**IRP**

[www.irpanel.org.uk](http://www.irpanel.org.uk)

**Press release  
18 March 2011**

#### **IRP to undertake independent health review in north east London**

The IRP, the independent expert on NHS service change, is launching a review to consider whether the proposed changes to local health services in north east London will enable the provision of safe, sustainable and accessible services for the local population.

In February and March 2011 the IRP carried out an initial assessment regarding the Health for north east London proposals for changes to local health services. The Health Secretary, Rt Hon Andrew Lansley MP, accepted the IRP's advice that a full review should be undertaken.

Dr Peter Barrett, Chair of the IRP, said: "Our focus throughout the review will be the patient and the quality of care. During the course of the review we will gather evidence locally and listen to all interested parties to ensure that the recommendations we make are in the best interests of local people."

The review will start in April. During the course of the review the IRP will make a number of visits to north east London to see the NHS facilities and meet patients, clinicians and other staff. IRP members will also hold a series of meetings to hear directly from a range of interested parties, including local authority representatives and interest groups.

The IRP will make recommendations to the Health Secretary by 22 July 2011 in relation to the changes. The final decision on changes to services in the area will be made by the Health Secretary.

**ENDS**

**For further information, contact the IRP press office on 020 7025 7530 or email**

[IRPpressoffice@grayling.com](mailto:IRPpressoffice@grayling.com)

## Appendix Six

### Letter to editors of local newspapers from Dr Peter Barrett, 4 April 2011

**IRP**

*Independent Reconfiguration Panel  
6<sup>th</sup> Floor  
157 – 197 Buckingham Palace Road  
London  
SW1W 9SP*

4 April 2011

#### **For publication**

#### **IRP: Have your say on independent health review**

Dear Editor

The IRP, the independent expert on NHS service change, is undertaking a review to consider whether the 'Health for north east London' proposals for changes to local health services will enable the provision of safe, sustainable and accessible services for the local population.

As part of our review we would like to hear from all interested parties in north east London, particularly those who have new evidence to offer or feel that their voice has not been heard, including patients, local residents, local authority representatives, interest groups, clinicians and other staff. Please contact us by email at: [info@irpanel.org.uk](mailto:info@irpanel.org.uk) or by calling 020 7389 8046.

The Health Secretary, Rt Hon Andrew Lansley MP, has asked the IRP to carry out an independent review following referrals from: London Borough of Redbridge Health Scrutiny Committee; Outer North East London Joint Health Overview and Scrutiny Committee; London Borough of Barking and Dagenham Council; London Borough of Havering Health Overview and Scrutiny Committee.

We will make recommendations to the Health Secretary by 22 July 2011 in relation to the changes. The final decision on changes to services in the area will be made by the Health Secretary.

It is important that our reviews are open and accountable to local communities. We will therefore publish our findings on our website - [www.irpanel.org.uk](http://www.irpanel.org.uk) - once they have been considered by the Health Secretary.

Yours sincerely

Dr Peter Barrett CBE DL  
Chair, IRP



## Appendix Seven

### Site visits, meetings and conversations held

10 May 2011

*IRP* Peter Barrett, Nick Coleman, Ray Powles, Jane Hawdon, Gina Tiller, Linda Pepper, Richard Jeavons, Fiona Wood

*Site visit – The Royal London and Newham Hospitals*

11 May 2011

*IRP* Peter Barrett, Nick Coleman, Ray Powles, Jane Hawdon, Gina Tiller, Linda Pepper, Ailsa Claire, Richard Jeavons, Fiona Wood

*Site visit - Queen's and King George hospitals and Loxford polyclinic*

12 May 2011

*IRP* Peter Barrett, Ray Powles, Gina Tiller, Linda Pepper, Ailsa Claire, Richard Jeavons, Fiona Wood

*Site Visit - Whipps Cross and Homerton hospitals*

17 May 2011

*IRP* Richard Jeavons, Martin Houghton

Lee Scott, Member of Parliament for Ilford North

24 May 2011

*IRP* Richard Jeavons, Martin Houghton

Mike Gapes, Member of Parliament for Ilford South

Jon Cruddas, Member of Parliament for Dagenham and Rainham

26 May 2011

*IRP* Peter Barrett, Nick Coleman, Ray Powles, Jane Hawdon, Nick Naftalin, Linda Pepper, John Parkes, Ailsa Claire, Richard Jeavons, Fiona Wood

*Evidence gathering session – Barking Learning Centre*

**Afzal Akram:** Former Chair of outer north east London JCPCT

**Dr Ken Aswani:** GP and Medical Director, ONEL

**Helen Brown:** Programme Director, Health for NEL

**Shona Brown:** Executive Director of Organisational Change, Whipps Cross

**Natasha Broke:** patient representative of CWG and Childbirth Educator with the National Childbirth Trust

**Stephen Burgess:** Acting Medical Director, BHRUT

**John Coakley:** Joint Clinical Director, Health for NEL

**Nisha Domadia:** Deputy Director of Midwifery, Whipps Cross

**Averil Dongworth:** Chief Executive, BHRUT

**Carol Drummond:** Divisional Director for Women and Children's Services, BHRUT  
**Marie Gabriel:** Chair NHS East London and the City  
**Mike Gill:** Joint Clinical Director, Health for NEL  
**Manish Gupta:** Consultant Obstetrician and Gynaecologist, Whipps Cross  
**Richard Howard:** Divisional Medical Director for Women's, Children's and Sexual Health; Consultant Obstetrician  
**Scott Johnston:** Head of Midwifery, Newham Hospital  
**Dr Jane Moore:** Director of Public Health and Quality, NHS ONEL  
**Heather Mullin:** Chief Executive NHS ONEL  
**Dr Ann O'Brien:** GP and Deputy Medical Director NHS ONEL  
**Sean O'Sullivan:** RCM  
**Geoff Sanford:** Associate Programme Director, Health for NEL  
**Alwen Williams:** Chief Executive NHS East London and the City

