

### **Public Works Loan Board**

**Annual Report and Accounts 2012-2013** 

# Public Works Loan Board Report and Accounts 2012 – 2013

Presented to Parliament pursuant to Section 3(6) of the National Loans Act 1968

Ordered by the House of Commons to be printed on 15 July 2013

#### © Crown Copyright 2013

You may re-use this information (excluding logos) free of charge in any format or medium, under the terms of the Open Government Licence. To view this licence, visit <a href="http://www.nationalarchives.gov.uk/doc/open-government-licence/">http://www.nationalarchives.gov.uk/doc/open-government-licence/</a> or e-mail: psi@nationalarchives.gsi.gov.uk.

Where we have identified any third party copyright information you will need to obtain permission from the copyright holders concerned.

Any enquiries regarding this publication should be sent to us at the Public Works Loan Board.

You can download this publication from: http://www.dmo.gov.uk/index.aspx?page=publications/Annual\_Reports

ISBN: 9780102983692

Printed in the UK for The Stationery Office Limited on behalf of the Controller of Her Majesty's Stationery Office

ID 2561281 06/13

Printed on paper containing 75% recycled fibre content minimum.

### Contents

Foreword	
Introduction	7
Background to the Public Works Loan Board	 7
Commissioners in post	7
The function of the Commissioners	9
Governance and membership of the Public Works Loan Board	9
Statutory provisions for loans	9
Policy and lending arrangements	10
Audit arrangements	10
W	
Management commentary	10
Summary of results in 2012-2013	13
Factors influencing financial performance	13
Applications for loans  Cortainty rate	16
Certainty rate  Povious by type of borrower	16 16
Review by type of borrower  Types of loans, periods, rates and incidence of drawings	18
Scheduled and early repayments	22
Repayments in arrears	23
Rates of interest	23
Transfers of debt	25
Service performance	25
Future developments	25
. stare developments	
Statement of Secretary's responsibilities	27
Governance statement	29
Certificate and report of the Comptroller and Auditor General	39
Financial statements and notes to the accounts	
Statement of comprehensive income	43
Statement of financial position	44
Statement of cash flows	45
Notes to the accounts	46
Accounts Direction given by HM Treasury	57
Accounts Direction given by rivi heasury	37

# Table of figures

Summary of transactions and balances outstanding (Figure 1)	14
Amounts advanced by type of borrower (Figure 2)	17
Principal outstanding and advanced, month by month (Figure 3)	18
Term till maturity of fixed rate advances and their interest rates (Figure 4)	19
Amounts advanced for fixed rate loans and their interest rates, month by month (Figure 5)	19
Amounts advanced and their term till maturity, month by month (Figure 6)	20
Amounts of fixed and variable rate loans advanced, month by month (Figure 7)	20
Average rate and term till maturity of advances, year by year (Figure 8)	21
New loans by type and by term till maturity (Figure 9)	22
Early repayments (Figure 10)	23
Fixed interest rates by term till maturity of loan (Figure 11)	24
Bank of England rate and 3 month variable rate (Figure 12)	24

# Foreword

The Public Works Loan Board (PWLB) is an independent and unpaid statutory body, which originated in 1793 and became established on a permanent basis in 1817. Since 1946 it has consisted of up to twelve Commissioners appointed by the Crown. The functions of the Commissioners are to consider loan applications from local authorities and other prescribed bodies and, where loans are made, to collect the repayments. The PWLB has operated within the United Kingdom Debt Management Office since July 2002.



### Introduction

This publication presents the annual Report and Accounts of the Public Works Loan Board for the year ended 31 March 2013. The accounts have been prepared by the Public Works Loan Board (PWLB) under a direction issued by HM Treasury in accordance with Section 3 (6) of the National Loans Act 1968 ('the 1968 Act'). In addition, the publication meets the duty of the Public Works Loan Commissioners, under section 5 (3) of the Public Works Loans Act 1875 ('the 1875 Act'), to report annually to Parliament.

The Report and Accounts show amounts advanced by the PWLB and the repayments received from borrowers. The accounts do not show the resources that have been used to deliver the PWLB's objectives, which are reported in the United Kingdom Debt Management Office Report and Accounts 2012-2013.

# Background to the Public Works Loan Board

The PWLB is a statutory body that originated in 1793 and became permanently established in 1817. It dates in its present form from the 1875 Act. Since 1946 it has consisted of a maximum of twelve Commissioners appointed by the Crown to hold office

for four years. Retiring Commissioners are eligible for re-appointment. Since 2002, the management and operation of the PWLB has been the responsibility of the United Kingdom Debt Management Office (DMO).

Monies are provided by Act of Parliament and drawn from the National Loans Fund. The National Loans Fund is HM Government's main borrowing account and is administered by HM Treasury.

### Commissioners in post

The Commissioners holding office during the year were as shown below.

Original appointment began		Current appointment ends
1996	Chairman - John Parkes CBE DL	2013
	Former Treasurer and Pro-Chancellor, University of Hull	
	Director, EMIH Ltd	
	Former Chief Executive, Humberside County Council	
1997	Deputy Chair - Rachel Terry	2013
	Independent consultant, housing finance	
	Former Associate, Tribal Treasury Services Limited	
	Former Partner, Touche Ross & Company	

2001	Mei Sim Lai OBE DL	2013
	Principal, Lai Peters & Co. Chartered Accountants	
2003	Tony Caplin	2015
	Chairman, North West London Hospitals NHS Trust	
	Member, Medical Research Council	
2009	Richard Gibson	2013
	Former member, Senior Civil Service, Office of the Deputy Prime Minister	
2009	John Campbell	2013
	Former Director of Corporate Resources, Scottish Borders Council	
2010	Anna Forge	2014
	Consultant, Pinsent Masons LLP	
2010	Keith Starkey	2012*
	Former Chief Executive, Chesham Building Society	
2010	Maureen Wellen	2014
2010	Former Assistant Director, Chartered Institute of Public Finance and	2014
	Accountancy	
2011	Hugh O'Sullivan	2015
2011	Former Director of Finance and Economic Development, Merthyr Tydfil	2013
	County Borough Council	

<sup>\*</sup> Resigned on 12 September 2012

Officials of the PWLB were:

SecretaryMark FrankelAssistant SecretaryTony Dinnage

#### The function of the Commissioners

The function of the Commissioners, derived chiefly from the Acts of 1875 and 1968, is to consider loan applications from local authorities and other prescribed bodies and, where loans are made, to collect the repayments. Nearly all borrowers are local authorities requiring loans for capital purposes. The security for money borrowed by a local authority, together with interest, is charged indifferently on all its revenues; all securities created rank equally without any priority. The Commissioners are legally required before making a loan to satisfy themselves that there is sufficient security for its repayment. The management of credit risk is described in Note 9 to the accounts.

The Commissioners are unpaid and act collectively to discharge their duties. The Commissioners have delegated to the Secretary day-to-day responsibilities for authorising loans and collecting due payments. The Secretary's role is analogous to being Accounting Officer of the PWLB and he attends meetings of the Commissioners, which take place quarterly.

### Governance and membership of the Public Works Loan Board

Operationally, the PWLB is part of the DMO, an executive agency of HM Treasury, and its staff are employees of the DMO. The Commissioners retain their statutory role while expecting the Secretary to supervise the operations of the PWLB subject to the same controls as apply to the DMO's operations as a whole. Since the Secretary relies on the effectiveness of the DMO's internal control framework, he looks to its Chief Executive, as the DMO Accounting Officer, to manage the DMO to the required standards.

Keith Starkey resigned on 12 September 2012. The terms of John Parkes, Rachel Terry and Mei Sim Lai ended on 31 March 2013 and they have not been reappointed. The terms of Richard Gibson and John Campbell also ended on 31 March 2013, but it is the intention to re-appoint them, together with Tony Caplin as Chairman in succession to John Parkes.

#### Statutory provisions for loans

Section 3 (11) and Schedule 4 of the 1968 Act authorise the Commissioners to make loans to any local authority in Great Britain for any purpose for which the authority has power to borrow and to certain other authorities and persons for limited purposes. The Commissioners also have the powers to lend to certain harbours but as a matter of policy do not do so.

The amount which the Commissioners may lend, or undertake to lend, is provided by Section 4 of the 1968 Act, which permits the Commissioners to make loans up to a limit of the aggregate of:

- any commitments of the Commissioners outstanding in respect of undertakings entered into by them to grant local loans; and
- any amount outstanding in respect of the principal of any loans.

Section 4(1) of the 1968 Act limits the aggregate amount that may be outstanding in respect of commitments entered into by the Public Works Loan Commissioners. The Local Loans (Increase of Limit) Order 2008 increased that limit from  $\mathfrak{L}55,000$  million to  $\mathfrak{L}70,000$  million.

The PWLB borrows from the National Loans Fund in order to fund its loans. All loan repayments to the PWLB are paid over to the National Loans Fund to reduce this borrowing. All interest and premiums on early redemption paid to the PWLB are paid to the National Loans Fund. The PWLB borrows from the National Loans Fund in order to fund any discounts payable on early redemptions.

In accordance with Sections 3(2) and 5 of the 1968 Act, interest on loans made by the Commissioners is payable at rates set by the DMO using methodologies agreed with HM Treasury. There are regular twice-daily redetermination of rates, published at 9.30a.m. and 12.30p.m. Determinations include a separate set of rates to apply to early repayments.

The two types of loan available from the PWLB are:

- Fixed rate loans, for which the maximum repayment period is 50 years and on which the rate of interest is fixed for the duration of the loan. Repayments for fixed rate loans are due at half-yearly intervals; and
- Variable rate loans, for which the maximum repayment period is 10 years, and on which the rate of interest may be varied at one, three or six month intervals. Repayments are made at intervals corresponding to that selected for the variation of the rate. Once an interval is chosen, it remains unchanged throughout the life of the loan.

