#### English Sports Council Grants in Aid and Lottery Annual Report and Accounts 2006-2007

#### HC 818 (06/07)

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#### CORRECTION

#### Page 2 - Contents

The two references to the "Statement of Internal Control" should read "Statement on Internal Control."

#### Page 9 - We work nationally.

There is an extraneous o in the last line s

The most of o the London 2012 Olympic and Paralympic Games

Should read:

The most of the London 2012 Olympic and Paralympic Games

#### Page 82 – Lottery Income and Expenditure

A line has been left out. Below the Income and Expenditure and before it states that all income and expenditure relates to continuing activities, it should read:

The notes to the accounts on pages 85 to 100 form part of these accounts.

#### Page 83 - Lottery Balance Sheet

A line has been left out. Immediately below the Balance Sheet, before the signatures, it should read:

The notes to the accounts on pages 85 to 100 form part of these accounts".



### English Sport Council Grant in Aid and Lottery

### 2006-2007 Annual Report and Accounts

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### English Sports Council Grant in Aid and Lottery

## Annual Report and Accounts 2006-2007

Annual Report presented to Parliament by the Secretary of State for Culture, Media and Sport in pursuance of section 34(3) of the National Lottery etc. Act the Comptroller and Auditor General in pursuance of section 35(5) of the National Lottery etc. Act 1993 (as amended by the National Lottery Act 1998) 1993 (as amended by the National Lottery Act 1998) and Accounts presented to Parliament by the Secretary of State for Culture, Media and Sport on behalf of

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#### ANNUAL REPORT

## Foreword to Annual Report by Derek Mapp Chairman

## Change, focus and clarity of purpose

has therefore been to bring a sharpness, focus and determination to this mandate. champion of community sport. My first task since becoming Chairman in October 2006 sport. We are the only national agency with a clear Government mandate to be the Sport England's primary goal is to sustain and increase adult (16+) participation in

and sports clubs to help build a sporting habit outside the school environment. We also young people aged 16 drop out of sport every year, this is a significant challenge. One We have set ourselves the ambition of getting two million people doing more sport by promote sports leadership and volunteering opportunities for young people through our Step Into Sport programme. way to tackle it is our work with young people through the National School Sports Strategy, where we work with the Youth Sport Trust to create links between schools 2012. Given that over half of the nation currently does no sport at all, and 25,000

do, and is why we will not shy away from our role as champions of sporting activity for We must also remember that the drop off in sports participation becomes even more people of all ages and abilities. pronounced as people get older. Reversing this trend is a key part of what we need to

delivering community sport knowledge of our existing Board members. We are creating a new well as the public sector, and bringing in business experience to complement the record of delivering successful behavioural change programmes in the environmental sector. The Board has been strengthened, drawing on the expertise of the private as by this report. We have appointed a new Chief Executive, Jennie Price, who has a Commercial Department, led by a Commercial Director who will have a target of Sport England has made some important changes during the 12 month period covered £50million <u>o</u>f sponsorship for community sport by 2012.

We have also clarified and strengthened our relationship with some of our most the challenge of delivering an effective and joined up sporting landscape. important partners, particularly Youth Sport Trust and UK Sport, with whom we share

sport, and to realise its potential to improve the nation's health, well-being, and quality In this report, we have set out some examples of how sport can transform peoples' of life. lives. Over the coming year, I am determined to maximise the impact of community

Derek Mapp Chair of The English Sports Council

October 2007

# Introduction to Annual Report by Jennie Price Chief Executive

## Putting people at the heart of everything we do

When I joined Sport England 6 months ago, one of the most striking statistics I was given was that 50% of the population of England currently do no sport at all, and almost 80% of us do less than the recommended amount of three sessions of 30 minutes per week.

Changing that figure, making sport a regular and enjoyable activity for more and more people, is the challenge that Sport England is now beginning to grasp.

next year's swimmer. people get older, and offer them opportunities to participate in different settings and in different sports. Today's rugby player could well be tomorrow's badminton player and recognise that our customers are people who do - or could do - sport. We need to listen to what they want - the sports they enjoy, the barriers they face, and the choices they have to make. In order to do so, we need to change the way we operate. We have to recognise that these factors are likely to change as Firstly, we need

people doing more sport by 2012. sport depends. And we need to create a wider range of partnerships, including with continue to work with local authorities, on whom the provision of so much community formats for their sport, such as Twenty-20 Cricket and Street Althletics. We will work closely with our particles to accurate and great strides in offering flexible governing bodies of sport – many of whom are making great strides in offering flexible will be will be accurate and street Althletics. We will We will work closely with our partners to achieve this. the private sector, to maximise our chances of achieving our goal of getting 2 million This will include the national

them, the 'engine' that is community sport would simply seize up. Critically, we need to make sure that the sporting opportunities we and our partners offer will build a sustainable sporting habit, and in doing so we need to recognise that coaches, officials, volunteers and administrators play an absolutely key role. Without

winning the 2012 Games to help us, and we have the passion and expertise of our own staff and our partners. By this time next year, I hope we can report real progress massive challenge, but we understand its dimensions, we have the impact of London I feel very privileged to have joined Sport England at such an exciting time. towards our goal. We face a

Jennie Price Chief Executive and Accounting Officer of The English Sports Council

October 2007

## **ANNUAL REVIEW: Sport by Numbers**

Sport England's year at a glance 1 April 2006 – 31 March 2007

#### Our targets

### Public Service Agreement 1 (PSA 1)

from 25% in 2002 to 75% by 2006 and 85% by 2008. This target is shared by Sport England and the Youth Sport Trust. on high-quality PE and school sport within and beyond the curriculum rising percentage of school children who spend a minimum of two hours each week To enhance the take-up of sporting opportunities by 5-16 year olds so that the

### Public Service Agreement 3 (PSA 3)

and young people aged 16 and above from priority groups by: By 2008, increase the take-up of cultural and sporting opportunities by adults

- Increasing the number who participate in active sports at least twelve times a year, by 3%
- Increasing the number who engage in at least 30 minutes of moderate intensity level sport at least three times a week, by 3%

### Our nine regional ambitions

important focus for us, and for our partners, over the next four years We aim to get two million people across the regions doing more sport by 2012. We have broken this down into a series of regional targets, which will provide an

North East: 94,949 North West: 251,303 Yorkshire and Humber: 185,889 East Midlands: 158, 850 West Midlands: 195,960 East: 203,688 London: 276,656 South East: 300,429 South West: 188,809

### Current levels of participation

#### Young people

80 per cent of 5-16 year olds now do two hours or more PE and sport a week – 5% ahead of the PSA 1 2006 target milestone\*

- ٠ 2003/04 to 27% (2005/06)\* The number of children taking part in club sport increased from 19%
- The number of young people taking part in sport volunteering increased from 9% 2003/2004 to 13% in 2005/2006.\*

and Families) (\* Source: School Sport Survey published by Department of Children Schools

### Adult participation – priority groups

### Participation amongst priority groups

done by The target level of sport – thirty minutes of sport at least three times a week is

- 19.2% of black and minority ethnic people
- 9.5% of those with a limiting disability
- 15.2% of those from lower socio-economic groups
- 18.5% of females
- 20.9% of all adults
   (Source: Taking Part Survey, June 2007)

### Adult participation overall

- 21% of adults (16 plus) are achieving the three by thirty target
- 28% do sport between once and three times a week
- 50.3% do no sport at all

the information we need to help us target resources where they are most business plan, which will cover the next three years needed. It also sets the scale of the challenge we are to respond to in our new These figures come from Sport England's Active People Survey, which gives us

is why we conducted the first Active People survey in 2006 and are now It is difficult with current statistics to measure overall levels of participation. This committed to repeating it every year

#### Our work

#### Planning for sport:

۲

- days beating our target by 6% We responded to 96% of playing field planning applications within 21
- We generated an extra £21.3m for sport through planning gain. Planning the external effects of development gain is money paid by developers to local authorities to offset the costs of

٠ year running. A total of 62 brand new playing fields were created; and only two were completely lost.  $^{\ast}$ The number of playing fields created in the England grew for the second

(\*Figures announced in November 2006, relating to the year 2004/2005)

#### Investing in sport

We invested:

- number of qualified coaches by 23% or Sport England approved NGB equivalent) clubs by 15% and the have exceeded targets for the number of quality accredited (Clubmark deliver their Whole Sport Plans and One Stop Plans. Overall NGBs £64m into 38 National Governing Bodies (NGBs)of sport to help them
- coach and club development. between March 2007 and March 2012 through our investment in £38.3m to create 2647 improved sports clubs and 654 coaches
- ۲ £10.2m to deploy over 3000 Community Sport Coaches
- . children £4.3m into School Club Links – connecting schools, sports clubs and
- ۲ volunteers £4m into Step into Sport, encouraging teenagers to become sports
- ۲ and refurbished hockey pitches. Programme – including a rebuilt canoe club house; new judo halls £14.25m in 600 clubs via the Community Club Development
- including Sainsbury's, Tesco, EDF Energy, Npower, BSkyB, Norwich Union and Kelloggs matched funding worth an additional £14.5m from sponsors £14.5m through the National Sports Foundation, which brought in
- £16.7m in 232 regional sports projects through the Community Investment Fund
- . helping sport be delivered in their counties £9.1m into the 49 County Sports Partnerships – all of which are

# Section 3 – Sport England role, relationship to other bodies and key objectives

#### What we do

skateboarding, and traditional team sports like football and netball. This includes informal activities like Pilates, newer activities such as Sport England exists to sustain and increase participation in community sport.

funding and £127 million of Exchequer funding to create a total income of £259 of National Lottery funding. In 2006/2007 we received £132 million of Lottery million We are the Government's community sport key delivery partner and a distributor

groups, for example women and girls or people with disabilities children, young people and adults of all ages, especially those within priority We use this income to invest in community-based sport opportunities for

elite stage – have opportunities to continue taking part in sport. of competition or because they have genuine talent and want to compete on the playing sport at 16 when they leave school – but whether for fitness, for the love We promote, invest in and advise on high quality sporting pathways. These pathways make sure that young people don't simply stop

This work releases potential through:

- Community sports activities
- 0 0 Sports clubs (including competitive sport)
- Ο Coaches and officiating
- 0 Player pathways
- Ο Volunteering
- 0 Sports facilities

#### The benefits of sport

stronger communities, and help improve an area's economic vitality a real sense of achievement. Sport can also reinforce lifelong learning, help build also build people's confidence, leadership and teamwork skills, and give people The most obvious advantage is sport's ability to keep people healthy. Sport can Taking part in sport and physical activity has clear benefits for people of all ages

#### Our challenge

participate in sport on a regular basis The core challenge is that over half of the adult (16 plus) population does not

#### Our ambition

Our ambition is to get two million people doing more sport by 2012

We aim to:

- 0 activity Encourage people who currently do no exercise to participate in sporting
- 0 (at least 30 minutes three times a week) Enable and encourage those who do some exercise to do sport regularly
- 0 already doing 30 minutes of sport three times a week Sustain, develop and increase the amount of sport undertaken by those

### The sporting relay race

ensure that together we cater for the sporting needs of school children, adults and elite athletes Sport England works hand in hand with the Youth Sport Trust and UK Sport to

Organisation	Aims
The Youth Sport Trust	The Youth Sport Trust   To increase the quality and quantity of school sport.
Sport England	To sustain and increase participation in community
	sport.
UK Sport	To help develop world class athletes.

then passes the baton to Sport England. Sport England hands on the baton to UK Sport for a very small number of highly talented individuals. The three organisations work in relay. The Youth Sport Trust starts the race. It

#### We work nationally

#### With young people

ambition is to double the number of 16-19 year olds doing three hours of sport we work to bring the worlds of school and community sport together. Our We have a targeted role in delivering the National Schools Sport Strategy and each week, raising it from 17% to 34%

We do this through two programmes: Club Links, which creates stronger links teenagers to take part in sports volunteering and become accredited coaches. between schools and local sports clubs, and Step into Sport, which encourages

#### With all adults

and attractive so that more people are able and willing to take part. In the wider community our role is to make sport easy, affordable, convenient

For example, the North Norfolk Mobile Gym which takes gym equipment and population to justify permanent facilities. Or the Women's Running Network, classes to scattered rural communities that don't have a large enough This covers a wide range of sporting activities for people of all ages and abilities

which sets up local social running groups to give women advice, confidence and motivation to run for fun and fitness, not necessarily competition

### With talented young people

right stage in their career. coach development helps to ensure that they will receive the right support at the tomorrow's world class sportsmen and women. Our investment in club and We help train and develop the talented young people who will become

### With elite sports people

sports. We continue to support NGB investment into elite development for non-Olympic

funding to a number of NGBs to support the preparation of Commonwealth We fund the Commonwealth Games Council for England, and provide targeted Games athletes.

#### [text box to sit next to 'We work nationally'] Maximising Olympic opportunities

of partners (including the Government, London Organising Committee of the Olympics Games (LOCOG), Youth Sport Trust, UK Sport and the Greater sporting legacy across England. 2012 Olympic and Paralympics Games. This work will help ensure a lasting London Authority) to maximise the opportunities afforded by London staging the As part of its national work programme, Sport England is working with a range

round the country, promoting the Games and their benefits in all our regions In the summer of 2006 we worked with Locog to take the London 2012 bus next five years related to the Games, and this will feature more prominently in our work over the Towards the end of this year we began to develop some specific initiatives

#### We work regionally

nine Regions governed by their own Regional Sports Boards. In order to understand and cater for local needs Sport England is divided into

drive up and support participation. Our Regional teams work closely with the County Sports Partnerships and Community Sports Networks in their Region Sport England's Main Board but has autonomy to decide how to intervene to Each Board and Region works within the overall strategic framework set by

flourishes in the North and badminton and netball are particularly strong in the surfing and horse riding are most popular in the South West; rugby league appeal to people and the environment best suited to them. Outdoor swimming West Midlands There are significant regional variations in the kinds of sports and activities that

they want to play them. expertise, so that we can deliver the sports people want to play in the places Our funding decisions are taken locally, informed by local knowledge and

### Working with the private sector

an area that Sport England needs to develop, and have now appointed a National Sports Foundation. We have identified work with the private sector as We currently work with a variety of private sector organisations through the Commercial Director to expand this type of collaboration.

Section 4 – national work - what we delivered

## Sport England – the National Programme

robust sporting infrastructure of clubs, projects and programmes that inspire people to take part in sport. Sport England works with a range of national partners, in order to create a

organisations such as Women's Sports Foundation, Sporting Equals and Our national partners include National Governing Bodies (NGBs) of sport and SportsAid.

as Community Sport Coaches and Community Club Development. In addition, we work with a series of nationally co-ordinated programmes such

Our total spend with national partners in 2006/2007 was £104.6million

## Working with National Governing Bodies

sports. They include organisations such as Badminton England, the Rugby Football League, the Amateur Boxing Association and the British Canoe Union. Sport England invests in the NGBs that are responsible for running individual

Plan for their sport. and higher quality opportunities. and providing new or enhanced facilities, to offering more coaches, more clubs To qualify for funding, each NGB produced a Whole Sport Plan or One Stop Strategies within the plans vary from promoting their sport

### Whole Sport Plan achievements

Plans. This helped develop community sport, resulting in: In 2006-2007, Sport England invested £64,045,589 in 30 NGB Whole Sports

- 0 More people playing more often,
- 0 More coaches, capable of working with participants of all abilities
- 0 0 Well managed clubs contributing to the growth of their sport
- Mini-versions of the sport to help introduce juniors to it

#### Success stories

 Sporting targets	Actual results	Exceptional growth
 Active quality-accredited	Active quality-accredited 9,730 – exceeding the target o Boxing – ABAE Clubmark	<ul> <li>Boxing – ABAE Clubmark</li> </ul>
 (either Clubmark or Sport   by 1,817	by 1,817	Clubs
 England approved NGB		o Equestrian
 equivalent) clubs within		<ul> <li>Football – FA Charter</li> </ul>
 the sport		Standard Clubs
		<ul> <li>Rugby League</li> </ul>
 Active volunteers	173,253	

Qualified and currently active coaches delivering instruction in the sport	Club members and 1,77 individual members within the sport
<b>196,824</b> – exceeding the original target by <b>9,816</b>	1,772,031
<ul> <li>Canoeing</li> <li>Golf</li> <li>Lacrosse</li> <li>Rugby Football Union</li> </ul>	<ul> <li>Badminton</li> <li>Gymnastics</li> <li>Netball</li> <li>Swimming</li> </ul>

#### [Case study text box]

people to swim more often. Swim, a project led by the Amateur Swimming Association to encourage more Supporting amateur swimmingSport England invested £3 million into Everyday

change spectators into swimmers activities from snorkelling to mini-polo and these are now being mainstreamed outside the pool to encourage more people to think swimming is 'for them'. In been opened to parents and siblings during competitive squad training to into the term time programme. In Kirklees, West Yorkshire, a learner pool has Easington, County Durham and Islington, London, summer programmes offered Eight local projects are improving the way swimming is delivered and working

promoted in the local community. Learning from all the projects is being used worked with pool staff to find suitable garments and the new policy is now being reasons to do so easily. Woking's Everyday Swim Co-ordinator, James Barter, allow those who would prefer to be more covered for cultural or personal Meanwhile, in Woking in Surrey, the council's swimwear policy has changed to successes nationally to influence policy and guidance to enable other areas to emulate

## The National Sports Foundation: encouraging community sport

administered by Sport England. additional private investment with Foundation funding. investors and community sports projects, and works by matching new and The National Sports Foundation (NSF) is led by the Government and It encourages partnerships between private

# The Foundation's priority funding themes for 2006-2008 are

- 0 Fit for Sport – projects that invest in clubs, coaches and volunteers in local communities.
- 0 2012 Kids – building on the success of the Olympics, supporting projects
- 0 including providing coaching and support for female teams Women into Sport – projects to increase female participation in sport, that encourage children and young people to take up sport.

funding. It built partnerships with Sainsbury's, Tesco, EDF Energy, npower, attracted an additional £14.5 million in private sponsorship and partnership projects BSkyB, Norwich Union and Kelloggs, and supported a number of innovative During 2006-2007, the Foundation committed £14.5 million in funding, which

### Royal Yachting Association Sailability

sport of sailing. The programme operates nationally in partnership with 217 Sailability centres and local disability groups. The NSF provided a grant of £140,175, which was match-funded by the Fawcett Trust. RYA Sailability is a charity that encourages people with disabilities to enjoy the

### Chance to Shine cricket programme

received £2.5 million from the NSF in 2006-2007. opportunities to 1,200 schools and over 100,000 children through 200 clubs. Launched in May 2005, Chance to Shine seeks to regenerate competitive cricket in state schools. In 2007, the programme will deliver competitive cricket partnership with the England & Wales Cricket Board. The Cricket Foundation The programme is the primary initiative of the Cricket Foundation, working in

## Supporting the National School Sport Strategy

offer children the chance to do four to five hours of sport a week. school age children (aged 5-16) spend a minimum of two hours each week on high quality physical education and school sport. Long-term, the ambition is to The National School Sport Strategy aims to ensure that by 2008 at least 85% of

ğ Sport England contributes to the success of the National School Sport Strategy

- Building links between clubs and schools
- Managing the Step into Sport programme
- Supporting National Governing Bodies

National School Sport Strategy. Between 2003 and 2008 Sport England is investing almost £27 million in the

Club Links: developing links between schools and sports clubs

target is to increase the percentage of 5-16 year olds who participate in sports clubs to increase the number of children participating in sports clubs. The 25% by 2008. Clubmark clubs or governing body accredited sports clubs from 14% in 2002 to The Club Links programme creates and develops links between schools and

accredited clubs. This is an increase of 61,572 on the previous year – or just In 2006-2007, Sport England invested £4.3 million in Club Links. The 22 NGBs involved in Club over 3% of our target to get two million people doing more sport by 2012 Links reported that there are 1,143,991 participants aged 5-16 years of age in Text box

and overall fitness have increased drastically. "Since I started rowing I race in a double." As well as the social benefits, Gemma says her health I've ever had. They believe in me and never give up on me. I even won a rowing club to row on the water. It was a daunting prospect. "I was trying indoor rowing at school her PE teacher took her down to her local I'm continuing to lose weight and have got some confidence back." have grown three inches taller and have lost one stone and 10 pounds. terrified I wouldn't fit," she says, "But I've made some of the best friends Gemma is just one of the young people Club Links has helped. After

## Step into Sport: youth volunteering in sport

volunteering roles in sport, including managing events and facilities, media duties and running clubs, as well as assistant coach and referee roles. Through Step into Sport, young people have the opportunity to play a variety of

gymnastics." looking towards sports management; but now I have seen the coaching side, I children enjoy themselves." It has even determined his choice of career. "I was the Step into Sport programme. "It soon became more about seeing the gymnastics were initially about getting in enough coaching hours to complete am aiming towards becoming a sports coach to children, particularly For seventeen-year-old Jack from Nottingham, the rewards from coaching

10% per partnership by 2008. leadership and volunteering from 9% in 2004 to 18% in 2008, with a target of people aged 14-19 from school sport partnerships actively involved in sports The overall objective of Step into Sport is to increase the percentage of young

opportunities in the community for young volunteers. We provided funding of £4 million in 2006 -2007, and offered support to 49 County Sports Partnerships to develop sport and broker high quality

## Community Club Development Programme

needs for capital investment in community-based sports clubs The Community Club Development Programme (CCDP) helps to address the

work in partnership with Sport England to see the projects delivered. It enables NGBs to identify a programme of capital projects for investment. They

In 2006-2007, Sport England allocated £14.25 million to the CCDP. via NGBs. £11.5 million was awarded directly to projects. The remainder was distributed Most of this

hockey pitches, new judo halls, rebuilding a canoe club on the banks of the River Thames and a 23 bay golf driving range. The money was used to make 600 awards. These included eight refurbished

including gymnastics, swimming, canoeing and netball. This funding led to: Between 2003 and 2006 CCDP invested a total of £37 million into 425 clubs

- A 37% increase in participation
- o A 32% increases in active club membership
- A 62% increase in volunteers
- A 66% increase in the number of coaches

(\*Source: Hall Aitken Monitoring and Evaluation Report 2007)

sport. socially disadvantaged people and people with disabilities who took part in club There were also significant increases in the numbers of under 16s, over 45s,

### CCDP supports new judo club in llford

Redbridge Judo Club in Ilford to open a new £1 million home in January 2007. Community Club Development Programme funding made it possible for the

an outside multi sports games area. changing rooms, a kitchen, a coaching/lecture room, full disabled facilities plus The club boasts a 18m x 10m contest area on a sprung floor, male and female

internationally." invaluable for our grass roots participants, right through to athletes competing Densign White, Chairman of the British Judo Association said, "The new venue is a credit to the volunteers at Redbridge Judo Club. The facility will be

Community Sport Coaches Scheme

would be able to work locally – running after-school sessions and developing aim of establishing 3,000 paid and qualified community sport coaches who club sport. The Community Sport Coaches Scheme (CSCS) was launched in 2005, with the

ground. the scheme. Of this, £10 million funded the employment of coaches on the In 2006-2007, Sport England committed £10.2 million of Exchequer funding to

posts being created, with the support of additional funding from Sport England's As of June 2007, the programme had exceeded its targets, with a total of 3,335

Community Investment Fund (CIF) and Department of Children, Schools and Families (DCSF) funding.