27 May 2011

IRP **Peter Barrett, Nick Coleman, Ray Powles, Jane Hawdon, Nick Naftalin, Linda Pepper, Ailsa Claire, Richard Jeavons, Fiona Wood**

*Evidence gathering session – Barking Learning Centre*

**Dr Ken Aswani:** GP and Medical Director, ONEL  
**Kay Bagridge:** Integrated Discharge Team Leader, North East London Foundation Trust  
**Graham Blowes:** Director of Operations for Community Health Services, North East London Foundation Trust  
**Helen Brown:** Programme Director, Health for NEL  
**Shona Brown:** Executive Director of Organisational Change, Whipps Cross  
**Dr Richard Burack:** GP in Havering and GP with the Partnership of East London Cooperatives (PELC)  
**Stephen Burgess:** Acting Medical Director, BHRUT  
**Conor Burke:** Director of Commissioning Support NHS ONEL  
**Dr May Cahill:** GP and Chair of GP Commissioning Board NHS East London and the City  
**Steve Colhoun:** Paramedic and Ambulance Operations Manager, London Ambulance Service  
**Averil Dongworth:** Chief Executive, BHRUT  
**Edwin Doyle:** Chair, BHRUT  
**Theresa Evans:** Matron, Rapid Response Team, North East London Foundation Trust  
**Marie Gabriel:** Chair, NHS East London and the City  
**Jane Gateley:** Director of Planning and Delivery NHS ONEL  
**Cathy Geddes:** Chief Executive Whipps Cross Hospital  
**Mike Gill:** Joint Clinical Director, Health for NEL  
**Peter Hindmarsh:** NHS ONEL  
**Terry Huff:** Finance Director NHS ONEL  
**Andrew Ireland:** Group Director, London Borough of Havering  
**Dr J John:** GP in Barking and Dagenham  
**Dr Gurkirit Kalkat:** GP in Barking and Dagenham  
**Dr Anwar Khan:** GP in Waltham Forest  
**Sara Lightowers:** Unscheduled Care Clinical Working Group Lead

**Dr Anil Mehta:** GP in Redbridge  
**Dr Chandra Mohan:** GP in Barking and Dagenham  
**Dr Jane Moore:** Director of Public Health and Quality, NHS ONEL  
**Michaela Morris:** Chief Executive Newham Hospital  
**Heather Mullin:** Chief Executive NHS ONEL  
**Marie Price:** Director of Corporate Affairs, NHS ONEL  
**Geoff Sanford:** Associate Programme Director, Health for NEL  
**Dr Sani:** GP in Havering  
**Magda Smith,** Divisional Director for Medicine and A&E, BHRUT  
**Dr Neil Thompson:** Assistant Medical Director, London Ambulance Service  
**Deborah Wheeler:** Director of Nursing, BHRUT  
**Alwen Williams:** Chief Executive NHS East London and the City  
**Colette Wood:** Senior Programme Manager, NHS ONEL  
**Kate Woolland:** Urgent Care Clinical Workstream Lead Health for NEL  
**Imran Zia:** Clinical Lead for Emergency Medicine, Whipps Cross

6 June 2011

IRP **Peter Barrett, Nick Coleman, Ray Powles, Gina Tiller, Linda Pepper, Richard Jeavons, Fiona Wood**

*Evidence gathering session – Barking and Dagenham Town Hall*

**London Borough of Barking and Dagenham Health and Adult Services Select Committee, Cabinet and Health and Wellbeing Board representatives**

**Cllr Rodwell:** Deputy Leader of the Council, Cabinet Member for Children and Education

**Cllr Twomey:** Chair of Health and Adult Services Select Committee

**Cllr Worby:** Chair Health and Wellbeing Board

**Karen Ahmed:** Divisional Director for Adult Commissioning

**Wanstead and Snaresbrook Residents Alliance**

**Geoff Horsnell:** (The Wanstead Society)

**Helen Zammett:** (Counties Residents Association)

**London Borough of Barking and Dagenham**

**Karen Ahmed:** Divisional Director for Adult Commissioning

**Outer north east London Joint Overview and Scrutiny Committee (JOSC)**

**Cllr Belwood:** Vice-Chairman Redbridge Health Overview and Scrutiny Committee

**Ian Buckmaster:** London Borough

**Cllr Pam Light** :(incoming chair) London Borough of Havering Health Overview and Scrutiny Committee

**Cllr Pond:** Essex County Council and co-opted member of the JOSC

**Cllr Sweden:** Chair of Health and Adult Social Care Scrutiny London Borough of Waltham Forest

**Cllr Thorpe:** Deputy Mayor and outgoing Chair London Borough of Havering HOSC

*Staff open session – King George Hospital*

**7 June 2011**

*IRP* **Peter Barrett, Ray Powles, Nick Naftalin, Gina Tiller, Linda Pepper, John Parkes, Ailsa Claire, Richard Jeavons, Fiona Wood**

*Evidence gathering session – Queen’s Hospital, Romford*

**Stroke and cardiovascular network**

**Janet Lailey:** Director, North East London Cardiovascular and Stroke Network

**Sue Sawyer:** Assistant Director, North East London Cardiovascular and Stroke Network

*Visit to A&E and Urgent Care Centre at Queen’s Hospital*

**14 June 2011**

*IRP* **Peter Barrett, Ray Powles, Jane Hawdon, Nick Naftalin, Linda Pepper, John Parkes, Richard Jeavons, Fiona Wood**

*Evidence gathering session - King George Conference Centre, Ilford*

**Interface Redbridge**

**Mary Busk**

**Su Evans**

**North East London Perinatal Network**

**Michael Hird:** Paediatric Consultant, The Royal London Hospital and Network Lead

**Olga Kurtianyk:** Matron, Whipps Cross Hospital and Network Lead Nurse

*Evidence gathering session – Queen’s Hospital, Romford*

**Maternity services in NEL and Health for NEL Programme Team**

**Helen Brown:** Programme Director, Health for NEL

**Stephen Burgess:** Acting Medical Director, BHRUT

**Carol Drummond:** Divisional Director for Women and Children’s Services, BHRUT

**Dawn Johnston:** Clinical Director for Women’s Services, Whipps Cross Hospital

**Scott Johnston:** Head of Midwifery, Newham Hospital

**Dr Jane Moore:** Director of Public Health and Quality, NHS ONEL

**Geoff Sanford:** Assistant Programme Director, Health for NEL

**Neil Moloney:** Operations Manager, BHRUT

**Staff side representatives BHRUT**

**Laraine Harvey**

**Les Bailes-Barrett**

**Selena Ng**

*Staff Open Session*

**15 June 2011**

*IRP* **Peter Barrett, Ray Powles, Gina Tiller, Linda Pepper, John Parkes, Richard Jeavons, Fiona Wood**