#### Policy and lending arrangements

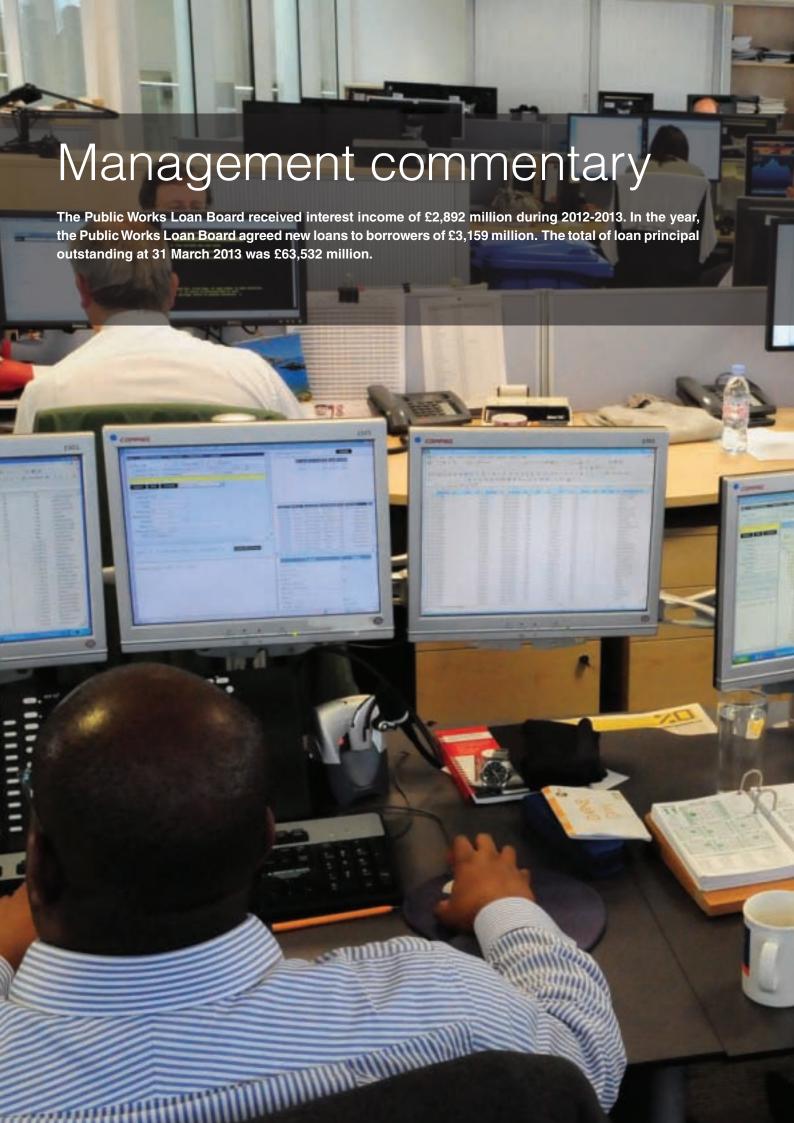
The Commissioners are prepared to lend to an authority up to the available capacity in its legal borrowing limit as determined under Part 1, Chapter 1 of the Local Government Act 2003. The Commissioners require a verbal statement of confirmation from the borrowing authority, on taking out debt, that it is complying with the PWLB's Circulars and legislation with regard to the authority's borrowing powers.

Borrowers can request to repay loans before their due date. The PWLB has discretion to accept early repayments, but only on terms which do not favour the borrower over the National Loans Fund. The PWLB's lending policy and operational arrangements are publicised in Circulars issued with the Commissioners' approval and displayed on the website at www.pwlb. gov.uk.

#### Audit arrangements

The accounts are audited by the Comptroller and Auditor General in accordance with Section 3 (6) of the 1968 Act.

The Secretary has taken all the steps that he ought to have taken to make himself aware of any relevant audit information and to establish that the PWLB's auditors are aware of that information. So far as he knows, there is no relevant audit information of which the PWLB's auditors are unaware.



### Summary of results in 2012-2013

The PWLB received interest income in the year of £2,892 million (2011-2012: £4,503 million). This comprised £2,870 million of contractual interest income (2011-2012: £2,781 million), and £22 million of premiums received due to the early redemption of loans (2011-2012: £1,722 million).

Year on year, the PWLB's interest income decreased by £1,611 million. This was largely the result of a £1,700 million decrease in premiums received from early redemptions. This decrease was largely due to the PWLB's involvement in the Housing Self-financing operation in the prior year, which replaced council housing subsidy with self-financing revenue accounts. This operation involved reallocating the debt of local housing authorities, which required the PWLB to process a large number of early loan redemptions, as well as new loans for settlement on 28 March 2012. Contractual interest income increased by £89 million.

The PWLB agreed new loans to borrowers with a principal value of £3,159 million (2011-2012: £16,111 million).

The PWLB's borrowers redeemed loans early with a principal value of £198 million in 2012-2013 (2011-2012: £5,610 million).

At 31 March 2013, the PWLB held loan assets of £64,284 million (31 March 2012: £62,625 million), inclusive of accrued income receivable of £752 million (31 March 2012: £708 million). The PWLB also held a cash balance of £81 million (31 March 2012: £49 million) comprising monies in transition between the National Loans Fund and the PWLB's borrowers.

Figure 1 sets out the advances made, the repayments received and the loan amounts outstanding according to types of borrower in England, Wales

and Scotland. It includes the fair value of the PWLB's loan portfolio, which is equivalent to the net present value of all future contractual cash flows for each loan.

At 31 March 2013, the average period to maturity of fixed rate loans had fallen to 23.6 years (31 March 2012: 24.6 years). There had also been a reduction in the weighted average interest rate of the PWLB's loans outstanding at the balance sheet date to 4.56% (31 March 2012: 4.62%).

The assets of the PWLB are funded by borrowing from the National Loans Fund. Therefore all the PWLB's assets are matched by a corresponding liability to the National Loans Fund.

The PWLB's fee income and administrative expenditure are accounted for within the DMO's overall budget, as agreed with HM Treasury. In 2011-2012, the DMO received fees and charges of £1 million from the PWLB's borrowers in respect of new loans issued (2011-2012: £6 million).

### Factors influencing financial performance

Movements in the PWLB's statement of financial position and its corresponding pattern of income are driven by the demand for new loans and the repayment (early or otherwise) of existing loans. The demand for new loans is influenced by local authorities' need for capital finance, changes in prevailing borrowing rates and borrowers' expectation of future interest rate changes. These factors, considered alongside any premium or discount payable for early redemption and the rates available for money on deposit, also influence the pattern of demand for early redemption of existing loans and for refinancing.

Figure 1: Summary of transactions and balances outstanding

	<u> </u>	In the year 2012-2013	ಣ	Bala	Balances outstanding as at 31 March 2013	s at
	Advances	Repayments of principal	Repayments of interest	Principal due but not yet paid	Principal outstanding	Interest due but not yet paid
Loans on local revenues to:	£m	£m	£m	£m	£m	£m
Local authorities in England						
County Councils	92	306	462	10	9,671	41
GLA and London Borough Councils	1,410	135	383	9	8,846	20
Metropolitan District Councils	610	278	531	2	10,748	32
Non-Metropolitan District Councils	294	358	809	19	16,906	35
Parish and Town Councils	14	80	9	ı	126	ı
Others	36	130	256	10	5,678	71
	2,456	1,215	2,246	47	51,975	199
Local authorities in Wales		:	į			!
Principal Councils	66	44	150	Ψ	2,686	16
Community Councils	ı	ı	ı	1	4	1
Others	16	<del>-</del>	4	1	26	I
	109	55	154	-	2,787	16
Local authorities in Scotland						
Principal Councils	590	265	429	41	8,485	26
Others	4	<u></u>	20	ı	221	1
	594	274	449	14	8,706	26
Total loans on local rayanilas	3 150	1 544	2 849	63	63 468	241
	6, 6	2.5	2,5	5	00,100	

	_	In the year 2012-2013	೮	Balar	Balances outstanding as at 31 March 2013	s at
	Advances £m	Repayments of principal	Repayments of interest	Principal due but not yet paid £m	Principal outstanding	Interest due but not yet paid £m
Loans on property to harbour authorities  England	1	1	,	,	1	1
Wales Scotland	1 1	1 1	1 1	1 1	. 0	1 1
Total loans on property	1	1	1	•	2	1
Total loans on local revenues and property	3,159	1,544	2,849	(a) <b>62</b>	63,470	(a) <b>241</b>
Add Totals from 1817 to 31 March 2012*	231,240	169,324	119,233			
Principal remitted or extinguished To 31 March 2012 In the year 2012-2013	n/a n/a	- 89(q)	n/a n/a			
Total at 31 March 2013	234,399	170,810	122,082			

<sup>\*</sup> This shows the total advances, repayments of principal and repayments of interest since the PWLB was permanently established in 1817 till 31 March 2012.

(a) Repayments in arrear at 31 March 2013, arose for reasons of timing: see page 23.

(b) The principal remitted or extinguished up to 31 March 2012 includes £55 million extinguished on privatisation of water authorities.

The net present value of future cash flows of this portfolio of loans at 31 March 2013 was £80,395 million.

#### Applications for loans

The PWLB agreed 311 applications for loans (2011-2012: 477 applications), totalling £3 billion (2011-2012: £16 billion). 191 authorities applied for advances (2011-2012: 310 authorities), including 98 non-principal authorities (2011-2012: 90 non-principal authorities). Of the 540 principal authorities, 93 applied to the PWLB during the year. 122 principal authorities had no debt outstanding to the PWLB as at 31 March 2013.

#### Certainty rate

From 1 November 2012, HM Government reduced by 20 basis points (0.2%) the interest rates on loans to local authorities who provided certain information on their plans for long-term borrowing and associated capital spending. This new rate was called the certainty rate. HM Treasury produced a list of Qualifying Local Authorities, which was published on the PWLB's website. The operational arrangements were set out in a letter of 16 October 2012, the terms of which were subsequently incorporated in updated circulars.

#### Review by type of borrower

Figure 2 shows loan advances made by the PWLB in 2012-2013 by type of borrower.

Figure 2: Amounts advanced by type of borrower

	Fixed rate	Variable rate	Total
	(£m)	(£m)	(£m)
Local authorities in England			
County Councils	92	-	92
GLA and London Borough Councils	1,410	-	1,410
Metropolitan District Councils	610	-	610
Non-Metropolitan District Councils	294	-	294
Parish and Town Councils	14	-	14
Others	36	-	36
	2,456	-	2,456
Local authorities in Wales			
Principal Councils	93	-	93
Community Councils	-	-	-
Others	16	-	16
	109	-	109
Local authorities in Scotland			
Principal Councils	560	30	590
Others	4	-	4
	564	30	594
	3,129	30	3,159

## Types of loans, periods, rates and incidence of drawings

The monthly totals of loan advances, and the effect on the PWLB's loan portfolio, can be seen in Figure 3. The principal balance outstanding to the PWLB at 31 March 2013 was £63.5 billion (31 March 2012: £61.9 billion).

