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## **The Crown Estate**

# Resource Accounts 2008-09

LONDON: The Stationery Office HC 445

# The Crown Estate **Resource Accounts** 2008 - 09

(For the year ended 31 March 2009)

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### **Annual Report**

### 1 Scope

1.1 Entities within the departmental accounting boundary:

The Crown Estate is the department and there are no other entities within its boundary.

1.2 Bodies outside of the departmental boundary:

There are no bodies outside the departmental accounting boundary for which The Crown Estate has responsibility.

1.3 The aim, objective and principal activities of The Crown Estate:

The Crown Estate Act 1961 was enacted by Parliament in pursuance of the recommendations of the report of the Committee on Crown Lands which visualised the role of The Crown Estate Commissioners as analogous to that of trustees of a trust fund. The Act charged the Commissioners with the management of The Crown Estate.

The duties of the Commissioners are to maintain The Crown Estate as an estate in land and to maintain and enhance its value and the return obtained from it, but with due regard to the requirements of good management. By the Civil List Act 1952 the net income from The Crown Estate, after defraying costs of collection and management, is required to be paid into the Exchequer and made part of the Consolidated Fund (general government revenues).

The Commissioners have authority to do on behalf of The Crown in relation to The Crown Estate all such acts as belong to The Crown's right of ownership, subject only to the detailed restrictions set out in the Act. The Commissioners must comply with such directions, as to the discharge of their functions under the Act, as may be given to them by the Chancellor of the Exchequer and the Secretary of State for Scotland. The Commissioners submit annually to the Treasury a forecast of their activities in a Corporate Plan covering the following and two ensuing years.

Under The Crown Estate Act 1961 (Schedule 1, paragraph 5) monies are provided by Parliament (Resource Finance) towards the cost of the Commissioners' salaries and the expense of their Office.

This Resource Account only includes transactions in relation to these costs. The complete transactions and operations of The Crown Estate are reflected in a separately published annual report and financial statements, in July 2009 (www.thecrownestate.co.uk).

1.4 Important events which have occurred since the financial year end:

There have been no significant events since the year end.

### 2 Review of Activities and Corporate Governance

The Crown Estate's aim is to continue to enhance the value of the estate and return obtained from it, in accordance with The Crown Estate Act 1961.

During the year ended 31 March 2009, the net assets decreased by £1,319 million to £6,015 million. The revenue surplus increased by 6.1 per cent to £226.5 million.

A full review of the activities of The Crown Estate is given in the preface by the First Crown Estate Commissioner (the Chairman), the overview and goals by the Second Crown Estate Commissioner (the Chief Executive) and the governance report in The Crown Estate Annual Report and Financial Statements.

### 3 Operating and Financial Review

These accounts relate only to the Resource Account activities. In 2008-09 expenditure in respect of the salaries of The Crown Estate Commissioners and the expense of their Office is unchanged from that of 2007-08.

The Resource outturn of £2,365,000 matches the supply estimate for 2008-09 for Annually Managed Expenditure.

### 4 Management

The Accounting Officer for The Crown Estate is Roger Bright: Second Commissioner, Chief Executive and Deputy Chairman of the Board. He is appointed on a renewable four year contract with a notice period of six months. His current contract expires in September 2009. The Main Board's remuneration is accounted for in The Crown Estate's Annual Report and Financial Statements. The composition of the Board was as follows:

- Mr Ian Grant, CBE, FRAgS First Commissioner and Chairman of the Board
- Mr Roger Bright CB, MA (Cantab) Second Commissioner and Chief Executive and Accounting Officer; Deputy Chairman of the Board
- Mr Christopher Bartram MA, FRICS
- Mr Hugh Duberly, CBE
- Mr David Fursdon FRICS, FAAV
- Ms Jenefer Greenwood, BSc, FRICS
- Mr Martin Moore, MRICS
- Miss Dinah Nichols CB

The activities covered by this Resource Account are undertaken by staff employed by The Crown Estate whose remuneration is included in The Crown Estate Annual Report and Financial Statements for 2008-09.

### 5 Remuneration Report

The Remuneration Report can be found in The Crown Estate Annual Report and Financial Statements.