#### (text box)

## Five key areas where the CSCS has delivered improvements

The CSCS has delivered against its five main objectives by:

employment opportunities at a local level across a wide range of sports; 1. creating a new career structure for community coaches, with many more paid

coaches delivering over 1 million hours of coaching; 2. increasing the number of qualified coaches at a local level – with 3,335

3. establishing quality standards for the recruitment, employment, deployment, management and development of community coaches;

employed coaches 4. providing managed, quality, continuous professional development support for

5. supplying high quality coaching with a focus on young people.

Section 5: Regional work – using case studies to illustrate, but with a sense of the overall thrust and purpose of the regions

### Sport England's work in the regions

encourage people to do more sport. National Lottery and Exchequer funding in projects that meet local needs and We have a strong, targeted regional investment strategy that ensures we invest

of England is so scattered that it is a challenge simply to get people in the same directly tackling one of the key barriers to participation in that area. bus to pick participants up from isolated villages to take them to a facility, we are tackle this issue. By installing bike racks outside a village hall or laying on a miniplace to take part in sport. As a result, we have dedicated funding specifically to local needs and conditions. For example, the population in the rural South-West It is vital that we take regional differences into account so we can respond to

## Connecting grassroots people and policy makers

locally. networks (the delivery system) that connects the people taking part in sport We have created a network of county sports partnerships and community sports locally with those who plan, deliver and invest in sport nationally, regionally and

Two important links in this sport supply chain are now up and running:

- interpreting national policy and applying it locally. County Sports Partnerships operate at a county or sub-regional level
- who are involved in sport and active recreation. Community Sports Networks are more local, bringing together local partners

education and skills, health, regeneration, the voluntary sector, local and regional The network is also an important tool in linking sport to other sectors; including government and the private sector.

#### Investment by region

Funding in 2006-7. projects, programmes and schemes through the Community Investment We invested over £17 million of Exchequer and Lottery funding in regional

Region	Totals (£)	Number of projects
East	2,260,574	41
East Midlands	1,764,934	27

232	16,733,973	Total
16	985,743	Yorkshire
19	871,464	West Midlands
30	2,240,917	South West
17	391,777	South East
29	2,129,265	North West
32	3,837,861	North East
21	2,251,438	London

#### Case studies

## New sporting hope for London estates

were problems with gangs, graffiti and crime. one of the largest and most deprived housing estates in Lambeth, where there a new site, the future of the old school was uncertain. The site is in the middle of In January 2005, when the Lilian Baylis Technology School in Lambeth moved to

sports facilities have been cleaned up, painted by local residents and are now Today, thanks to the efforts of North Lambeth and North Southwark Sports Action Zone (SAZ), local residents and MPs, these rundown classrooms and being used to tackle some of the area's issues.

evolved into a football league with teams playing throughout the season. the England international triple jumper, ran athletics sessions and identified tournament involving 22 teams from different estates in Lambeth. It has since potential 2012 sportsmen and women. The programme finished with a football The site now includes four new sports halls. In the first summer, Larry Achike,

Baylis School. Now qualified, he coaches football for young people at the Larkhall Park Football Project, part of the Stockwell Urban Regeneration Area. Christopher Walsh, aged 30, attended the FA Level 1 coaching course at Lilian

"I've always wanted to be involved in football coaching, and the facilities provided by SAZ mean that we can coach easily and in a safe environment," he comments.

Total number of participants was 5,000	Overall project cost was £2,236,823	Partners invested £1,693,649	Sport England invested £543,174	Facts and figures
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### Volunteers look lively in Lincolnshire

Volunteers are the life blood of sport. Whether they are coaching, refereeing, vital role. bringing out the half-time oranges or looking after the books, volunteers play a

says Robin Wright of the Lincolnshire Voluntary Sports Forum. sure that everyone realises that sport can be a great way of meeting people and helping to translate the traditional values of rural community spirit to modern life," "In Lincolnshire, 90% of sport is organised by volunteers. We wanted to make

the Voluntary Sports Forum that aims to help clubs train existing volunteers and recruit more. Stretching the Sporting Vision is a project led by Lincolnshire Sports Forum and

treasurers and club secretaries but also web designers, fundraising assistants, don't have sporty backgrounds. It has found not just volunteer sports coaches, publicity officers and event marshals. One of the project's major successes has been attracting new volunteers who

have already been out in force to support sports events across Lincolnshire, including the Lincoln 10k, Sport Relief and the Lincolnshire Youth Games. further 31 were ready to join new clubs. Volunteers recruited by the programme By the end of the year, 140 new volunteers had found places with clubs and a

#### Facts and figures The total project cost was £100,000 Sport England invested £25,000 in Stretching the Sporting Vision The Home Office invested £75,000

### Shrewsbury loosens and lightens up

town," says Richard Mann, business support manager for Shrewsbury Leisure. "Shrewsbury Sports Village has helped to restore the confidence of the whole

generation – will open later this year. climbing wall. A six rink indoor bowling centre - a key facility for the older tracks, floodlit multi-use games areas, a coaching education suite and a Shrewsbury Sports Village is a result of the Council's investment in the town's social fabric. It features badminton and squash courts, football pitches, cycle

the Village hosted a sports festival for people with physical and learning income to get active and play sport. It links to existing groups, and in July 2007 really made a difference. LULU encourages people in poor health or on a low disabilities from nine local day centres. Activities such as the 'Loosen Up Lighten Up' project (LULU) at the centre have

volunteers LULU has generated over 4,000 visits to the Village, and has encouraged 23 to give over 400 hours of their time.

tournament with teams from all over the world. Shrewsbury, and in July 2007 it played host to an international junior football English Futsal Squad and Cerebral Palsy National Football Team train in The Village is also promoting Shrewsbury as a sporting destination. Both the

### Partnership funding, including Big Lottery Fund and Football Foundation, Sport England invested £1,072,000 Facts and figures

generated £811,000 Total project cost £1,882,000

## Unlocking sports potential in rural Devon

open up new opportunities for sport and physical activity. bus transport to exercise classes or a bike rack outside a community centre can For people living in rural Devon's isolated communities, having access to mini-

Э "Many villages in our area just don't have the population to justify the diversity of activities people want to do," says Esther Richmond, project co-ordinator for the x 30 project. "So we need to link parishes together."

sport and physical activity. individuals and groups to resolve problems that prevent people taking part in 5 x 30 is a three-year project that enables five community activators to work with

64 individuals to deliver physical activities; worked with partners to organise 68 dancing and seated exercise; and created networking events. new physical activity opportunities ranging from football and trampolining to belly So far the project has: led to the creation of six new multi-sports hubs; trained

a-side football and netball. hall in Tiverton is now used by nine different groups for badminton, cricket, five-The project has even led to the rediscovery of existing facilities. A disused sports

five-a-side football, indoor hockey and tag rugby," says Police Constable Special Officer Waller. "It's great to turn up with the equipment in a bag." The scheme also takes sport to the people. "A small grant helped us to set up

Total project cost was £425,577
Partners invested £64,337
Sport England invested £361,240
Facts and figures

## Getting mothers running in East Bolton

It's a classic scene repeated at sports clubs across the country. Parents bring their children to training then disappear to the café for a chat.

run with the 'proper runners', either because of their appearance or because running themselves. He discovered that many felt they weren't good enough to wanted to know why the mothers of his young runners weren't interested in Mark Power, membership secretary of Bolton United Harriers running club they felt they weren't good enough.

It is these sorts of barriers that Leverhulme Community Club, where the Harriers train, seeks to overcome. The club blends sport and non-sport buildings, and mixes formal and informal, competitive and non-competitive sports

into people taking part by reaching out to those who may not define themselves as sporty types or feel comfortable in a sporting setting. This creates opportunities to convert non-sporty clients who come to the site

running club proper." says Mark. "Over 50 women took part and many have gone on to join the On this occasion, the Harriers used the Race for Life 5k fun run to bring more women into running. "We created two women-only running sessions a week,"

#### Facts and figures

Partners, including East Bolton Council and Bolton Primary Care Trust, invested Sport England invested £1,043,022 in Leverhulme £817,077

## North East universities help addicts give drugs the boot

with no goals, drive or ambition. I spent a few years in prison for petty crimes," stroke. He lost his job, fiancée, friends and family. "I was dead for eight years, says David. As a heroin addict, David Lacey hit rock-bottom when an overdose triggered a

help current and former drug users boost their fitness and self-esteem. time, DIP was working with Sports Universities North East England (SUNEE) to Service, David was introduced to the Drug Intervention Programme (DIP). After leaving prison, thanks to staff at the Phoenix House Tyneside Rehabilitation At the

off. At the end, there was a tournament and I played on the winning team. Within would help. I went down as the SUNEE football coaching scheme was kicking David. "I wanted to detox without medication and knew that working up a sweat "A few days into my detox at Phoenix House, I went to have a look at DIP," says six weeks I'd gone from detox to winning a football tournament. It felt great."

through sport. And in 2006, David joined Olympic and World Champions in the House of Commons to back this unique scheme to revitalise North East communities

Facts and figures
Sport England invested £70,000
Total project cost was £218,095
The scheme has involved 4,000 people, including 400 former drug users

## Ipswich mum of four becomes elite athlete

spite of only taking up the sport at 41. competition. This year she made the GB Duathlon (cycling and running) team, in had enough to do. Yet Sarah has proved that age is no barrier to international With four kids and a full-time job, you might think that 49-year-old Sarah Miller

the club welcomes all levels from complete beginners to elite athletes open door policy. Its oldest member is 80, the youngest member is eight, and especially successful in attracting and retaining active members thanks to its Sarah is one of over 100 members of Ipswich Triathlon Club. The club has been

members, get help with training coaches and volunteers, and raise their profile. active in their local community. Accreditation enables clubs to recruit more is a national scheme designed to help clubs become open, accessible and This approach recently helped the club gain Clubmark status in 2007. Clubmark

retire – I'll be able to concentrate on my training more." As for Sarah, she's in it for the long distance. She comments: "I can't wait to

## Active fresh start for Hastings teenagers

Sixteen year-old Michael Lee comes from an unstable background: he's been in and out of foster homes and in trouble with the police.

a massive improvement in his confidence and approach to fellow young people." us for nine months," says Active Hastings co-ordinator Cath Smee. "I have seen homes four times, Michael has remained out of trouble. "Michael has been with However, since volunteering with Active Hastings, despite changing foster

use sport to improve their life and school environment," explains Cath. where young men with behaviour problems who lack social skills are taught to Michael has helped out at football sessions for unemployed people and is involved in the living4sport project based at William Parker School. "This is

for women who have done no physical activity since school. including Girls Getting Active for 10-16 year old girls and Ladies Getting Active Active Hastings delivers 43 sport and physical activity sessions every week

Leader Award, is about to take the Higher Sports Leader Award, and is doing casual work for Active Hastings itself. "The exercise, qualifications and her child a different future." experience haven't just made her healthier," says Cath. "They've given her and As a result, 18 year-old single mother Cara Clark has achieved the Sports

#### Facts and figures [Facts Sport England invested £947,202 and figures text box

Partners invested £923,180 Over 2,000 members have registered with the programme

## Sport tackles health problems in Yorkshire

fat." districts on all indices of deprivation - income level, employment, education and crime," says Colin. "People who live here have a 37% higher chance of being Doncaster's most deprived wards. "It is in the bottom half of Doncaster's 88 Colin Findley has some serious challenges in his job. He is the Community Active Recreation Development Officer (CARDO) in Rossington, one of

providing training. Colin is helping to combat the area's health problems by promoting sport and

sustainable." says Colin. "This is what keeps projects going and makes them more "The biggest achievement over the last 12 months has been in volunteering,"

people with disabilities." started helping out at his son's disability multi-sports groups. "Les became a qualified coach," adds Colin, "and now he has a full-time job working with For example, when former banker Les was made redundant from his job, he Some parents of children playing sports have become involved as volunteers

programme of activities A sports development group now meets regularly to co-ordinate a varied

seasonal paid employment, and all doing voluntary work around the community 30 local people have received accredited training, most progressing to casual or Around 100 people aged 3-92 took part in CARDO activities in 2006, and over

### Facts and figures

Sport England invested £26,782 in 2001

Partnership funding invested £54,370 Sport England agreed further investment of £95,000 in 2006

### Financial and Performance Review

## Financial and Operational Commentary

### Sport England's Funding Agreement

key responsibilities in our current Funding Agreement, which says we will: communities and sport in this country. They are illustrative of how we fulfil the This report gives examples of how Sport England's work is transforming lives.

- Deliver our strategy and the Government's target to increase participation
- community sports networks (delivery system) Develop and implement a network of county sports partnership and
- children and young people Deliver strands of the Government's targets for sport and PE for school
- Support the development of participation and talent through the National Governing Bodies of sport
- sport for public policy outcomes Work with Government departments to champion the importance of
- grassroots sport participation Work to ensure the 2012 Olympic and Paralympic Games increase
- Deliver Sport England's contribution to the Government's Sports Facility Strategy

## Sport England's Financial Performance

gain an overview of Sport England's activities for the year. prepared according to different accounting criteria, so it is not straightforward to Grant in Aid funding and one for Lottery activities. However, these accounts are Sport England prepares two sets of Statutory Accounts, one for the Exchequer

recognise firm offers of awards to applicants made during the year, regardless of the period to which the awards relate. Lottery accounts are prepared on the basis of expenditure commitments which

expenditure on the basis of the period to which the grants refer. normal business concept of accruals accounting. The Exchequer accounts, on the other hand, are prepared on the basis of the Grants are recorded as

established both sets of accounts on a like-for-like basis. awarded on an accruals basis. commitments from the In order to gain a financial overview for Sport England for Lottery accounts and replaced them We removed the 2006/07, with grants we

See Note 21 of the Lottery accounts for more details.

treated as financing rather than as income for the period. Therefore, in order to In addition, a change in accounting policy resulted in Grant in Aid received being

have a meaningful comparison, we restated Grant in Aid in the income and expenditure account.

This allowed us to consolidate the Lottery and Grant in Aid income and expenditure and balance sheet as follows:

## Sport England Performance - Accrual Basis

#### Income and Expenditure Account

		2006/07			2005/06	
	£000	£000	£000	£000	£000	£000
	GIA	Lottery	Total	GIA	Lottery	Total
Lottery	0	131,986 131,986	131,986	0	183,168	183,168
Grant in aid	102,500	0	102,500	78,616	0	78,616
Other	24,375	464	24,839	28,450	9,845	38,295
Total income	106 875	132 450	250 225	107 066		300 070
Grants	99,748	120,103	219,851	84,889	196,676	281,565
Non-staff	19,457	11,427	30,884	18,384	12,530	30,914
Staff	6,486	7,410	13,896	7,345	8,516	15,891
Total expenditure	125,691	138,940	264,631	110,618	138,940 264,631 110,618 217,722 328,340	328,340
			i oo y			
Surplus/(Deficit)	1,184	(6,490)	(5,306)	(3,552)	1,184 (6,490) (5,306) (3,552) (24,709) (28,261)	(28,261)

### Balance Sheet – Extract

		2006/07			2005/06	
	£000	£000	£000	£000	£000	£000
	GIA	Lottery	Total	GIA	Lottery	Total
Fixed Assets	1,592	0	1,592	1,719	0	1,719
Lottery balance	0	195,391	195,391	0	191,805	191,805
Debtors	5,231	743	5,974	6,845	9,489	16,334
Cash	5,794	2,602	8,396	6,217	3,014	9,231
Total Current Assets	11,025	11,025 198,736 209,761	209,761	13,062	13,062 204,308 217,370	217,370
Non Current Assets	250	0	250	0	0	0
Grant Commitments	5,115	0	5,115	4,856	0	4,856
Other Creditors	4,802	3,148	7,950	8,166	1,298	9,464
Pension liability	13,694	17,750	31,444	9,613	12,151	21,764
Provisions	2,068	0	2,068	0	0	0
Total Liabilities	25,679	20,898	46,577	22,635	13,449	36,084
Total assets less liabilities	(12,812)	177,838	(12,812) 177,838 165,026 (7,854) 190,859 183,005	(7,854)	190,859	183,005

### Key issues for 2006/2007

than the previous year. Sport England's income was £259 million in 2006-2007. This is £41 million less

deliver ring-fenced programmes, such as the grants to the Football Foundation and the National Sports Foundation. Exchequer Grant in Aid increased by £24 million due to additional funding to

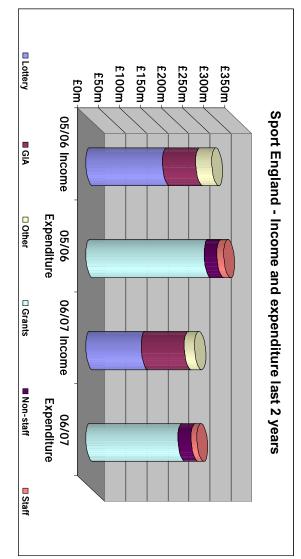
significant increases in ticket sales of Olympic Lottery games in the amount of funding available to non-Olympic good causes as a result of the previous year. This was due to a reduction in Sport England's share of the Good Causes Fund, following the transfer of activities to UK Sport, and a decline Lottery income for the period was £132 million, a decline of £61million (31%) on

value for money in all of our investment decisions. This decline in funding poses a challenge for future investment into community sport, and highlights the need for continued vigour in ensuring that we obtain

The process of restructuring the business following the transfer of activities to UK Sport was shown by a £2.0 million reduction in staff costs.

delivering our more clearly defined remit. The focus over the coming year will be to improve our skills and to focus on

the year to end at 4% in March. this represents a reduction in real costs as inflation has been building throughout Non-staff costs have remained broadly in line with last year's costs. Effectively

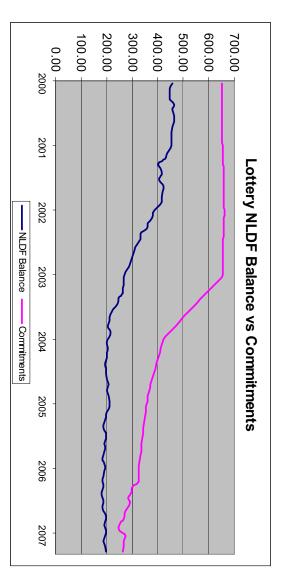


Our net asset position has fallen from £183 million to £165 million

outstanding debts on Green Spaces and Spaces for Sports and the Arts. million along with Significant movements result from an increase in our pension liability of £9.7 പ material reduction in Lottery debtors due to settling

## National Lottery Distribution Fund Balance

end commitments, which currently stand at £262 million. The balance of funds held in the National Lottery Distribution Fund (NLDF) at the of the year was £195 million. This balance is held ð fund existing



## Operating Expenditure as a proportion of income

a target of 11%. This was due to a significant reduction in Lottery income as a achieving 18.1% against the 20% target. result of the Olympic Lottery game. We did however exceed our target for Exchequer operating expenditure as a proportion of Grant in Aid funding, Our Lottery operating expenditure as a proportion of income was 13.6% against

### **Organisational Health**

health Sport England's 2005-2008 Delivery Plan contains a number of organisational 2006/2007 Funding Agreement targets. measures. The following table shows our performance against

			sport
	invested	invested	resources into
<b>ب</b>	£3.44 for every £1	£2 for every £1	Investment of
			decision
			application to
	weeks <sup>2</sup>	weeks	receipt of grant
<b>~</b>	92.6% within 10	90% within 10	Decision time from
			revenues
<b>&lt;</b>	Exchequer: 18.2%	Exchequer: 22%	a percentage of
			operating costs as
×	Lottery: 13.8%	Lottery: 11%	Sport England
			satisfaction rating <sup>1</sup>
			colleague
٢	%89	65%	Sport England
achieved	results	agreement target	health target
Target	2006/07 actual	2006/07 funding	Organisational

index target of 75.1. The target was set on the basis of 2004/2005 Sport England Customer Satisfaction survey results. Sport England's Funding Agreement also contains a Customer Satisfaction

satisfaction, by introducing more relevant measures. In 2005/2006 Sport England improved the method it used for tracking customer performance and targets. meaningful comparison of survey results from 2005/2006 onwards with earlier This change prevents the

However, satisfaction index score of 65.6. previous year's results, we see that Sport England maintained its by comparing the 2006/2007 customer survey results customer with the

## Corporate Responsibility and Sustainable Development

Sustainable Development Action Plan. Sport England continues to Development Forum, and play an active contributed to role in the DCMS Sustainable the recently updated DCMS

During Executive Team. Development Policy, which has been approved by Regional Directors and the the year, Sport England has also developed its own Sustainable

<sup>&</sup>lt;sup>1</sup> The target and score are based on the percentage of colleagues responding to the 2006/07 Sport England Colleague Satisfaction Survey who say they are satisfied with their current job.
<sup>2</sup> The figure reported refers simply to performance achieved during 2006/07. The 88.6% figure reported in Sport England's Q4 2006/07 Delivery Plan report is a cumulative figure that refers to performance from 1 April 2005 to 31 March 2007.

#### Reform

from Sport England to UK Sport. In April 2006 responsibility for elements of elite sport funding was transferred

through the delivery system for sport. and shows our sharpened focus on increasing participation in community sport we do it' - that clarifies our role and links to the Youth Sport Trust and UK Sport In March 2007, we published a booklet - 'Sport England: What we do and how

## Performance management and requests for information

DCMS to provide performance management information. Sport England actively manages its performance, and fulfils its responsibilities to

information. We respond to requests in a timely way and provide consistent, high quality including Parliamentary Questions and Freedom of Information Act requests. As a public body, Sport England receives numerous requests for information,

response time permitted. requests From 1 April 2006 to 31 March 2007 Sport England dealt with each of its 53 for information under the Freedom of Information Act within the

## HISTORY AND BACKGROUND OF THE ENGLISH SPORTS COUNCIL

- <u>.</u> The September 1996 by Royal Charter, and its objectives are set out in its annual report. English Sports Council (operating as Sport England) was established on 19
- Ņ connection with sport in England. Under the provisions of the National Lottery etc. Act 1993, the Sports Council was licensed as the Distributing Body for the lottery funds allocated for expenditure on or in
- ယ accordance with directions issued by the DCMS on 29 April 2002 to combine the financial House, Bloomsbury Square, London WC1B 4SE. be obtained from the Chief Executive of the English Sports Council at 3rd Floor Victoria assets and results of the English Sports Council, the Sports Council Trust Company, Phoenix Sports Limited, and Caversham Lakes Trust Limited. A copy of that direction may The English Sports Council Group consolidated accounts have been prepared, E
- 4 the provisions of sections 34 and 35 of the National Lottery etc. Act 1993, to report on the activities and results of the Sport England Lottery Fund. A copy of that direction may be obtained from the Chief Executive of the English Sports Council at 3<sup>rd</sup> Floor Victoria House, Bloomsbury Square, London WC1B 4SE. The English Sports Council National Lottery Distribution Accounts have been prepared, in accordance with directions issued by the DCMS on 29 April 2002 and in compliance with
- ъ of State. The Comptroller and Auditor General has been appointed to audit the accounts. The audit fee is £45,000 for the year and no other services were provided. The National accounts to be audited by the Comptroller and Auditor General. The audit fee for the year Lottery Act etc. 1993 also requires the English Sports Council National Lottery Distribution been included in the Lottery accounts. is £45,000, which includes the audit of the Space for Sport and Arts accounts which have The Council is required to have its accounts audited by a body approved by the Secretary No other audit services were provided.