The relationship between rates of interest and the term till maturity of advances for fixed rate loans can be seen in Figure 4. Figure 5 shows amounts advanced monthly for fixed rate loans and their interest rates. Figure 6 provides a monthly profile of advances and their term till maturity.

The appetite for fixed and variable rate loans in 2012-2013 is demonstrated in Figure 7. The PWLB advanced £3,129 million of fixed rate loans (2011-

2012: £15,854 million) and £30 million of variable rate loans (2011-2012: £257 million).

Figure 8 shows the pattern of rates and the term till maturity of advances in the last five years.

The continuing popularity of maturity loans is shown in Figure 9.

The average repayment period for new loans was 15.6 years (2011-2012: 24.7 years).

Fixed rate loans with a value of £31 million (2011-2012: £1,074 million), or 1% of the total (2011-2012: 7%), were taken for the maximum period of 50 years. No fixed rate loans were taken for the minimum period of one year (2011-2012: £27 million and less than 1% of the total).

Figure 3: Principal outstanding and advanced, month by month

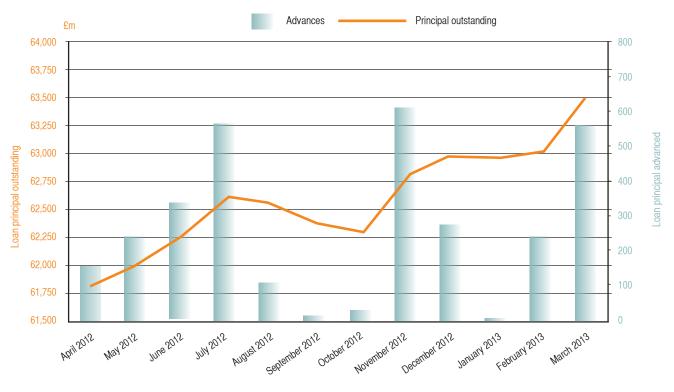


Figure 4: Term till maturity of fixed rate advances and their interest rates

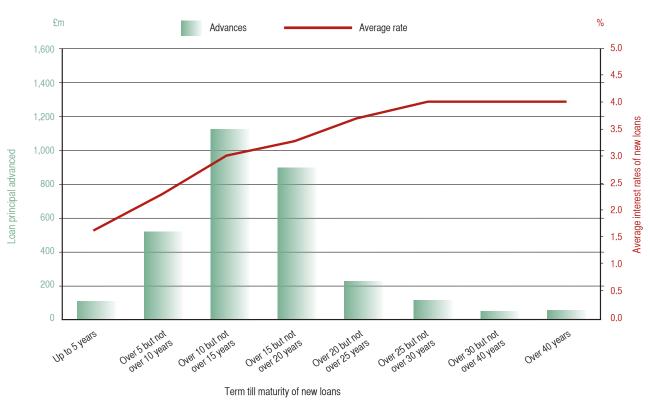


Figure 5: Amounts advanced for fixed rate loans and their interest rates, month by month

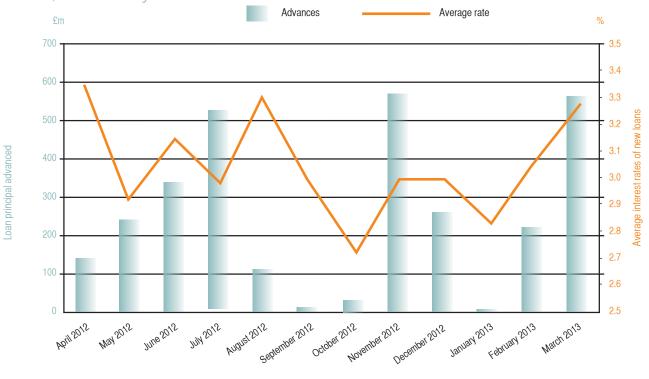


Figure 6: Amounts advanced and their term till maturity, month by month

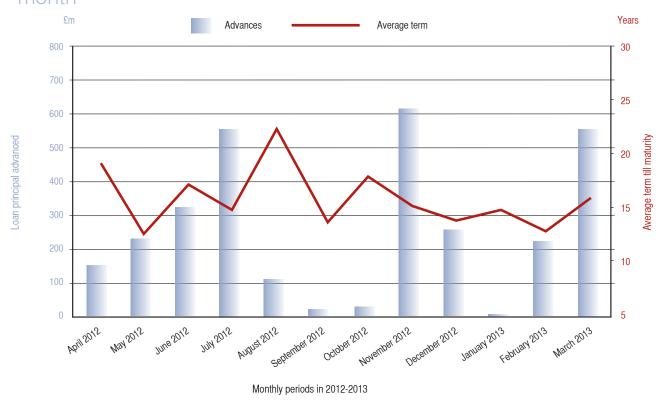


Figure 7: Amounts of fixed and variable rate loans advanced, month by month

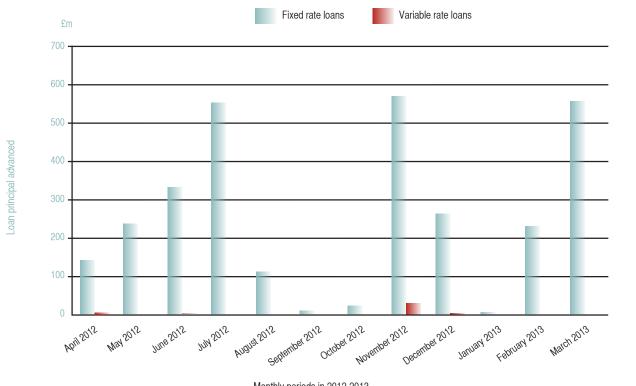


Figure 8: Average rate and term till maturity of advances, year by year

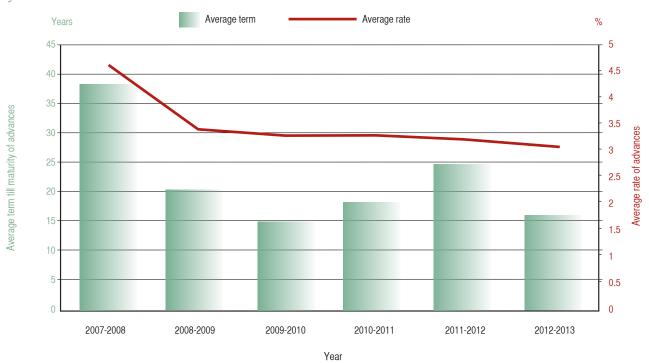


Figure 9: New loans by type and by term till maturity

	Period of repayment (£m)							
Method of repayment	Up to 5 Years	Over 5 but not over 10 years	Over 10 but not over 15 years	Over 15 but not over 20 years	Over 20 but not over 30 years	Over 30 but not over 40 years	Over 40 years	Total
Fixed rate loans								
Maturity	96	438	1,126	675	288	45	49	2,717
Annuity	4	5	7	125	9	2	2	154
Equal instalments								
of principal	-	79	12	129	28	-	10	258
	100	522	1,145	929	325	47	61	3,129
Variable rate loans								
Maturity	10	20	-	-	-	-	-	30
	10	20	-	-	-	-	-	30
All loans								
Maturity	106	458	1,126	675	288	45	49	2,747
Annuity	4	5	7	125	9	2	2	154
Equal instalments								
of principal	-	79	12	129	28	-	10	258
	110	542	1,145	929	325	47	61	3,159

#### Scheduled and early repayments

When an authority redeems a loan, it is a decision for the authority, subject to the PWLB's lending arrangements, whether to replace the loan with a new loan. The PWLB will treat the replacement loan as a new transaction.

Authorities may, at the PWLB's discretion, redeem a

loan early. In the case of an early redemption, the authority will repay the net present value of the future contractual cash flows, resulting in a discount or premium according to whether the lending rate at the time is higher or lower than the loan rate.

Figure 10 summarises early repayments in 2012-2013.

Figure 10: Early repayments

	Number of loans repaid	Principal repaid	Premium received	Discount paid	Net premiums/ discounts
		£m	£m	£m	£m
Fixed rate loans	269	58	22	-	22
Variable rate loans	15	140	-	-	-
	284	198	22	-	22

Early repayments of £0.2 billion were made during the year (2011-2012: £5.6 billion), compared to new advances of £3.2 billion (2011-2012: £16.1 billion).

The value of loan principal outstanding to borrowers rose by 2.6% year-on-year (2011-2012: 16.5% rise), to £63.5 billion from £61.9 billion at 31 March 2012.

#### Repayments in arrears

There were £303 million overdue loan repayments at 31 March 2013 (31 March 2012: £255 million). The majority of these arose because the payments fell on a weekend and so were due to be paid the next working day. Overdue loan repayments at 31 March 2013 have since been paid.

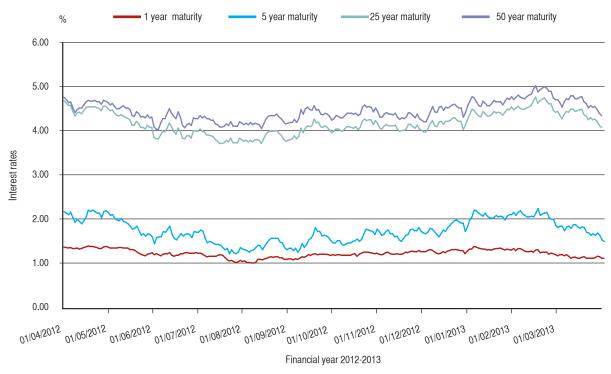
#### Rates of interest

The PWLB's interest rates are determined by the DMO using a methodology specified by HM Treasury in accordance with the National Loans Act 1968. The methodology is designed to ensure that the PWLB does not lend at rates lower than those at which HM Government could notionally borrow.

A detailed explanation of the methodology is available in a Technical Note on the PWLB website. Current and past rates of interest are also displayed on the website, www.pwlb.gov.uk.