### 6 Public Interest

#### 6.1 Payment of suppliers

The Crown Estate's payment policy is to pay all suppliers within 30 days of receipt of a correctly documented invoice, or on completion of service where a fee is recoverable from a third party, or according to contract where a shorter payment period is agreed. During the year The Crown Estate paid 62% (61% in 2007-08) of invoices from suppliers within this period.

At the beginning of the financial year The Crown Estate implemented a new purchase ordering system. Immediately following the change the average time taken to pay suppliers was 48 days. The Crown Estate now commits to pay all suppliers within 10 days providing a valid invoice complying with our standard terms of business is received.

### 6.2 Charitable donations:

There were no charitable donations from the Resource Account during 2008-09.

### 6.3 Auditors:

The accounts of The Crown Estate are audited by the Comptroller and Auditor General. The notional audit fee for work performed on the 2008-09 Crown Estate Resource Account is £8,000. No fees have been incurred in respect of non-audit services.

6.4 Statement on Disclosure of Relevant Audit Information to the entity's Auditors:

So far as the Accounting Officer is aware, there is no relevant audit information of which the entity's auditor is unaware; and the Accounting Officer has taken all the steps that he ought to have taken to make himself aware of any relevant audit information and to establish that the entity's auditors are aware of that information.

### 6.5 Preparation:

The accounts of The Crown Estate are prepared in accordance with HM Treasury's Financial Reporting Manual.

Roger Bright CB
Chief Executive and Accounting Officer

7 July 2009

### Statement of Accounting Officer's responsibilities

Under the Government Resources and Accounts Act 2000, The Crown Estate is required to prepare Resource Accounts for each financial year, in conformity with a Treasury direction, detailing the resources acquired, held, or disposed of during the year and the use of resources by The Crown Estate during the year in pursuance of Resource funded activities.

The Resource Accounts are prepared on an accruals basis and must give a true and fair view of the Resource funded activities of The Crown Estate, the net cash requirement, net resource outturn, net operating cost, net operating costs applied to strategic objectives, recognised gains and losses and cash flows for the financial year.

HM Treasury has appointed the Second Commissioner as principal Accounting Officer for The Crown Estate with overall responsibility for preparing The Crown Estate's Resource Accounts and for transmitting them to the Comptroller and Auditor General.

In preparing the accounts, the principal Accounting Officer is required to comply with the *Financial Reporting Manual* prepared by HM Treasury, and in particular to:

- a. observe the relevant accounting and disclosure requirements, and apply suitable accounting policies on a consistent basis;
- b. make judgements and estimates on a reasonable basis;
- c. state whether applicable accounting standards, as set out in the *Financial Reporting Manual*, have been followed, and disclose and explain any material departures in the accounts; and
- d. prepare the accounts on a going-concern basis.

The responsibilities of an Accounting Officer, including responsibility for the propriety and regularity of the public finances for which an Accounting Officer is answerable, for keeping proper records and for safeguarding The Crown Estate's assets, are set out in the Accounting Officers' Memorandum issued by HM Treasury and published in *Managing Public Money*.

### Statement on internal control

### Scope of responsibility

The Board has overall responsibility for the system of internal controls, including risk management and corporate governance and direction over appropriate strategic, financial, operational and compliance issues. The Board has delegated to executive management the implementation of the system of internal controls. It has also delegated to the audit committee the review of the effectiveness of the system of internal controls, on behalf of the Board.

As Accounting Officer, the Chief Executive is responsible for maintaining a sound system of internal control that supports the achievement of The Crown Estate's aims and objectives as set out in The Crown Estate Act 1961, and for reviewing its effectiveness.

### The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of The Crown Estate's policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in The Crown Estate for the year ended 31 March 2009 and up to the date of approval of the annual report and accounts, and accords with Treasury guidance.

### Capacity to handle risk

Executive management is accountable to the Board for establishing and monitoring the system of internal control and for providing assurance to the Board that it has done so. All employees have responsibility for internal control as part of their accountability for achieving their objectives. All staff are encouraged to become familiar with these requirements during their induction process and through on-the-job training and awareness. They collectively have the necessary knowledge, skills, information and authority to establish, operate and monitor the system of internal controls. This includes an understanding of The Crown Estate, its objectives, the industries and markets in which it operates, and the risks it faces. The Crown Estate seeks to draw out and disseminate good practice on the handling of risk through the rest of the organisation. Key elements of The Crown Estate's system of internal controls include:

- strategic objectives and corporate planning
- risk management
- management structure, reporting lines and accountability
- investment appraisal
- budgeting and financial planning, monitoring and control
- delegated financial approval limits
- policies and procedures
- information and communication
- regulatory compliance
- competent people

- code of conduct
- independent assurance
- information security.