*Evidence gathering session - West Ham United FC*

**NEL Trauma Network**

**Professor Karim Brohi:** Consultant in Trauma and Vascular Surgery, The Royal London

**Mike Walsh:** Director of Trauma CAU and Consultant Vascular and Trauma Surgeon, The Royal London

**Dr Andrew Deaner:** Associate Divisional Director for Medicine BHRUT

**IIA Steering Group (IIASG)**

**Sir Cyril Chantler:** Chair

**Nicholas Hurst:** Member, Governor NEL FT and People's Platform, Transport Advisory Group

**Lin Lahm:** Member Hackney LINK and People's Platform

**Dr Jane Moore:** Director of Public Health and Quality, NHS ONEL

**Care Quality Commission (CQC)**

**Colin Hough:** Director, London Region

**Tony Allen:** Compliance Manager

**Beverly Gray:** Inspector

**20 June 2011**

*IRP* **Peter Barrett, Richard Jeavons, Martin Houghton**

**Margaret Hodge,** Member of Parliament for Barking

*IRP* **Richard Jeavons, Martin Houghton**

**Angela Watkinson,** Member of Parliament for Hornchurch and Upminster

**Andrew Rosindell,** Member of Parliament for Romford

**22 June 2011**

*IRP* **Peter Barrett, Ray Powles, Gina Tiller, Linda Pepper, Nick Coleman, Ailsa Claire, Richard Jeavons, Fiona Wood**

*Evidence gathering session - Havering Town Hall*

**Outer north east London People's Platform**

**John Skillman:** Member

**Lorraine Silver:** Chair

**Save King George Hospital Campaign Group**

**Andy Walker:** campaign member

**Neil Zammett:** campaign member

**Cllr Paul McGeary:** London Borough of Havering

**NHS Outer north east London**

**Marie Price:** Director of Corporate Affairs

**London Borough of Havering**

**Cllr Steven Kelly:** Cabinet Lead Member for Health and Social Care

**Havering LINK**

**Joan Smith:** Havering LINK Co-ordinator

**Essex and Southend LINK (West Essex Locality)**

**John Carr:** Chair

**Professor Chris Hudson:** Member

*Site visit to Kenwood Child Development Centre*

**23 June 2011**

*IRP* **Nick Coleman, Ray Powles, Gina Tiller, Linda Pepper, Ailsa Claire, Richard Jeavons, Fiona Wood**

*Evidence gathering session - Waltham Forest Town Hall*

**Waltham Forest Overview and Scrutiny Committee representatives**

**Alan Adams:** Interim Executive Director for Adult Social Care

**Cllr Angie Bean:** Cabinet Lead for Health, Adult Social Care

**Neil Collins:** Waltham Forest LINK Representative and Co-opted member of the Scrutiny Committee

**Cllr Richard Sweden:** Chair of Health and Adult Social Care Scrutiny London Borough of Waltham Forest

**Malcolm Wilders:** Waltham Forest Resident and Co-opted member of the Scrutiny Committee

**Farhana Zia:** Scrutiny Officer

**Waltham Forest LINK**

**Shelia Bass:** Member

**Neil Collins:** Member

**Edith Poulsen:** Member

**Inner north east London People's Platform**

**David Burbidge:** Chair

**Phil Collis:** Vice Chair

**Hackney Link**

**Michael Vidal:** Member

**28 June 2011**

*IRP* **Ray Powles, Gina Tiller, Linda Pepper, John Parkes, Richard Jeavons, Fiona Wood**

*Evidence gathering session - NHS London and Dagenham Civic Centre*

**NHS London**

**Hannah Farrar:** Director, Strategy and Commissioning Development

**David Mallett:** Assistant Director QIPP  
**Dr Andy Mitchell:** Medical Director

**Barking and Dagenham LINK**

**Joan Brandon:** Member

**Tracy Croft:** Member

**Richard Vann:** Manager Barking and Dagenham LINK

**Malisha Modhavadia:** Outreach and Development Officer

**North east London cancer network**

**Adrian Newland:** Director of Pathology, Barts and the London and Clinical Lead for Scheduled Care Clinical Working Group

**Bob Park:** Network Director

**Redbridge Concern for Mental Health**

**Jon Abrams:** Promotion and Liaison Officer

**Micheal Abrams:** member of the public

**29 June 2011**

*IRP* **Peter Barrett, Ailsa Claire, Gina Tiller, Linda Pepper, John Parkes, Richard Jeavons, Fiona Wood**

*Evidence gathering sessions - Redbridge Town Hall*

**Redbridge LINK**

**Glynis Donovan:** Chair

**Cathy Turland:** LINK Manager

**London Assembly**

**Roger Evans:** Assembly Member for Havering and Redbridge

**Chadwell Green Activist Team**

**Wilson Chowdhry**

**Cranbrook Residents Association**

**Vivien Nathan:** Vice-Chair

**ONEL People's Platform**

**Miriam Greenwood:** Vice-Chair

**London Borough of Redbridge Council Leader, Group leaders and Cabinet Members**

**Cllr Ian Bond:** Leader, Liberal Democrat Group

**Cllr John Fairley-Churchill:** Cabinet Lead, Adult Social Services and Health

**Cllr Bob Littlewood:** Leader, Labour Group

**Cllr Keith Prince:** Leader, Redbridge Council

**Redbridge Patient Experience Panel**

**Sonia McDonald:** Chair

**Residents Associations**

**Mr and Mrs Bowers:** Perrymans Farm  
**Femi Okeniyi:** Avenue Watch  
**Mr Howe:** residents group member  
**John Coomes:** Redbridge Pensioners Forum

