

**MEETINGS WITH EXTERNAL ORGANISATIONS: 1 JULY – 30 SEPTEMBER 2013 (INCLUDING MEETINGS WITH PROPRIETORS, EDITORS AND SENIOR MEDIA EXECUTIVES)<sup>1</sup>**

Permanent Secretary: Sir Nicholas Macpherson, HM Treasury		
Month of Meeting	Name of External Organisation	Purpose of Meeting
July 2013	Association of British Insurers, RSA, Lloyds Banking Group, Legal & General, Friends Life Group, Hiscox, Allianz, Direct Line Group, Royal London Investment Management, Standard Life	To discuss issues relevant to the insurance industry
September 2013	Arts Council	To discuss arts funding
September 2013	Bank of Ireland	To discuss the Irish economy
September 2013	Ulster Bank	To discuss the Irish economy
September 2013	Macquarie University, Sydney	To discuss research

---

<sup>1</sup> Does not normally include meetings with Government bodies such as other Government Departments, non-departmental public bodies, Non-Ministerial Departments, Agencies, Government reviewers, and representatives of Parliament, devolved or foreign governments.

Second Permanent Secretary: John Kingman, HM Treasury		
Month of Meeting	Name of External Organisation	Purpose of Meeting
July 2013	Rothschild	To discuss RBS
July 2013	Royal Bank of Scotland	To discuss RBS
July 2013	Royal Bank of Scotland	To discuss RBS
July 2013	Morgan Stanley	To discuss RBS
July 2013	Royal Bank of Scotland	To discuss RBS
July 2013	Royal Bank of Scotland	To discuss RBS
July 2013	Royal Bank of Scotland	To discuss RBS
July 2013	Blackrock	To discuss RBS
July 2013	Lazard	To discuss banking and other issues
July 2013	Odgers	To discuss appointments
July 2013	Bechtel	To discuss infrastructure issues
July 2013	Royal Bank of Scotland	To discuss RBS
July 2013	University of Sussex	To discuss innovation policy
August 2013	Royal Bank of Scotland	To discuss RBS
August 2013	Oliver Wyman	To discuss banking issues
August 2013	Royal Bank of Scotland	To discuss RBS
August 2013	Royal Bank of Scotland	To discuss RBS
September 2013	Royal Bank of Scotland	To discuss RBS
September 2013	Rothschild	To discuss RBS
September 2013	Lloyds Banking Group	To discuss Verde
September 2013	Lloyds Banking Group	To discuss Lloyds
September 2013	Lloyds Banking Group	To discuss Lloyds
September 2013	Royal Bank of Scotland	To discuss RBS
September 2013	Royal Bank of Scotland	To discuss RBS
September 2013	Royal Bank of Scotland	To discuss RBS
September 2013	Royal Bank of Scotland	To discuss RBS

Second Permanent Secretary: Tom Scholar, HM Treasury		
Month of Meeting	Name of External Organisation	Purpose of Meeting
Nil return		