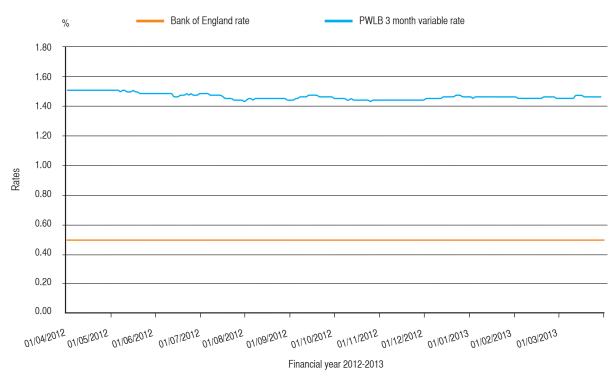
The PWLB's fixed rates for four different maturities are shown in Figure 11 and variable rates are shown in Figure 12, which also shows the Bank of England rate.

Figure 11: Fixed interest rates by term till maturity of loan\*



<sup>\*</sup> The interest rates shown relate to standard rate loans. Certainty rate loans are 0.2% lower than the standard rate.

Figure 12: Bank of England rate and the 3 month variable rate\*



<sup>\*</sup> The 3 month variable rate shown relates to standard rate loans. Certainty rate loans are 0.2% lower than the standard rate.

#### Transfers of debt

The PWLB is prepared to transfer debt as appropriate, following local government reorganisation.

With effect from 1 April 2013, the debts of the Scottish police and fire authorities were transferred to the Scottish Government. Four Scottish police and fire authorities had loans with the PWLB at this date and these loans were all transferred to the Scottish Government.

#### Service performance

The PWLB sets itself target timetables for advancing loans and arranging premature repayments. Applications are processed according to the timetables set out in the PWLB's circulars. There was

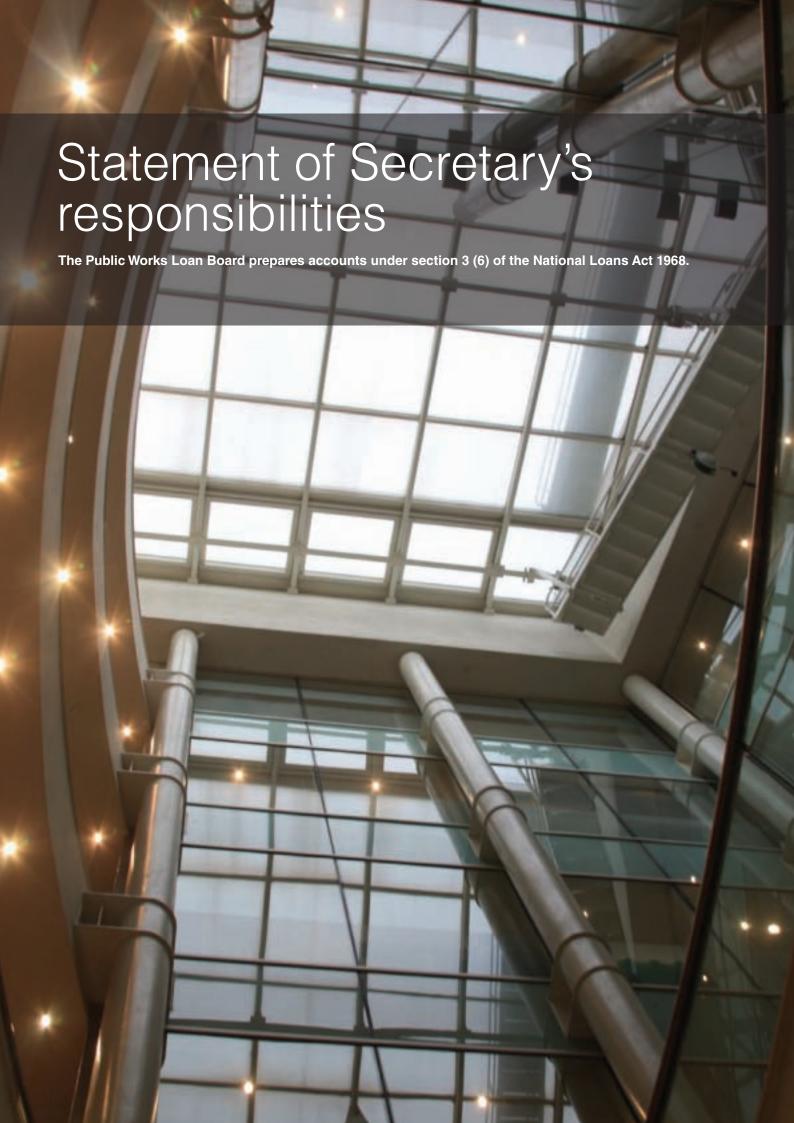
no occasion when the PWLB failed to meet these timetables.

#### Future developments

It was announced in the Autumn Statement 2012 that HM Government would make available a new concessionary public works loan rate to an infrastructure project nominated by each Local Enterprise Partnership (excluding London), with total borrowing capped at £1.5 billion.

The Public Works Loan Board will supply these loans and the loan rate will be 40 basis points below the standard rate across all loan types and maturities. These loans will be available to local authorities in England from 1 November 2013.

Mark Frankel Secretary, Public Works Loan Board 7 June 2013



### Statement of Secretary's responsibilities

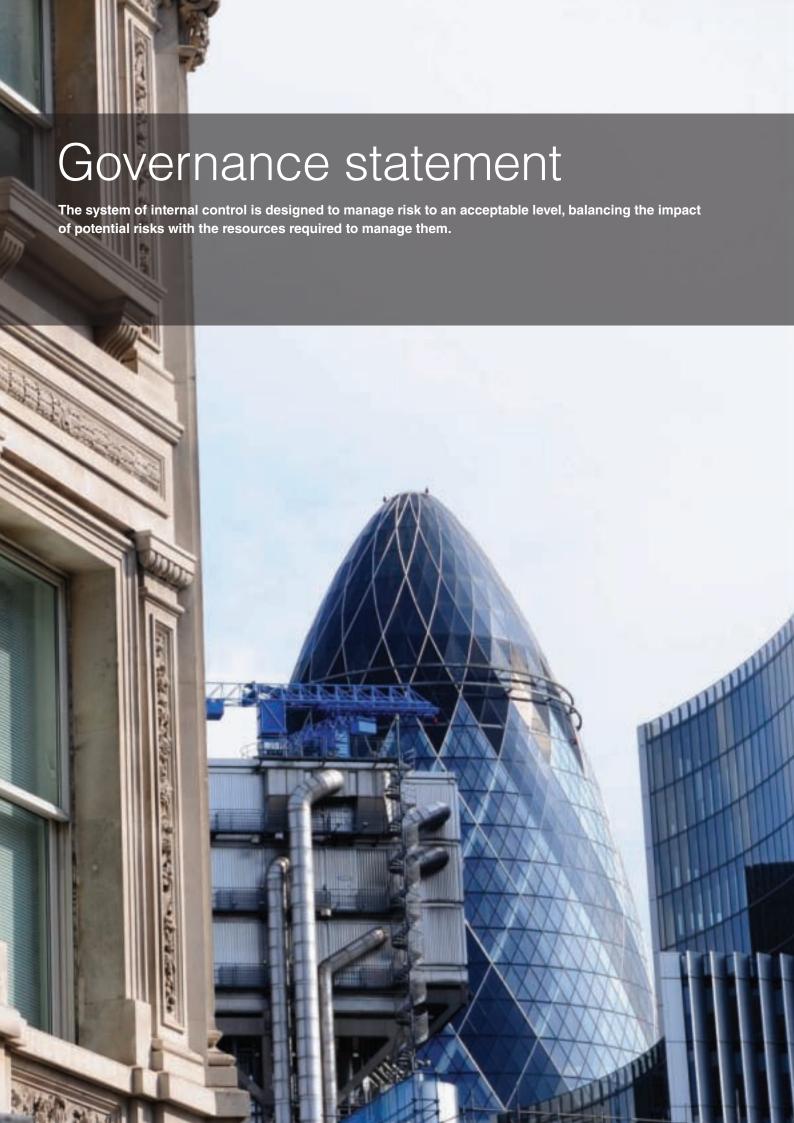
Under Section 3 (6) of the National Loans Act 1968 the Commissioners are required to prepare for each financial year a statement of accounts in the form and on the basis set out in the Accounts Direction. The accounts are prepared on an accruals basis and must give a true and fair view of the state of affairs of the Public Works Loan Board and its income and expenditure and cash flows for the financial year.

The Secretary is required to prepare the accounts in accordance with applicable accounting standards and be consistent with the relevant requirements of the Government Financial Reporting Manual, and in particular to:

observe the Accounts Direction issued by HM Treasury, including the relevant accounting and disclosure requirements, and apply suitable accounting policies on a consistent basis;

- make judgements and estimates on a reasonable basis;
- state whether applicable accounting standards have been followed, and disclose and explain any material departures in the accounts; and
- prepare the accounts on a going concern basis.

The Commissioners have appointed the Secretary to discharge their residual statutory responsibilities, a role that is analogous to acting as an Accounting Officer. The responsibilities of the Secretary, including responsibility for the propriety and regularity of the public finances for which the Secretary is answerable, for keeping proper records and for safeguarding the Public Works Loan Board's assets, are set out in Managing Public Money published by HM Treasury.



### Governance statement

#### Scope of responsibility

The statutory role of the Public Works Loan Board Commissioners is to consider loan applications from local authorities and other prescribed bodies and, where loans are made, to collect the repayments. The Commissioners have delegated to the Secretary day-to-day responsibilities for authorising loans and collecting due payments, the Secretary submits reports to the Commissioners on a monthly basis and attends the quarterly meetings of the PWLB Commissioners. At these meetings the Secretary will typically report on a number of standing agenda items including loans advanced and due payments as well as ad hoc matters. These regular meetings, as well as the Report and Accounts, are the primary mechanisms through which the Commissioners inform themselves of the PWLB's operations. A fuller description of the roles and responsibilities of the Commissioners can be found in the foreword to this Report and Accounts.

As Secretary to the Board I am responsible for ensuring that appropriate advice is given to the Commissioners on all matters relating to financial propriety and regularity, for keeping accounts and submitting them for external audit by the Comptroller and Auditor General and for the efficient and effective use of resources and ensuring that the business is managed within the appropriate control framework.

The PWLB is a separate statutory entity managed within the control framework of the United Kingdom DMO. While I am responsible for the PWLB's system of internal control, the Accounting Officer of the DMO is responsible for the wider control framework within which the PWLB is managed. In discharging my own control responsibilities I take assurance on the continued sound maintenance of the wider control framework from the Governance Statement for the DMO, although I understand that only reasonable and not absolute assurance can be given that risks have been controlled.