**Essex County Council**  
**Cllr John Knapman:** Essex County Council

**Redbridge Health Overview and Scrutiny Committee**  
**Cllr Stuart Bellwood:** Vice-Chairman  
**Cllr Hugh Cleaver**  
**Cllr Joyce Ryan**  
**Cllr Tania Solomon**  
**Mr Neil Zammett:** Co-opted Member

**30 June 2011**

*IRP* **Peter Barrett, Nick Coleman, Ray Powles, Nick Naftalin, Gina Tiller, Linda Pepper, Richard Jeavons, Fiona Wood**

*Evidence gathering session - Barking Learning Centre*

**Barking, Havering and Redbridge University Hospitals NHS Trust (BHRUT)**  
**Stephen Burgess:** Medical Director, BHRUT  
**Averil Dongworth:** Chief Executive, BHRUT  
**David Wragg:** Director of Finance, BHRUT

**North East London Hospital Trusts and NHS Outer north east London**  
**Helen Brown:** Former Programme Director, Health for north east London  
**Averil Dongworth:** Chief Executive, BHRUT  
**Cathy Geddes:** Chief Executive, Whipps Cross Hospital  
**Dr Jane Moore:** Director of Public Health and Quality, NHS Outer north east London  
**Michaela Morris:** Chief Executive, Newham Hospital  
**Heather Mullin:** Chief Executive, NHS Outer north east London

**Commissioners**

**Heather Mullin:** Chief Executive, NHS Outer north east London  
**Dr Ken Aswani:** Chair, Clinical Commissioning Advisory Board (CCAB)  
**Dr Jitendra Kakad:** Chair, Havering Premier Consortium  
**Dr Gurkirit Kalkat:** Chair, Quality Healthcare Clinical Consortium (Barking and Dagenham)  
**Dr Gabbi Ivbijaro:** Chair, Waltham Forest Clinical Commissioning Board and Walthamstow Consortium  
**Dr J John:** Deputy Chair United Medical Consortium (Barking and Dagenham)  
**Dr Gurdev Saini:** Chair, Havering First Consortium  
**Dr Narinder Sharma:** Clinical Director for Loxford & Cranbrook Polysystem (Redbridge)



## Appendix Eight

## Information made available to the Panel

## Supporting papers

1	Orientation pack for visits
2	London Borough of Redbridge Health Scrutiny Committee - letter of referral, 7 January 2011
3	ONEL Joint HOSC - letter of referral, 26 January 2011
4	ONEL Joint HOSC - Report on the Scrutiny of the Health for North East London Proposals for Changes to local Health services
5	ONEL Joint HOSC letter to H4NEL Programme Director - response to proposals: final comments, 6 December 2010
6	London Borough of Barking and Dagenham - letter of referral, 7 February 2011
7	London Borough of Havering HOSC - letter of referral, 7 March 2011
8	Havering HOSC - Queen's Planning History
9	Havering HOSC - Cllr Light opening speech 06.06.11
10	Havering HOSC - Cllr Thorpe opening speech 06.06.11
11	Barking and Dagenham HOSC - Supplementary documentation for evidence-giving session to IRP, 6 June 2011
12	Essex County Council - letter to IRP re H4NEL proposals, 5 May 2011
13	Mr N Zammett - submission to IRP, 1 March 2011
14	Campaign to Save King George Hospital - letter to IRP, 7 March 2011
15	Carlton Terrace Residents' Association - submission to IRP
16	Wanstead and Snaresbrook Residents' Association - submission to IRP
17	Mrs H Zammett on behalf of Wanstead and Snaresbrook Residents' Association - presentation to IRP
18	Mr G Horsnell - presentation to IRP
19	Barking and Dagenham Local Involvement Network - copy of letter to Secretary of State for Health from 7 March 2011
20	Interface - Document: Disabled children in Redbridge, the changing picture of need and provision
21	Interface - Evidence and presentation to IRP, 14 June 2011
22	Interface - Health and Well Being Board in Redbridge - Proposal from Interface
23	Interface - "Interface devastated by lack of support for disabled children from NHS Redbridge"
24	Interface - Health and disabled children in Redbridge: a discussion paper by Redbridge
25	Interface - Interface meeting with ONEL, 7 June 2011
26	Interface - Document: <i>Innovation and partnership working with Interface parents and carers is the way forward</i>
27	Save KGH Campaign - submission to IRP
28	Lee Scott MP for Ilford North - submission to IRP, 13 April 2011
29	Margaret Hodge MP for Barking and Dagenham - letter to Secretary of State for Health, 31 March 2011
30	Hackney LINK - further comments on the revised H4NEL proposals
31	Hackney LINK - report on proposals for the reconfiguration of hospital services, 22 March 2010