# FUNDING AGREEMENT WITH THE DEPARTMENT FOR CULTURE, MEDIA AND SPORT

6 against them may be found in the Annual Report Media and Sport under which key performance targets are set for the Council. Information relating to these Performance Targets and the Council's achievement The English Sports Council has a Funding Agreement with the Department for Culture.

### PROMPT PAYMENT POLICY

7. in particular to pay bills in accordance with contracts and suppliers terms. complaints about failure to pay on time are dealt with expeditiously. In 2007 average period for payment of invoices was 27.9 days (2006: 30.8 days). The English Sports Council seeks to abide by the Better Payment Practice Code and In 2007 the Any

#### THE EURO

ω The activities of the English Sports Council are mainly national and to date a very limited number of transactions have occurred in Euros. As such, the cost of ensuring compliance has not been material.

## ORGANISATIONAL STRUCTURE OF THE ENGLISH SPORTS COUNCIL

9 Secretary of State for Culture, Media and Sport The Chairman and Council Members of the English Sports Council are appointed by the

- 10 State. The Council members have corporate responsibility for ensuring that the English Sports Council fulfils the aims and objectives set out in its Royal Charter or by the Secretary of
- <u>\_\_</u> were: The Board members of the English Sports Council during the period under review

VICE-CHAIRGed Roddy (appointed February 2007)MEMBERSSir Andrew Foster Karren Brady Michael Farrar Dr Jack Rowell Ashia Hanson Jill Ainscough (appointed April 2007) James Stewart (appointed April 2007) Phil Lemanski (appointed April 2007) Mich Stevenson (appointed April 2007)	CHAIR Lord Carter of Coles (to 30 September 2006) Derek Mapp (appointed October 2006)		Phil Lemanski (appointed April 2007)	Mich Stevenson (appointed April 2007)	Martin Thomas (appointed April 2007)	Martin Thomas (appointed April 2007) Mary McAnally (from July 2005 to April 2(	Martin Thomas (appointed April 2007) Mary McAnally (from July 2005 to April 20 Philip Lewis (from July 2005 to April 2006	Martin Thomas (appointed April 2007) Mary McAnally (from July 2005 to April 2006) Philip Lewis (from July 2005 to April 2006) Andy Worthington (from July 2005 to April 2006, reappointed from February 2007 to January 2008)	Martin Thomas (appointed April 2007) Mary McAnally (from July 2005 to April 2006) Philip Lewis (from July 2005 to April 2006) Andy Worthington (from July 2005 to April 2007 reappointed from February 2007 to Ja 2008) Peter Price (from May 2006 to January 2007) Ged Roddy (from May 2006 to January 2007)
Dr Jack Rowell Ashia Hanson	تر بر		Jill Ainscough (appointed April 2007) James Stewart (appointed April 2007)	Jill Ainscough (appointed April 2007) James Stewart (appointed April 2007) Phil Lemanski (appointed April 2007)	Jill Ainscough (appointed April 2007) James Stewart (appointed April 2007) Phil Lemanski (appointed April 2007) Mich Stevenson (appointed April 2007) Martin Thomas (appointed April 2007)	Jill Ainscough (appointed April 2007) James Stewart (appointed April 2007) Phil Lemanski (appointed April 2007) Mich Stevenson (appointed April 2007) Martin Thomas (appointed April 2007) Mary McAnally (from July 2005 to April 20	Jill Ainscough (appointed April 2007) James Stewart (appointed April 2007) Phil Lemanski (appointed April 2007) Mich Stevenson (appointed April 2007) Martin Thomas (appointed April 2007) Mary McAnally (from July 2005 to April 2006) Philip Lewis (from July 2005 to April 2006)	Jill Ainscough (appointed April 2007) James Stewart (appointed April 2007) Phil Lemanski (appointed April 2007) Mich Stevenson (appointed April 2007) Martin Thomas (appointed April 2007) Mary McAnally (from July 2005 to April 2006 Philip Lewis (from July 2005 to April 2006 Andy Worthington (from July 2005 to April 2006 Andy Worthington (from July 2005 to April 2007)	Jill Ainscough (appointed April 2007) James Stewart (appointed April 2007) Phil Lemanski (appointed April 2007) Mich Stevenson (appointed April 2007) Martin Thomas (appointed April 2007) Mary McAnally (from July 2005 to April 2004 Philip Lewis (from July 2005 to April 2004 Andy Worthington (from July 2005 to April 2004 Philip Lewis (from May 2006 to January 2 Ged Roddy (from May 2006 to January 2
Jill Ainscough (appointed April 2007) James Stewart (appointed April 2007)	تح بر	Dr Jack Rowell Ashia Hanson		Phil Lemanski (appointed April 2007)	Phil Lemanski (appointed April 2007) Mich Stevenson (appointed April 2007) Martin Thomas (appointed April 2007)	Phil Lemanski (appointed April 2007) Mich Stevenson (appointed April 2007) Martin Thomas (appointed April 2007) Mary McAnally (from July 2005 to April 20	Phil Lemanski (appointed April 2007) Mich Stevenson (appointed April 2007) Martin Thomas (appointed April 2007) Mary McAnally (from July 2005 to April 2006) Philip Lewis (from July 2005 to April 2006)	Phil Lemanski (appointed April 2007) Mich Stevenson (appointed April 2007) Martin Thomas (appointed April 2007) Mary McAnally (from July 2005 to April 200 Philip Lewis (from July 2005 to April 2006) Andy Worthington (from July 2005 to April 2007) 2008)	Phil Lemanski (appointed April 2007) Mich Stevenson (appointed April 2007) Martin Thomas (appointed April 2007) Mary McAnally (from July 2005 to April 2006 Philip Lewis (from July 2005 to April 2006 Andy Worthington (from July 2005 to April 2007 reappointed from February 2007 2008) Peter Price (from May 2006 to January 2 Ged Roddy (from May 2006 to January 2

12 which in 2006/07 included: The Council also has a number of regular and ad hoc Committees and Advisory Groups,

#### <u>Committees</u>

- Audit, Risk and Governance
- National Investment Panel (replaced by the Project Committee)
- Remuneration
- <u>1</u>3 and management of the Council. personally responsible for safeguarding the public funds for which she has charge, for The Chief Executive is designated as the Council's Accounting Officer. propriety and regularity in the handling of those funds and for the day-to-day operations As such she is
- 14 The Chief Executive manages the day-to-day affairs of the Council through a number of executive directors to whom she has delegated specific functional roles and powers. These executive directors are shown in the remuneration report on page xx

# **BOARD AND COMMITTEE MEMBERS INTERESTS**

5 wembers. Subject to the agreement of individual members this register may be viewed, by appointment, at the Sport England's offices at 3<sup>rd</sup> Floor, Victoria House, Bloomsbury Square, London WC1B 4SE. Sport England maintains a register of the interests of its Board and Committee

### CORPORATE GOVERNANCE

- 16. Best Practice that has been developed by the Department for Culture, Media and Sport and is based on the recommendations of the Turnbull Committee. The Council complies with that Code of Best Practice in all material respects. Governance, are not applicable. However, the Council has adopted a revised Code of Practice (issued by the Turnbull Committee) on the Financial Aspects of Corporate Council differs from a limited liability company and some aspects of the Code of Best As a Non-Departmental Public Body established by Royal Charter, whose Council members are appointed by the Secretary of State for Culture, Media and Sport, the
- 17. page xx respectively. In line with the guidance issued by HM Treasury, separate statements on Internal Control have been prepared for both the English Sports Council Group and the English Sports Council National Lottery Distribution Fund and appear on page xx and
- 18 against budgets and corporate plans, statutory accounts and other related matters The Council is a single legal entity with indivisible functions, powers and liabilities including safety and environment issues. The Council has responsibility for monitoring performance
- 19. The Council has an Executive Management Team comprising the Chief Executive and appropriately qualified and experienced Directors of executive functions who are charged with day-to-day management, ensuring that operational and financial controls are operating effectively, monitoring progress against operational plans, budgets and targets and other major issues affecting the Council's activities.
- 20. times per year and which is chaired by Sir Andrew Foster. Sport England has an Audit, Risk and Governance Committee that meets a number of

Jennie Price Chief Executive and Accounting Officer of the English Sports Council

October 2007

Derek Mapp Chair of the English Sports Council

October 2007

### **REMUNERATION REPORT**

### Remuneration Policy

with the Council's agreed pay structure The remuneration of senior executive members of the Council is set by the Board, in accordance

In reaching its recommendations, the Board has regard to the following considerations:

- their different responsibilities; the need to recruit, retain and motivate suitably able and qualified people to exercise
- . regional/local variations in labour markets and their effects on the recruitment and retention of staff;
- Government policies for improving the public services including the requirement on departments to meet the output targets for the delivery of departmental services;
- the funds available to the Council as set out in the three-year funding agreement with the Department for Culture Media and Sport; and
- the requirement for the Council to meet its agreed efficiency delivery programme

the affordability of its recommendations. The Board takes account of the evidence it receives about wider economic considerations and

#### Service Contracts

All appointments including Senior Executive members of the Council are made in accordance with the Council's stated Selection and Recruitment policy, the intended aim of which is "the selection of the most suitable person for the job." Sport England's Recruitment & Selection an objective basis, dealing solely with the candidate's ability for appointment. Policy incorporates practices for the furtherance of equal opportunities and will be conducted on

compensation as set out in the Civil Service Compensation Scheme report hold appointments, which are open-ended until they reach the normal retiring age of 65 Early termination, other than for misconduct, would result in the individual receiving Unless otherwise stated below, the Senior Executive members of the Council covered by this

# Salary and Pension Entitlements (Audited Information)

Executive members of the Council. The following sections provide details of the remuneration and pension interests of the Senior

#### Remuneration

	200	2006-07	2005-06	5-06
	Salary £′000	Benefits in kind (to nearest £100)	Salary £′000	Benefits in kind (to nearest £100)
Lord Carter of Coles Chairman to 30 September 2006	15 - 20	ı	26 - 30	ı
Derek Mapp Chairman from October 2006 to October 2010	15 – 20	I	·	ı
Ged Roddy Vice Chairman from February 2007 to January 2009 and RSB Chair to January 2009	10 - 15	ı	ı	ı
Sir Andrew Foster Board member to July 2009	ı	ı	ı	·
Karren Brady Board member to March 2008	ı	I		ı
Michael Farrar Board member to March 2008		ı		·
Ashia Hansen Board member to March 2009	ı	ı	ı	ı
Dr Jack Rowell OBE Board member to March 2009	ı	ı	ı	ı
David Geldhart Board member to March 2006	ı	ı	0 - 5	ı
Tim Cantle-Jones RSB Chair to December 2008	10 - 15	ı	0 - 5	ı
Mary McAnally RSB Chair to April 2008 (Board Member to April 2006)	10 - 15	·	0 - 5	ſ
Andy Worthington RSB Chair to June2009 ( Board member to January 2009)	10 - 15	·	0 - 5	ſ
Len Jackson RSB Chair to January or July 2009 (Board Member May 2006 to January 2007)	10 - 15	I		ı
Peter Price RSB Chair to April 2009 (Board Member May 2006 to January 2007)	10 - 15		·	I
Philip Lewis RSB Chair to March 2007 (Board Member July 2005 to April 2006)	10 - 15	1		

	2006-07	6-07	2005-06	5-06
	Salary £′000	Benefits in kind (to nearest £100)	Salary £′000	Benefits in kind (to nearest £100)
Stephen Castle RSB Chair to September 2008	10 - 15	ı		ı
Rauf Mirza RSB Chair to June 2009	5 - 10	ı		ı
Roger Draper Chief Executive Resigned March 2006		ı	160 - 165	ı
Stephen Baddeley Acting Chief Executive to 31 March 2007	150 – 155	ı	90 – 95	ı
Barry Chivers Director of Governance, risk and assurance Resigned May 2005		·	20 - 25	·
lan Fytche Director of Strategy Resigned January 2006		ı	75 - 80	ı
Clive Heaphy Director of Corporate Services to 3 July 2006	30 - 35	ı	105 - 110	ı
Alistair Cook Director of Corporate Services from October 2006	55 - 60			ı
Kate Wallace Director of Communications Resigned September 2005		·	65 - 70	·
Joanna Robinson * Director of Regions	75 - 80		90 - 95	ı
Tim Garfield Acting Director	95 - 100	ı	65 - 70	ı
Mihir Warty Director of Policy and Performance from August 2006	65 - 70			·
David Gent Acting Director of National Sport from 1 July 2006 to 31 March 2007	35 - 40	·		ı
Leading People Solutions Ltd (Interim Director of Human Resources) September 2005 – March 2006			145 - 150	N/A
* During maternity leave the role of Director of Regions was covered by Sean Holt, Judith Rasmussen David Cent and Tim Carfield	ons was cove	ered by Sean H	Holt, Judith	

Rasmussen, David Gent and Tim Garfield

#### Salary

'Salary' includes gross salary; performance pay or bonuses; overtime; reserved rights to London weighting or London allowances; recruitment and retention allowances and any other allowance to the extent that it is subject to UK taxation.

This report is based on payments made by the Council and thus recorded in these accounts.

#### Benefits in kind

The monetary value of benefits in kind covers any benefits provided by the employer and treated by the Inland Revenue as a taxable emolument. There are no benefits on kind.

# Pension Benefits (London Pension Funds Authority)

David Gent Acting Director of National Sport to 31 March 2007	Tim Garfield Acting Director	Joanna Robinson Director of Regions	Stephen Baddeley Acting Chief Executive to 31 March 2007		
5 - 10	20 - 25	0 - 5	0 - 5	£'000	Accrued pension at age 65 as at 31/3/07
0 - 2.5	0 - 2.5	0 - 2.5	0 - 2.5	£'000	Real increase in pension at age 65
251 – 252	399 - 400	27 - 28	79 - 80	£'000	CETV at 31/3/07
Not Availabl e	282 – 283	27 - 28	38 - 39	£'000	CETV at 31/3/06
ı	117	0	41	£'000	Real increase in CETV

# Pension Benefits (Scottish Equitable Group Stakeholders Scheme)

#### Pensions

was closed to new members from 1 October 2005. Pension benefits are provided through the London Pension Fund Authority Superannuation Scheme (LPFA) and Scottish Equitable Group Stakeholder Scheme (GSPS). The LPFA scheme

accrue at the rate of 1/80th of pensionable salary for each year of service. There is no automatic lump sum payable on retirement (but members may give up (commute) some of their pension to staff participate in the scheme. provide a lump sum). LPFA: Employee contributions are set at the rate of 6.0% of pensionable earnings. Benefits The English Sports Council is one of a large number of employers whose

fund. The alternative levels of contributions are: GSPS: Sport England operates a Group Stakeholder Pension Scheme (GSPS) with Scottish Equitable. Colleagues choose the level of contribution into the personal Stakeholder Pension

- Colleague contribution 3%, Sport England contributes 3%
- Colleague contributes 4%, Sport England contributes 5% Colleague contributes 5%, Sport England contributes 8%
- Colleague contributes 6.5%, Sport England contributes 11%

### Cash Equivalent Transfer Values

chooses to transfer the benefits accrued in their former scheme. benefits in another pension scheme or arrangement when the member leaves a scheme and scheme. A CETV is a payment made by a pension scheme or arrangement to secure pension are the member's accrued benefits and any contingent spouse's pension payable from the A Cash Equivalent Transfer Value (CETV) is the actuarially assessed capitalised value of the pension scheme benefits accrued by a member at a particular point in time. The benefits valued

details, include the value of any pension benefit in another scheme or arrangement which the individual has transferred to the LPFA pension scheme and for which a transfer payment consequence of their total membership of the pension scheme, not just their service in a senior capacity to which disclosure applies. The CETV figures, and from 2003-04 the other pension framework prescribed by the Institute and Faculty of Actuaries commensurate with the additional pension liabilities assumed. They also include any additional The pension figures shown relate to the benefits that the individual has accrued as a pension service in the scheme at their own cost. CETVs are calculated within the guidelines and pension benefit accrued to the member as a result of their purchasing additional years of

### Real increase in CETV

increase in accrued pension due to inflation, contributions paid by the employee (including the common market valuation factors for the start and end of the period value of any benefits transferred from another pension scheme or arrangement) and uses This reflects the increase in CETV effectively funded by the employer. It takes account of the

Jennie Price Officer of the English Sports Council Chief Executive and Accounting

> Derek Mapp Chair of the English Sports Council

October 2007

October 2007

# STATEMENT OF THE COUNCIL'S AND CHIEF EXECUTIVE'S RESPONSIBILITIES

- <u>.</u> and of its income and expenditure and cash flows for the financial period. basis to show a true and fair view of the Council and Group's state of affairs at the period end Media and Sport, with the consent of the Treasury. The accounts are prepared on an accruals financial period in the form and on the basis determined by the Secretary of State for Culture, The Council's Royal Charter requires the Council to prepare a statement of accounts for each
- 2. In preparing the accounts the Council is required to:
- suitable accounting policies on a consistent basis; observe the accounts direction issued by the Secretary of State for Culture, Media and Sport, including the relevant accounting and disclosure requirements, and apply
- make judgements and estimates on a reasonable basis;
- state whether applicable accounting standards have been followed, and disclose and explain any material departures in the financial statements; and
- prepare the financial statements on the going concern basis, unless it is inappropriate to presume that the Council will continue in operation.
- ω Memorandum, issued by the Treasury and published in "Government Accounting" (HMSO). regularity of the public finances for which she is answerable and for the keeping of proper records, are set out in the Non-Departmental Public Bodies' Accounting Officers' relevant responsibilities as Accounting Officer, including her responsibility for the propriety and Chief Executive of the English Sports Council as the Accounting Officer for the Council. The Accounting Officer for the Department for Culture, Media and Sport has designated the Non-Departmental Her
- 4 Accounting Officer has taken all the steps she ought to have taken to make herself aware of any relevant audit information and to establish that the English Sports Council's auditors are aware of that information audit information of which the English Sports Council's auditors are unaware. information for their purposes. So far as the Accounting Officer is aware there is no relevant statements that give a true and fair view, and for making available to the auditors all relevant The Accounting Officer of the English Sports Council is responsible for preparing financial Further, , the

Jennie Price Chief Executive and Accounting Officer of the English Sports Council

> Derek Mapp Chair of the English Sports Council

October 2007

October 2007

### STATEMENT ON INTERNAL CONTROL

### 1. Scope of responsibility

As Accounting Officer, I have responsibility for maintaining a sound system of internal control that supports the achievement of the English Sports Council's policies, aims and objectives, whilst safeguarding the public funds and assets for which I am personally responsible, in accordance with the responsibilities assigned to me in Government Accounting.

liabilities and obligations of the English Sports Council and for maintaining a sound system of internal The Committee control and is advised on the discharge of these responsibilities by the Audit, Risk and Governance Board of the English Sports Council acknowledges its responsibility for the property, rights.

# 2. The purpose of the system of internal control

to the achievement of the Council's policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively system of internal control is based on an ongoing process designed to identify and prioritise the risks and economically all risk. It can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is designed to manage risk to a reasonable level rather than to eliminate Ihe

The system of internal control has been in place in the English Sports Council for the year ended 31 March 2007 and up to the date of approval of the annual report and accounts, and accords with Treasury guidance.

being realised and the resulting impact should this occur, and maintain this using a risk register every risk. provide reasonable and not an absolute assurance of effectiveness. It is also not possible to mitigate The system of internal control seeks to mitigate rather than eliminate all risk. It can therefore only It is based on a process designed to identify, prioritise and evaluate the likelihood of risk

### 3. Capacity to handle risk

guidance on risk policy and processes, defines what is meant by risk and risk management and outlines the key principles underpinning our approach to the management of risk. All identified strategic and significant operational risks are allocated to an appropriate member of the Executive Group to manage as primary risk owners. effective risk management process. We have a documented risk strategy that follows the Treasury's As Accounting Officer I am personally responsible for ensuring the English Sports Council has an

standards of behaviour and conduct, equal opportunities, fraud, whistle blowing, use of IT and Health Our staff have access to intranet-based risk management policies, which include detailed guidance on and manage risk via a programme of risk workshops and Safety matters. In 2006/07 we have worked towards improving the organisations ability to identify

## 4. The risk and control framework

The key elements of our risk management strategy are:

- assign appropriate owners to manage them; to identify the risks that may impact on the English Sports Council's objectives and
- <u>=</u>: potential impact if the risk occurred; to evaluate the identified risks to establish the likelihood of the risk occurring and the
- iii. to identify appropriate response actions to risks; and
- ₹ to regularly review and report on our risk position to give on going assurance

separate register with the "top ten" risks reported to the Executive Group. In turn, the Executive an appropriate team member to own and manage. Our operational staff identified and assessed the risks and opportunities relevant to their work. Details of operational risks identified were recorded in a in a risk register the key risks that we consider threaten the achievement of the English Sports Council's main objectives and its ability to prosper as a business. Each identified risk was allocated to turn the Sport England Main Board) on a regular basis Group presented key risks to the organisation to the Audit, Risk and Governance Committee (and in ensure completeness of risks identified. My Executive Group and I identified, assessed and recorded During 2006-07 we continued to adopt a "top down and bottom up" approach to risk identification to

Group monitored and risk registers are more regularly reviewed, updated and reported to the Executive planned to ensure risks are firmly linked to business objectives, key risk indicators are identified and Although we have made progress in identifying, assessing and recording our risks further work is

although we continue to work on progressing this area: The following processes and actions helped us to embed risk management in our organisation

- that risks can be openly identified, recorded and mitigated. A programme of risk workshops undertaken within the context of a culture of openness, so
- A rigorous system of checks and controls, such as eligibility and status checks on Lottery guidance that help prevent and detect fraud; applications and appropriate corroborative evidence for payments, together with detailed staff
- help identify potential conflicts of interest; The requirement for all staff and Board members to complete declaration of interest forms to
- The Sports Council Board; development of project management processes and regular reporting to the English
- necessary; Effective financial control processes that are subject to regular review and improvement where
- Establishment of project boards to oversee delivery of key projects and deliverables;
- Identification through the performance appraisal mechanism of staff development and training
- The governance framework needs; and development of an effective internal audit function and an appropriate corporate

example: We are continually looking at ways to improve how we manage risks with external stakeholders. For

- and We have established client managers for recognised sports National Governing Bodies (NGBs) every priority and development sport;
- manage public funds; and Partners in receipt of Lottery money to provide assurance about the ability of these bodies to We have recently completed, through a self assurance process, an assessment of National

٠ Where we have co-funded projects and programmes, we look to manage the risks with other key stakeholders through a combination of measures that include comprehensive Funding Agreements, appointing external contractors to monitor project progress, project risk registers to identify record and control risks and regular project progress reviews at Board level.