The PWLB is committed to the highest standards of corporate governance and is guided by the

Corporate Governance Code for central government departments (the Code) and the following principles laid down in that Code:

- Parliamentary accountability;
- The role of the board;
- Board composition;
- Board effectiveness; and
- Risk management.

The PWLB does not conduct any part of its business with or through arm's length bodies (ALBs) and therefore has not applied principle six which covers departmental governance arrangements with ALBs.

#### Managing Board

The Secretary was supported during 2012-2013 by the DMO Managing Board (the Board) which, in addition to the DMO Accounting Officer, Robert Stheeman, is comprised of:

Jo Whelan

Deputy Chief Executive and Joint Head of Policy and Markets:

■ Jim Juffs

Chief Operating Officer;

Joanne Perez

Joint Head of Policy and Markets;

■ Sam Beckett (resigned July 2012)

Non-executive HM Treasury representative;

■ James Richardson (appointed July 2012)

Non-executive HM Treasury representative;

Brian Larkman

Non-executive director - Brian Larkman was Global Head of Money Markets at the Royal Bank of Scotland PLC from 2000 to 2001 and Managing Director, Global Money Markets at National Westminster Bank PLC from 1991 to 2000. He was a member of the Regulatory Decisions Committee of the Financial Services Authority until 2006; and

■ Brian Duffin

Non-executive director - Brian Duffin was Chief Executive of Scottish Life from 1999 to 2007 and Executive Director of Royal London Mutual from 2001 to 2007.

Non-executive directors are appointed by the DMO Accounting Officer following a formal process and have fixed terms defined in their contracts of service. Sam Beckett resigned from the Board in July 2012 and was replaced as HM Treasury's representative by James Richardson. James was appointed by the DMO Accounting Officer in accordance with the DMO's Framework Document. All non-executive Board members receive an induction on joining and have access to additional information and training where it is considered necessary for the effective discharge of their duties.

One of the roles of the Board is to advise the Secretary on any key decisions affecting the PWLB.

An executive sub-committee of the Board generally meets weekly and supports the Secretary on operational decisions.

The Board has put in place a formal process to self-evaluate its performance on a regular basis. The Board undertook a formal self-evaluation of its performance in 2012 and concluded that it has operated effectively in delivering the objectives set out in its Terms of Reference. The Terms of Reference also underwent a full review by the Board in 2012.

#### 2012-2013 Board activities

Board meetings were held regularly throughout 2012-2013. In addition to regular agenda items, including risk management, staffing and progress against the operational business plan, the Board paid particular attention to the design and progress of the PWLB business integration project which aims to deliver integration of PWLB front office and settlement activities with the wider activities of the DMO.

Board attendance is outlined in the table below:

	Possible	Actual
Robert Stheeman	8	8
Jo Whelan	8	7
Jim Juffs	8	8
Joanne Perez	8	8
Sam Beckett	2	1
(resigned July 2012)		
James Richardson	6	5
(appointed July 2012)		
Brian Larkman	8	7
Brian Duffin	8	8

#### **Audit Committee**

The Secretary was supported during 2012-2013 by the Audit Committee on matters relating to risk, internal control and governance. The Audit Committee covers the activities of the DMO, DMA, CRND and PWLB. The members of the Audit Committee during 2012-2013 were:

- Brian Larkman (Chair);
- Brian Duffin;
- Caroline Mawhood Caroline Mawhood was an Assistant Auditor General at the National Audit Office until 2009 and President of the Chartered Institute of Public Finance and Accountancy for 2008-2009. She is a non-executive member of the Audit Committees of the Department of Energy and Climate Change and the Corporation of London and an independent member of the Audit Progress Committee of the European Commission. She is also the Honorary Treasurer of Breakthrough Breast Cancer charity and a trustee of the Wimbledon Guild charity.

Audit Committee meetings are typically attended by the DMO Accounting Officer, either or both of the Joint Heads of Policy & Markets the Chief Operating Officer and the Head of Internal Audit. The Secretary of the PWLB also attends meetings when items relevant to the PWLB are due to be discussed by the Committee.

One of the Audit Committee's objectives is to give assurance to the Secretary of the PWLB that:

- High quality processes are in place to manage and control risk for the DMO's financial and nonfinancial activities:
- Overall governance arrangements are appropriate and operating effectively;
- The financial control framework is effective and supported by an appropriate compliance culture;
- External financial reporting is prudent, accurate, timely, appropriate and consistent with relevant guidance;
- Internal financial and management reporting is timely, prudent, appropriate and consistent with external financial reports;
- Whistle blowing arrangements for confidentially raising and investigating concerns over possible improprieties in the conduct of the PWLB's business are adequate; and
- Relationships with the National Audit Office (NAO) are effective.

During the period under review the Audit Committee paid particular attention to the following areas:

- Business continuity planning, especially with regard to the Olympics period;
- Anti-money laundering controls;
- Anti-fraud controls;
- Regulatory compliance;
- The Housing Self-financing transaction for PWLB and related controls;
- Information systems security;
- Risk management and financial control;
- Implementation of audit recommendations; and
- External and internal financial reporting.

The Audit Committee covers a regular programme of agenda items, together with other current topics, through an annual schedule of four meetings. All scheduled meetings were held and no additional meetings were deemed necessary.

The Secretary has also been informed by the following operational committees throughout the period under review:

#### ■ Business Delivery Committee

The Business Delivery Committee reviews the status of the delivery of DMO's business and work plan as a collective cross functional body, resolving emerging issues in a timely way, and agreeing priorities, to ensure the plan stays on track.

The Business Delivery Committee met regularly (typically weekly) throughout 2012-2013.

#### Risk Committees

The Secretary receives advice from three risk committees covering credit and market risk, operational risk and material change programmes. More detail on the roles, responsibilities and activities of these committees can be found in the sections below.

#### Risk management and internal control

The Secretary is responsible for maintaining a sound system of internal control that supports the achievement of the PWLB's policies, objectives and targets, whilst safeguarding the public funds for which he is accountable, in accordance with the responsibilities assigned to him.

PWLB is managed within the wider DMO system of internal control which is based upon what the DMO

Accounting Officer, with the support of the Board, considers to be appropriate taking account of the DMO's activities, the materiality of risks inherent in those activities and the relative costs and benefits of implementing specific controls to mitigate those risks. The DMO's position differs to that of a commercial organisation in that it must always be in a position to transact the underlying business required to meet its remit. As a result the risks associated with this activity cannot be avoided and the system of internal control can only provide reasonable assurance against failure to achieve aims and objectives.

#### The Risk and Control Framework

The Board has designed and put in place a formal risk management framework covering all the activities conducted and overseen by the DMO. This Framework helps ensure that the DMO Accounting Officer is appropriately informed and advised of any identified risks and also allows the management of risks to be monitored. The risk management framework covers both regular operations and new business initiatives, and evolves as the range and nature of the DMO's activities change. The Framework is supported by a clear 'three lines of defence' model:

#### First line of defence:

Day-to-day management of risk is the responsibility of management staff within business areas. The DMO fosters a risk aware culture and encourages all members of staff, including Board members to identify new aspects of risk and changes in previously identified risks, so that these may be assessed and so that appropriate mitigating actions may be put in place.

Mitigating actions typically include segregation of duties, staff training, clear lines of management delegation and robust business continuity arrangements.

#### ■ Second line of defence:

Oversight of risk is provided by the Board and risk committees, whose role is to provide regular and systematic scrutiny of risk issues which lie within their remit and to support the DMO Accounting Officer in exercising his overall responsibility for risk management.

The DMO considers that the principal risks it faces arise in three broad areas: credit and market risk, operational risk, and risk controls, so it has established committees to meet regularly to review the changing risk pattern for each of these areas and to set up appropriate responses. The work of these committees is described in more detail below.

#### Credit and Market Risk Committee

The Credit and Market Risk Committee (CMRC) meets on a regular basis, with more frequent meetings held when required, for example during times of market stress. CMRC monitors and reviews the management of market, credit, and liquidity risk. It sets limits across a range of exposures including counterparties, countries, instruments held as collateral as well as setting absolute limits on net daily flows across the DMA. CMRC met eight times during 2012-2013.

#### Operational Risk Committee

The Operational Risk Committee (ORC) meets regularly to monitor operational risks and to review significant risk issues. The ORC is responsible for reviewing risk incidents identified through the DMO's risk incident reporting process, and considering whether planned mitigating action is appropriate. The Committee also reviews and tracks the progress of actions identified by Internal Audit. The Committee's scope includes issues relating to information risk, IT security, business continuity, anti fraud and key supplier risks.

The ORC has advised the DMO Accounting Officer and the Board, during the year, on significant operational risk concerns, significant risk issues and trends as well as actions to mitigate such risks. The Committee has focused this year on further developing business continuity planning, including operational planning for the Olympic period, improving data security arrangements and extending the scope of the DMO's internal compliance testing programme. ORC met eight times during 2012-2013.

#### Controls Group

The Controls Group meets periodically to review issues affecting the DMO's system of internal control and to analyse material changes to the control environment. The Group recommends actions to management to implement changes where appropriate. The Controls Group consists of representatives from Finance, Risk, Compliance and Internal Audit.

The Controls Group has advised the DMO Accounting Officer, the Board and senior management on any significant risk concerns stemming from the introduction of new business activities as well as risks relating to other change management activities. The Group has also advised the DMO Accounting Officer on suitable mitigating action where appropriate.

During the year, the Controls Group review work has covered the design and progress of both the PWLB business integration project and a project to reform PWLB lending rates, as well as various PWLB reconciliation items.

#### Risk Management Unit (RMU)

The risk committees are supported by the DMO's Risk Management Unit (RMU) which ensures key risk issues arising from these committees are communicated to the DMO Accounting Officer and senior management on a regular basis, with additional ad hoc reporting if an emerging issue requires it. The RMU also supports the formal risk reporting processes with defined outputs, including regular detailed risk reports which are reviewed by the Board and senior management.

As well as supporting the risk committee structure, the RMU provides control advice on risks. As part of the second line of defence the RMU is separate from and independent of the DMO's trading operations. The RMU conducts risk analysis and provides market, credit and operational risk capability for the DMO.

