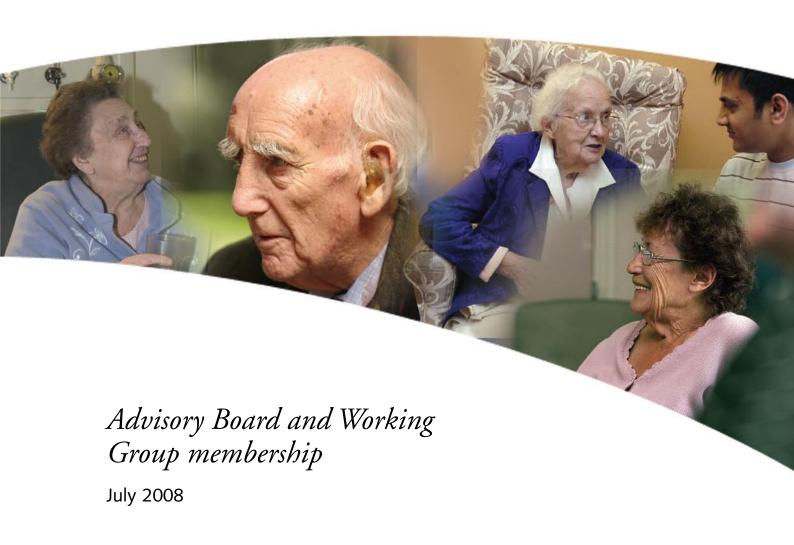


End of Life Care Strategy

Promoting high quality care for all adults at the end of life.





End of Life Care Strategy: Advisory Board and Working Group membership

End of Life Care Strategy Advisory Board

Name	Title	Organisation
Mike Richards (Chair)	National Cancer Director	
David Behan	Director General	Social Care, DH
Helen Bellairs	Chief Executive	Western Cheshire Primary Care Trust
Cynthia Bower	Chief Executive	West Midlands Strategic Health Authority
Jabeer Butt	Deputy Director	Race Equality Foundation
Paul Cann	Director of Policy, Research & International	Help the Aged
Steve Collins	Deputy Director	Policy Support Unit, DH
Mark Davies	Director	Partnership, Experience and Involvement, DH
Niall Dickson	Chief Executive	King's Fund
Professor Ilora the Baroness Finlay of Llandaff	Head of Section/Consultant in Palliative Medicine	Velindre Cancer Centre, Velindre NHS Trust, Whitchurch, Cardiff
Glenis Freeman	Workforce Lead	Cancer Programme, DH
Martin Green	Chief Executive	English Community Care Association
Claire Henry	National Programme Director	NHS End of Life Care Programme
Martin Hensher	Senior Economic Adviser	Healthcare Quality Directorate Analysis Team, DH
Gerard Hetherington	Director of Clinical Programmes	Programmes Directorate, DH
Tim Hind		Local Government Association

Name	Title	Organisation
Peter Hollins	Chief Executive	British Heart Foundation
Tom Hughes-Hallett	Chief Executive	Marie Curie Cancer Care
Jeff Jerome	Director of Adult Social Services and Housing	London Borough of Richmond
Mayur Lakhani	Chairman of Council	Royal College of General Practitioners
Billy McKenna	Communications Lead	Cancer and Vascular Programmes, DH
Richard Murray	Director	Financial Planning & Allocations, DH
Vivienne Nathanson	Director of Professional Activities	British Medical Association
Shan Nicholas	Chief Executive	Princess Royal Trust for Carers
The Right Reverend Michael Perham	Bishop of Gloucester	Chair, Hospital Chaplaincies Council
Claire Perry	Chief Executive	University Hospital Lewisham
Eve Richardson	Chief Executive	National Council for Palliative Care
Bob Ricketts	Director	Demand-Side Reform, DH
Surinder Sharma	National Director	Equality and Human Rights, DH
Janice Sigsworth	Deputy Chief Nursing Officer	DH
Paul Snell	Chief Inspector	Commission for Social Care Inspection
Anna Walker	Chief Executive	Healthcare Commission
Lindsay Wilkinson	Assistant Director, Head of Cancer and End of Life Care Policy	Cancer and End of Life Care Programme, DH

Name	Title	Organisation
Tim Hancox	Policy Manager	Cancer Programme, DH
Sue Hawkett	Secretariat/Team Leader/ Nurse Advisor	End of Life Care Team, DH
Robert Freeman	Secretariat/Policy Manager	End of Life Care Team, DH
Stephen Lock	Secretariat/Policy Manager	End of Life Care Team, DH
Sarah Bramley-Harker	Secretariat/Policy Manager	End of Life Care Team, DH