### 5. Review of effectiveness

of internal control by the Board and the Audit, Risk and Governance Committee been advised on the implications of the result of my review of the effectiveness of the system comments made by the external auditors in their management letter and other reports. I have responsibility for the development and maintenance of the internal control framework, and the work of the internal auditors and the executive managers within the Council who have As Accounting Officer, I have responsibility for reviewing the effectiveness of the system of internal control. My review of the effectiveness of the system of internal control is informed by internal control.

major restructure in the early part of 2006, a significant change in business direction and a number of changes of personnel at Chair, Executive and senior levels. Reasonable assurance has been gained that, during this period, basic controls have been operating effectively. happen robust procurement policy and education programme. I am highly committed to making this improvements that are recommended by internal audit and the need to implement a more includes the need to achieve a faster and more comprehensive response to the control more vigorous approach to control needs to and will be driven through the business. This However, a number of areas which clearly require improvement have been identified and a The business has faced a very substantial amount of change throughout the year, including a

The following help me maintain and review the effectiveness of the system of internal control:

- day management issues; to consider and discuss the Council's operational plans and objectives and to discuss day-to-Executive Group members – I meet regularly with the other members of my Executive Group
- The Main Board – This comprises a Chair, Vice Chair, two Regional Sports Board Chairs, the Executive Group, the Chair of the Audit, Risk and Governance Committee and 10 other members. All Board members are appointed by the Secretary of State (DCMS). We have met 8 times this year to discuss the Council's strategy and performance, progress on major projects and to assess investment decisions;
- on up to a maximum of £2M per individual award. board members and the Executive Group. They are responsible for making funding decisions Projects Committee – This is chaired by the Chair of the Main Board and consists of 3 other
- ٠ internal control arrangements and to review the internal and external financial statements prior to submission to the Council. At least one session each year is held with the Internal and External Auditors without officers present; reports, to consider and advise me on the appropriateness of our corporate governance and five times this year with both Internal and External Auditors present, to receive and respond to member and consists of one other Board member and two non-executive members who have been selected for their expertise in this field. The Audit, Risk and Governance Committee met The Audit, Risk and Governance Committee - which is chaired by an independent Board
- internal control responsibilities; documented assurances regarding compliance with their operational risk management and Annual Assurance Statements - members of my Executive Group are required to give me
- received and the adequacy of the financial process there within Financial Control Framework – this is in place to ensure the integrity of the financial information

- ٠ Audit and Risk – this department, supported by Bentley Jennison and AHL Limited, undertakes internal audits to Government Internal Audit Standards and provides regular reports and an overall annual opinion on risk management, control and governance in the English Sports Council. During 2006/07 the Department undertook planned audits across a number of the regional offices, reviewed certain key processes across the organisation, managed the National Partner Self Assurance process and provided risk management advice to the English Sports Council and NGBs;
- ٠ other reports; and External auditors – who provide internal control comments in their management letters and
- projects; and commissioned third party reviews of certain policies and processes Other specific risk reviews – these include Health and Safety audits at all National Sports Centres, Head Office and regional offices; OGC Gateway reviews of certain

## 6. Significant Internal Control Issues:

The most significant control and regularity issues arising during 2006-07 included:

÷ Grant management controls - some common weaknesses have been identified in the grant processing undertaken in Regional offices.

training and development. More extensive internal audit coverage is now also in place. responsible for what, has been developed. This will be rolled out shortly with a programme of Mitigation a clearer and simplified process document, including a definition of who is

Jennie Price Chief Executive and Accounting Officer of the English Sports Council

October 2007

Derek Mapp Chair of the English Sports Council

October 2007

# SPORTS COUNCIL THE CERTIFICATE OF THE COMPTROLLER AND AUDITOR GENERAL TO THE ENGLISH

I have audited the financial statements of the English Sports Council Group for the year ended 31 March 2007 in accordance with the Royal Charter of the English Sports Council. These comprise the Income and Expenditure having been audited within them. I have also audited the information in the Remuneration Report that is described in that report as and the related notes. Account, the Balance Sheet, the Cashflow Statement and the Statement of Total Recognised Gains and These financial statements have been prepared under the accounting policies set out Losses

# Respective responsibilities of the English Sports Council, Chief Executive and Auditor

Media and Sport, with the consent of HM Treasury and for ensuring the regularity of financial transactions. These responsibilities are set out in the Statement of the Council's and Chief Executive's Responsibilities. The English Sports Council and Chief Executive as Accounting Officer are responsible for preparing the Annual Report, the Remuneration Report and the financial statements in accordance with Article 14 of the Royal Charter of the English Sports Council and directions made thereunder by the Secretary of State for Culture

My responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements, and with International Standards on Auditing (UK and Ireland).

report to you if, in my opinion, certain information given in the Annual Report (which includes: Chairman's Foreword; Introduction by Chief Executive Officer; Annual Review; Financial and Performance Review; History accordance with Article 14 of the Royal Charter of the English Sports Council and directions made thereunder. financial statements and the part of the Remuneration Report to be audited have been properly prepared in all material respects the expenditure and income have been applied to the purposes intended by Parliament and the financial transactions conform to the authorities which govern them. and Background; and, Remuneration Report) is consistent with the financial statements. I also report whether in I report to you my opinion as to whether the financial statements give a true and fair view and whether the

In addition, I report to you if the Council has not kept proper accounting records, if I have not received all the remuneration and other transactions is not disclosed information and explanations I require for my audit, or if information specified by HM Treasury regarding

I review whether the Statement on Internal Control reflects the Council's compliance with HM Treasury's guidance, and I report if it does not. I am not required to consider whether this statement covers all risks and and control procedures. controls, or form an opinion on the effectiveness of the Council's corporate governance procedures or its risk

I read the other information contained in the Annual Report and consider whether it is consistent with the other information misstatements or material inconsistencies with the financial statements. My responsibilities do not extend to any audited financial statements. I consider the implications for my report if I become aware of any apparent

#### Basis of audit opinion

Remuneration Report to be audited. It also includes an assessment of the significant estimates and judgments made by the Council and Chief Executive in the preparation of the financial statements, and of whether the I conducted my audit in accordance with International Standards on Auditing (UK and Ireland) issued by the disclosed accounting policies are most appropriate to the Council's circumstances, consistently applied and adequately disclosures and regularity of financial transactions included in the financial statements and the part of the Auditing Practices Board. My audit includes examination, on a test basis, of evidence relevant to the amounts,

purposes intended by Parliament and the financial transactions conform to the authorities which govern them. In forming my opinion I also evaluated the overall adequacy of the presentation of information in the financial I planned and performed my audit so as to obtain all the information and explanations which I considered necessary in order to provide me with sufficient evidence to give reasonable assurance that the financial statements and the part of the Remuneration Report to be audited are free from material misstatement, whether statements and the part of the Remuneration Report to be audited. caused by fraud or error and that in all material respects the expenditure and income have been applied to the

# SPORTS COUNCIL THE CERTIFICATE OF THE COMPTROLLER AND AUDITOR GENERAL TO THE ENGLISH

#### Opinions

#### Audit Opinion

In my opinion:

- the financial statements give a true and fair view, in accordance with Article 14 of the Royal Charter of the English Sports Council and directions made thereunder by the Secretary of State for Culture Media and deficit for the year then ended; Sport, with the consent of HM Treasury, of the state of Council's affairs as at 31 March 2007 and of its
- the financial statements and the part of the Remuneration Report to be audited have been properly prepared in accordance with Article 14 of the Royal Charter of the English Sports Council and directions made thereunder; and
- ٠ information given in the Annual Report (which includes: Chairman's Foreword; Introduction by Remuneration Report) is consistent with the financial statements. Executive Officer; Annual Review; Financial and Performance Review; History and Background; and, Chief

Audit Opinion on Regularity In my opinion, in all material respects the expenditure and income have been applied to the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Comptroller and Auditor General JOHN BOURN October 2007

NATIONAL AUDIT OFFICE LONDON SW1W 9SP 157-197 Buckingham Palace Road

(82,168)	(101,316)	(82,209)	(100,683)	14	(DEFICIT) FOR THE YEAR
0 121	0 0	710 121	0 0	20 17	RELEASE FROM REVALUATION RESERVE TRANSFER FROM (TO) NATIONAL CENTRE RESERVE
(82,289)	(101,316)	(83,040)	(100,683)		(DEFICIT) FOR YEAR
1,176	1,210	1,176	1,210		NOTIONAL INTEREST WRITTEN BACK
(83,465)	(102,526)	(84,216)	(101,893)		(DEFICIT) FOR THE YEAR AFTER TAXATION
(89)	(107)	(95)	(109)	ω	Taxation
(83,376)	(102,419)	(84,121)	(101,784)		(DEFICIT) BEFORE TAXATION
209 0	428 0	231 37	447 0	7 7	Profit/(Loss) on Sale of Quoted Securities
(83,585)	(102,847)	(84,389)	(102,231)		OPERATING (DEFICIT)
111,826	126,794	120,953	130,283		
0 1,1	1,210 0	1,176 2,924	1,210 0		Loss on Revaluation
(422)	0	(422)	0	16	Write Back of Provisions
13,014	11,412	19,217	14,901	<u>с</u>	Other Operating Costs
26,164 5 827	22,249 7 038	26,164 5 827	22,249 7 038	1.16	Active England Programme Awards
58,725	77,499	58,725	77,499	4	Grants
7,345	6,486	7,345	6,486	ω	Staff Costs
28,241	23,947	36,564	28,052		
0	0	6,219	2,318		Lottery Grants Received and Released
2,077 26,164	1,698 22,249	4,181 26,164	3,485 22,249	2 1.16	Other Operating Income Big Lottery Fund Income: Active England Programme
FUUU	±000	EUUU	FOOD		INCOME
Restated	6000	Restated	2000		
2005/06	2006/07	2005/06	2006/07	Note	CONTINUING OPERATIONS
NCIL	COUNCIL	JUP	GROUP		
		ACCOUNT	<u>YENDITURE /</u>	ND EXF	GROUP & COUNCIL INCOME AND EXPENDITURE ACCOUNT

# GROUP & COUNCIL INCOME AND EXPENDITURE ACCOUNT

THE ENGLISH SPORTS COUNCIL AND ENGLISH SPORTS COUNCIL GROUP Consolidated Accounts for the year ended 31 March 2007

The notes to the accounts on pages xx to xx form part of these accounts.

(78,675)	(69,041) <b>(105,902)</b>	(69,041)	(99,393)		Total recognised (losses) for the year
0	0	93	18	20.3	Unrealised surplus/(deficit) on revaluation of investments
0	0	0	0	20.2	Unrealised (deficit) on revaluation of equipment
0	0	10,292	5,858	20.1	Unrealised surplus on revaluation of properties
3,614	(4,586)	3,614	(4,586)		Pension Fund Actuarial gains/(losses)
(82,289)	(83,040) (101,316)	(83,040)	(100,683)		(Deficit) for the year
£000	£000	£000	£000		
Restated		Restated			
2005/06	2006/07	2005/06	2006/07	Note	
NCIL	COUNCIL	DUP	GROUP		

# **GROUP & COUNCIL STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES**

(1,007)	•	hese accoun	form part of t	to xx t	The notes to the accounts on pages xx to xx form part of these accounts
(7 854)	(12 812)	90 386	91 506		
(7,854)	(12,812)	48,067	49,439		
(8,901)	(12,860)	5,147	2,377	14	Revenue Reserves
0 1 047	48 0	41,873 1 047	47,014 48	20 19	Revaluation Reserves
					CAPITAL AND GENERAL FUNDS
0	0	42,319	42,067		Deferred Lottery grant reserve
					FINANCED BY:
(7,854)	(12,812)	90,386	91,506		TOTAL ASSETS LESS LIABILITIES
(22,635)	(25,679)	(23,696)	(27,258)		TOTAL LIABILITIES
(9,613)	(15,762)	(9,613)	(15,762)		
(9,613)	(13,694)	(9,613)	(13,694)	15	Pension Liability
D	(2.068)	0	(2.068)	16	NON-CURRENT LIABILITIES
(13,022)	(9,917)	(14,083)	(11,496)		
(8,166)	(4,802)	(9,227)	(6,381)	13	Creditors: Amounts falling due within one year
(4 856)	(5.115)	(4.856)	(5.115)	1.6	CURRENT LIABILITIES
14,781	12,867	114,082	118,764		IUIAL ASSEIS
0	250		250		Loan
	о .				NON-CURRENT ASSETS
13,062	11,025	15,597	13,843		
6.217	5.794	6.527	6.769	5	Carlient Assectives the not
0 008'I.	614	1,800	614	01	Prepaid Grants
5,004	4,617	6,573	5,786	12	Debtors
41	0	41	0	1	Stocks
					CURRENT ASSETS
1,719	1,592	98,485	104,671	9	Tangible Assets
£000	£000	£000	£000		
2005/06 Restated	2006/07	2005/06 Restated	2006/07	Note	
NCIL	COUNCIL	OUP	GROUP		
			NCE SHEET	IL BALA	GROUP AND COUNCIL BALANCE SHEET

Jennie Price Chief Executive and Accounting Officer of the English Sports Council October 2007

October 2007

Derek Mapp Chair of the English Sports Council

#### PAYMENTS Staff Net cash outflow before use of liquid resources and financing Purchase of transferable work in progress Net cash (outflow)/inflow from operating activities Other Operating Costs National Centre Trading Receipts from Activities **OPERATING ACTIVITIES** Net cash (decrease)/increase Grant in Aid applied towards purchase of fixed assets FINANCING Disposal of investments MANAGEMENT OF LIQUID RESOURCES CAPITAL EXPENDITURE & FINANCIAL INVESTMENT Corporation tax paid TAXATION FINANCE RETURN ON INVESTMENTS AND SERVICING OF Other Operating Income RECEIPTS Grant in Aid applied towards revenue expenditure Acquisition of investments Profit/(loss) on sale of quoted securities Revaluation adjustment Purchase of tangible fixed assets Dividends and Interest received Grants Lottery Grants received and released 22 2 (102,258) (101,127) 2006/07 102,500 106,930 101,229 77,499 7,938 14,988 £000 (1,469) 0 0 (1,469) 5,803 3,485 2,318 1,271 6,505 (109) 447 242 447 GROUP 0000 Restated 2005/06 (75,750) (78,277) 58,725 £000 78,963 (2,668) 10,400 77,982 (2,449) 86,150 14,256 4,181 6,219 5,824 7,345 (110) 73 (219) 0 649 981 (37) 233 233 (92) 0 (101,973) (102,923) 2006/07 102,500 103,671 101,229 £000 (1,271) (1,271) 0 0 77,499 7,938 11,729 1,271 6,505 1,698 1,698 0 (423) (107) 428 428 COUNCIL 0000 Restated 2005/06 (77,696) 77,982 (76,835) 7,345 58,725 5,824 7,018 £000 78,963 78,912 2,077 2,077 (762) (219) 0 (981) ,267 981 209 209 (89) 0 000 0

## **GROUP & COUNCIL CASH FLOW STATEMENT**

### NOTES TO THE ACCOUNTS

### 1. ACCOUNTING POLICIES

### 1.1 GOING CONCERN

(2006 £7,854,000). This reflects the inclusion of liabilities falling due in future years which, to the extent that they are not to be met from Sport England's other sources of income, may only be met by future grants or grants-in-aid from Sport England's sponsoring department, the Department for Culture Media and Sport. This is because, expenditure, such grants may not be issued in advance of need. under the normal conventions applying to parliamentary control over income and The Council's balance sheet at 31 March 2007 shows net liabilities of £12,812,000

not be forthcoming. to believe that the department's future sponsorship and future parliamentary approval will concern basis for the preparation of these financial statements Estimates for that year, which have been approved by Parliament, and there is no reason England's liabilities falling due in that year, has already been included in the department's Grant-in-aid for 2006-07, taking into account the amounts required to meet Sport It has accordingly been considered appropriate to adopt a going

### 1.2 BASIS OF CONSOLIDATION

Limited from the date of incorporation. The Group accounts consolidate the accounts of the English Sports Council, the Sports Council Trust Company (a charity), Phoenix Sports Limited, and Caversham Lakes Trust

The accounts of the Sports Council Trust Company, Phoenix Sports Limited, and Caversham Lakes Trust Limited have been included in the consolidation on the basis that the English Sports Council holds controlling voting rights in these companies and that it exercised significant management and financial control over the affairs of them.

All the accounts consolidated are made up to 31 March 2007.

results of the Group have been restated to remove the net expenditure of EISCo, which amounted to £0.36m in 2005/06. The net expenditure of the Group is therefore £82.2m. Sport on 1 April 2006. As a result, the Sport England Group consolidated accounts no longer include the accounts of The English Institute of Sport Limited. The prior period decreasing by £2.12m. the net assets and reserves in the Sport England Group accounts as at 1 April 2006 In addition, the transfer of the assets and Liabilities of EISCo to UK Sport has resulted in The responsibilities of the English Institute of Sport Limited (EISCo) were transferred to UK The prior period which

the Group income and expenditure account from the date of acquisition. Intra-Group sales Unless otherwise stated, the acquisition method of accounting has been adopted. Under this method the results of subsidiary undertakings acquired in the period are included in and profits are eliminated fully on consolidation.

apparent as the cost to the English Sports Council was nil. In the English Sports Council accounts, the investments in subsidiary undertakings are not

accounts and a separate financial report has been prepared for them. under the title of the Sport England Lottery Fund, have not been included in these The financial activities of the lottery funds administered by the English Sports Council,

### 1.3 BASIS OF PREPARATION

The Accounts are prepared in a form directed by the Secretary of State for Culture, Media and Sport with the consent of Treasury.

the requirements of the Companies Act 1985, the Accounting Standards issued or adopted by the Accounting Standards Board and the Treasury guidance on accounts of convention, whereby fixed assets, current asset investments and stocks (where material) are reflected at current values. Without limiting the information given, the accounts meet The the English Sports Council and the Group. Non-Departmental Public Bodies insofar as those requirements are appropriate to each of accounts have been prepared under the modified historical cost accounting

## 1.4 CHANGE OF ACCOUNTING POLICY

current year is shown below. on the certified 2005-06 accounts and the impact of the change on the results of the from earlier periods when such items were recorded as income. The effect of this change because they are regarded as contributions from a controlling party which gives rise to a financial interest in the residual interest of NDPBs. This is a change in accounting policy With effect from the 2006-07 reporting period the FReM requires Non-departmental public bodies to account for grants and grants in aid received for revenue purposes as financing Note there is no impact on the net liability position of The

English Sports Council Group as a result of this change in policy:	sult of this change	in policy:	
COUNCIL	At 31 March		At 31 March
	2006 (as	Impact of	2006 (re-
	previously	adopting the	stated)
	stated)	new policy	
	£000	£000	£000
Net Expenditure for 2005-06	(3,552)	(78,616)	(82,168)
General Reserve	(10,772)	1,871	(8,901)
Government Grant Reserve	(1,871)	(1,871)	0
	At 31 March 2007 (without applying the new policy)	Impact of adopting the new policy	At 31 March 2007 (applying the new policy)
Retained Deficit for 2006-07	(87)	(101,229)	(101,316)
General Reserve	(12,860)	0	(12,860)
Government Grant Reserve	0	0	0

#### Grants and Grant-in-Aid

support the statutory and other objectives of the entity are treated as financing, credited to the General Reserve, because they are regarded as contributions from a controlling party. Grant-in-Aid and Grant received is used to finance activities and expenditure which

government grant reserve is released to Income. the a government grant reserve. Grant relating to capital expenditure is used to acquire specific capital items is credited to asset it has been used to acquire and an equal amount transferred from the It is released to expenditure over the expected useful life of

### 1.5 INCOME AND EXPENDITURE

received the full value of the invoice is recorded as a liability (creditors) within the balance sheet. Where a proportion of the invoice relates to services to be provided after the paid in line with suppliers contractual terms. Unpaid invoices at the year end are recorded as liabilities within the balance sheet. forward in current assets to be expensed in the following year. Invoices are subsequently balance sheet date, an appropriate proportion is recorded as a prepayment and carried The English Sports Council maintains a formal creditors ledger. When an invoice is

All income is accounted for on a receivable basis, net of VAT.

#### 1.6 GRANTS

The Sports Council Trust Company, in accordance with its charitable status, makes grants to groups involved with sport and recreation.

months in advance, based on the grantee's accounting or project period, which in many cases does not coincide with the English Sports Council's accounting period. To further its objectives, the English Sports Council also gives grants to organisations. Grants are offered on the basis of entering into a financial commitment for up to twelve

grant and carried forward to be expensed in the following year. Grants outstanding are shown net of deferred grants as a liability in the accounts. in the balance sheet as a liability (grants outstanding). Where the period of a grant offer extends beyond the end of the English Sports Council's accounting period, any element of the grant which falls after the balance sheet date is recorded as a deferred Where a grant offer is made, a commitment for the value of the offer will be recognised

# 1.7 NATIONAL LOTTERY SHARE OF OVERHEADS

will be reimbursed from the Sport England Lottery Fund to the Grant-in-Aid account determined in accordance with a time recording system which splits the time spent by staff and Charges Guide." The costs so apportioned to the National Lottery Distribution activities between Grant-in-Aid and National Lottery Distribution activities. In all cases the charges have been calculated on a full cost recovery basis in accordance with HM Treasury's "Fees The English Sports Council is required to apportion the costs of overheads between its Grant-in-Aid and National Lottery Distribution activities. The apportionment of these costs is

from the general ledger. All staff and operating costs (including related accruals and prepayments) have been processed solely within the Exchequer "company"; this is reflected in the balances for Trade Creditors, Accruals and Sport England Lottery Fund from the general ledger. debtor. Aid and Lottery activities with individual costs allocated to each funding stream directly The English Sports Council has integrated accounting records embracing both Grant-in-

#### 1.8 RESEARCH AND DEVELOPMENT

asset. Research and Development costs are written off as incurred and not carried forward as an

#### 1.9 PENSION COSTS

Contributions to the Council's pension schemes are accounted for in accordance with the requirements of FRS17 in relation to Retirement Benefits.