32	Hackney LINK - note on children's surgery
33	Carlton Terrace Residents' Association - submission to IRP, 23 June 2011
34	Hackney LINK - additional comments, 27 June 2011
35	Barking and Dagenham LINK - presentation to IRP, 28 June 2011
36	Havering LINK - evidence and presentation to IRP, 22 June 2011
37	The People's Platform - presentation to IRP, 22 July 2011
38	Mr N Zammett - presentation to IRP plus introduction and letter to Panel, 26 June 2011
39	Redbridge LINK - presentation to IRP, 29 June 2011
40	Redbridge LINK - leaflet on King George Hospital and maternity services, 15 June 2011
41	Redbridge LINK - response to consultation, March 2010
42	Redbridge LINK - presentation to public meeting, 21 January 2010
43	Redbridge LINK - consultation presentation with changes
44	Redbridge LINK - maternity services public meeting 26.05.11
45	Hackney LINK - presentation to IRP
46	Barking and Dagenham LINK - Enter and Visit Report: Harvest A Ward, General Acute Care Unit, Queen's Hospital, 7 October 2010
47	Barking and Dagenham LINK - Enter and Visit Report: Fern and Foxglove Wards for the Elderly, St George Hospital, 6 November 2010
48	Barking and Dagenham LINK - Enter and Visit Report: Follow-up to Harvest A Ward, General Acute Care Unit, Queen's Hospital, 13 January 2011
49	Redbridge Concern for Mental Health and RUN-UP to Health for north east London - response
50	Redbridge Concern for Mental Health and RUN-UP - Response to the draft Redbridge Adult Prevention and Early Intervention Strategy, 2011-2014
51	Barking and Dagenham Partnership - Extract from Joint Strategic Needs Assessment, 2010/2011
52	Cllr Roger Evans, AM - submission to IRP, 29 June 2011
53	Mrs V Nathan - submission to IRP
54	Mrs S MacDonald - submission to IRP, 29 June 2011
55	Redbridge HSC - presentation to IRP, 29 June 2011
56	Redbridge Council - presentation to IRP, 29 June 2011
57	Redbridge HSC - letter to Chief Executive, BHRUT, 20 June 2011
58	Blank parliamentary petition - wording
59	Mike Gapes, MP for Ilford South, submission to IRP, 5 July 2011
60	Maternity Services Liaison Committee, BHRUT - submission to IRP, 28 June 2011
61	Waltham Forest Council - The vision for adult health and social care services, 23 June 2011
62	H4NEL Template, 11 February 2011
63	H4NEL decisions and assurances
64	H4NEL Delivering high quality hospital health services for the people of north east London, consultation document, November 2009 - March 2010
65	Letter from NHS London to H4NEL responsible officers - regarding assessment against four reconfiguration tests, 14 December 2010
66	Report to Chief Executive, NHS London - assurance of H4NEL against four tests for reconfiguration, 13 December 2010

67	NCAT - review of Health for north east London, 13 October 2009
68	H4NEL - response to NCAT review
69	OGC Gateway review - health4NEL, January 2009
70	H4NEL - response to gateway review
71	NHS London Board - Strategy meeting minutes, 3 November 2009
72	Integrated Impact Assessment: IIA early scoping and initial findings of proposed changes to health services in north east London, November 2009
73	Integrated Impact Assessment: Interim report (Consultation Phase), March 2010
74	Integrated Impact Assessment: Final report, June 2010
75	Integrated Impact Assessment: Update, 7 December 2010
76	H4NEL- presentation to meeting of the joint committees of inner and outer north east London PCTs, 15 December 2010
77	H4NEL - decision making navigator paper - urgent and emergency care, maternity care and vision for King George Hospital
78	H4NEL - decision making business case, 15 December 2010
79	H4NEL - decision making business case - appendices, 15 December 2010
80	H4NEL - Responding to Consultation and Post-Consultation issues, 9 December 2010
81	H4NEL - Four tests - overview
82	H4NEL - decision making navigator paper - children and young people
83	H4NEL - Children's and young people's care in north east London: proposals to support decision-making, November 2010
84	H4NEL - Four tests for children and young people's care proposals
85	H4NEL - Joint meeting of the INEL and ONEL JCPCTs Minutes 15 December 2010
86	H4NEL - Presentation to PCPCT on complex vascular surgery
87	H4NEL - decision-making navigator paper - complex vascular surgery, 30 September 2010
88	H4NEL -complex vascular surgery clinical review
89	H4NEL - complex vascular surgery: implementation and assurance arrangements, 30 September 2010
90	H4NEL - engagement with GPs on complex vascular surgery
91	H4NEL - engagement with local authorities on complex vascular surgery
92	Barking, Havering and Redbridge University Hospitals NHS Trust - letter to H4NEL responsible officers, 18 March 2010
93	H4NEL - vascular proposals: the patient choice test, 20 September 2010
94	H4NEL - Joint meeting of the INEL and ONEL JCPCTs minutes, 12 October 2010
95	H4NEL - Presentation to JCPCTs: The journey so far
96	H4NEL - Navigator paper for July JCPCT, 5 July 2010
97	H4NEL - programme decision making framework, 5 July 2010
98	H4NEL - responding to consultation issues, 5 July 2010
99	H4NEL - High quality hospital services for the people of north east London - consultation methodology report, July 2010
100	Ipsos MORI - Consultation analysis conducted for health for north east London, June 2010
101	Ipsos MORI - Summary of LINKs responses, June 2010

102	Article 13 - Consultation with traditionally under-represented groups, May 2010
103	Joint inner north east London overview and scrutiny committee for health H4NEL acute services review - final report of the committee, vol1, April 2010
104	Joint inner north east London overview and scrutiny committee for health H4NEL acute services review - final report of the committee, vol2, April 2010
105	Report of the ONEL Joint HOSC - scrutiny of the H4NEL proposals for changes to local health services
106	H4NEL - INEL people's platform response to consultation, 14 April 2010
107	H4NEL - ONEL people's platform response to consultation, 13 April 2010
108	H4NEL - Travel analysis - summary paper, 5 July 2010
109	H4NEL - Joint meeting of inner and outer north east London committees of PCTs minutes, 13 July 2010
110	H4NEL - pre-consultation business case, November 2009
111	H4NEL - pre-consultation business case: appendices, November 2009
112	H4NEL - pre-consultation activity, 18 November 2009
113	H4NEL - Joint meeting of the INEL/ONEL JCPCTs minutes, 24 November 2009
114	H4NEL - Overview of the programme to improve health services, January 2011
115	Making healthcare for London happen in north east London - the case for change, February 2009
116	NHS North East London - Summary of findings from pre-consultation engagement workshops, May 2009
117	H4NEL -What matters to you? Determining a short list of options for consultation - stakeholder priorities for H4NEL, 11 September 2009
118	CQC - Inpatient and maternity survey results 2010 - north east London
119	CQC - Patient survey report 2010 - Inpatients BHRUT
120	CQC - Patient survey report 2010 - Maternity BHRUT
121	CQC - Patient survey report 2010 - Inpatients BLT
122	CQC - Patient survey report 2010 - Maternity BLT
123	CQC - Patient survey report 2010 - Inpatients Homerton
124	CQC - Patient survey report 2010 - Maternity Homerton
125	CQC - Patient survey report 2010 - Inpatients Newham
126	CQC - Patient survey report 2010 - Maternity Newham
127	CQC - Patient survey report 2010 - Inpatients Whipps Cross
128	CQC - Patient survey report 2010 - Maternity Whipps Cross
129	Appraisal of the North East London Perinatal Network, June-Dec 2008
130	Thames Regional Perinatal Group - NELPN Appraisal findings and recommendations
131	NEL - Neonatal activity data 2010/11
132	Map of north east London and borders - showing travel times to hospital by private car
133	H4NEL - Implementation of Health for north east London proposals
134	H4NEL - Out of hospital care and the vision for King George
135	H4NEL - presentation to IRP 1 - Setting the scene
136	H4NEL - presentation to IRP 2 - Getting to consultation
137	H4NEL - presentation to IRP 3 - Consultation and final proposals