#### The risk and control framework

Risk management is established within The Crown Estate for all departments, key processes and projects. The vision of risk management is to raise the awareness of risk at all levels of the organisation in such a way that all significant business decisions are risk informed. Key elements of The Crown Estate's risk management processes include:

- clear strategic and business objectives
- executive management considering the significant risks that threaten the achievement of The Crown Estate's corporate objectives, as part of the annual corporate planning process, and on an ongoing basis
- executive management being designated 'risk owners' for strategic risks and for risks that relate to those functions, projects and processes that they directly manage
- line management identifying and assessing, managing, monitoring and reporting on the key risks and the effectiveness of the related system of internal control in managing the significant risks, on an ongoing basis, as part of their business activities
- cross-departmental risk committee reviewing the risks reported by line management on a quarterly basis, having regard, in particular, to any significant weaknesses in internal control that have been identified by line management
- assurance from specialist functions and committees that legal, regulatory, health and safety, ethical and environmental risks are appropriately identified and managed
- established risk management policy and guidelines designed to provide support to management in their risk assessment responsibilities and consistency of results across all departments; and to define clear accountabilities, processes and reporting formats
- a risk profiling methodology to determine the threats to the achievement of business objectives in terms of likelihood and impact at both inherent and residual level, after taking account of mitigating and controlling actions
- risk appetites and tolerances assessed and managed by management, reflecting experience and past history of effective risk management
- hierarchy of risk registers (for departments, projects and business processes) used as the basis for quarterly review of risk management at risk committee, project monitoring committee and Management Board level
- risk reporting, incorporating the corporate risk register, departmental and project risk registers, and internal control statements
- internal audit facilitating the implementation of a robust risk management framework.

The Crown Estate has put in place various robust and specific arrangements to ensure information security, which are in line with Cabinet Office guidance, including security and IT policies that apply to all staff. This has been developed during the year to accommodate the requirements of the security policy framework (SPF). The Crown Estate now also has a register of its information management system assets and also an information assets owner's log, which identifies responsible officers and enables The Crown Estate to manage its responsibilities in respect of its systems and data, (particularly in respect of confidential and personal data). Other arrangements include:

- governance, risk management and compliance
- protective marking and asset control
- personnel security
- information technology
- physical security
- counter-terrorism
- business continuity.

#### Review of effectiveness of internal controls

As Accounting Officer, the Chief Executive has responsibility for reviewing the effectiveness of the system of internal control. This review of the effectiveness of the system of internal control is informed by the work of internal auditors and the executive managers within the department who have responsibility for the development and maintenance of the internal control framework, and comments made by the external auditors in their management letter and other reports. The Accounting Officer is advised on the implications of the result of his review of the effectiveness of the system of internal control by the Board, the audit committee and cross-departmental risk committee (as set out below), and a plan to address weaknesses and ensure continuous improvement of the system is in place.

- audit committee (communicates the results of its oversight and monitoring role to the Board, which enables it to build up a cumulative assessment of the state of internal controls and the effectiveness with which risk is being managed)
- executive management (responsible for establishing, maintaining and monitoring the system of
  internal controls, and for considering changes since the last annual assessment in the nature
  and extent of significant risks, and the ability to respond to changes in the organisation's business
  and in the external environment)
- cross-departmental risk committee (reporting risks reported by line management)
- National Audit Office (by way of comments contained in their management letter)
- internal audit (provides the audit committee with independent and objective assurance on the effectiveness of the system of internal controls, including risk management and corporate governance)
- external consultants and other providers of assurance.