#### 1.10 **OPERATING LEASES**

relates Rentals paid under operating leases are expended in the period to which the charge

#### 1.11 NOTIONAL COSTS

notional costs as well as those actually incurred so that the full cost of the English Sports Council's activities are disclosed in the accounts. In accordance with Treasury directions, the Income and Expenditure Accounts include

where the cost is calculated by applying an interest factor to the net assets of the group, being 8% per annum for those activities which may be deemed to compete with the private sector and 3.5% per annum as set by Her Majesty's Treasury (2005-06 3.5%) for other activities The English Sports Council has included an assessment of the cost of capital employed

#### 1.12 TANGIBLE FIXED ASSETS

properties were valued by the Valuation Office Agency in accordance with the Statement of Valuation Practice published by the Royal Institution of Chartered Surveyors. Freehold land and buildings were subject to a full valuation at 31 March 2006. These

basis requires an open market valuation of the land for its existing use and an estimate of the gross current replacement cost of the buildings and other site works from which valuation for land and other freehold properties is open market value for existing use deductions are then made to allow for age, condition and obsolescence. In the case of the National Sports Centres at Bisham Abbey, Lilleshall and Plas y Brenin the appropriate basis of valuation is the Depreciated Replacement Cost (DRC). The DRC The basis of

fixed assets to be valued at their current cost, where this is materially different from their historical cost. Fixed Assets, other than Land & Buildings and Work in Progress, have been revalued using the Public Buildings Index as at 31 March 2007. Assets held by the English Sports Council have not been revalued as it is considered not The Department for Culture, Media and Sport issued a direction on 9 July 1997 requiring

to be materially different to historical cost.

#### 1.13 DEPRECIATION

Depreciation is provided on all tangible fixed assets, except freehold land, calculated at rates to write off the cost or valuation, less estimated residual value, of each asset evenly over its expected useful life

Freehold buildings are depreciated over their specific unexpired useful lives	Computer Software	Sports Equipment	Site Equipment and facilities	Computer equipment	Motor Vehicles	Household and sports equipment	Office equipment, fixtures and fittings	Boilers and plant	Buildings	Land	
snecific unexnired useful lives	3 years	5 years	5 years	3 years	5 years	5 years	Remainder of Lease	20 years	1-90 years	NIL	

unexpired term of the specific leases. rreenoid buildings are depreciated over their specific unexpired useful lives as identified by the Valuation Office Agency. Improvements to leasehold buildings are written off over the

No depreciation is applied in the year the assets are purchased, excluding freehold buildings for which the valuer has given a specific life from the date of the valuation. Full-year depreciation is applied in the year in which the assets are disposed of.

The capitalisation threshold is £1,000.

### 1.14 INVESTMENTS

Fixed assets investments are shown at their market value at the balance sheet date. Income is included, together with related tax credits, in the period in which it is receivable.

### 1.15 STOCKS

different, and net realisable value Stocks are valued at the lower of cost, or net current replacement cost if materially

# 1.16 ACTIVE ENGLAND PROGRAMME

The Active England programme is a jointly funded scheme between the Big Lottery Fund (£77.5m), (formerly known as the New Opportunities Fund), and Sport England (£31.0m). The total grant funding for the programme is £108.5m. The overheads for this programme are totally funded by Sport England. Income received from The Big Lottery Fund for the Active England Programme is recorded in the accounts of The English Sports Council.

### DILAPIDATIONS

1.17

Full provision for the probable cost of dilapidations at the end of a property lease is made in the accounts in the year in which it is decided not to renew the lease.

#### 2.0 OTHER OPERATING INCOME

<b>E000</b> E000 E000 E000 E000 E000 0 4 7 63 115 775 498 499 1,078 736 1,698 2,077	3,485 4,181	2,865	Management Fee Income     115     775       External Funding Income     498     499	d conferences 7	Sale of Publications 0 4	E000 E000 E		GRUUP
		1,0	<u>4</u> –			£000	706/07	CO

#### 3.0 STAFF COSTS

3.0 STAFF CUSTS				
	GROUP	)UP	COUNCIL	VCIL
	2006/07	2005/06	2006/07 2005/06	2005/06
		Restated		
	£000	£000	£000	£000
Wages and salaries	4,482	5,399	4,482	5,399
Social security costs	428	446	428	446
Other pension costs	1,621	1,456	1,621	1,456
Pension Charge	(505)	(446)	(505)	(446)
Temporary and agency staff	460	490	460	490
Aggregate Staff Costs	6,486	7,345	6,486	7,345
The aggregate staff costs cover the following areas of activity:				
Permanent Temporary	6,026 460	6,855 490	6,026 460	6,855 490
Aggregate Staff Costs	6,486	7,345	6,486	7,345

3.1 Average monthly number of employees is made up as follows:

121	113	121	113	Average Number of Employees
11	œ	11	8	Temporary
110	105	110	105	Permanent
				FNGLISH SPORTS COUNCIL
£000	£000	£000	£000	
		Restated		
2005/06	<b>2006/07</b> 2005/06 <b>2006/07</b> 2005/06	2005/06	2006/07	
NCIL	COUNCIL	UP	GROUP	

The figures include part time staff (working more than 10 hours per week but less than 36) as 0.5 units.

#### 4.0 GRANTS

TOTAL AWARDS	TOTAL NATIONAL PROGRAMMES	National Sports Foundation Legacy Schools	Funded Partners	Supporters Direct	Central Council for Physical Recreation	Sports Aid	Football Foundation	National Devonue Award	National Coaching Foundation	Equity	School Sports	Coaching Taskforce	Step Into Sports	NATIONAL PROGRAMMES	TOTAL COMMUNITY PROGRAMMES	School Club Links	School Sports	Community Investment Fund	Sportsmatch	Community Club Development Programme	Community Sports Coach Scheme	Showcase	Active Communities	Step Into Sports	Active Schools Infrastructure	COMMUNITY PROGRAMMES		
77,499	41,441	1,780 0	1,130	443	2,020 383	100	20,675	4,043	4,281	1,792	0	892	2,903		36,058	161	60	1,434	3,675	19,516	10,263	0	(20)	927	12		2006/07 £000	GROUP
58,725	25,159	0 (578)	1,414	د, or o 325	1,560 2 076	4,200	0	4,784 611	4,080	1,390	200	1,811	3,253		33,566	208	80	1,142	3,675	19,290	7,845	25	80	1,157	64		2005/06 £000	UP
77,499	41,441	1,780 0	1,130	443	2,020 383	100	20,675	4,043	4,281	1,792	0	892	2,903		36,058	161	60	1,434	3,675	19,516	10,263	0	(20)	927	12		2006/07 £000	COUNCIL
58,725	25,159	0 (578)	1,414	د,070 325	1,560 2 076	4,200	0	4,784 644	4,080	1,390	200	1,811	3,253		33,566	208	80	1,142	3,675	19,290	7,845	25	80	1,157	64		2005/06 £000	NCIL

.0 NATIONAL CENTRE TRADING				
	GROUP	ŬP	COUNCIL	NCIL
	2006/07	2005/06	2006/07	2005/06
	£000	£000	£000	£000
National Sports Centres:				
Operating receipts	6,147	7,545	6,147	7,545
Grants received (see Note 6.1 below)	157	197	157	197
Total Income from National Centre Trading	6,304	7,742	6,304	7,742
Less Expenses:				
Centre Management Fees	11,608	13,079	11,608	13,079
Insurances	50	282	50	282
Net Rates (refunds)	10	(60)	10	(60)
General Maintenance	490	182	490	182
Other Centre Expenses	16	83	16	83
Dilapidations	2,068	0	2,068	0
Total Costs associated with National Centres	14,242	13,566	14,242	13,566
NET NATIONAL CENTRE COSTS	7,938	5,824	7,938	5,824

### 5.0

5.1 A grant of £157,000 (2005/06 - £197,000) was received from Nottinghamshire County Council towards the running costs of Holme Pierrepont National Water Sports Centre (NWSC).

#### 6.0 **OPERATING RESULT**

	GROUP	JUP	COUNCIL	NCIL
6.1	2006/07	2005/06	2006/07	2005/06
		Restated		
Other Operating Expenditure includes the following	£000	£000	£000	£000
specified items:				
Chair and highest paid member's remuneration	14	12	14	
Auditors' remuneration	69	67	45	45
Travel, subsistence and hospitality:				
Chairman, Members and Advisory Groups, Employees	411	425	411	42
Cost of consultants and secondees	1,496	662	1,493	66
Operating lease rentals	2,490	1,683	937	£6
Depreciation	1,141	2,212	806	63
Irrecoverable Value Added Tax	1,019	1,386	1,019	1,38
Management Audit	66	50	66	л
Monitoring & Evaluation	434	754	434	75
Marketing Costs	1,121	365	1,121	36
Development Costs	1,545	3,388	1,545	3,38
General Maintenance	202	174	202	174
Research Costs	1,211	635	1,211	63

## 6.2 LOSSES AND SPECIAL PAYMENTS

2005/06 2006/07
6000 £000 £000 £000
As required by Government Accounting rules:
Losses 0 5 0
Special Payments 213 0 213
<b>213</b> 5 <b>213</b>

There were no individual losses or special payments during the year ended 31 March 2007 which exceeded £250,000 (2005/06 - nil)

# 6.3 ANNUAL COMMITMENTS UNDER OPERATING LEASES

		) ;		
	GROUP	DUP	COUNCIL	NCIL
	2006/07	2006/07 2005/06	2006/07 2005/06	2005/06
LAND AND BUILDINGS	£000		£000	£000
Leases - expiring within 1 year	0	15	0	15
Leases - expiring between 2 and 5 years	420	299	420	299
Leases - expiring after at least 5 years	1,249	1,292	1,249	1,292
	1,669	1,669 1,606	1,669	1,606

6.3 The land and buildings operating leases relating to the Council are held in the name of the Sports Council Trust Company, but are paid for by the English Sports Council. The annual commitments under these leases are therefore treated as those of the English Sports Council.

Council by the Sports Council Trust Company for a peppercorn rent. The centre is operated on a joint venture basis and this is reflected in the rent set. The National Water Sports Centre at Holme Pierrepont is leased from Nottinghamshire County

### 7.0 INVESTMENT INCOME

2					
		GROUP	DUP	COUNCIL	NCIL
7.1		2006/07 2005/06	2005/06	2006/07 2005/06	2005/06
			Restated		
		£000	£000	£000	£000
	Income accrued from the following investments:				
	Overnight and short term investment of bank balances	447	224	428	209
	Quoted stocks and securities	0	7	0	0
		447	231	428	209
	Gain/(Loss) on sale of quoted securities	0	37	0	0
	Total investment income	447	268	428	209
	Interest rates varied from day to day and averaged approximately 4.35% per annum throughout the year	1.35% per ar	าทนm throug	hout the year	ar

(2005/06 - 4.06% ć ć ú ć -ື່ພ 5

#### 8.0 TAXATION

Corporation Tax payable on interest received: Current Year	<b>GROUP</b>	05/06	COU	0UNCIL
	2006/07 20	stated	2006/07	07 2005/06
	<u>4</u> 000 Re	2000	£000	6000
	<u>6</u> 000 f	95	107	07 89
Corporation Tax payable on interest received: Current Year	109	95	107	œ
Under-provision of Tax for prior year	0	0	0	
	109	95	107	8

charges. The Council pays Corporation Tax at 30% (2005/06- 30%) on its investment income after deducting

9.0 TANGIBLE FIXED ASSETS	l and	Ruildings	Fruin &	Complet		Accate	Total
		90	Vehicles	Equip.	Softw'r	Under Const'n	
GROUP:	£000	£000	£000	£000	£000	£000	£000
Cost at 1 April 2006 Additions	12,708 45	95,436 461	4,498 284	1,624 380	1,406 299	416 0	116,088 1.469
Disposals Revaluation Adjustments	860 0	4 998	00	00	00	00	л 858 0
Transfers	0	+,770 0	0 0	00	416	(416)	0,000
Cost at 31 March 2007	13,613	100,895	4,782	2,004	2,121	0	123,415
Accumulated depreciation at 1 April	0	12,939	2,849	1,385	365	65	17,603
Charge for year:	0	0	363	181	597	0	1,141
Disposals Revaluation Adjustments	00	00	00	00	00	00	00
Transfers	0	0	0	0	65	(65)	0
Accumulated depreciation at 31 March 2007	0	12,939	3,212	1,566	1,027	0	18,744
Net Book Value at 31 March 2007	13,613	87,956	1,570	438	1,094	0	104,671
	12,700	02,491	1,047	237	1,041	100	70,400
	Land	Buildings	Equip & Vehicles	Comput Equip.	Comput Softw'r	Assets Under Const'n	Total
COUNCIL:	£000	£000	£000	£000	£000	£000	£000
Cost at 1 April 2006 Additions	00	122 280	640 276	1,549 380	1,406 335	416 0	4,133 1.271
Gifted to Sports Council Trust Company Disposals	000	(280) 0	(276) 0	0 0	(36)	0	(556) (36)
Cost at 31 March 2007	0	122	640	1,929	2,121	0	4,812
Accumulated depreciation at 1 April 2006	0	122	553	1,309	365	65	2,414
historic cost	0	0	28	181	597	0	908
Disposals Transfers	00	00	00	00	65 0	(65)	00
Accumulated depreciation at 31 March 2007	0	122	581	1,490	1,027	0	3,220
	5	5	л О	064	1 00 /	5	1 600
	c	c	7 U	4U4	-,074	c	1,072
Net Book Value at 31 March 2006	0	0	87	240	1,041	351	1,719

## 9.0 TANGIBLE FIXED ASSETS (continued)

#### 9.2 GROUP

The Net Book Value of buildings at 31 March 2007 includes an amount of £53,163,000 (2005/06 £49,604,000) in respect of freehold properties and £34,793,000 (2005/06 - £32,893,000) in respect of leasehold properties.

Valuation Office Agency at 31 March 2006. Freehold Land and Buildings owned by the Sports Council Trust Company was valued by the

There is also a collection of art work and historic artefacts at Bisham Abbey. This collection was valued for insurance purposes by Sotheby's at £1,053,780 as at 22 July 2002. This value has not been included in the accounts due to its historical nature.

#### 9.3 COUNCIL

was complete. Since 1993/94 incomplete projects, other than those at English Sports Council Transferable work in progress. Until 31 March 1993 all fixed asset expenditure by the Sports Council was gifted to the Sports Council Trust Company at the year end whether or not a project progress prior to transfer and Enil (2005/06 - £351,000) is included in tangible fixed assets. offices (see Note to the Accounts 1.12) are held in the English Sports Council's books as work in

use. were in place. However, on 5 October 1994, the Charity Commission granted an Order under the former Department of Education and Science (and formerly by the Department of the Environment) to the Sports Council since 10 April 1989 and by the Sports Council to the Sports Council Trust after that date and to the Sports Council Trust Company after its incorporation on 27 June 1990, under arrangements which specifically cover clawback. Department for Culture, Media and Sport (formerly the Department of National Heritage). For 2006/07 £556,443 (2005/06 - £393,221) of fixed assets were transferred to the Trust Company or after 1April 1989, which were originally purchased in whole or part with funds provided by the for clawback (return of sale proceeds to the Exchequer) in the event of disposal or of change of were made on the basis that any tangible fixed assets acquired by such grants should be available exchequer. Council the whole proceeds of sale of fixed assets, or such part as represents public funds, sold on Charities Act 1993 by which the Sports Council Trust Company repays to the English Sports The Direction of the Secretary of State requires these accounts to note that grants made by the Since 4 February 1972 and before 10 April 1989, no such explicit clawback arrangements Similar clawback arrangements apply to assets purchased out of grants made by the

#### 10.0 INVESTMENTS

0 656
0 674
0 (179)
0 (18)
0 (161
0 495
0
0 495
£000 £000
Securities
and
ry Stocks
Subsidia Listed
GROUP

The English Sports Council holds no Fixed Asset Investments.

10.2 The Group had investments up to 31 March 2007 in the following subsidiary undertakings:

Company and Country of Incorporation	Financial Activity	Description & Proportion held by:
The Sports Council Trust Company	Charitable Trust	English Sports Council
(England and Wales)	dedicated to	(inc. nominee) 100% guarantor
	promotion of sport	
Phoenix Sports Limited	Sports Training Facility	English Sports Council
(England and Wales)	Develop. & Operation	(sole member) 100% guarantor
Caversham Lakes Trust Limited	Rowing Training	English Sports Council
(England and Wales)	Facility Development	(sole member) 100% guarantor
National Sports Foundation Limited	Dormant Company	English Sports Council
(England and Wales)		(sole member) 100% guarantor

- 10.3 £3. With effect from 1 January 1997, the Sports Council's rights and obligations passed to the English Sports Council. The net assets of the Sports Council Trust Company at 31 March 2007 were £57,338,052 (2005/06 - £54,104,236. The surplus for the year was £498,123 (2005/06 -The Sports Council subscribed to the Memorandum of Association of the Sports Council Trust Company on its incorporation on 27 June 1990. The Memorandum of Association of the Sports Council Trust Company, which is a charity, precludes the distribution to the Sports Council of any assets remaining upon dissolution of the company. However, no such dissolution is in prospect. The liability of the Sports Council as guarantor of the Sports Council Trust Company is limited to deficit £562,494). were £57,338,052 (2005/06 - £54,104,236.
- 10.4 The English Sports Council assumed control of Phoenix Sports Limited on 30 August 2001, becoming the sole member. The Memorandum of Association of Phoenix Sports Limited precludes the distribution to the English Sports Council of any assets remaining upon dissolution of

the company. However, no such dissolution is in prospect. The liability of the English Sports Council as guarantor of Phoenix Sports Limited is limited to £1. The net assets of Phoenix Sports Limited at 31 March 2007 were £35,393,891 (2005/06 - £33,808,253). The surplus for the year was ENil (2005/06 - ENil).

- 10.5 The English Sports Council Subscribed to the Memorandum of Association of Caversham Lakes Trust Limited on its incorporation on 19 September 2001. The Memorandum of Association of (2005/06 - £9,267,856). The liability of the English Sports Council as guarantor of Caversham Lakes Trust Limited is limited to £1. The net assets of Caversham Lakes Trust Limited at 31 March 2007 were £9,882,602 assets remaining upon dissolution of the company. However, no such dissolution is in prospect Caversham Lakes Trust Limited precludes the distribution to the English Sports Council of any The surplus for the year was £Nil (2005/06 - £Nil)
- 10.6 The English Sports Council subscribed to the Memorandum of Association of the National Sports Foundation Limited on its incorporation on 13 April 2006.
- 10.7 The English Sports Council exercises control over its subsidiary companies by
- 10.7.1 controlling membership of the company;
- 10.7.2 appointing the Chair of the company and approving the appointment of the Directors and the Company Secretary;
- 10.7.3 subsidiary company. The Financial Memorandum sets out the framework governing financial and related matters between the two organisations; and senior executive directors of the English Sports Council attending, as appropriate, Board and putting in place a Financial Memorandum between the English Sports Council and each
- 10.7.4 other meetings.
- 10.8 The listed investments of the Group are all listed in the UK and had a market value at 31 March 2007 of £674, 192 (31 March 2006 - £655, 865).

#### 1 0 STOCKS

	GROUP	DUP	COUNCIL	NCIL
	2006/07	2006/07 2005/06	2006/07 2005/06	2005/06
	£000	£000		£000
Goods for Resale	0	41	0	41
	0	41	0	41

#### 12.0 DEBTORS

711 33 1,911 694 1,263	593 44 758 3,148	720 33 1,634 3,363	597 44 1,756 3,148	Other debtors Staff Loans Sports Council Trust Company Prepayments and accrued income Balances with other Central Government Bodies: Sport England Lottery Fund
	2006/07 £000	EO Sta	2006/07 £000	1
NCIL	COUNCIL	DUP	GROUP	

#### **13.0 CREDITORS**

	GROUP	DUP	COUNCIL	NCIL
	2006/07	2005/06	2006/07 2005/06	2005/06
		Restated		
	£000	£000	£000	£000
Trade Creditors	2,231	1,489	1,147	1,375
Corporation Tax	113	52	109	52
Other taxation and social security	0	0	0	0
Accruals & Deferred Income	4,032	6,911	3,457	6,734
Other creditors	ы	775	б	л
Sports Council Trust Company	0	0	81	0
Caversham Lakes Trust Limited	0	0	ω	0
All amounts fall due within one year	6,381	9,227	4,802	8,166
Included in Creditors are the following Intra- Government balances: Other Central Government bodies:	1	л С	100	л J
HM Revenue and Customs	113	52	109	52

14

TOTAL REVENUE RESERVES	PENSION RESERVE 1 April 2006 Movements in the Year 31 March 2007		Bisham Abbey Appeal Fund Greater Manchester Fund *	Reg Ranger Memorial Fund National Anglers Council Donald Scummell Fund	Revenue Funds:	Assets Gifted to Sports Council Trust Company	Capital grant-in-Aid received towards	Competition Managers Core Grant-in-Aid received towards	Step Into Sport	Coaching Task Force	Sportsmatch Community Club Development	Football Foundation	expenditure	Net Expenditure for year Grant-in-Aid received towards resource	At 1 April 2006 (as restated)		REVENUE RESERVE
2,377	(9,613) (4,586) (14,199)	16,576	35	5 ο ω	16,524	0	1,271	0 0	3,830	15,320	3,675 19,174	1,781 20,675		(100,683) 32,541	14,707	£000	GR
5,147	(13,673) 4,060 (9,613)	14,760	3 36	лοω	14,707	0	981	100 0	4,000	14,195 4 500	3,675 20.000	00		(82,209) 31,512	17,953	£000 £000 Restated	GROUP
(12,860)	(9,613) (4,586) (14,199)	1,339	35	000	1,304	(556)	1,271	0 0	+,233 3,830	15,320	3,675 19.174	1,781 20,675		(101,316) 32,541	676	£000	COU
(8,901)	(13,673) 4,060 (9,613)	712	0 36	000	676	(391)	981	100 0	4,000	14,195 4 500	3,675 20.000	0 0		(82,168) 31,512	4,272	£000 £000 Restated	

\* The Greater Manchester Fund represents the balance of sums donated by local authorities in the Greater Manchester area to provide additional sporting facilities and to enhance participation in that area. The fund was incorporated within the Sports Council's accounts during 1988/89.