138	H4NEL - presentation to IRP 4 - Maternity services
139	H4NEL - presentation to IRP 5 - Urgent and emergency care
140	H4NEL - presentation to IRP 6 - Out of hospital care
141	H4NEL - presentation to IRP 7 - Delivering the vision
142	H4NEL - additional evidence - Setting the scene
143	H4NEL - additional evidence - Maternity
144	H4NEL - A&E performance 2010/11
145	H4NEL - additional evidence: Urgent and emergency care
146	H4NEL - Complex vascular service update
147	H4NEL - Vascular implementation plan
148	H4NEL - Vascular quality standards
149	H4NEL - Vascular complex surgery - review and recommendations
150	H4NEL - Evidence on major trauma cases in NEL
151	H4NEL - London Ambulance service presentation to IRP, 15 June 2011
152	H4NEL - Briefing note on public engagement in outer north east London
153	H4NEL - Catchment areas for Queen's and BHRUT
154	H4NEL - Travel times summary
155	H4NEL - Implementation planning for maternity services in NEL, presentation to IRP, 13 June 2011
156	H4NEL - Activity and information briefing, presentation to IRP, 14 June 2011
157	H4NEL - Notes on Growth Rates, presentation to IRP
158	H4NEL - Sample output from the maternity modelling tool, handouts to IRP, June 2011
159	H4NEL - NEL trauma network outcomes data, presentation to IRP 15 June 2011
160	H4NEL - Briefing note: Integrated Impact Assessment Steering Group meeting, 10 June 2011
161	H4NEL - Briefing note to IRP on CQC/BHRUT, 14 June 2011
162	Response to the consultation "Health for North East London", Royal College of Midwives, March 2010
163	RCOG - Response to Consultation (Health for North East London), Royal College of Obstetricians and Gynaecologists, March 2010
164	Barking Havering and Redbridge University Hospitals NHS Trust - maternity update, January 2011
165	Barking Havering and Redbridge University Hospitals NHS Trust - maternity action plan, updated 20 April 2011
166	Royal College of Midwives - letter to Head of Midwifery, Queen's Hospital, 30 November 2010
167	BHRUT - letter to stakeholders re CQC investigation, 28 June 2011
168	BHRUT - press release re CQC investigation, 29 June 2011
169	NHS London - Meeting with IRP, 28 June 2011
170	GP comparative data for Health for north east London
171	H4NEL - additional evidence, 1 July 2011
172	H4NEL - further evidence on consultation, 28 June 2011
173	H4NEL - ONEL people's platform post consultation report, 8 December 2010

174	H4NEL - INEL people's platform post consultation report, 3 December 2010
175	H4NEL - Barking Havering Redbridge outliers report
176	Letter to Chief executive, IRP from Director ECIST, NHS Interim Management and Support, 27 June 2011
177	Whipps Cross University Hospital NHS Trust, Care Quality Commission Action Plan
178	H4NEL - Question for Essex users and Commissioners, presentation
179	H4NEL - Floor Plans: Queen's Hospital existing hospital layout, outpatients, resuscitation, Romford Ice Arena
180	H4NEL - Document: <i>Complex Vascular Surgery and NHS Abdominal Aortic Aneurysm AAA Screening Programme</i>
181	H4NEL - Trauma data 2003 - Nov 2010
182	Extract from document - <i>Access via A&amp;E</i>

**Members of the public who contacted the IRP (emails, letters and phone calls)**

1	Mr D Blackett	40	Mr B Robinson
2	Ms J Freedman	41	Mrs J Harris
3	Mr & Mrs S Warraich	42	Ms L Wood
4	Mr M Jennings	43	Ms M Tempesta
5	Ms M Spence	44	Ms L Levey
6	Ms E Russell	45	Ms E Harrynarine
7	Mr G Horsnell	46	Mrs A Davey
8	Ms J Greenidge	47	Mr J McMullen
9	Mr D Sahder	48	Ms G Carroll
10	Ms L Brodie	49	Ms S Hand
11	Mrs S McDonald	50	Mrs Osman
12	Ms E Ling	51	Ms J ?
13	Ms S Boram	52	Mr S ?
14	Mrs E Bennett	53	Mr G Smith
15	Mr D Linnell	54	Ms C Rodwell
16	Cllr C Pond	55	Mrs J Maskell
17	Mr M Fenn	56	Mr & Mrs S McWilliams
18	Mr S Kumar	57	Ms K Thorogood
19	Mr S Poessinouw	58	Ms C Sanger
20	Ms A Valins	59	Ms S Riddle
21	Mr R Ranjita	60	Mr R Fox
22	Mr G Coles	61	Mr E Tindell
23	Ms C Dawson	62	Miss H Bhati
24	Mr A Shah	63	Mr G Russ
25	Mr P Spill	64	Mrs K Abaka-Wood
26	Mr A Sharma	65	Mr & Mrs C Bell
27	Mr D Miller	66	Ms N Banya
28	Mr A Norris	67	Ms L McFarland
29	Mr & Mrs Newman	68	Ms K Teece
30	Ms M Carter	69	Mr R Bennewith
31	Ms C Smith	70	Mr P Robinson
32	Miss G Hundal	71	Mr H Singh
33	Mr & Mrs A Barclay	72	Mr R Mistry
34	Mr A Harris	73	Mr R Garrett
35	Ms O Garnham	74	Ms E Hobbs
36	Mr N Dakri	75	Ms L Skinner
37	Mr V Kasparis	76	Ms D Driver
38	Mr T Pettengell	77	Ms M Holgate
39	Ms C Fernades	78	Ms S Fray