The identification, monitoring and mitigation of operational risk is facilitated by the RMU, via quarterly consultation with heads of business units and functional teams. Significant risk issues are assessed for materiality and probability of occurrence. New risks, and risks to which exposure is increasing are highlighted and actions are taken to ensure effective management of all risks. The DMO has Senior Risk Owners (SROs) who undertake a cross-functional moderation process to promote better prioritisation of operational risks across the organisation. The RMU maintains a central exception log to record all risk incidents raised, in order to identify control weaknesses and assign actions to improve controls. Progress against treatment actions is obtained on a regular basis to ensure issues highlighted by internal and external audit, and other identified actions to improve the control environment, are managed and progressed within agreed deadlines.

#### ■ Third line of defence:

The DMO's Internal Audit function provides the DMO Accounting Officer with independent and objective assurance on the overall effectiveness of the Agency's system of internal control. It does this through a risk based work programme which is approved by the Audit Committee at the start of each year. All audits make a series of recommendations which, once agreed by management, are monitored for implementation. The function is independent of the DMO's trading activities and operations and has a direct reporting line to the DMO Accounting Officer. The work of Internal Audit includes assessing the effectiveness of both control design and control performance. With its independence and overall remit, Internal Audit provides a third line of defence against the risks that might prevent the DMO delivering its objectives.

#### Risk policies and procedures

The DMO's risk policies reflect the high level standards and requirements which determine the way in which risks are managed and controlled. The DMO Accounting Officer, with the support of the

Board, ensures that policies are regularly reviewed to reflect any changes in the DMO's operations and/ or best practice. In 2012 this included a review of the DMO's Information Security Policy, the Confidentiality and Official Information Policy and the Telephone Use and Recording Policy.

Staff are required to confirm that they have read and accepted the DMO's rules on personal dealing and the DMO's policy on the use of information systems and technology, and that they are aware of, and will continue to keep up to date with, the DMO's policies on whistle blowing, fraud and anti-money laundering and information security. The DMO ensures that this exercise is undertaken on an annual basis allowing staff to maintain a good level of awareness of the DMO's policies in these areas. All members of staff have job descriptions which include reference to the specific key risks they are expected to manage.

Managers in each business function are responsible for ensuring that the operations within their area are compliant with plans, policies, procedures and legislation.

#### Risk profile

The Secretary and DMO Board believe that the principal risks and uncertainties facing the PWLB are outlined in the table below together with the key actions taken to manage and mitigate them:

#### Principal risks and uncertainties

#### IT systems and infrastructure

The PWLB relies on a number of IT systems to conduct its operations. In particular, certain systems are central to the PWLB being able to advance loans and manage repayments in an effective and timely way.

A number of the operational systems and services on which the PWLB relies are provided or supported by third party suppliers.

#### Mitigation and management

The DMO has put in place comprehensive business continuity arrangements to ensure it is able to continue market operations in the event of an internal or external incident that threatens business operations. These arrangements extend to cover the PWLB.

The DMO's Business Continuity Plan (BCP) including Disaster Recovery (DR) and other arrangements is subject to continual review and update. The DMO ensured a programme of DR testing was carried out in 2012, and that BCP arrangements to support key PWLB activities were observed during the year with PWLB staff working from the DR site. Assessment of business continuity requirements is a specific requirement for new projects and major business initiatives, including those related to or affecting PWLB.

The DMO is represented on the Public Finance Business Continuity Management Group and

#### Principal risks and uncertainties

#### Mitigation and management

played an active part in the Group's Olympic Planning processes in 2012. In addition the DMO also conducted an in house DR exercise as part of its contingency planning for the Olympic period.

To mitigate the risk of failure of a key third party, where appropriate, the DMO undertakes a corporate risk assessment of the potential supplier in order to assess financial strength and operational capacity. Additionally the DMO has dedicated relationship managers who conduct regular meetings with key suppliers and monitor performance against agreed SLAs.

#### **Transaction processing**

The PWLB relies on its operational processes to successfully advance loans and manage repayments on a daily basis. Reliance on the accurate execution of processes exposes the PWLB to operational risk arising from process breakdown and human error.

A key component of the PWLB's control framework is the segregation of duties to ensure independent checking and reconciliation, and to avoid concentration of key activities or related controls in individuals or small groups of staff. In particular, segregation of duties takes place between front and back office activities. In addition during 2012-2013 the DMO continued to enhance its management information around trading activity and strengthened its reconciliation processes and controls.

All teams, including PWLB, have documented procedures for their main activities and there are clearly defined authorisation levels for committing the DMO externally. PWLB is currently undergoing an internal reorganisation with the integration of its front office and settlement activities with the wider activities of the DMO. This will improve the resilience of PWLB processes by increasing cover levels as well as introducing process efficiencies.

The RMU conducts regular control and compliance testing of PWLB activities, providing the executive sub-committee of the Board with assurance on the effectiveness of operational controls and compliance with relevant Financial Services Authority rules in the dealing and settlement areas.

The DMO also maintains a strong audit and control environment which includes a well embedded incident reporting procedure which extends to cover PWLB. This promotes early identification and resolution of risk incidents and provides visibility to the DMO Accounting Officer and Board.

DMO recruitment policies help ensure that individuals with the appropriate level of skill and experience are appointed at all levels within the organisation. This helps mitigate the level of human error resulting in process failures.

#### Principal risks and uncertainties

#### Mitigation and management

#### People risk

The DMO, including PWLB, relies on maintaining a sufficiently skilled workforce at all levels of the organisation in order to operate effectively and efficiently, and to deliver its strategic objectives.

The DMO is exposed to an increased risk of operational failure if it is unable to compete for, and retain, sufficiently skilled staff over time. Competition for skilled staff is generally against employers from the private financial services sector which is not subject to public sector remuneration policies and which have historically offered higher remuneration than either the private sector in general or the public sector.

The DMO's Training and Development policy aims to ensure that its staff have the right skills to meet its objectives.

The DMO has a formal recruitment and selection process to help ensure vacancies are filled quickly by appropriately skilled candidates.

The DMO has also put in place a formal performance appraisal process and all staff are given clear and achievable objectives. Where appropriate staff are encouraged to engage in activities which promote development, and the DMO provides regular training opportunities and support for professional studies to enhance the skills base of its employees. The DMO also provides cross-training for different roles to help improve staffing flexibility and reduce turnover pressure.

Salaries are reviewed annually, taking account of benchmarks derived from equivalent private sector pay levels. In addition the DMO has a policy to recognise those staff who have performed well in their roles through the payment of one off performance related awards. Any awards are assessed annually by the DMO Pay Committee and are determined by individual performance and criteria associated with the DMO's performance management process and are aligned to the policy for public sector pay.

A Staff Council has met regularly throughout the year and enabled an open exchange of ideas and views between management and staff representatives and has been an effective conduit for wider communication and consultation with all staff.

On an annual basis all DMO staff take part in the Civil Service employee engagement survey and any issues raised, including mitigating action if required, will be considered by the DMO Accounting Officer and Board.

The DMO was reaccredited as an Investor in People in 2011.

#### IT and data security

Through its activities the DMO gathers, disseminates and maintains sensitive information including market sensitive information and personal data about staff. The DMO seeks to ensure the highest standards of data protection and information management.

The DMO is exposed to risk of an external attack on its IT systems and infrastructure.

The DMO, including PWLB, continues to work to maintain the required level of protective security covering physical, personnel and information security. In 2012 the DMO experienced a breach of its data handling policies. Although no personal data was affected and there was no consequential impact from this lapse, the DMO's information security policies and controls were fully reviewed and enhancements introduced. These included

#### Principal risks and uncertainties

#### Mitigation and management

strengthening the processes for the induction of new staff and raising the level of awareness of information security issues for existing staff

In addition the DMO has a project underway to enhance system logging and improve control of system access rights.

Risks to data and information held by the DMO are owned and managed by designated Information Asset Owners. The DMO has a Senior Information Risk Owner (SIRO) who is responsible for the information risk policy and the assessment of information risks. The SIRO is a member of the Board and provides advice to Board members on the management of information risks.

The DMO has put in place several layers to defend against external attack and its infrastructure undergoes an annual penetration test to ensure the control environment is robust. These tests are undertaken by specialists and form part of the assessment against the CESG requirements which is a condition for continuing connection to the GSI Convergence Framework (GCF).

#### Review of effectiveness

I have reviewed the effectiveness of the system of internal control and confirm that an ongoing process designed to identify, evaluate and prioritise risks to the achievement of the PWLB's aims and objectives has been in place throughout 2012-2013. This review included an assessment of any material risk and control issues identified and reported during the relevant period.

My review has been informed by the advice of the risk committees and by the work of the internal auditors and executive managers within the DMO who have been delegated responsibility for the development and maintenance of the internal control framework, and comments made by the external auditors in their

management letter and other reports.

In my role as Secretary I have been advised on the implications of the result of my review of the effectiveness of the system of internal control by the Board and the Audit Committee.

In 2012 - 2013, no ministerial directions were given and no material conflicts of interest have been noted by the Board or Audit Committee members in the Register of Interests.

In my opinion, the PWLB's system of internal control was effective throughout the financial year and remains so on the date I sign this statement.



# Certificate and report of the Comptroller and Auditor General



## The certificate and report of the Comptroller and Auditor General to the Houses of Parliament

I certify that I have audited the financial statements of the Public Works Loan Board for the year ended 31 March 2013 under the National Loans Act 1968. These comprise the Statement of Comprehensive Income, the Statement of Financial Position, the Statement of Cash Flows and the related notes. These financial statements have been prepared under the accounting policies set out within them.

## Respective responsibilities of the Commissioners, the Secretary of the Public Works Loan Board and auditor

As explained more fully in the Statement of Secretary's Responsibilities, under Section 3 (6) of the National Loans Act 1968 the Commissioners are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. They appoint the Secretary to discharge these responsibilities on their behalf. My responsibility is to audit, certify and report on the financial statements in accordance with the National Loans Act 1968. I conducted my audit in accordance with International Standards on Auditing (UK and Ireland). Those standards require me and my staff to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the Public Works Loan Board's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Public Works Loan Board; and the overall presentation of the financial statements. In addition I read all the financial and non-financial information in the Foreword, Management Commentary, Statement of Secretary's Responsibilities and Governance Statement, to identify material inconsistencies

with the audited financial statements. If I become aware of any apparent material misstatements or inconsistencies I consider the implications for my certificate.

I am required to obtain evidence sufficient to give reasonable assurance that the expenditure and income recorded in the financial statements have been applied to the purposes intended by Parliament and the financial transactions recorded in the financial statements conform to the authorities which govern them.

#### Opinion on regularity

In my opinion, in all material respects, the expenditure and income recorded in the financial statements have been applied to the purposes intended by Parliament and the financial transactions recorded in the financial statements conform to the authorities which govern them.