### 15.1 SUPERANNUATION (London Pension Fund Authority Scheme)

is one of a large number of employers whose staff participate in the scheme, but the data given in this note relates just to the Council. The majority of staff of the Council are members of the London Pension Fund Authority Superannuation Scheme (LPFA). This scheme closed to new members on 30 September 2005. The English Sports Council

£1,157,839 in 2006/07 (2005/06 - £1,294,604). The Council is also a member of a second, closed pension scheme. This scheme was closed after an earlier restructure of The Sports Council in 1997. The Council still contributes towards the unfunded liabilities of this scheme. This element of the closed to this closed scheme in its accounts; no amount has been apportioned to Sport England Lottery. the following tables. The Council has included the whole of the amounts brought to account in relation Council still contributes towards the unfunded liabilities of this scheme. This element of the closed scheme has been brought to account in the Council's accounts and is included in the figures shown in actuarially determined rates. The pension scheme is of the defined benefit type and it is funded by employees and employers Employer contributions for members of the Scheme amounted to at

funded elements of the scheme. to £197,517 (2005/06 - £160,997). It is not possible to allocate these payments between unfunded and £1,809,000. Sport England is unable to identify its share of the underlying assets and liabilities in relation to this closed legacy, multi-employer scheme. Contributions for the year to the closed scheme amounted Б addition to these amounts disclosed here, there is an additional deficit valued by the actuary of

The fund is subject to triennial valuations by the consulting actuaries to the LPFA and the latest valuation was carried out as at 31 March 2004, and published in January 2005. The actuarial method used calculates the net deficit or surplus as the difference between the present value of employees' and employees' future contributions together with the value of existing fund assets, and the present value of the benefit entitlements of existing members, pensioners and their dependents.

Estimations based on the main actuarial assumptions of the valuation are:

- terms respectively and 3.5% and 3.8% in real terms respectively: the overall investment return on the fund's existing and future assets to be 6.3% and 6.6% in nominal
- ٠ the per annum rate of increase in general levels of pay to be 4.4% in nominal terms and 1.5% in real terms; and
- the market value of scheme assets at 31 March 2004 was £1,378 million, and the actuarial value was sufficient to cover 100% of the benefits which had accrued to members of the scheme.

6.0% contribution (as a percentage of pensionable payroll) was 13.7% (2005/06 - 10.2% from 1 April 2005 to 30 September 2005 and 13.7% from 1 October 2005). The rate of contribution for employees was Following the advice of the consulting actuaries to the LPFA the English Sports Council's employer (2005/06 - 6.0%) The rate of contribution for employees was

the These estimated figures, which have been provided by the LPFA's consulting actuaries, relate to Sport England as a whole. Financial Reporting Standard 17 "Retirement Benefits" requires the disclosure of following additional information in respect of the council superannuation scheme

The independent actuary's valuation at 31 March 2007 for the purposes of FRS17 estimates a net pension liability of £31,444,000 (2005/06: £21,764,000). This includes £1,809,000 in relation to the set out below. closed scheme and £29,635,000 in relation to the current scheme. Further details on the valuation are

approximately 40% of the current scheme liability (£29,635,000) should be apportioned to Exchequer for the Sport England exchequer liabilities or for Sport England lottery liabilities. The Board estimate that The FRS17 valuation is for Sport England as a whole, the actuaries have not made separate valuations

and 60% apportioned to Lottery. Therefore, the liability carried in these accounts as at 31 March 2007 is £13,694,000 (2005/06: £9,613,000) which includes the current scheme share of liability (£11,885,000) and the closed scheme liability (£1,809,000):

	(31,444)		Net Asset/(Liability) (A)-(B)
ZO 20Z	74,537		Total Value of Liabilities (B)
37,541	43,093		Estimated Employer Assets (A)
£'000	£'000		
31 March 2006	31 March 2007		Net Pension Asset at
37,541	43,093	7.2%	Total
2,306	1,157	4.9%	Cash
4,425	5,464	6.8%	Alternative assets
7,149	9,636	6.4%	Target return funds
23,661	26,837	7.7%	Equities
£'000	£'000	% per annum	
31 March 2006	31 March 2007	Return	
Fund Value at	Fund Value at	Long Term	Assets
5.4%	6.0%	5.4%	Discount rate
2.9%	3.1%	3.2%	Pension increases
4.4%	4.6%	4.7%	Salary increases
2.9%	3.1%	3.2%	Price increases
% per annum	% per annum	% per annum	
31 March 2005	31 March 2006	31 March 2007	Assumptions as at

## Balance Sheet Disclosure as at 31 March 2007

Further details on the valuation are set out below covering amounts charged to operating profit. The information set out below covers the whole scheme of which the Board has determined that approximately 40% relates to Exchequer.

## Analysis of amount charged to operating profit

2,333	2,057				nt Cost	ue Accour	Net Revenue Account Cost
(1,119)	(938)					(B)	Net Return(B)
(3,223)	(3,564)		ies	iabilit	Scheme L	Pension S	Interest on Pension Scheme Liabilities
2,104	2,626		ets	Asse	Employer	Return on	Expected Return on Employer Assets
£'000	£'000						
31 March 2006	31 March 2007 31 March 2006						
Year to	Year to	Finance	Other	ಕ	Credited	Amount	Projected Amount Credited to Other Finance Income
1,215	1,119				ge (A)	ating Char	Total Operating Charge (A)
0	0			lus	able surp	n irrecover	Decrease in irrecoverable surplus
24	74				lements	t and Sett	Curtailment and Settlements
0	0					ce Costs	Past Service Costs
1,191	1,045					ost	Service Cost
£'000	£'000						
31 March 2006	31 March 2007						
Year to	Year to		ît	Prof	Operating	narged to (	Amount Charged to Operating Profit

# Analysis of Amount Recognised in Statement of Total Recognised Gains & Losses (STRGL)

	31 March 2007   31 March 2006	31 March 2006
	£'000	£'000
Actual Return less expected return on pension	372	4,721
scheme assets		
Experience gains & losses arising on the scheme	(693)	(57)
liabilities		
Changes in financial assumptions underlying the	(10,795)	4,081
present value of the scheme liabilities		
Actuarial (loss)/gain in pension plan	(11,116)	8,745
Change in irrecoverable surplus from membership	1	1
fall and other factors		
Actuarial (loss)/gain recognised in STRGL	(11,116)	8,745

Of the actuarial (loss)/gain for this scheme shown above of £10,974,000 the Exchequer share is £4,444,000 and the Lottery share is £6,531,000.

## Movement in Surplus/ Deficit During the Year

(21,764)	(31,444)	Deficit at the end of year
8,745	(11,116)	Actuarial Gains /(Losses)
(1,119)	(938)	Net Return on Assets
(24)	(74)	Impact of Settlements and Curtailments
		Past Service costs
		Other Outgoings
		Other Income
355	397	Contributions in respect of Unfunded Benefits
2,945	3,096	Employer Contributions
(1,191)	(1,045)	Current Service Cost
(31,475)	(21,764)	Deficit at the beginning of the year
£'000	£′000	
31 March 2006	31 March 2007 31 March 2006	

## History of Experience Gains & Losses

	31 March 2007 31 March 2006	31 March 2006
	£'000	£'000
Difference between the expected and actual return	372	4,721
on assets		
Value of Assets	43,093	37,541
Percentage of Assets	0.9%	12.6%
Experience Gains on Liabilities	(693)	(57)
Present Value of Liabilities	74,537	59,305
Percentage of the Present Value of Liabilities	(0.9)%	0.0%
Actuarial Losses recognised in STRGL	(11,116)	(2,875)
Present Value of Liabilities	74,537	59,305
Percentage of the Present Value of Liabilities	(15.1%)	(4.8%)

These estimated figures, which have been provided by the LPFA's consulting actuaries, relate to Sport England as a whole.

Unlike the actuarial method of Pension Fund Valuation, Financial Reporting Standard 17 disclosures do not take account of employees' and employers' future contributions.

## THE ENGLISH SPORTS Consolidated Accounts for the year ended 31 March 2007 COUNCIL AND ENGLISH SPORTS COUNCIL GROUP

## 15.2 SUPERANNUATION (Scottish Equitable, Group Stakeholder Pension Scheme)

the fund may also be used to provide a tax-free lump sum. alternatively secured pension if they are 75) which gives a regular income for life. Part of and when they retire the fund is used to buy an annuity or an unsecured pension (or an how much they contribute. The money in the fund is invested on the employee's behalf, build up an individual pension fund in their own name, making their own choice about meets all legislative requirements. Scheme (GSPS) with Scottish Equitable for staff commencing after this date. The Scottish Equitable Group Stakeholder Pension Scheme is government registered, and From 1 October 2005 Sport England has operated a Group Stakeholder Pension A stakeholder pension enables each employee to

2007 were £125,770 (2005/06 - £2,141) Employer contributions for staff members of this scheme for the year ended 31 March

There were no amounts outstanding or pre-paid at 31 March 2007 (2005/06 £nil)

#### 16.0 PROVISIONS

### 16.1 Dilapidations Provision

Full provision for the probable cost of dilapidations at the end of a property lease is made in the accounts in the year in which it is decided not to renew the lease.

	GROUP		COUNCIL	NCIL
	2006/07	2005/06	2006/07	2005/06
	<b>£000</b> £000	£000	<b>£000</b> £000	£000
Balance at 1 April	0	400	0	400
	040 0	(105)	010 0	(105)
Charges for the year	2,068	(185)	2,068	(185)
Transfer from Reserve	0	(215)	0	(215)
Balance at 31 March	2,068	0	2,068	0

### 16.2 Modernisation Provision

a significant reduction in staff numbers with a major downsizing at the London Support Centre. Full provision has been made for the estimated current costs incurred as a result of the staff Modernisation proposals by a full charge to the income and expenditure account in 2002/03. Sport England announced, as part of its Modernisation Programme, in early March 2003 plans for

0       400       0       400         0       (193)       0       (193)         0       (207)       0       (207)         0       0       0       (207)	ch erve	Balance at 31 March
000	erve	Transfer from Res
000	arve	Transfer from Rese
0 0	ar	
0		Charges for the year
0		
		Balance at 1 April
0 £000 <b>£000</b> £000	£000	
<b>/07</b> 2005/06 <b>2006/07</b> 2005/06	2006/07	
GROUP COUNCIL		

## THE ENGLISH SPORTS Consolidated Accounts for the year ended 31 March 2007 COUNCIL AND ENGLISH SPORTS COUNCIL GROUP

## 17.0 CONTINGENT LIABILITIES

## Contribution towards Tangible Fixed Assets

hostel at Lilleshall National Sports Centre. A management agreement with the FA was entered into by the Group which enabled the FA to run the Vauxhall School at the Centre (which closed in July 1999). The Management Agreement continues to remain in place and at the present consider it unlikely that the agreement will be terminated by the Group. fall due to be repaid to the FA calculated by the reference to affluxion of time. to terminate the agreement at any time before 2039 then a proportion of the £500,000 would time, the accommodation is used by the FA's Medical and Education Units. If the Group were ⊐ 1979, the Football Association (FA) contributed £500,000 towards the construction of a The Directors

# 18.0 CAPITAL AND GRANT COMMITMENTS

the Council, at 31 March 2007, had entered into commitments to pay grants to: On the undertaking that funds are to be provided by the Department for Culture, Media and Sport,

Community Sport Coaching Scheme in the following years: County Sports Partnerships in respect of their approved programmes for

2008/09	2007/08
£2,637,010	£9,875,259

Total - £12,512,269 (2005/06 - £1,050,000).

statements March 2007 (2005/06 - £90,204). This amount has not been provided for in these financial The Group had contractual commitments for capital works amounting to £15,181 as at 31

## 19.0 NATIONAL CENTRE RESERVE

	GROUP	DUP	COUNCIL	NCIL
	2006/07	2005/06	2006/07	2005/06
	£000	£000	£000	£000
Balance at 1 April	1,047	768	1,047	768
Transfer to Reserve (from Deferred Income)	0	400	0	400
Transfer from Reserve	(999)	(121)	(999)	(121)
Balance at 31 March	48	1,047	48	1,047
In the 2003/04 year a reserve of £1,000,000 was established for expected major repairs in	lished for e	xpected maj	jor repairs in	_

relation to Crystal Palace National Sports Centre. It was agreed as part of Sport England's arrangement with Greater London Authority and London Borough of Bromley, that Sport Authority taking over operation of the site England would attend to any major repairs found necessary prior to Greater London

## 20.0 REVALUATION RESERVE

163	181	Balance at 31 March 2007	
93	18	Surplus/(Deficit) arising on revaluation of investments	
70	163	Balance at 1 April 2006	
		Investments	20.3
0	0	Balance at 31 March 2007	
0	0	Surplus/(Deficit) arising on revaluation of equipment	
0	0	Balance at 1 April 2006	
		Equipment	20.2
41.710	46.833	Balance at 31 March 2007	
		expenditure account	
(710)	(735)	Amortisation of revaluation reserve to income and	
2,352	0	Accumulated Depreciation Adjustment	
7,940	5,858	Surplus owing to revaluation of properties	
32,128	41,710	Balance at 1 April 2006	
		Land and Buildings	20.1
£000	£000		
2005/06	2006/07		
ŪP	GROUP	r	r
		20.0 REVALUATION RESERVE	20.0

# RECONCILIATION OF NET CASH (OUTFLOW)/INFLOW TO MOVEMENT IN NET DEBT

21

	GROUP	OUP	COUNCIL	NCIL
	2006/07 2005/06	2005/06	2006/07	2005/06
		Restated		Restated
	£000	£000	£000	£000
Cash (outflow)/inflow in the year	242	649	(423)	1,267
Investments	0	0	0	
Movement in net debt	242	649	(423)	1,267
Opening net funds 1 April 2006	6,527	5,878	6,217	4,950
			1	
	0,107	0, 121	0,174	0,21

## 22 RECONCILIATION OF GROUP OPERATING (DEFICIT)/SURPLUS TO NET CASH (OUTFLOW)/INFLOW FROM **OPERATING ACTIVITIES**

	(101,973)	(75,750)	(101,127)	Net cash (outflow)/inflow from operating activities
	(999)	0	(999)	Increase/(decrease) in National Centre Reserve
	0	(1,186)	(252)	Increase/(decrease) in deferred income
	2,068	0	2,068	Increase/(decrease) in provisions
	(3,365)	(2,511)	(2,847)	Increase/(decrease) in creditors
	259	2,632	259	Increase/(decrease) in grants outstanding
	(250)	0	(250)	(Increase)/decrease in Loans
	1,186	(959)	1,186	(Increase)/decrease in prepaid grants
	387	5,554	787	(Increase)/decrease in debtors
	41	(24)	41	(Increase)/decrease in stocks
	0	(710)	(735)	Amortisation of Revaluation Reserve
	0	2,924	0	Revaluation Adjustment
	(505)	(446)	(505)	Pension movements
	36	(23)	0	Disposal of fixed assets
	1,210	1,176	1,210	Notional interest on capital employed
	908	2,212	1,141	Depreciation of tangible assets
	(102,847)	(84,389)	(102,231)	Operating (deficit)
	£000	£000	£000	
Restated		Restated		
2005/06	2006/07	2005/06	2006/07	
Z	COUNCIL	DUP	GROUP	

## 23.0 RELATED PARTY TRANSACTIONS

The Department for Culture, Media and Sport is the sponsoring department for the English Sports Council, and its sponsored bodies are regarded as related parties of the Council. During the year the English Sports Council had a number of material transactions with the Department.

Limited, Cavers of the Council. The English Sports Council's subsidiary companies, Sports Council Trust Company, Phoenix Sports Limited, Caversham Lakes Trust Limited and National Sports Foundation Limited, are related parties

None of the Council Members, key managerial staff or other related parties has undertaken any material transactions with the English Sports Council during the year.

staff applications made to the Sport England Lottery Fund and any commercial relationships of the Council. If any Member has an interest in an application, they exclude themselves from the relevant grant appraisal, discussion and decision processes within the Council. As a matter of policy and procedure, Council Members, Sport England Lottery Panel members and maintain publicly available registers of interests and declare any direct interests in grant

The following related party transactions occurred during the year in respect of Council Members. Regional Sports Board Members, and key managerial staff.

	3 500 050	1 506 000	Lawn Tennic Association
			South East
808,80	1,055,000	4,293,312	Sports Coach UK
2,335,842		1,050,000	Sports Council Trust Company
793			Institute of Leisure & Amenity Management
	1,605,165	20,675,000	The Football Foundation
			Andy Worthington
_			North West
	163,519	322,050	Royal Yachting Association
550			Plymouth Argyle FC
			Director of South West – Jim Clarke
14,350	40,000	40,000	Tourism South East
1,100			Culture South East
			Director of South East – Sean Holt
21	382,898	462,333	Womens Sports Foundation
_			Director of South East - Lisa O'Keefe
	3,315,500	2,023,500	Rugby Football League
812	127,500	332,500	British Canoe Union
_			Director of Yorkshire – David Gent
	79,873		Sport Across Staffordshire
			Director of West Midlands – David Lanfear
	5,485		Sunderland City Council
			Director of North East – Judith Rasmussen
_	22,885	22,885	Surrey County Council
	4,060,714	2,214,250	Rugby Football Union
52	195,000		Nottingham City Council
			Director of Regions – Tim Garfield
3,799	176,875	487,500	Badminton England
			Interim CEO and Director of Sport – Stephen Baddeley
			Executive Directors
Payments £	Remaining £	2006/07 £	
Supplier	Balances	Awards	

# 24.0 DERIVATIVES AND OTHER FINANCIAL INSTRUMENTS

The English Sports Council relies mainly on Parliamentary voted funding, income from activities and Lottery Awards to finance its operations. Other than items such as trade debtors and instruments nor enters into derivative transactions. creditors etc that arise from its operations and cash resources, it holds no other financial

instruments. exchange risk and does not enter into any forward foreign currency contracts or similar financial The English Sports Council performs all transactions in Sterling and therefore has no currency

The English Sports Council does not borrow money and therefore has no exposure to interest rate risks nor liquidity risk in this regard. Cash balances are held in commercial bank accounts and attract market rates of interest. The English Sports Council does not enter any into any interest rate swaps or similar financial instruments.

the values of these instruments and is therefore fully exposed to these risks. Further information on these financial instruments can be found in note 10. In all other respects, the English Sports Council Group is exposed to the risks as the English Sports Council. The English Sports Council Group does hold, in the subsidiary bodies, a number of financial instruments. These relate to financial instruments listed in the United Kingdom. The English Sports Council Group does not undertake any measures to mitigate the risks of the movement in

## 25.0 POST BALANCE SHEET EVENT

xx October 2007 The Annual Report and Accounts were authorised for issue by the Sport England Main Board on

# STATEMENT OF THE COUNCIL'S AND CHIEF EXECUTIVE'S RESPONSIBILITIES

Treasury. Council is required to prepare a statement of accounts for the financial period in the form and on the basis directed by the Secretary of State for Culture, Media and Sport with the consent of the Under section 35(2) and (3) of the National Lottery etc. Act 1993, as amended, the English Sports

the state of affairs of the English Sports Council's Lottery distribution activities at the period end and of its income and expenditure and cash flows for the financial period. The financial statements are prepared on an accruals basis and must show a true and fair view of

- 2. In preparing the accounts the Council is required to:
- observe the accounts direction issued by the Secretary of State for Culture, Media and Sport, including the relevant accounting and disclosure requirements, and apply suitable accounting policies on a consistent basis;
- make judgements and estimates on a reasonable basis;
- any material departures in the financial statements; and state whether applicable accounting standards have been followed, and disclose and explain
- presume that the Council will continue in operation. prepare the financial statements on the going concern basis, unless it is inappropriate to
- ω responsibilities as Accounting Officer, including her responsibility for the propriety and regularity of the The amended of State for Culture, Media and Sport under section 26(3) of the National Lottery etc. Act 1993, as published in "Government Accounting" (HMSO), and in the Financial Directions issued by the Secretary Non-Departmental Public Bodies' Accounting Officers' Memorandum, issued by the Treasury and public finances for which she is answerable and for the keeping of proper records, are set out in the Executive of the English Sports Council as the Accounting Officer for the Council. Accounting Officer for the Department for Culture, Media and Sport has designated the Her relevant Chief
- 4 The Accounting Officer of the English Sports Council is responsible for preparing financial statements that give a true and fair view, and for making available to the auditors all relevant information for their the English Sports Council's auditors are aware of that information. she ought to have taken to make herself aware of any relevant audit information and to establish that English Sports Council's auditors are unaware. Further, the Accounting Officer has taken all the steps purposes. So far as the Accounting Officer is aware there is no relevant audit information of which the

Jennie Price Chief Executive and Accounting Officer of the English Sports Council

> Derek Mapp Chair of the English Sports Council

October 2007

October 2007

## STATEMENT ON INTERNAL CONTROL

## 1. Scope of responsibility

question the fitness of a body to continue receiving Lottery funding. regularity and propriety and for identifying and reporting any systems failure significant enough to call into Government Accounting. I also have responsibility for ensuring that Lottery funds are distributed with due and assets for which I am personally responsible, in accordance with the responsibilities assigned to me in As Accounting Officer, I have responsibility for maintaining a sound system of internal control that supports the achievement of the English Sports Council's policies, aims and objectives, whilst safeguarding the public funds

The Accounting Officer is accountable through Financial Directions issued under Section 26(1)(3) and (3a) of the National Lottery etc. Act 1993 to the Permanent Secretary and Accounting Officer of the Department for Culture Media and Sport (DCMS) and to the Board of the English Sports Council.