79	Ms R Deacon	120	Mrs I Moosari
80	Ms D Warner	121	Ms J ?
81	Mrs J Follen	123	Mr L Brown
82	Ms C Tomlinson	124	Mr & Mrs P Newman
83	Mr N Douglas	125	Ms E Snow
84	Mr N Burdett	126	Mr S Camfield
85	Ms K Baycroft	127	Ms S Snow
86	Mr P Tuck	128	Ms J Keiff
87	Ms S Colman	129	Mr B Earrey
88	Mr C Edwardson	130	Mr M Patel
89	Ms P Francis	131	Mr I Wanley
90	Ms E Haywood	132	Cllr W Streeting
91	Ms S Sanders	133	Mrs P Butcher
92	Ms L Salkeld	134	Mrs L Silver
93	Ms P Dumbleton	135	Ms R Smith
94	Mr A Walker	136	Mr N Prasad
95	Ms C Harding	137	Ms P Purushottam
96	Mr C Patel	138	Mrs B Heaney
97	Mr M Rodriguera	139	Abbey Parents Utd
98	Ms V Halliday	140	Mr P Duployen
99	Ms S ?	141	Mrs J Lambert
100	Mr A Tinkler	142	Mr V Singh Bola
101	Ms C McIntyre	143	Mr K Flatman
102	Ms A Simpson	144	Mr P Dainley
103	Ms D Garner	145	Mr F Farooq
104	Mr R Stanbridge	146	Mr ? Haj
105	Ms S Axtell	147	Mrs ? Speight
106	Ms M Reed	148	Mr B Hyne
107	Mr G Apicella	149	Mrs ? Blackburn
108	Mrs W Hill	150	Mr & Mrs J Everett
109	Ms M Rouse	151	Ms T Stephens
110	Ms J Cracknell	152	Ms K Clark
111	Mr J Hill	153	Mrs ? Kelly
112	Ms L Hawes	154	Mr ? Tenn
113	Mr A Sheikh	155	Ms D Fraud
114	Ms A Elliott	156	Mr J Merrison
115	Ms P Howard	157	Ms A Lovell
116	M L Ravle	158	Mr G Leigh
117	Ms K Kaye	159	Ms M Seviour
118	Ms L Moon	160	Ms M Thornton
119	M J Rust	161	Mr D Pearce



162	Ms L Moore	203	Mr J Cook
163	Mrs M White	204	Mr M Jitlal & Ms A Lowe
164	Mr M Afzal	205	Mr J Butt
165	Mr S Devereux	206	Ms J Freedman
166	Mr O Bedejo	207	Mr A Mowbeen
167	Mr D Simmons	208	Mr M Tiano
168	Ms R Bewsey	209	Ms J Larwood
169	Ms T Thurlow	210	Mr A Hussein
170	Ms K Nichols	211	Mr M Khalmirzaev
171	Ms W Lynch	212	Ms L Goodmayes
172	Ms E Guy	213	Mr S Elford
173	Ms M Devere	214	Ms D ?
174	Ms H Ahmed	215	Mr J Spiteri
175	Ms B Males	216	Ms J Shields
176	Dr & Mrs N Wade	217	Mr J Waller
177	Ms A M ?	218	Ms K McFarland
178	Mr A Kaker	219	Ms C Deane
179	Mrs B Bhatti	220	Ms T Mitchell
180	Ms E Pearce	221	Mr G Peck
181	Mr N Jethwa	222	Mr G Kana
182	Ms C Corrigan	223	Ms D Gates
183	Mr F Marino	224	Ms I Calvert
184	Ms E Clement	225	Mr A Chopra
185	Mr H Everett	226	Mr K Olaife
186	Ms D Mancini	227	Mr J Coombes
187	Mr D Lilley	228	Mrs H Zammett
188	Mrs V Nathan	229	Mr M Gapes
189	Ms J Hunt	230	Mr & Mrs B Loveard
190	Ms S Soyler	231	Mr Y Ashraf
191	Mr Y Soyler	232	Mr S Sarodia
192	Ms C Roper	233	Mr B Todd
193	Mr H Begum	234	Ms K Neighbour
194	Mr R Stone	235	Ms N Jeffery
195	Ms S Preston	236	Ms C Hide
196	Ms L Gould	237	Mr H Singh
197	Mr A Jesad	238	Mr & Mrs C Massey
198	Mrs B Piper	239	Ms J Lawrence
199	Mr & Mrs T West	240	Ms F Hirsol
200	Mr B Hump	241	Mr L Makhan-Singh
201	Mrs E Brooks	242	Mr S Patel
202	Ms C Ballin	243	Mr D Pearmain