Analysis and Modelling Working Group

Name	Title	Organisation
Martin Hensher (Chair)	Senior Economic Adviser	Healthcare Quality Directorate Analysis Team, DH
Ged Corcoran	Consultant in Palliative Medicine	Aintree Palliative Care Team, University Hospital, Aintree, Liverpool
Jonathan Ellis	Director of Public Policy & Parliamentary Affairs	Help the Hospices
Robert Freeman	Policy Manager	End of Life Care Team, DH
Jim Hughes	Director of Knowledge Management and Performance	Western Cheshire PCT
Innes McFee	Assistant Economist	Health Improvement Directorate, DH
Barbara Monroe	Chief Executive	St Christopher's Hospice
Vicki Morrey	Chief Executive	Prospect House Hospice
David Nuttall	Economic Adviser	Corporate Analytical Team, DH
Roger Paffard	Trustee	Marie Curie Cancer Care

Name	Title	Organisation
Peter Tebbit	National Policy Adviser	National Council for Palliative Care
Raphael Wittenberg	Economic Adviser	Care Services Analytical Team, DH
Tim Hancox (Secretary)	Policy Manager	Cancer Programme, DH

Commissioning and Levers for Change Working Group

Name	Title	Organisation
Gerard Hetherington (Chair)	Director of Clinical Programmes	Programmes Directorate, DH
Helen Bellairs	Chief Executive	Western Cheshire PCT
Sunita Berry	Commissioning Adviser	Equalities and Human Rights Group, DH
Jonathan Carmichael	Chief Executive	The Peace Hospice
Steve Collins	Deputy Director	Policy Support Unit, DH
Ged Corcoran	Consultant in Palliative Medicine	Aintree Palliative Care Team, University Hospital, Aintree, Liverpool
Steve Dewar	Director, Funding and Development	King's Fund
Andrew Donald	Director of Commissioning and Redesign	Birmingham East and North PCT
Jonathan Ellis	Director of Public Policy & Parliamentary Affairs	Help the Hospices
John Holden	Branch Head	Payment by Results Strategy, DH