The Board of the English Sports Council acknowledges its responsibility for the property, rights, liabilities and obligations of the English Sports Council and for maintaining a sound system of internal control and is advised on the discharge of these responsibilities by the Audit, Risk and Governance Committee

# 2. The purpose of the system of internal control

should they be realised, and to manage them efficiently, effectively and economically The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk. It can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal Council's policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact control is based on an ongoing process designed to identify and prioritise the risks to the achievement of the The system of internal

March 2007 and up to the date of approval of the annual report and accounts, and accords with The system of internal control has been in place in the English Sports Council for the year ended 31 Treasury guidance.

resulting impact should this occur, and maintain this using a risk register. based on a process designed to identify, prioritise and evaluate the likelihood of risk being realised and the reasonable and not an absolute assurance of effectiveness. It is also not possible to mitigate every risk. It is The system of internal control seeks to mitigate rather than eliminate all risk. It can therefore only provide

## 3. Capacity to handle risk

management process. We have a documented risk strategy that follows the Treasury's guidance on risk policy and processes, defines what is meant by risk and risk management and outlines the key principles underpinning our approach to the management of risk. All identified strategic and significant operational risks are allocated to an appropriate member of the Executive Group to manage as primary risk owners. As Accounting Officer I am personally responsible for ensuring the English Sports Council has an effective risk

manage risk via a programme of risk workshops Safety matters. standards of behaviour and conduct, equal opportunities, fraud, whistle blowing, use of IT and Health and Our staff have access to intranet-based risk management policies, which include detailed guidance on In 2006/07 we have worked towards improving the organisations ability to identify and

## The risk and control framework

The key elements of our risk management strategy are:

- < appropriate owners to manage them; to identify the risks that may impact on the English Sports Council's objectives and assign
- ≤. impact if the risk occurred; to evaluate the identified risks to establish the likelihood of the risk occurring and the potential
- vii. to identify appropriate response actions to risks; and
- ≦ to regularly review and report on our risk position to give on going assurance

During 2006-07 we continued to adopt a "top down and bottom up" approach to risk identification to ensure completeness of risks identified. My Executive Group and I identified, assessed and recorded in a risk register the key risks that we consider threaten the achievement of the English Sports Council's main objectives and and Governance Committee (and in turn the Sport England Main Board) on a regular basis the Executive Group. In turn, the Executive Group presented key risks to the organisation to the Audit, Risk Details of operational risks identified were recorded in a separate register with the "top ten" risks reported to and manage. Our operational staff identified and assessed the risks and opportunities relevant to their work. its ability to prosper as a business. Each identified risk was allocated to an appropriate team member to own

registers are more regularly reviewed, updated and reported to the Executive Group ensure risks are firmly linked to business objectives, key risk indicators are identified and monitored and risk Although we have made progress in identifying, assessing and recording our risks further work is planned to

continue to work on progressing this area: The following processes and actions helped us to embed risk management in our organisation although we

- can be openly identified, recorded and mitigated; A programme of risk workshops undertaken within the context of a culture of openness, so that risks
- prevent and detect fraud; and appropriate corroborative evidence for payments, together with detailed staff guidance A rigorous system of checks and controls, such as eligibility and status checks on Lottery applications that help
- identify potential conflicts of interest; The requirement for all staff and Board members to complete declaration of interest forms to help
- . Council Board; The development of project management processes and regular reporting to the English Sports
- . necessary; Effective financial control processes that are subject to regular review and improvement where
- . Establishment of project boards to oversee delivery of key projects and deliverables.
- and Identification through the performance appraisal mechanism of staff development and training needs;
- . framework The development of an effective internal audit function and an appropriate corporate governance

We are continually looking at ways to improve how we manage risks with external stakeholders. For example:

- . every priority and development sport; We have established client managers for recognised sports National Governing Bodies (NGBs) and
- . funds; and in receipt of Lottery money to provide assurance about the ability of these bodies We have recently completed, through a self assurance process, an assessment of National Partners to manage public
- ٠ Where we have co-funded projects and programmes, we look to manage the risks with other key stakeholders through a combination of measures that include comprehensive Funding Agreements,

appointing external contractors to monitor project progress, project risk registers to identify record and control risks and regular project progress reviews at Board level.

## 5. Review of effectiveness

maintenance of the internal control framework, and comments made by the external auditors in their Committee of the effectiveness of the system of internal control by the Board and the Audit, Risk and Governance management letter and other reports. I have been advised on the implications of the result of my review auditors and the executive managers within the Council who have responsibility for the development and My review of the effectiveness of the system of internal control is informed by the work of the internal As Accounting Officer, I have responsibility for reviewing the effectiveness of the system of internal control.

happen. a more robust procurement policy and education programme. I am highly committed to making this response to the control improvements that are recommended by internal audit and the need to implement require improvement have been identified and a more vigorous approach to control needs to and will be this period, basic controls have been operating effectively. However, a number of areas which clearly of personnel at Chair, Executive and senior levels. Reasonable assurance has been gained that, during The business has faced a very substantial amount of change throughout the year, including a major restructure in the early part of 2006, a significant change in business direction and a number of changes driven through the business. This includes the need to achieve a faster and more comprehensive

The following help me maintain and review the effectiveness of the system of internal control

- . management issues; consider and discuss the Council's operational plans and objectives and to discuss day-to-day Executive Group members - I meet regularly with the other members of my Executive Group to
- ٠ investment decisions; discuss the Council's strategy and performance, progress on major projects and to assess The Main Board – This comprises a Chair, Vice Chair, two Regional Sports Board Chairs, the Executive Group, the Chair of the Audit, Risk and Governance Committee and 10 other members. All Board members are appointed by the Secretary of State (DCMS). We have met 8 times this year to
- maximum of £2M per individual award. members and the Executive Group. They are responsible for making funding decisions on up to Projects Committee – This is chaired by the Chair of the Main Board and consists of 3 other board മ
- ٠ one session each year is held with the Internal and External Auditors without officers present; to review the internal and external financial statements prior to submission to the Council. advise me on the appropriateness of our corporate governance and internal control arrangements and with both Internal and External Auditors present, to receive and respond to reports, to consider and and consists of one other Board member and two non-executive members who have been selected for their expertise in this field. The Audit, Risk and Governance Committee met five times this year The Audit, Risk and Governance Committee – which is chaired by an independent Board member At least
- control responsibilities; Annual Assurance Statements - members of my Executive Group are required to give me documented assurances regarding compliance with their operational risk management and internal
- ٠ received and the adequacy of the financial process there within. Financial Control Framework - this is in place to ensure the integrity of the financial information
- ٠ internal audits to Government Internal Audit Standards and provides regular reports and an overall Audit and Risk - this department, supported by Bentley Jennison and AHL Limited, undertakes

2006/07 the Department undertook planned audits across a number of the regional offices, reviewed certain key processes across the organisation, managed the National Partner Self Assurance process and provided risk management advice to the English Sports Council and NGBs; annual opinion on risk management, control and governance in the English Sports Council. During

- ٠ reports; and External auditors - who provide internal control comments in their management letters and other
- commissioned third party reviews of certain policies and processes Centres, Head Office and regional offices; OGC Gateway reviews of certain projects; and Other specific risk reviews - these include Health and Safety audits at all National Sports

# Significant Internal Control Issues:

The most significant control and regularity issues arising during 2006-07 included:

**.**≕ Institute Northern Ireland may be ultra vires. Possible Ultra vires transaction - during the year it emerged that an award made to the Sports

vires risks in future Training will be undertaken with key staff to ensure they have a better understanding of the nature held as to how the Government's contribution to the facility in Northern Ireland might be 2006/2007 accounts. The recipient was informed of the actions taken. Tripartite discussions are being subsequently the award has been de-committed by the Board and therefore is not disclosed in the matter discussed with Mitigation - as soon as this risk became apparent, independent legal advice was sought and the DCMS. No payments have been made in respect of the award, and effected Q

≣ ombudsman relating to de-commitments made in 2003 administrative disruption and reputational damage arising from the finding of mal administration by the Adverse finding by the Parliamentary and Health Service Ombudsman . Risk q high costs

view that provides appropriate restitution and which is practicable from an English Sports Council point of Mitigation – Active consideration and liaison with the ombudsman on the form of a scheme of redress

₹ Payments to the Velodrome Trust, Manchester – After the year-end it emerged that Sport England breached Lottery regulations in respect of an award made to the Manchester Velodrome Trust during 2005/06.

occurrence of this type. occurrences and lessons learnt are being captured and disseminated to Mitigation – A detailed review has been conducted to ensure there have been no other guard against a tuture similar

< processing undertaken in Regional offices Grant management controls some common weaknesses have been identified ⊒. the grant

what, development. More extensive internal audit coverage is now also in place Mitigation - a clearer and simplified process document, including a definition of who is responsible for has been developed. This will be rolled out shortly with a programme of training and

Jennie Price Chief Executive and Accounting

Derek Mapp Chair of the English Sports Council

Officer of the English Sports Council

October 2007

October 2007

# PARLIAMENT THE CERTIFICATE AND REPORT OF THE COMPTROLLER AND AUDITOR GENERAL TO THE HOUSES OF

I certify that I have audited the financial statements of the English Sports Council Lottery Distribution Fund for the year ended 31 March 2007 under Part II, paragraph 35(5) of the National Lottery etc. Act 1993 (as amended). These comprise the Income and Expenditure Account, the Balance Sheet, the Cashflow information in the Remuneration Report that is described in that report as having been audited. statements have been prepared under the accounting policies set out within them. I have also audited the Statement and the Statement of Total Recognised Gains and Losses and the related notes. These financial

# Respective responsibilities of the English Sports Council, Chief Executive and auditor

Media and Sport, with the consent of HM Treasury, and for ensuring the regularity of financial transactions These responsibilities are set out in the Statement of the Council's and Chief Executive's Responsibilities. The Council and Chief Executive as Accounting Officer are responsible for preparing the Annual Report, the Remuneration Report and the financial statements in accordance with Part II, paragraph 35 of the National Lottery etc. Act 1993 (as amended) and directions made thereunder by the Secretary of State for Culture

My responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements, and with International Standards on Auditing (UK and Ireland).

them Performance Review; History and Background; and, Remuneration Report) is consistent with the financial statements. I also report whether in all material respects the expenditure and income have been applied to the purposes intended by Parliament and the financial transactions conform to the authorities which govern I report to you my opinion as to whether the financial statements give a true and fair view and whether the financial statements and the part of the Remuneration Report to be audited have been properly prepared in accordance with the Part II, paragraph 35 of the National Lottery etc. Act 1993 (as amended) and directions includes: Chairman's Foreword; Introduction by Chief Executive Officer; made thereunder. I report to you if, in my opinion, certain information given in the Annual Report (which Annual Review; Financial and

In addition, I report to you if the Council has not kept proper accounting records, if I have not received all the information and explanations I require for my audit, or if information specified by HM Treasury regarding remuneration and other transactions is not disclosed

I review whether the Statement on Internal Control reflects the Council's compliance with HM Treasury's guidance, and I report if it does not. I am not required to consider whether this statement covers all risks and and control procedures. controls, or form an opinion on the effectiveness of the Council's corporate governance procedures or its risk

I read the other information contained in the Annual Report and consider whether it is consistent with the audited financial statements. I consider the implications for my report if I become aware of any apparent misstatements or material inconsistencies with the financial statements. My responsibilities do not extend to any other information.

#### Basis of audit opinion

I conducted my audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. My audit includes examination, on a test basis, of evidence relevant to the amounts, disclosures and regularity of financial transactions included in the financial statements and the part of the

circumstances, consistently applied and adequately disclosed. whether the accounting policies are most appropriate to the English Sports Council Lottery Distribution Fund's judgments made by the Council and Chief Executive in the preparation of the financial statements, and of Remuneration Report to be audited. It also includes an assessment of the significant estimates and

I planned and performed my audit so as to obtain all the information and explanations which I considered necessary in order to provide me with sufficient evidence to give reasonable assurance that the financial govern them. In forming my opinion I also evaluated the overall adequacy of the presentation of information in the financial statements and the part of the Remuneration Report to be audited. applied to the purposes intended by Parliament and the financial transactions conform to the authorities which whether caused by fraud or error and that in all material respects the expenditure and income have statements and the part of the Remuneration Report to be audited are free from material misstatement, been

#### Opinions

#### Audit Opinion

In my opinion:

- the financial statements give a true and fair view, in accordance with Part II, paragraph 35 of the National Distribution Fund's affairs as at 31 March 2007 and of its decrease in funds for the year then ended; Media and Sport, with the consent of HM Treasury, of the state of the English Sports Council Lottery Lottery etc. Act 1993 (as amended) and directions made thereunder by the Secretary of State for Culture.
- the financial statements and the part of the Remuneration Report to be audited have been properly prepared in accordance with Part II, paragraph 35 of the National Lottery etc. Act 1993 (as amended) and HM Treasury; and directions made thereunder by the Secretary of State for Culture, Media and Sport, with the consent of
- ٠ information given in the Annual Report (which includes: Chairman's Foreword; Introduction by Executive Officer; Annual Review; Financial and Performance Review; History and Background; and, Remuneration Report) is consistent with the financial statements. Chief

### Audit Opinion on Regularity

In my opinion, in all material respects the expenditure and income have been applied to the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

#### Report

have no observations to make on these financial statements

John Bourn Comptroller and Auditor General

October 2007

National Audit Office 157-197 Buckingham Palace Road Victoria London SW1W 9SP

30,347	(12,147)		(DECREASE)/INCREASE IN LOTTERY FUNDS
(119)	(75)		Taxation
30,466	(12,072)		(DECREASE)/INCREASE IN LOTTERY FUNDS BEFORE
162,547	144,522		
12,411	11,352	6	Other operating costs
8,516	(13,473) 7,410	4 N	Staff costs
149,377	139,235	4 4	Grant commitments made in the year
193,013	132,450		EXPENDITURE
9,440	212	ω	Other income
405	252		Bank interest receivable
8,971	7,796	2	Investment returns from the National Lottery
174,197	124,190	Ν	Share of proceeds from the National Lottery
			INCOME
£000	£000		
Restated			
2006	2007	Note	

## INCOME AND EXPENDITURE ACCOUNT

All Income and Expenditure relates to continuing activities.

# STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES

35,827	(18,678)		Total recognised (losses)/gains for the year
5,480	(6,531)	12	Actuarial (loss)/gain in pension plan
£000 30.347	£000 (12.147)		(Decrease)/Increase in lottery funds
2006	2007		

BALANCE SHEET

51,672	32,994		
51,672	32,994	15	Revenue surplus
			LOTTERY FUNDS
			REPRESENTED BY:
51,672	32,994		NET ASSETS
74,175	93,714		
12,151 62,024	17,750 75,964	12 13	<b>CREDITORS talling due atter more than one year</b> Superannuation scheme Hard grant commitments
			)               
125,847	126,708		TOTAL ASSETS LESS CURRENT LIABILITIES
125,847	126,708		NET CURRENT ASSETS
78,461	72,028		
1,298 77,163	3,148 68,880	11 13	Sundry creditors Hard grant commitments
			CREDITORS falling due within one year
204,308	198,736		
3,014	2,602		Cash at bank and in hand
191,805 9,489	195,391 743	2.1 10	Investments - balance in NLDF
0	0		CURRENT ASSETS
0	0	7	Tangible Assets
Kesialeu	£000		
2006 Bootatod	2007	Note	

Jennie Price Chief Executive and Accounting Officer of the English Sports Council

October 2007

Derek Mapp Chair of the English Sports Council October 2007

#### Awards payments Staff costs Other operating costs Net Cash outflow Corporation Tax paid Interest received Net cash (outflow) from operating activities Cash drawn down from NLDF Other income **OPERATING ACTIVITIES RETURNS ON INVESTMENTS TAXATION** Notes 18 16 128,400 8,958 (120,103) (8,342) (9,502) 2007 (412) (589) £000 252 252 (75) (196,676) (8,739) (16,636) 202,100 19,219 (446) 2006 (119) (732) £000 405

### CASH FLOW STATEMENT

### NOTES TO THE ACCOUNTS

## 1 ACCOUNTING POLICIES

#### Accounting Convention

- <u>\_</u> The financial statements have been prepared under the historical cost convention. Without limiting the information given, the accounts meet the requirements of the Companies Act 1985, the Accounting Standards issued or adopted by the Accounting Standards Board, the Treasury guidance on the Lottery Fund. accounts of Non Departmental Public Bodies and the National Lottery etc. Act 1993 insofar as those requirements are appropriate to the Sport England
- 1 2 The accounts have been prepared under the accruals convention and all income and expenditure on operating costs is taken into account in the financial period to which it relates. Awards are accounted for on a commitments basis (see 1.5 below)
- <u>د</u> ن accounts cover the year to 31 March 2007. Comparative figures are shown for the year ended 31 March 2006. In compliance with section 35 of the National Lottery etc. Act 1993 the
- 1.4 Secretary of State. Consolidated accounts have not been prepared funded from Grant in Aid, in accordance with the instructions issued by the Separate accounts have been prepared for the English Sports Council accounts

### Hard and Soft Commitments

- <u>-</u> 5 As required by the Secretary of State, a distinction is made in respect of Lottery awards between "hard" and "soft" commitments as follows:
- 1.5.1 a "hard commitment" occurs where a firm offer of award has been any conditions dependent upon which the award has been made; and made by the Council and this offer has been accepted, together with
- 1.5.2 a "soft commitment" occurs where there is agreement in principle by the Council to fund a scheme but the offer and associated conditions have not yet been accepted

## Receipts from the National Lottery

1.6 suppliers, award recipients and other costs. the Sport England Lottery Fund in order to meet payments falling due from withdrawn from the National Lottery Distribution Fund into the bank account of proportion of which has been certified by the Secretary of State for Culture, Media and Sport as being available for distribution by the English Sports Council in respect of current and future commitments. On a weekly basis funds are maintained fund, the National Lottery Distribution Fund, which is managed by the National Debt Commissioners on behalf of the distributing bodies and a Funds are received from the National Lottery operator into a centrally

## National Lottery Share of Overheads

1.7 between The English its Sports Council is Grant-in-Aid and required to apportion the costs of overheads National Lottery Distribution activities. The

full cost recovery basis in accordance with HM Treasury's "Fees and Charges system which splits the time spent by staff between Grant-in-Aid and National be reimbursed from the Sport England Lottery Fund to the Grant-in-Aid account. Guide". The costs so apportioned to the National Lottery Distribution activities will Lottery Distribution activities. In all cases the charges have been calculated on a apportionment of these costs is determined in accordance with a time recording

related stream directly from the general ledger. All staff and operating costs (including The English Sports Council has integrated accounting records embracing both Grant-in-Aid and Lottery activities with individual costs allocated to each funding related accruals and prepayments) have Exchequer "company"; this is reflected in Accruals and Sport England Group creditor. is reflected in the balances for Trade been processed solely within the Creditors,

#### Tangible Fixed Assets

- <u>-</u> .00 fixed assets are shown at cost less accumulated depreciation. although it has historically chosen to capitalise within its accounts sums expended on refurbishment of its leasehold office accommodation. All tangible The Sport England Lottery Fund does not own any freehold land or buildings
- 1.9 expected useful life as follows: off the cost, less estimated Depreciation is provided on all tangible fixed assets at rates calculated to write residual value, of each asset evenly over its
- Computer Hardware
- . Computer Software
- ٠ Furniture and Fittings
- . Office Equipment
- Leasehold Property/Refurbishment

the lease

Unexpired period of Remainder of lease Remainder of lease 3 years 3 years

The capitalisation threshold is £1,000.

#### Pension Costs

1.10 accounted From the Retirement Benefits. for in accordance with the requirements of FRS17 in relation to 2004 year, contributions to the Council's pension schemes are

#### Operating Leases

1.1 charge relates Rentals paid under operating leases are expended in the period to which the

#### Investments

1.12 the accounts and, at 31 March 2007, has been certified by the Secretary of the share of these balances attributable to the Lottery Sports Fund is shown in stewardship of the Secretary of State for Culture, Media and Sport. Sport England Lottery Fund in respect of current and future commitments State for Culture, Media and Sport as being available for distribution by the Balances held in the National Lottery Distribution Fund remain under the However

#### Taxation

1.13 the scope of Corporation Tax. Once drawn down into the nominated accounts Amounts of interest in the National Lottery Distribution Fund do not fall within

of the Sport England Lottery Fund interest thereon is subject to Corporation Tax and is fully provided in the period to which it applies.

#### **Dilapidations**

1.14 Full provision for the probable cost of dilapidations at the end of a property lease is made in the accounts in the year in which it is decided not to renew the lease.

## Space For Sport and Arts Programme

1.15 amounts for the year ended 31 March 2006 have been restated. all grants and administration expenditure has been charged within the income and expenditure account as has the income due from partners. Corresponding accounts. disclosure for the programme (£5m) and Sport England (£25.0m). The total grant and administration funding (formerly known as the New Opportunities Fund), The Arts Council of England The Space For Sport and Arts programme is a jointly funded scheme between The Department for Culture Media and Sport (£79m) Big Lottery Fund (£25m), England's shown in a memorandum set of accounts appended to these That policy has been changed for these accounts. The full amount of share of the grants awarded under the programme with full is £134m.Previously these accounts only reflect Sport

### Active England Programme

1.16 The Active England programme is a jointly funded scheme between the Big Lottery Fund (£77.5m), and Sport England (£31.0m). The total grant funding for the programme is £108.5m. These accounts only reflect Sport England's share of the grants awarded under the programme. The overheads for this programme are totally funded by Sport England. Income received from The Big Lottery Fund for the Active England Programme is recorded in the accounts of The English Sports Council.

# 2 NATIONAL LOTTERY DISTRIBUTION FUND

the following sums: During the period under review the Sport England Lottery Fund received and distributed

191,805	195,391	Balance carried forward
(121,400) (202,100)	(121,400)	Funds drawn down
393,905	316,791	Available for distribution
0	(7,000)	Transfer to UK Sport (see below)
8,971	7,796	Investment returns from National Lottery Distribution Fund
174,197	124,190	Share of net operator proceeds
210,737	191,805	Balance brought forward
£000	£000	
2006	2007	

statutory Instrument 2006 No.654. On I April 2006 £7,000,000 was transferred from Sport England's National Lottery Distribution Fund to National Lottery Distribution Fund of UK Sport in accordance with

account as grant commitments. requirements arising out of the transfer of future obligations to UK Sport for the Performance Pathway. Both these items are charged to the income and expenditure these accounts as a grant commitment, and £5,000,000 is to funding under the Talented Athlete Scholarship Scheme, which has been charged in Of this amount £2,000,000 represents Sport England's commitment for the two years cover working capital

the National Lottery Act, as amended. The above balances are based on the distribution of National Lottery Funds as set out in

Under section 22 of the Lottery etc Act 1993, the Secretary of State for Culture, Media and Sport allocated 20% of the sum paid into the National Lottery Distribution Fund for expenditure on, or connected with sport. Section 23(2) establishes the English Sports 61.97% - previously 75.58%) of the total available for the five sport lottery distributors allocated for expenditure on, or connected with sport has been reduced to 16.67%. with the Sport Councils of the other Home Countries. Since that time the percentage From 1 April 2006, Sport England's share was reduced to 10.33% from 12.60% (being Council (and subsequently Sport England) as one of the distributors of this portion along

### 3 OTHER INCOME

9,440	212	Total other income
682	0	Grant recoveries
194	0	Big Lottery Fund – PE & Sport in Schools
		and Arts Programme
1,804	212	Big Lottery Fund and The Arts Council of England – Space For Sport
		Football Association – Football Youth Development Programme
6,260	0	Professional Footballers' Association, Football Foundation, and the
500	0	Big Lottery Fund – Green Spaces Programme
£000	£000	
2006	2007	

Other income above includes income from jointly funded schemes. The Green Spaces Programme, Football Youth Development Programme and PE & Sport in Schools were all finished by 31 March 2006.

Grant recoveries represent amount of grant repaid from recipients.