#### Opinion on financial statements

In my opinion:

- the financial statements give a true and fair view of the state of the Public Works Loan Board's affairs as at 31 March 2013 and of its operating surplus retained for the year then ended; and
- the financial statements have been properly prepared in accordance with the National Loans Act 1968 and HM Treasury directions issued thereunder.

#### Opinion on other matters

In my opinion, the information given in the Foreword and Management Commentary for the financial year for which the financial statements are prepared is consistent with the financial statements.

#### Matters on which I report by exception

I have nothing to report in respect of the following matters which I report to you if, in my opinion:

adequate accounting records have not been kept; or

- the financial statements are not in agreement with the accounting records or returns; or
- I have not received all of the information and explanations I require for my audit; or
- the Governance Statement does not reflect compliance with HM Treasury's guidance.

#### Report

I have no observations to make on these financial statements.

#### **Amyas C E Morse**

Comptroller and Auditor General 11 June 2013

National Audit Office 157-197 Buckingham Palace Road Victoria London SW1W 9SP



## Financial statements and notes to the accounts



## Statement of comprehensive income

For the year ended 31 March 2013

, ,			
		2013	2012
	Note	£m	£m
Interest income	2, 3	2,892	4,503
Operating income		2,892	4,503
Interest payable to National Loans Fund		(2,892)	(4,503)
Operating surplus retained		-	-

The notes on pages 46 to 55 form part of these accounts.

## Statement of financial position

As at 31 March 2013

	Note	2013 £m	2012 £m
Assets	11010	2111	2111
Cash and balances at bank Loans and advances	4	81 64,284	49 62,625
Total assets		64,365	62,674
Liabilities Amounts owed to National Loans Fund	7	64,365	62,674
Total liabilities		64,365	62,674

The notes on pages 46 to 55 form part of these accounts.

Mark Frankel Secretary, Public Works Loan Board 7 June 2013

### Statement of cash flows

For the year ended 31 March 2013

Tor the year ended of March 2015			
		2013	2012
	Note	£m	£m
Net cash from / (used in) operating activities	8	1,233	(4,429)
Financing activities			
Interest paid to National Loans Fund		(2,796)	(4,364)
Increase in loan principal outstanding to National			
Loans Fund		1,595	8,791
Net cash (used in) / from financing activities		(1,201)	4,427
Increase / (decrease) in cash		32	(2)

The notes on pages 46 to 55 form part of these accounts.

## Notes to the accounts for the year ended 31 March 2013

#### 1 Accounting policies

#### (i) Basis of preparation

The accounts have been prepared in accordance with a direction given by HM Treasury and International Financial Reporting Standards (IFRS) in so far as they are appropriate to the PWLB, under the historical cost convention. In particular, the following standards have been applied:

- IFRS 7 Financial Instruments: Disclosures
- IAS 1 Presentation of Financial Statements
- IAS 7 Cash Flow Statements
- IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors
- IAS 10 Events After the Balance Sheet Date
- IAS 18 Revenue
- IAS 24 Related Party Disclosures
- IAS 32 Financial Instruments: Presentation
- IAS 36 Impairment of Assets
- IAS 37 Provisions, Contingent Liabilities and Contingent Assets
- IAS 39 Financial Instruments: Recognition and Measurement

Certain IFRS have been issued or revised, but are not yet effective, which will impact on the PWLB in subsequent reporting periods.

#### These are:

- IAS 1 Presentation of Financial Statements, which has been revised. Application is required for reporting periods beginning on or after 1 July 2012. Earlier application is permitted. The PWLB expects to apply these revisions to IAS 1 in 2013-2014. The application of these revisions, which relate to presentation of items in the income statement based on their potential to be reclassified, is not expected to impact the presentation of information in the PWLB.
- IFRS 13 Fair Value Measurement, which has been issued. Application is required for reporting

periods beginning on or after 1 January 2013. Earlier application is permitted. The PWLB expects to apply IFRS 13 in 2013-2014. The application of IFRS 13 is not expected to materially change the valuation or disclosure of transactions or balances in the PWLB.

- IAS 1 Presentation of Financial Statements, which has been revised as part of the IASB's annual improvements process. Application is required for reporting periods beginning on or after 1 January 2013. Earlier application is permitted. The PWLB expects to apply these revisions to IAS 1 in 2013-2014. The application of these revisions to IAS 1 do not materially change the minimum requirements for comparative information and are expected to have an immaterial impact on the PWLB.
- IFRS9Financial Instruments, which will replace IAS 39. Application is required for reporting periods beginning on or after 1 January 2015. Earlier application is permitted. The PWLB expects to apply IFRS 9 in 2015-2016. The application of IFRS 9 is not expected to impact on the reporting of financial instruments in the PWLB.

#### (ii) Financial assets and income recognition

The PWLB classifies its financial assets as loans and receivables under IAS 39 (Financial Instruments: Recognition and Measurement), which are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. The PWLB does not sell financial assets and so does not designate any loans and receivables as available-for-sale or held for trading.

Loans and receivables are recognised when cash is advanced to borrowers and are derecognised when borrowers settle their obligations.

All loans are recognised initially at fair value, normally the amount advanced to the borrower.

Loans and receivables are subsequently measured at amortised cost using the effective interest rate method.

The effective interest rate is the rate that exactly discounts estimated future cash receipts or payments through the expected life of the financial instrument or, where appropriate, a shorter period, to the net carrying amount of the instrument. When calculating the effective interest rate, cash flows are based on the contractual terms of the loan. Owing principally to the long maturities of most loans and the volatile pattern of early repayments, the actual cash flows and the expected lives of the loans cannot be estimated reliably. Thus premiums and discounts on early repayments are recognised when received and paid.

The fair value of loans outstanding, disclosed in Note 5 to the accounts, is calculated as the aggregate net present value of future cash flows on each individual loan. These future cash flows are discounted at the PWLB's premature repayment rates at 31 March 2013.

#### (iii) Financial liabilities

All the PWLB's liabilities relate to monies drawn from the National Loans Fund for the purpose of issuing loans to the PWLB's borrowers. All principal and interest payments receivable by the PWLB, along with any premiums for early redemption, are repayable to the National Loans Fund. Therefore all the PWLB's assets are also liabilities payable to the National Loans Fund. For this reason, the PWLB's liabilities are valued in the same way as the corresponding assets.

Liabilities are recognised when cash is advanced to the PWLB from the National Loans Fund and derecognised when cash is paid back to the National Loans Fund.

#### (iv) Statement of changes in equity

These accounts do not present a statement of changes in equity, since all the funding of the PWLB is provided by the National Loans Fund, and matches the amount loaned by the PWLB to borrowers. The

change in net funding is therefore already disclosed in the statement of financial position, which demonstrates the change in amounts owed to the National Loans Fund due to changes in the PWLB's loan portfolio.

2 Interest income		
	2013 £m	2012 £m
Contractual interest income for fixed rate loans Contractual interest income for variable rate loans Premiums received	2,864 6 22	2,773 8 1,722
	2,892	4,503

#### 3 Interest income by country

	2013	2013	2013	2013
	England	Wales	Scotland	Total
	£m	£m	£m	£m
Fixed rate loans Variable rate loans	2,283	153	450	2,886
	5	-	1	6
	2,288	153	451	2,892

	2012	2012	2012	2012
	England	Wales	Scotland	Total
	£m	£m	£m	£m
Fixed rate loans Variable rate loans	3,896	154	445	4,495
	7	-	1	8
	3,903	154	446	4,503

4 Loans and advances		
	2013	2012
	£m	£m
Fixed rate loans principal	62,691	60,904
Variable rate loans principal	841	1,013
Loan principal outstanding	63,532	61,917
Accrued income on fixed rate loans	751	707
Accrued income on variable rate loans	1	1
Accrued income	752	708
Value of loans outstanding	64,284	62,625

#### 5 Loan principal

#### 5a Loan principal outstanding - fair value and weighted average interest rate

	2013 Principal	2013 Fair value	2013 Weighted average interest rate*
	£m	£m	%
Fixed rate loans Variable rate loans	62,691 841	79,553 842	4.61 0.62
	63,532	80,395	4.56
	2012 Principal	2012 Fair value	2012 Weighted average interest rate*
	£m	£m	%
Fixed rate loans Variable rate loans	60,904 1,013	75,841 1,014	4.68 0.72

<sup>\*</sup> This excludes overdue payments.

The fair value is the net present value of all future contractual cash flows for each loan. These cash flows are discounted at the PWLB's premature repayment rates at 31 March 2013.

The weighted average period for which rates were fixed at 31 March was 23.6 years (2012: 24.6 years) for fixed rate loans.

At 31 March 2013, £443 million of loans (31 March 2012: no loans) had been confirmed, but not yet advanced. Such loans are not included in the statement of financial position.

At 31 March 2013, borrowers had not confirmed their intention to repay any loans which were not yet due (31 March 2012: £45 million). Such repayments are not reflected in the statement of financial position.

5b Loan principal outstanding – maturity analysis		
	2013 Principal outstanding £m	2012 Principal outstanding £m
Up to 1 month / repayable on demand	128	125
In more than 1 month but not more than 3 months	259	155
In more than 3 months but not more than 1 year	1,207	1,067
In more than 1 year but not more than 5 years	7,067	7,032
In more than 5 years but not more than 10 years	8,474	7,923
In more than 10 years but not more than 20 years	14,246	12,584
In more than 20 years but not more than 30 years	9,930	10,185
In more than 30 years but not more than 40 years	8,816	6,350
More than 40 years	13,405	16,496
	63,532	61,917

5c Loan principal outstanding – interest rate profile		
	2013	2012
	Principal	Principal
	outstanding	outstanding
	£m	£m
Up to 1 month / repayable on demand	309	397
In more than 1 month but not more than 3 months	455	362
In more than 3 months but not more than 1 year	1,619	1,530
In more than 1 year but not more than 5 years	6,975	6,843
In more than 5 years but not more than 10 years	7,777	7,170
In more than 10 years but not more than 20 years	14,246	12,584
In more than 20 years but not more than 30 years	9,930	10,184
In more than 30 years but not more than 40 years	8,816	6,351
More than 40 years	13,405	16,496
	63,532	61,917

This note indicates the period of the next re-pricing date for variable rate loans and the maturity date for fixed rate loans.