Internal audit, under the oversight of the audit committee, has reviewed certain elements of the system of internal controls, including risk management and corporate governance, and concluded that there have been no significant issues identified. Two minor issues were identified which are highlighted below:

- during the implementation of The Crown Estate's new finance systems, a number of issues arose in
  relation to financial controls. Some key account reconciliations were not completed in the early part
  of the financial year and issues were encountered with the payment authorisation process which
  required some controls to be bypassed in order to manually process a payment run. Following
  reviews by the finance team and internal audit, a number of areas for improvement were
  identified, and a process was put in place to address these issues. These issues did not have any
  significant impact on internal controls at year-end
- during the year, a gap analysis has been carried out to assess compliance with government IT
  security standards as defined in the Manual of Protective Security and HMG Security Policy
  Framework. A number of areas for improvement were identified, and work on these was undertaken
  in the year. There was one minor breach in information security during the year relating to the
  insecure storage and unencrypted transmission of personal data.

#### Roger Bright CB

Chief Executive

7 July 2009

### THE CERTIFICATE AND REPORT OF THE COMPTROLLER AND AUDITOR GENERAL TO THE HOUSE OF COMMONS

I certify that I have audited these financial statements for the year ended 31 March 2009 under the Government Resources and Accounts Act 2000. These comprise the Statement of Parliamentary Supply, the Operating Cost Statement and Statement of Recognised Gains and Losses, the Balance Sheet, the Cash Flow Statement and the Statement of Net Operating Costs by Strategic Objectives and the related notes. These financial statements have been prepared under the accounting policies set out within them.

### Respective responsibilities of the Accounting Officer and auditor

The Accounting Officer is responsible for preparing the Annual Report and the financial statements in accordance with the Government Resources and Accounts Act 2000 and HM Treasury directions made thereunder and for ensuring the regularity of financial transactions. These responsibilities are set out in the Statement of Accounting Officer's Responsibilities.

My responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements, and with International Standards on Auditing (UK and Ireland).

I report to you my opinion as to whether the financial statements give a true and fair view and whether the financial statements have been properly prepared in accordance with HM Treasury directions issued under the Government Resources and Accounts Act 2000. I report to you whether, in my opinion, the information included in the Annual Report is consistent with the financial statements. I also report whether in all material respects the expenditure and income have been applied to the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

In addition, I report to you if The Crown Estate has not kept proper accounting records, if I have not received all the information and explanations I require for my audit, or if information specified by HM Treasury is not disclosed.

I review whether the Statement on Internal Control reflects The Crown Estate's compliance with HM Treasury's guidance, and I report if it does not. I am not required to consider whether this statement covers all risks and controls, or to form an opinion on the effectiveness of The Crown Estate's corporate governance procedures or its risk and control procedures.

### Basis of audit opinions

I conducted my audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. My audit includes examination, on a test basis, of evidence relevant to the amounts, disclosures and regularity of financial transactions included in the financial statements. It also includes an assessment of the significant estimates and judgements made by the Accounting Officer in the preparation of the financial statements, and of whether the accounting policies are most appropriate to The Crown Estate's circumstances, consistently applied and adequately disclosed.

I planned and performed my audit so as to obtain all the information and explanations which I considered necessary in order to provide me with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error, and that in all material respects the expenditure and income have been applied to the purposes intended by Parliament and the financial transactions conform to the authorities which govern them. In forming my opinion I also evaluated the overall adequacy of the presentation of information in the financial statements.

### **Opinions**

- In my opinion:
  - the financial statements give a true and fair view, in accordance with the Government Resources and Accounts Act 2000 and directions made thereunder by HM Treasury, of the state of The Crown Estate's Resource Accounts affairs as at 31 March 2009, and the net cash requirement, net resource outturn, net operating cost, net operating costs applied to strategic objectives, recognised gains and losses and cash flows for the year then ended;
  - the financial statements have been properly prepared in accordance with HM Treasury directions issued under the Government Resources and Accounts Act 2000; and
  - information included within the Annual Report is consistent with the financial statements.

### Opinion on Regularity

■ In my opinion, in all material respects, the expenditure and income have been applied to the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

### Report

I have no observations to make on these financial statements.

