

DFID Rwanda/ Rwanda Ministry of Finance Response to the Recommendations of Final Evaluation

Project Title: **Support to Rwanda Public Financial Management Reform- Basket Fund**

Date & Quest No. of Evaluation Report: **November 2012 (QUEST: 3884664)**

Date of most recent review & update of Action Plan: **30 April 2013.**

#	Recommendation	Accept / Reject	Action already taken as of 30 April 2013	Action to be taken	Owner of Action	Target Date
1	The PFM area is broader than those elements funded from the basket fund. The new PFM Strategic Plan should cover the whole PFM area and there should prioritise and sequence events in accordance with a realistic timetable.	Accept		The new PFM Sector Strategic plan (SSP) is holistic and prioritises and sequence events in accordance with a realistic timetable.	Ministry of Finance	30 June 2013
2	Consideration should be given to expanding the scope of PFM Reform Secretariat beyond the activities funded by the Basket Fund to assume responsibility for managing and coordinating all PFM reforms regardless of their financing.	Accept		The Single Programme Implementation Unit (SPIU) will coordinate all PFM reforms as the spirit of the new PFM SSP is to follow up all PFM activities irrespective of the source of the funding.	Ministry of Finance	30 June 2014

3	PFM reforms should be linked to the other relevant reforms like Decentralisation reforms and broader public sector and civil service reforms. This could be achieved by bringing the coordination of individual reforms under the umbrella of an Inter-ministerial Committee responsible for reviewing progress and identifying common challenges and areas of joint engagement.	Accept		Under the new PFM Sector Strategic Plan (PFM SSP) the PFM Sector Working Group (PFM SWG) will be more broad and representative in its oversight arrangements.	Ministry of Finance	30 June 2013
4	In the new PFM Strategic Plan, there will be a need for a clear, defined and measurable Monitoring and Evaluation (M&E) framework.	Accept		Donors will work closely with the Ministry of Finance to ensure there is a clear, defined and measurable M&E framework.	DFID	30 June 2013
5	Re-invigorate the PFM Steering Committee. Reflect the broad focus of PFM Reforms potentially through a requirement for other Ministries, Departments and Agencies, and Districts to be represented on the Steering Committee. The Steering Committee must cover the whole range of PFM activities.	Accept		Donors will work closely with MINECOFIN in order to ensure the strategic position of the Steering Committee is reinvigorated.	DFID	30 September 2013.

6	The PFM Reform Secretariat should be strengthened in order to fulfil its mandate.	Accept		All the Positions in the former PFM Reform Secretariat have now been filled and integrated in the SPIU. The capacity of SPIU team will be further strengthened to make sure that they fulfill their mandate.	Ministry of Finance	30 June 2013
7	Need to increase public interest and participation in the management of public finances. Increase direct communication with the public and let the public know what is being done on their behalf.	Accept		Ministry of Finance has recruited an Information, Education and Communication Specialist to help improve on public engagement on PFM reforms	Ministry of Finance	30 June 2013.
8	As a matter of urgency GoR should commission an independent review of the of the IPPS payroll system	Accept		This activity has been scheduled in the year 2 of the PFM SSP	Ministry of Finance	30 June 2015

9	There should be a review of the internal audit organisational structure	Accept		This activity has been scheduled in the year 1 of the PFM SSP	Ministry of Finance	30 June 2014
10	There is a need for development of a holistic human resource capacity programme in the PFM sector that will produce a solid sustainable financial knowledge base within government and linked to the planned decentralisation of PFM to sub national units.	Accept		This activity has been scheduled in the year 1 of the PFM SSP	Ministry of Finance	30 June 2014