## 4 GRANT COMMITMENTS

Grant commitments and grant de-commitments are summarised below.

<b>125.760</b> 141.620		Net Grant Commitments
<b>5)</b> (7,757)	ts occurring in year (13,475)	Grant de-commitments occurring in year
5 149,377	nade in the year 139,235	Grant commitments made in the year
<b>0</b> £000	£000	
7 2006	2007	

A summary of the net grant commitments by programme is set out below.

(985)	(107)	Other Programmes
4,887	98	Active England
9,053	0	Football Youth Development
3,363	512	Space for Sport and Arts
0	2,000	Talented Athlete Scholarship Scheme
0	5,000	UK Sport
14,000	(2,762)	Football Foundation
13,475	2,451	English Institute of Sport
0	3,150	Everyday Sport
5,576	6,567	Awards For All
6,840	2,002	Community Capital
8,904	13,614	County Sport Partnerships
10,257	14,099	Community Investment Fund
66,250	79,148	Whole Sport Plans
£000	£000	
2006	2007	

ommitments	125,760
------------	---------

### 5 STAFF COSTS

The aggregate staffing costs of the Sport England Lottery Fund during the period under review were as follows:

0,010	1,710	
Ω 516	7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	Total Employee Costs
(303)	(931)	Pension credit re FRS 17 review
1,751	2,175	Other pension costs
483	470	Social security costs
603	506	Temporary staff
5,982	5,190	Wages and salaries
£000	£000	
2006	2007	

The average number of staff employed is as follows:

	13	Average Staff Numbers
<b>9</b> 13		Temporary
8 141	128	Permanent
No	No	
7 2006	2007	

## 6 OTHER OPERATING COSTS

These costs can be summarised as follows:

12,411	11,352	I otal Uther Uperating Costs
45	120	Other expenses
(1,396)	(1,338)	Recharges
355	443	Asset hire charges
1,794	1,530	Irrecoverable VAT
949	665	Monitoring and evaluation
2,705	2,672	Programme support
1,886	1,598	Media/Communications
3,013	2,431	Legal costs
2,150	2,200	Office costs
910	1,031	Other staff costs
£000	£000	
2006	2007	

Auditors' remuneration of £45,000 (2006-£45,000) is included within the amount shown above for legal costs.

## 7 TANGIBLE FIXED ASSETS

1,706	1,102	604	Cost at 31 March 2007
	1,102	604	Accumulated depreciation at 1 April 2006
	1,102	604	Cost at 31 March 2007
0	0	0	Additions/Disposals
1,706	1,102	604	Cost at 1 April 2006
Assets £000	£000	£000	
	Equipment Fixtures & Fittings	Refurbishment	

### CAPITAL COMMITMENTS

ß

£nil). At 31 March 2007 the Sport England Lottery Fund had made finil committed in respect of capital expenditure for administrative purposes (2006: finil) and finil authorised in respect of capital expenditure for administrative purposes but not contracted (2006:

#### <u>9</u> INVESTMENTS

and interest accrued is credited to the balance available for distribution. The funds attributable to the Sport England Lottery Fund, whilst they are within the National Lottery Distribution Fund, are invested by the National Debt Commissioners,

Capital sums are distributed in accordance with the provisions of the National Lottery etc. Act 1993. Interest earned on the sums invested is apportioned to each of the Lottery Distributors on the basis of their percentage share of the total remaining National Lottery Distribution Fund at the time the interest is received.

#### 10 DEBTORS

	Amounts due from funded partners	Grant repayable from the Manchester Commonwealth Games	Trade debtors	
743	617	0	126	2007 £000
<b>743</b> 9,489	7,089	2,400	0	2006 £000

#### 11 CREDITORS

1,298	3,148	
166	0	Accruals
1,132	3,148	English Sports Council - Exchequer
£000	£000	
2006	2007	

# 12 SUPERANNUATION SCHEME; ENGLISH SPORTS COUNCIL

scheme, but the data given in this note relates just to the Council. Superannuation Scheme (LPFA). This scheme closed to new members on 30 September 2005 The English Sports Council is one of a large number of employers whose staff participate in the majority of staff of the Council are members of the London Pension Fund Authority

no amount has been apportioned to Sport England Lottery. a second, closed pension scheme. This scheme was closed after an earlier restructure of The Sports Council in 1997. The Council still contributes towards the unfunded liabilities of this scheme. This element of the closed scheme has been brought to account in the Council's the whole of the amounts brought to account in relation to this closed scheme in its accounts. accounts and is included in the figures shown in the following tables. The Council has included amounted to £1,157,839 in 2006/07 (2005/06 - £1.294,604). The Council is also a member of employers at actuarially determined rates. Employer contributions for members of the Scheme The pension scheme is of the defined benefit type and it is funded by employees and

liabilities in relation to this closed legacy, multi-employer scheme. Contributions for the year to the closed scheme amounted to £197,517 (2005/06 - £160,997). It is not possible to allocate these payments between unfunded and funded elements of the scheme. actuary of £1,686,000. Sport England is unable to identify its share of the underlying assets and In addition to these amounts disclosed here, there is an additional deficit valued by the

their dependents assets, and the present value of the benefit entitlements of existing members, pensioners and value of employees' and employers' future contributions together with the value of existing fund actuarial method used calculates the net deficit or surplus as the difference between the present the latest valuation was carried out as at 31 March 2004, and published in January 2005. The fund is subject to triennial valuations by the consulting actuaries to the LPFA and The

Estimations based on the main actuarial assumptions of the valuation are:

- . nominal terms respectively and 3.5% and 3.8% in real terms respectively; the overall investment return on the fund's existing and future assets to be 6.3% and 6.6% in
- ٠ in real terms; and the per annum rate of increase in general levels of pay to be 4.4% in nominal terms and 1.5%
- ٠ the market value of scheme assets at 31 March 2004 was £1,378 million, and the actuarial value was sufficient to cover 100% of the benefits which had accrued to members of the scheme.

Following the advice of the consulting actuaries to the LPFA the English Sports Council's employer contribution (as a percentage of pensionable payroll) was 13.7% (2005/06 - 10.2% from 1 April 2005 to 30 September 2005 and 13.7% from 1 October 2005). The rate of contribution for employees was 6.0% (2004/05 - 6.0%).

superannuation scheme requires the disclosure of the following additional information in respect relate to Sport England as a whole. These estimated figures, which have been provided by the LPFA's consulting actuaries, to Sport England as a whole. Financial Reporting Standard 17 "Retirement Benefits" of the council

The independent actuary's valuation at 31 March 2007 for the purposes of FRS17 estimates a net pension liability of £31,321,000 (2005/06: £21,764,000). This includes £1,686,000 in relation to the closed scheme and £29,635,000 in relation to the current the valuation are set out below. scheme. The Lottery Accounts only include a share of the current scheme. Further details on

(£29,635,000) separate valuations for the Sport England exchequer liabilities or for Sport England lottery liabilities. The Board estimate that approximately 40% of the current scheme liability £12,151,000). (£29,635,000) should be apportioned to Exchequer and 60% apportioned to Lottery Therefore, the liability carried in these accounts as at 31 March 2007 is £17,750,000 (2006) The FRS17 valuation is for Sport England as a whole, the actuaries have not made

(20,078)	(29,033)		Net Asset/(Liability) (A)-(B)
(070 00)	(20 (25)		Not Accot //I inchility / // /D/
57,619	72,728		Total Value of Liabilities (B)
37,541	43,093		Estimated Employer Assets (A)
£'000	£'000		
31 March 2006	31 March 2006		Net Pension Asset at
37,541	43,093	7.2%	Total
2,306	1,157	4.9%	Cash
4,425	5,464	6.8%	Alternative assets
7,149	9,636	6.4%	Target return funds
23,661	26,837	7.7%	Equities
£'000	£'000	% per annum	
2006	2007		
at 31 March	at 31 March	Return	
Fund Value	Fund Value	Long Term	Assets
5.4%	6.0%	5.4%	Discount rate
2.9%	3.1%	3.2%	Pension increases
4.4%	4.6%	4.7%	Salary increases
2.9%	3.1%	3.2%	Price increases
% per annum	% per annum	% per annum	
31 March 2005	31 March 2007 31 March 2006	31 March 2007	Assumptions as at

# Balance Sheet Disclosure as at 31 March 2007

Further details on the valuation are set out below covering amounts charged to operating profit. The information set out below covers the whole scheme of which the Board has determined that approximately 40% relates to Exchequer.

# Analysis of amount charged to operating profit

Amount charged to Operating Profit	Year to 31 March	Year to 31 March
	2007	2006
	£'000	£'000

2,235	1,959	Net Revenue Account Cost
(1,020)	(840)	Net Return(B)
(3,124)	3,466)	Interest on Pension Scheme Liabilities
2,104	2,626	Expected Return on Employer Assets
£'000	£′000	
2006	2007	
31 March	31 March	
Year to	Year to	Projected Amount Credited to Other Finance Income
1,215	1,119	Total Operating Charge (A)
0	0	Decrease in irrecoverable surplus
24	74	Curtailment and Settlements
0	0	Past Service Costs
1,191	1,045	Service Cost

# Analysis of Amount Recognised in Statement of Total Recognised Gains & Losses (STRGL)

8,861	(10,974)	Actuarial (loss)/gain recognised in STRGL
		factors
ı	ı	Change in irrecoverable surplus from membership fall and other
8,861	(10,974)	Actuarial (loss)/gain in pension plan
		the scheme liabilities
4,156	(10,725)	Changes in financial assumptions underlying the present value of
(16)	(621)	Experience gains & losses arising on the scheme liabilities
4,721	372	Actual Return less expected return on pension scheme assets
£'000	£'000	
31 March 2006	31 March 2007 31 March 2006	

Of the actuarial (loss)/gain for this scheme shown above of £10,974,000 the Lottery share is£6,531,000. (2006-£5,480,000).

# Movement in Surplus/ Deficit During the Year

	31 March 2007 31 March 2006	31 March 2006
	£'000	£'000
Deficit at the beginning of the year	(20,078)	(29,890)
Current Service Cost	(1,045)	(1,191)
Employer Contributions	3,096	2,945
Contributions in respect of Unfunded Benefits	280	241
Other Income	-	
Other Outgoings	-	-
Past Service costs	-	
Impact of Settlements and Curtailments	(74)	(24)
Net Return on Assets	(840)	(1,020)
Actuarial Gains /(Losses)	(10,974)	8,861
Deficit at the end of year	(29,635)	(20,078)

## History of Experience Gains & Losses

	20/0 O/	Dercentage of the Present Value of Liabilities
	72,728	Present Value of Liabilities
(16)	(621)	Experience Gains on Liabilities
12.6%	0.9%	Percentage of Assets
37,541	43,093	Value of Assets
4,721	372	Difference between the expected and actual return on assets
) £'000	£'000	
31 March 2007 31 March 2006	31 March 2007	

Percentage of the Present Value of Liabilities	Present Value of Liabilities	Actuarial Losses recognised in STRGL	
(15.1%)	72,728	(10,974)	
(4.8%)	57,619	(2,759)	

These estimated figures, which have been provided by the LPFA's consulting actuaries, relate to Sport England as a whole. Unlike the actuarial method of Pension Fund Valuation, Financial Reporting Standard 17 disclosures do not take account of employees' and employers' future contributions.

# SUPERANNUATION (Scottish Equitable, Group Stakeholder Pension Scheme)

build up an individual pension fund in their own name, making their own choice about how much they contribute. The money in the fund is invested on the employee's behalf, and when they retire the fund is used to buy an annuity or an unsecured pension (or an staff members of this scheme for the year ended 31 March 2007 were £125,770 alternatively secured pension if they are 75) which gives a regular income for life. Part of the fund may also be used to provide a tax-free lump sum. Employer contributions on for (2005/06 - £2,141. meets all legislative requirements. Scottish Equitable Group Stakeholder Pension Scheme is government registered, and From 1 October 2005 Sport England has operated a Group Stakeholder Pension Scheme (GSPS) with Scottish Equitable for staff commencing after this date. The A stakeholder pension enables each employee to

There were no amounts outstanding or pre-paid at 31 March 2007 (2006 - finil)

### 13 HARD COMMITMENTS

139,187	144,844	Hard commitments carried forward as at 31 March
77,163 38,074 23,950 0	0 68,880 37,199 38,765	Amounts due during 2006/07 Financial Year Amounts due during 2007/08 Financial Year Amounts due during 2008/09 Financial Year Amounts due during 2009/10 Financial Year
2006 £000	2007 £000	
139 187	144 844	Hard commitments carried forward as at 31 March
(7,757) 149,377	(13,475) 139,235	Hard de-commitments Hard commitments entered into
194,243 (196,676)	139,187 (120,103)	Hard commitments brought forward Hard commitments paid
2006 £000	2007 £000	

As explained in the Accounting Policies note hard commitments are charged to the income and expenditure in the accounting period in which the award offer is accepted. A number of these award offers cover up to three and four years of revenue

assumptions are periodically reviewed and updated. months. The allocation of hard commitments over the financial years is based on management's latest assessment of the likely timing of cash payments. These funding and the payment of these awards is not profiled to occur within the next twelve

### 14 SOFT COMMITMENTS

100,000	200,711	
	117 223	Coft commitments carried forward as at 21 March
195,172	106,217	Soft commitments entered into
(149,377)	(139,235)	Soft commitments transferred to Hard
104,555	150,350	Soft commitments brought forward
£000	£000	
2006	2007	

award recipient and award decisions approved by our respective National and Regional Sports Boards where no formal award offer has been sent at the balance sheet date Soft commitments are the aggregate of award offers made and not yet accepted by the

£84,538,000 (2006-£98,383,000). It has been the policy of Sport England to make forward commitments against future income streams to speed up the out flow of lottery cash, which is in line with DCMS policy. The amounts committed to hard and soft commitments exceed the available resources by

### 15 REVENUE RESERVES

51,672	32,944	Surplus/(deficit) carried forward
63,823 (12,151)	50,144 (17,750)	Revenue reserve Pension reserve
		Analysed as follows;
51,672	32,994	Surplus carried forward
2006 £000 15,845 30,347 5,480	2007 £000 51,672 (12,147) (6,531)	Surplus brought forward (Decrease)/increase in lottery funds for the year Actuarial (loss)/gain in pension plan

## 16 RECONCILIATION OF (DECREASE)/INCREASE IN LOTTERY FUNDS BEFORE TAXATION TO NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES

£000	2007
 £000	2006

(732)	(589)	Net cash (outflow) from operating activities
10,732	(000,0)	
18 022	(3 284)	Increase //decrease in NI DE
5,480	(6,531)	Actuarial (loss)/ gain in pension plan
(405)	(252)	Interest receivable
(64,945)	13,106	Decrease/(increase) in creditors
9,740	8,746	Decrease/(increase) in debtors
30,466	(12,072)	(Decrease)/increase in lottery funds before taxation

## 17 RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET FUNDS

194,819	<b>197,993</b> 194,819	Net funds carried forward
214,197	194,819	Net funds brought forward
(19,378)	3,174	Increase /(decrease) in net funds
(18,932)	3,586	Movement in liquid resources – NLDF balance
(446)	(412)	(Decrease) in cash
£000	£000	
2006	2007	

## 18 CHANGE IN CASH DURING THE YEAR

3,014	2,602	Cash and bank balances at year end
(446)	(412)	Net cash(outflow)
3,460	3,014	Opening cash balance
£000	£000	
2006	2007	

# 19 DERIVATIVES AND OTHER FINANCIAL INSTRUMENTS

funding to finance its operations. Other than items such as trade debtors and creditors etc that arise from its operations and cash resources, it holds no other financial instruments nor enters into derivative transactions. The Sport England Lottery Fund relies mainly on Lottery Awards with some partnership

The Sport England Lottery Fund performs all transactions in Sterling and therefore has no currency exchange risk and does not enter into any forward foreign currency contracts or similar financial instruments.

The Sport England Lottery Fund does not borrow money and therefore has no exposure to interest rate risks nor liquidity risk in this regard. Cash balances are held in instruments. Lottery Fund does not enter any into any interest rate swaps or commercial bank accounts and attract market rates of interest. The Sport England similar financial

## <u>20</u> CONTINGENT ASSETS, CONTINGENT LIABILITIES AND OTHER MATTERS

# Contingent Asset : Community Facility Award Clawback

required to notify the Awardee of this breach giving reasons and permit the Awardee works to alter the facility without the prior approval of Sport England, they were in support the construction and development of a community facility. In February 2007 "reasonable" time to redress the problem. breach of the funding agreement. Sport England issued a letter to the Awardee indicating that if they had commenced Sport England made awards of £7.9m from the Community Capital Under the terms of the Deed, Sport England are programme to

If the Awardee fails to comply they would be liable to repay in full the total grant amount. Sport England is currently pursuing a satisfactory resolution with the Awardee, and therefore it is not possible at this time to give a reliable estimate of the clawback.

## Contingent Liability : Ombudsmen

Stage One approval had their applications for funding refused. The Ombudsman has approved 37 projects as being liable for compensation. The compensation Scheme allows for each Decommitted Project to be compensated on the basis of a baseline compensation of £1,000 with additional enhancement based on the status of the 2007, of compensation appropriate for each. The estimate of the compensation payable is in projects that had 75% of action points in the project plan recorded as completed decommitted project at the time of the decommitment, to a maximum of £1,200 for administration of the decommitment (and subsequent appeals) process undertaken by the region of £67,000, with an estimated maximum of £87,000 These projects are currently being assessed against the scheme to determine the leve Sport England during 2003, under which a number of projects that had been given Following a report by the Parliamentary Commissioner for Administration dated May Sport England is implementing a scheme to address concerns about the

# 21 DIFFERENCES BETWEEN COMMITMENT AND ACCRUAL ACCOUNTING METHODOLOGY

like basis, the following adjustments would be made. England's Exchequer accounts, which would allow them to be compared on a like-forunaffected. and long-term liability, Income and Expenditure Account reflects hard commitments made , rather than payments. This timing difference is also reflected in the Balance Sheet as both a current England and recipients, although actual payment may lag up to four years. Thus the income and Expenditure Account reflects hard commitments made , rather than grant awards at the point that commitment and conditions are agreed between Sport These Lottery statutory accounts are prepared on a commitment basis – recognising Thus if the accounts were to be prepared on the same basis as according to whether it falls within one year. Cash flow is Sport

	Commitment	Basis	Accrual	Basis
	2007	2006	2007	2006
	£000	£000	£000	£000
Income & Expenditure - excerpt				
Expenditure				
Hard commitments	139,235	149,377	0	0
Hard de-commitments	(13,475)	(7,757)	0	0
Grants payable	0	0	120,103 196,670	196,676
Staff costs	7,410	8,516	7,410	8,516
Other operating costs	11,352	12,411	<b>11,352</b> 12,411	12,411
Taxation	75	119	75	119
	144,597	162,666	<b>144,597</b> 162,666 <b>138,940</b> 217,722	217,722

190,859	177,838	<b>32,994</b> 51,672 <b>177,838</b> 190,859	32,994	Total assets less all liabilities
12,151	<b>17,750</b> 12,15 <sup>-</sup>	<b>17,750</b> 12,151	17,750	Pension liability
0	0	<b>75,964</b> 62,024	75,964	Hard grant commitments > 1 year
0	0	<b>68,880</b> 77,163	68,880	Hard grant commitments < 1 year
				Balance Sheet - excerpt
(24,709)	(6,490)	(12,147) 30,347 (6,490) (24,709)	(12,147)	(Decrease)/increase in Lottery funds

### 22 RELATED PARTIES

The Department for Culture, Media and Sport is the sponsoring department for the English Sports Council, and its sponsored bodies are regarded as related parties of the Council. During the year the English Sports Council had a number of material transactions with the Department. None of the Council Members, key managerial staff or other related parties has undertaken any material transactions with the English Sports Council during the year.

processes within the Council. commercial relationships of the Council. If any Member has an interest in an application, they exclude themselves from the relevant grant appraisal, discussion and decision direct interests in grant applications made to the Sport England Lottery Fund and any members and staff maintain publicly available registers of interests and declare any As a matter of policy and procedure, Council Members, Sport England Lottery Panel

Members, Regional Sports Board Members, and key managerial staff. The following related party transactions occurred during the year in respect of Council

	Awards	Balances	Supplier
	2007 £	Remaining £	Payments £
Executive Directors			
Interim CEO and Director of Sport – Stephen Baddeley			
Badminton England	2,236,355	4,472,710	3,799
Director of Regions - Joanna Robinson			
St Paul's Primary School		12,912	
Director of Regions – Tim Garfield			
Nottingham City Council		89,530	52
Director of London Region – Andy Sacha			
Harlequins RFC	040 744	10,242	
Surrey County Council		1,084,427	
Director of North East – Judith Rasmussen			
Sunderland City Council	414,938	4,205,638	
Director of West Midlands – David Lanfear			
Sport Across Staffordshire	56,123		
Director of Yorkshire – David Gent			
British Canoe Union	620,000	1,240,000	812
Rugby Football League	2,450,000		
We man from formulation	0	222	2
Director of South East – Sean Holt	04,411	24,202	1
Culture South East			1,100
Tourism South East			14,350
Director of South West - Jim Clarke			
Plymouth Argyle FC			550
Royal Yachting Association	1,218,000	1,836,000	
East Region			
Stephen Castle		10 140	
North West			
Andy Worthington			
The Football Foundation	2,500,000		
Institute of Leisure & Amenity Management			793
Sports Council Indst Company Sports Coach UK		193,222	2,335,842 68,808
<u>Yorkshire</u>			
Sheffield City Council	55,758	112,903	
South East			
Lawn Tennis Association	2.122.928	4,081,952	

## 23.0 POST BALANCE SHEET EVENTS

Board on xx October 2007 The Annual Report and Accounts were authorised for issue by the Sport England Main

## Payments to the Velodrome Trust, Manchester

After the year-end it emerged that Sport England has breached Lottery regulations in respect of an award made to the Manchester Velodrome Trust for the British Cycling Federation's (BCF) use of the Velodrome for training purposes. The first award was made to the Trust in 2003/04 towards financing the costs of the Trust making available its track facilities to the BCF. The award was made directly to the Trust rather than the BCF in order to minimise the VAT liability for the BCF. The total awards value since 2006/07 accounts is a cash payment of £172,726 and an outstanding commitment (grant creditor) of £345,452 in respect of two further year's funding. 2003 is £993,144, and the current award covers the period from January 2006 to March 2009 with the Trust receiving an annual payment of £172,726. The effect on the

award to the Velodrome trust will be decommitted and an alternative means of funding ensure there have been no other similar occurrences and lessons learnt are being captured and disseminated to guard against a future occurrence of this type. The the BCF's use of the Velodrome is being investigated. In order to mitigate this breach of regularity a detailed review has been conducted to



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