5d Loan principal outstanding - analysis by country		
	2013 Principal outstanding £m	2012 Principal outstanding £m
England Wales Scotland	52,022 2,788 8,722	50,780 2,734 8,403
	63,532	61,917

6 New issue, maturity and early redemption of loan principal	2013 £m	2012 £m
New loans Loans maturing Loans redeemed early	3,159 (1,346) (198)	16,111 (1,720) (5,610)
Net increase in loan principal	1,615	8,781

7 Amounts owed to National Loans Fund		
	2013	2012
	£m	£m
Loan principal outstanding to borrowers	63,532	61,917
Accrued income on loans to borrowers	752	708
	64,284	62,625
Loan repayments not yet surrendered to National Loans Fund	81	49
	64,365	62,674

8 Reconciliation of operating income to net cash from / (used in) operating activities	Note	2013 £m	2012 £m
Operating income		2,892	4,503
Increase in loan principal outstanding to customers Increase in accrued income		(1,615) (44)	(8,781) (151)
Net cash from / (used in) operating activities		1,233	(4,429)

#### 9 Risk management

The PWLB's management of its risk exposure is described below.

#### Credit risk

Credit risk is the risk that a counterparty will fail to discharge a contractual obligation, resulting in financial loss to the PWLB. Any such loss would be borne by the National Loans Fund.

#### Risk measurement

The credit risk exposures of the PWLB are shown below:

	Cash held at bank	Major local authorities	Parish councils and drainage boards	Harbour boards	Total
	£m	£m	£m	£m	£m
2013 Cash and balances at bank	81				81
Loans outstanding to borrowers		63,957	325	2	64,284
Total	81	63,957	325	2	64,365
Loans confirmed but not advanced	-	443	-	-	443
2012					
Cash and balances at bank	49	-	-	-	49
Loans outstanding to borrowers	-	62,296	327	2	62,625
Total	49	62,296	327	2	62,674
Loans confirmed but not advanced	-	-	-	-	-

The PWLB's banking services are provided by the Government Banking Service.

The value of the loans above are based on carrying amounts as reported in the statement of financial position.

There were £303 million overdue loan repayments at 31 March 2013 (31 March 2012: £255 million). The majority of these arose because the payments fell on a weekend and so were due to be paid the next working day. Overdue loan repayments at 31 March 2013 have since been paid.

There were no renegotiated loans or assets considered impaired at 31 March 2013 (31 March 2012: no renegotiated loans or impaired assets).

Loans for which payment schedules had been amended in order to facilitate more efficient administration by local authorities are not considered to constitute renegotiated loans in credit risk terms.

The risk of default is not perceived to have increased materially during the year.

The PWLB does not issue any financial guarantees.

#### Risk management

As stated on page 9, the PWLB Commissioners are legally required before making a loan to satisfy themselves that there is sufficient security for its repayment.

The PWLB obtains all necessary information from borrowers to gain assurance that the authority is acting appropriately and within the framework set out in the PWLB's circulars.

The PWLB lends only to local authorities and other prescribed bodies.

Loans to local authorities, together with related interest, are automatically secured by statute on all revenue streams of the borrower.

Parish, town and community council applicants for loans need borrowing approval from the Department for Communities and Local Government, or, in the case of Welsh councils, the Welsh Assembly Government. Drainage board applicants for loans need a loan sanction from the Department for Environment, Food and Rural Affairs.

Loans to harbour boards are secured on property and are made only with the provision of a guarantee from the local authority. In addition, the business plan is reviewed. No new loans were made to harbour boards in the year ended 31 March 2013 (31 March 2012: no loans).

The PWLB does not differentiate borrowers by credit rating.

The PWLB continuously monitors its total lending against a limit set by statute.

#### Market risk

Market risk is the risk that the fair value of a financial instrument will fluctuate because of changes in market prices.

Market risk comprises interest rate risk, currency risk and other price risk. The PWLB's activities do not give rise to interest rate risk for the PWLB itself, but form part of the interest rate risk profile of the National Loans Fund.

There is no exposure to currency risk or other price risk

#### Liquidity risk

Liquidity risk is the risk that the PWLB will encounter difficulty in meeting obligations associated with financial liabilities.

The PWLB's activities are not considered to give rise to liquidity risk for the PWLB itself, but rather form part of the liquidity risk profile of the National Loans Fund. The PWLB's cash flow requirements are forecast and monitored daily.

#### 10 Related party transactions

The PWLB is a statutory body operating within the United Kingdom Debt Management Office, an executive agency of HM Treasury. During the year, the PWLB had a significant number of material transactions with the National Loans Fund, a fund which is administered by HM Treasury. The National Loans Fund lends cash to the PWLB so that it can subsequently lend the cash to its borrowers. In turn the PWLB will return cash to the National Loans Fund

as its loans to borrowers are redeemed.

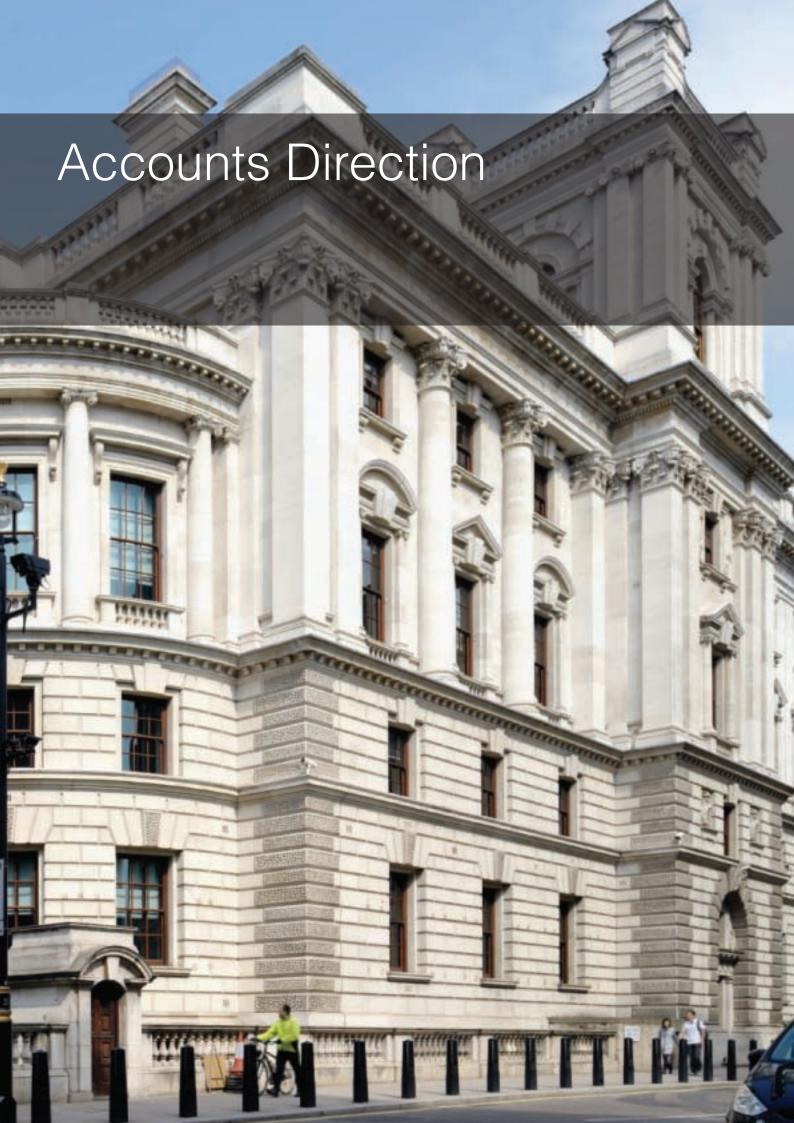
The total amount owed by the PWLB to the National Loans fund at 31 March 2013 was £64,365 million.

The key management personnel of the PWLB, the Secretary and Assistant Secretary of the PWLB, had no transactions with the PWLB during the year and were remunerated by the United Kingdom Debt Management Office.

The Commissioners of the PWLB also had no transactions with the PWLB during the year.

#### 11 Date of authorisation for issue

The Secretary of the PWLB has authorised these accounts for issue on 11 June 2013.



## Accounts Direction given by HM Treasury in accordance with section 3 (6) of the National Loans Act 1968

- This direction applies to the Public Works Loan Board.
- 2. The Public Works Loan Board shall prepare accounts for the year ending 31 March 2012 and each subsequent financial year, which give a true and fair view of its state of affairs at the reporting date, and of its income and expense and cash flows for the year then ended.
- 3. The accounts shall be prepared in accordance with applicable accounting standards, and shall be consistent with relevant requirements of the extant Government Financial Reporting Manual.
- 4. The accounts shall present a statement of comprehensive income, a statement of financial position and a statement of cash flows. The statement of financial position shall present assets and liabilities in order of liquidity.

- 5. The notes to the accounts shall include disclosure of assets and liabilities, and of income and expense, relating to other central government funds including the National Loans Fund.
- 6. The report shall include:
- (i) a foreword
- (ii) a management commentary, including information on financial performance and financial position; and
- (iii) a governance statement.
- 7. This accounts direction shall be reproduced as an appendix to the accounts.
- 8. This accounts direction supersedes all previous Directions issued by HM Treasury.

Chris Wobschall
Deputy Director, Assurance and Financial Reporting Policy, HM Treasury
23 March 2012

## This publication is available in electronic form on the United Kingdom Debt Management Office (DMO) website www.dmo.gov.uk.

All the DMO's publications and a wide range of data are available on its website.

Alternatively, publications can be obtained from the DMO by telephoning 0845 357 6501.

United Kingdom Debt Management Office Eastcheap Court 11 Philpot Lane London EC3M 8UD



Published by TSO (The Stationery Office) and available from:

#### Online www.tsoshop.co.uk

#### Mail, Telephone, Fax & E-mail

TSO

PO Box 29, Norwich, NR3 1GN

Telephone orders/General enquiries: 0870 600 5522

Order through the Parliamentary Hotline Lo-Call 0845 7 023474

Fax orders: 0870 600 5533 E-mail: customer.services@tso.co.uk

Textphone: 0870 240 3701

#### The Houses of Parliament Shop

12 Bridge Street, Parliament Square London SW1A 2JX

Telephone orders/General enquiries: 020 7219 3890

Fax orders: 020 7219 3866 Email: shop@parliament.uk

Internet: http://www.shop.parliament.uk

TSO@Blackwell and other accredited agents