### Amyas C E Morse

13 July 2009

Comptroller and Auditor General National Audit Office 151 Buckingham Palace Road Victoria London SW1W 9SS

Net total

### **Statement of Parliamentary Supply**

**Summary of Resource Outturn 2008-09** 

	2008-09							2007-08
	E:	stimate			Outturn			
	Gross expenditure £'000	A in A	Net total	Gross expenditure £'000	A in A	Net total	Net total outturn compare d with estimate: saving/ (excess)	Net Total
*Request for resources								
(Note 4)	2,365	-	2,365	2,365	-	2,365	-	2,365
Total resources Net cash requirement	2,365 2,357	-	2,365 2,357	2,365 2,357	-	2,365 2,357	-	2,365 2,357

<sup>\*</sup> To maintain and enhance the value of The Crown Estate and the return obtained from it.

### Reconciliation of resources to cash requirements

		Estimate	Outturn	outturn compared with estimate: saving/ (excess)
	Note	£'000	£'000	£'000
Net total resources	4	2,365	2,365	-
Acquisition of fixed assets		-	-	-
Investments		-	-	-
Non-operating A in A		-	-	-
Accruals adjustments		-	-	-
Non-cash items	2	(8)	(8)	-
Use of provision				
Net cash requirement (Cash Flow Statement)		2,357	2,357	

### **Operating Cost Statement**

for the year ended 31 March 2009

			2008-09		2007-08
	Note		£'000		£'000
Administration costs					
Staff costs			-		-
Other administation costs	2		8		8
Gross administraion costs			8		8
Operating income					
Net administration costs			8		8
Programme costs					
Requests for resources 1		2,357		2,357	
Less: income				<u> </u>	
Net programme cost	3		2,357		2,357
Net operating cost			2,365		2,365
Net resource outturn			2,365		2,365

All expenditure is derived from continuing activities.

### Statement of recognised gains and losses

for the year ended 31 March 2009

There were no gains or losses other than net operating cost.

The notes on pages 18 to 21 form part of these accounts

### **Balance Sheet**

as at 31 March 2009

Note	2008-09 £'000	2007-08 £'000
	-	-
	<del>-</del>	
	<del>-</del>	
5	<u>-</u>	
		Note £'000

Roger Bright 7 July 2009

Chief Executive and Accounting Officer

The notes on pages 18 to 21 form part of these accounts

2,357

2,357

2,357

2,357

### **Cash Flow Statement**

for the year ended 31 March 2009

		2008-09 £'000	2007-08 £'000
Net cash outflow from operating activities Payments of amounts due to the Consolidated Fund Financing from the Consolidated Fund Increase in cash in the period		(2,357) 0 2,357	(2,357) 0 2,357
Reconciliation of operating cost to operating	g cash flows		
	Note	2008-09 £'000	2007-08 £'000
Net operating cost Adjustment for non-cash transactions Net cash outflow from operating activities	2	2,365 (8) <b>2,357</b>	2,365 (8) <b>2,357</b>
Analysis of financing and reconciliation to t	he net cash requirem	ent	
		2008-09 £'000	2007-08 £'000

Amount of grant actually issued to support the net cash requirement = £2,356,500.00

The notes on pages 18 to 21 form part of these accounts.

From the Consolidated Fund (supply) - current year

Net cash requirement (Statement of Parliamentary Supply)

Increase in cash

### Statement of Net Operating Costs by Strategic Objectives

for the year ended 31 March 2009

	Gross	2008-09 Income	Net	Gross	2007-08 Income	Net
Aims: To maintain and enhance the value of The Crown Estate and the return obtained from it.	£'000	£'000	£'000	£'000	£'000	£'000
The administration costs of The Crown Estate commissioners and associated non-cash items .	2,365	-	2,365	2,365	-	2,365
Net operating cost	2,365		2,365	2,365	<u> </u>	2,365

The notes on pages 18 to 21 form part of these accounts

### Notes to the accounts

For the year ended 31 March 2009

### 1 Statement of accounting policies

These financial statements have been prepared in accordance with the 2008-09 Government Financial Reporting Manual (FReM) issued by the Treasury. The accounting policies contained in the FReM follow UK generally accepted accounting practice for companies (UK GAAP) to the extent that it is meaningful and appropriate to the public sector.

In addition to the primary statements prepared under UK GAAP, the FReM also requires The Crown Estate to prepare two additional primary statements. The Statement of Parliamentary Supply and supporting notes show outturn against Estimate in terms of the net resource requirement and the net cash requirement. The Statement of Net Operating Cost by Strategic Objectives and supporting notes analyse The Crown Estate's income and expenditure by objective.