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245	Ms S Burke	286	Mr M Islam
246	Mr A Still	287	Mr R Loveard
247	Mr D Kaye	288	Ms E O'Hea
248	Mrs S Bond	289	Mr R O'Brien
249	Mr & Mrs S Eager	290	Mr S Ward
250	Mr D Dickson	291	Ms M Carver
251	Mr D Sullivan	292	Mrs G Pudney
252	Mrs G Hazell	293	Ms M Desmond
253	Mr R Lloyd	294	Mrs V Wiseman
254	Ms L Hawes	295	Mrs S Baker
255	Mr R Bashir	296	Mrs M James
256	Mr P McPartland	297	Mrs P Read
257	Ms P Nuttall	298	Ms B Mugoya
258	Ms E Cave	299	Ms F Ahmed
259	Mrs J Shambrook	300	Ms E Hill
260	Mr M Cresswell	301	Ms C Smith
261	Miss M Hale	302	Ms F Wren
262	Mrs J Christmas-Brown	303	Mrs J Hazelwood
263	Mrs B Kelsey	304	Mr D Tukay
264	Miss O Buckley	305	Ms J Speld
265	Miss C Batrod	306	Ms B Bradford
266	Mr W Howe	307	Mrs B Blunden
267	Mr I Harris	308	Ms A Hamilton
268	Mr G Gallehawk	309	Miss M Kay
269	Mr V Bola	310	Mr C Carter
270	Mr & Mrs M Streeting	311	Ms J Cuzen
271	Ms G Green	312	Misses R & M Payne
272	Mrs J Bora	313	Ms M Bailey
273	Mr P Chandler	314	Mrs D Voase
274	Mr S Andrews	315	Mrs C Mason
275	Mr S Oliver	316	Mrs N Onajobi
276	Mr L Williams	317	Mrs M Brown
277	Mr P Smith	318	Mr A Tompkins
278	Ms C Brand	319	Mr D Hall
279	Mr P Dines	320	Mr J Barnard
280	Ms M Eileen	321	Mrs S Langran
281	Mr S Kumar	322	Ms K Lucas
282	Miss J Harris	323	Ms V Dejeva
283	Mr P Oliver	324	Mrs P New
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326	Ms E Meston	367	Mr S Hussaim
327	Ms N Smith	368	Mr M Iqbal
328	Mr P Smith	369	Mr M Akram
329	Ms O Owafola	370	Mr M Amen
330	Ms K Smith	371	Mr Z Aslam
331	Ms D Smith	372	M L Ruffell
332	Mr & Mrs B Speak	373	Mr A Holmes
334	Ms J Smith	374	Mr S Crane
335	Mrs J Hadley	375	Ms H Shiels
336	Mr P Nunn	376	Mrs E Reeves
337	Ms C Smith	377	Mr J Singh Bahra, R Singh Bahra, P Kaur Bahra, S Kaur Bahra
338	Mrs I Chima	378	Mr N Heslop
339	Ms S Roast	379	Mr J O'Connell
340	Mr O Kasali	380	Mr G Hippey
341	Ms J Bangura	381	Mr C Kershaw
342	Mr F Ashraf	382	Ms S Morrisey
343	Mr S Fahad	383	Mr S Ayub
344	Mr A Gohar	384	Ms D Ewers
345	Mr M Bhatti	385	Mrs M Sedgwick
346	Mr R Bashir	386	Ms E Watkins
347	Mr M Ashraf	387	Ms M Smith
348	Mr A Rahman	388	Mrs B Halls
349	Mr S Shah	389	Ms E Handley
350	Mr M Bashir	390	Ms J Willis
351	Mr M Nasir	391	Ms A Lewis
352	Mr B Ahmed	392	Ms M Brooks
353	Mr N Rahan	393	Miss J Brooks
354	Mr N Rafiq	394	Mr M Finkletaub
355	Mr I Ahmad	395	Mrs E Crane
356	Mr J Ali	396	Mr P Cutler
357	Mr M Farouq	397	Ms I Bhavani
358	Mr A Butt	398	Mr N Cottrell
359	Mr E Butt	399	Mrs J Sharpe
360	Mr M Yousaf	400	Mr & Mrs C Clarke
361	Mr S Rathou	401	Mr & Mrs A Bernstein
362	Mr A Salam	402	Ms F Cowan
363	Mr A Hassam	403	Mr A Ferner
364	Mr M Sakemi	404	Mr M Shahlada
365	Mr C Rafiq	405	Mr S Chowdhury
366	Mr A Qadir	406	Mr B Sharpstone

## Appendix Nine

### Panel membership

\* Sub-group members that took a lead in this review

#### Chair:

\*Peter Barrett  
Chair, Nottingham University Hospitals NHS Trust  
Former General Practitioner, Nottingham

#### Membership:

Cath Broderick  
(lay member)  
Independent consultant on involvement and engagement

Fiona Campbell  
(lay member)  
Independent consultant specialising in health and social policy

Sanjay Chadha  
(lay member)  
Justice of the Peace  
Committee Member, Multiple Sclerosis (MS) Society

\*Ailsa Claire  
(managerial member)  
Director of Commissioning Development  
NHS Yorkshire and the Humber

\*Nick Coleman  
(clinical member)  
Consultant in Anaesthesia and Intensive Care  
Medicine, University Hospitals of North Staffordshire

\*Jane Hawdon  
(clinical member)  
Consultant Neonatologist  
University College London Hospitals NHS Foundation Trust

Nicky Hayes  
(clinical member)  
Consultant Nurse for Older People  
King's College Hospital NHS Trust

Brenda Howard  
(managerial member)  
Interim Director, Business Development and Marketing Unit  
Nottinghamshire Healthcare NHS Trust

\*Nick Naftalin  
(clinical member)  
Emeritus Consultant Obstetrician and Gynaecologist  
Leicester Royal Infirmary

\*John Parkes  
(managerial member)  
Chief Executive  
NHS Northamptonshire

\*Linda Pepper  
(lay member)  
Independent consultant on involvement and engagement

\*Ray Powles  
(clinical member)  
Head of Haemato-oncology, Parkside Cancer Clinic  
Former Head of Haemato-oncology, the Royal Marsden  
Hospital

Paul Roberts  
(managerial member)  
Chief Executive  
Plymouth Hospitals NHS Trust

\*Gina Tiller  
(lay member)  
Chair  
NHS Newcastle

## **Appendix Ten**

### **About the Independent Reconfiguration Panel**

The Independent Reconfiguration Panel (IRP) offers advice to the Secretary of State for Health on contested proposals for NHS reconfigurations and service changes in England. It also offers informal support and generic advice to the NHS, local authorities and other interested bodies in the consideration of issues around NHS service reconfiguration.

The Panel consists of a Chair, Dr Peter Barrett, and members providing an equal balance of clinical, managerial and patient and citizen representation.

Further information about the Panel and its work can be found on the IRP Website:

**[www.irpanel.org.uk](http://www.irpanel.org.uk)**