



PHE Advisory Board Paper

Title of meeting PHE Advisory Board
Date Monday 22 July 2013
Sponsor Jonathan Marron
Title of paper **Developing the Public Health England Scorecard**

1. Purpose of the paper

1.1 This paper informs the Advisory Board on the development of a PHE Scorecard and seeks comment to assist in finalising the scorecard.

2. Recommendation

2.1 The Advisory Board is asked to **COMMENT** on:

- a) The approach and rationale; and
- b) The likely utility of the proposed scorecard for the Advisory Board.

3. Proposed Scorecard

3.1 The scorecard aims to provide a simple summary picture of the performance of PHE and progress on key public health measures across the public health system as a whole. PHE intends to use the scorecard to inform its decision making, to discharge its accountability relationship with the Department of Health, and to inform the Department of Health's decision making in relation to improving the public's health.

3.2 The summary scorecard and an example of one of the six highlight reports (one for each domain) that will accompany it are attached at Annex A.

3.3 The scorecard takes three perspectives on performance:

- a) **System Performance.** An overview of progress in improving the public's health through:
 - i. **Public Health Outcomes Framework:** reporting on progress against the 66 measures set out by the government as the key indicators for public health.
 - ii. **Core delivery indicators:** the smaller subset of key delivery measures and key commitments.

3.4 b) **Public Health England Performance.** Our internal performance, are we delivering what we promised?

- i. **Corporate Priority Programmes:** Programme management update against the nine corporate priority programmes.
- ii. **Internal Operations:** Key measures of our own operations performance (eg in microbiology).

3.5 c) **Governance.** The health and management of the organisation

- i. **Organisational Health:** Measures of whether PHE is good place to

- work and do business with
- ii. **Finance:** Performance against budget for PHE and local authorities for their public health spend.

4. Accountability

4.1 PHE intends to use the scorecard to:

a) **Inform Public Health England's internal decision making.** The scorecard will be reported quarterly to the National Executive to enable an assessment of delivery, impact and any need for adjustment. We would expect to take the scorecard with any National Executive recommendations to the Advisory Board.

4.2 b) **Support the accountability relationship with Department of Health.** The scorecard will form the basis of the core accountability conversation in the quarterly meetings with the Department of Health Sponsor team

4.3 c) **Align accountability mechanisms across the system.** We are working with Department of Health and the LGA to agree an adapted version of our scorecard to serve as the system wide scorecard. Once agreed we expect this to supersede the measures currently received by the Department of Health Departmental Board within their overall scorecard.

5. Next Steps

5.1 The proposal is now being developed to allow PHE to report first quarter (Q1 2013/14) performance with all available data. The Advisory Board's comments will be taken into account in developing the Q1 version.

Jonathan Marron
Director of Strategy
July 2013