Where the FReM permits a choice of accounting policy, the accounting policy which has been judged to be most appropriate to the particular circumstances of The Crown Estate for the purpose of giving a true and fair view has been selected. The Crown Estate's accounting policies have been applied consistently in dealing with items considered material in relation to the accounts.

### 1.1 Accounting convention

The accounts are prepared under the historical cost convention. The Crown Estate Resource Account neither holds nor expects to hold fixed assets or stock requiring revaluation or depreciation.

### 1.2 Basis of consolidation

These accounts are for the Resource Account activities of The Crown Estate. Only the resource funded activities of The Crown Estate are reported in this account. The main activities of The Crown Estate are subject to a different financial accounting framework and are published separately in The Crown Estate's Annual Report and Financial Statements.

### 1.3 Operating income

The Crown Estate Resource Account has no operating income and relies solely on Parliamentary Supply funding.

### 1.4 Administration and programme expenditure

The Operating Cost Statement is analysed between administration and programme costs. Administration costs reflect the cost of running The Crown Estate as defined under the administration cost control regime. Programme costs reflect non-administration costs and comprise the transfer of funding to The Crown Estate's Annual Financial Statements for the salaries of the Commissioners and the expenses of their Office.

### 1.5 Accruals relationship

The Resource Account transfers funding to The Crown Estate's Annual Financial Statements for the salaries of the Commissioners and the cost of their Office and any other specific resource funded activities approved in resource estimates. The Resource Account shows a transfer of cash to The Crown Estate's Annual Financial Statements as the expenditure is recognised and therefore neither owes any sums at the year end nor is owed any such sums.

### 1.6 Financial instruments

Cash is the only financial instrument held by the Resource Account. The Crown Estate Resource Account has no borrowings and relies primarily on resource funding for its cash requirements, and is therefore not exposed to liquidity risks. It is has no material deposits.

### 2 Other administration costs

	2008-09	2007-08
	£'000	£'000
Non-cash items: Auditors' remuneration & expenses	8	0
Additions remuneration & expenses	8	8

There is no remuneration for non-audit work.

### 3 Net programme costs

	2008-09 £'000	2007-08 £'000
Current grants and other current expenditure	2,357	2,357
Less: programme income	2,357	2,357

Operating income Net operating cost

2,365

#### 4 Analysis of net resource outturn by function and reconciliation to Operating Cost **Statement 2008-09**

	Admin	Other current	Grants	Gross resource expenditure	A in A	Net total	Estimate	Net total outturn compared with estimate
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
*Request for resources 1		2,365		2,365		2,365	2,365	
Total		2,365		2,365		2,365	2,365	
Resource outturn				2,365	-	2,365	2,365	-
Reconciliation to Operating Cost Statement								
Gross operating expenditure						2,365		

#### 5 Reconciliation of net operating cost to changes in General Fund

	2008-09	2007-08
	£'000	£'000
Net operating cost for the year (Operating Cost Statement)	2,365	2,365
Net Parliamentary funding	(2,357)	(2,357)
Surplus payable to Consolidated Fund	-	-
Non-cash charges:		
Auditors' remuneration	(8)	(8)
Net increase in General Fund	-	-
General Fund at 1 April		<u>-</u> _
General Fund at 31 March (Balance Sheet)	-	-

#### **Contingent liabilities** 6

There were no contingent liabilities at 31 March 2009.

#### **Post Balance Sheet Events** 7

The Crown Estate's Resource Account is laid before the Houses of Parliament by HM Treasury. FRS 21 requires The Crown Estate to disclose the date on which the accounts are authorised for issue. This is the date on which the certified accounts are despatched by The Crown Estate to HM Treasury.

The authorised date for issue is 13 July 2009

<sup>\*</sup>To maintain and enhance the value of The Crown Estate and the return obtained from it.

### 8 Related party transactions

The objective of The Crown Estate Resource Account is to make transfers to The Crown Estate for the salaries of The Crown Estate Commissioners and the expense of their Office. Accordingly, all of The Crown Estate Resource Account transactions are with The Crown Estate and therefore The Crown Estate is regarded as a related party.

Neither the Accounting Officer nor any other related parties have undertaken any material transaction with The Crown Estate Resource Account during the year.

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