Amanda HutchinsonHead of Long Term Conditions and Older People StrategyHealthcare CommissionPaul MorganStrategic Commissioning Manager, Adult ServicesDorset County CouncilClaire NewtonFinance DirectorMarie Curie Cancer CareKevin OrfordDeputy Chief Executive; Director of Finance, Commissioning and PerformancePerformance and Finance Directorate, NHS East MidlandsBob ParkNetwork DirectorNorth East London Cancer NetworkClaire PerryChief ExecutiveUniversity Hospital LewishamBob RickettsDirectorDemand-Side Reform, DHDebbie StubberfieldNurse DirectorateNHS South East CoastPeter TebbitNational Policy AdviserNational Council for Palliative CareCarl VincentHeadResource Planning and Acquisition, DHAnna WalkerChief ExecutiveHealthcare CommissionLindsay Wilkinson (Secretary)Assistant Director, Head of Cancer Policy and End of Life Care Programme, DHCancer Team, DHRobert FreemanPolicy ManagerEnd of Life Care Team, DH	Name	Title	Organisation
Claire Newton Finance Director Marie Curie Cancer Care Kevin Orford Deputy Chief Executive; Director of Finance, Commissioning and Performance Bob Park Network Director North East London Cancer Network Claire Perry Chief Executive University Hospital Lewisham Bob Ricketts Director Demand-Side Reform, DH Debbie Stubberfield Nurse Directorate NHS South East Coast Peter Tebbit National Policy Adviser National Council for Palliative Care Carl Vincent Head Resource Planning and Acquisition, DH Anna Walker Chief Executive Healthcare Commission Lindsay Wilkinson (Secretary) Assistant Director, Head of Cancer Policy, DH	Amanda Hutchinson	Conditions and Older People	Healthcare Commission
Kevin OrfordDeputy Chief Executive; Director of Finance, Commissioning and PerformancePerformance and Finance Directorate, NHS East MidlandsBob ParkNetwork DirectorNorth East London Cancer NetworkClaire PerryChief ExecutiveUniversity Hospital LewishamBob RickettsDirectorDemand-Side Reform, DHDebbie StubberfieldNurse DirectorateNHS South East CoastPeter TebbitNational Policy AdviserNational Council for Palliative CareCarl VincentHeadResource Planning and Acquisition, DHAnna WalkerChief ExecutiveHealthcare CommissionLindsay Wilkinson (Secretary)Assistant Director, Head of Cancer Policy and End of Life Care Policy, DHCancer and End of Life Care Programme, DH	Paul Morgan	9	Dorset County Council
Director of Finance, Commissioning and Performance Bob Park Network Director North East London Cancer Network Claire Perry Chief Executive University Hospital Lewisham Bob Ricketts Director Demand-Side Reform, DH Debbie Stubberfield Nurse Directorate NHS South East Coast Peter Tebbit National Policy Adviser Carl Vincent Head Resource Planning and Acquisition, DH Anna Walker Chief Executive Healthcare Commission Lindsay Wilkinson (Secretary) Assistant Director, Head of Cancer Policy and End of Life Care Programme, DH	Claire Newton	Finance Director	Marie Curie Cancer Care
Claire Perry Chief Executive University Hospital Lewisham Bob Ricketts Director Demand-Side Reform, DH Debbie Stubberfield Nurse Directorate NHS South East Coast Peter Tebbit National Policy Adviser National Council for Palliative Care Carl Vincent Head Resource Planning and Acquisition, DH Anna Walker Chief Executive Healthcare Commission Lindsay Wilkinson (Secretary) Assistant Director, Head of Cancer Policy and End of Life Care Programme, DH	Kevin Orford	Director of Finance, Commissioning and	Directorate, NHS East
Bob Ricketts Director Debbie Stubberfield Nurse Directorate NHS South East Coast National Policy Adviser National Council for Palliative Care Carl Vincent Head Resource Planning and Acquisition, DH Anna Walker Chief Executive Healthcare Commission Lindsay Wilkinson (Secretary) Assistant Director, Head of Cancer Policy and End of Life Care Programme, DH Care Policy, DH	Bob Park	Network Director	
Debbie Stubberfield Nurse Directorate NHS South East Coast National Policy Adviser National Council for Palliative Care Carl Vincent Head Resource Planning and Acquisition, DH Anna Walker Chief Executive Healthcare Commission Lindsay Wilkinson (Secretary) Assistant Director, Head of Cancer and End of Life Care Policy and End of Life Care Programme, DH Care Policy, DH	Claire Perry	Chief Executive	University Hospital Lewisham
Peter Tebbit National Policy Adviser National Council for Palliative Care Carl Vincent Head Resource Planning and Acquisition, DH Anna Walker Chief Executive Healthcare Commission Lindsay Wilkinson (Secretary) Assistant Director, Head of Cancer Policy and End of Life Care Programme, DH Care Policy, DH	Bob Ricketts	Director	Demand-Side Reform, DH
Carl Vincent Head Resource Planning and Acquisition, DH Anna Walker Chief Executive Healthcare Commission Lindsay Wilkinson (Secretary) Assistant Director, Head of Cancer Policy and End of Life Care Programme, DH Care Policy, DH	Debbie Stubberfield	Nurse Directorate	NHS South East Coast
Anna Walker Chief Executive Healthcare Commission Lindsay Wilkinson (Secretary) Assistant Director, Head of Cancer and End of Life Care Policy and End of Life Care Programme, DH Care Policy, DH	Peter Tebbit	National Policy Adviser	
Lindsay Wilkinson (Secretary) Assistant Director, Head of Cancer and End of Life Programme, DH Care Policy, DH	Carl Vincent	Head	9
Cancer Policy and End of Life Programme, DH Care Policy, DH	Anna Walker	Chief Executive	Healthcare Commission
Robert Freeman Policy Manager End of Life Care Team, DH	Lindsay Wilkinson (Secretary)	Cancer Policy and End of Life	
	Robert Freeman	Policy Manager	End of Life Care Team, DH

Measurement of Quality and Outcomes Working Group

Name	Title	Organisation
Mark Davies (Chair)	Director	Partnership, Experience and Involvement, DH
Julia Addington-Hall	Professor in End of Life Care/ Co-Director	University of Southampton/ NCRI-funded Cancer Experiences Supportive and Palliative Care Research Collaborative, University of Southampton
Tony Arthur	Sue Ryder Care Senior Research Fellow in End of Life Studies	Sue Ryder Care Centre for Palliative Care and End of Life Studies, School of Nursing, University of Nottingham
Stephen Barclay	Macmillan Post-Doctoral Research Fellow	General Practice Research Unit, Institute of Public Health
Paul Cann	Director, Policy, Research and International	Help the Aged
Mary Casey	Joint Professional Advisor (Palliative Care)	Healthcare Commission/CSCI
David Dalton	Chief Executive	Salford Royal NHS Foundation Trust
Elizabeth Davies	Senior Lecturer in Cancer Registration	King's College London, Thames Cancer Registry
John Ellershaw	National Lead/Professor of Palliative Medicine/Director	Liverpool Care Pathway/ University of Liverpool/Marie Curie Palliative Care Institute, Liverpool University
Professor Ilora the Baroness Finlay of Llandaff	Head of Section/Consultant in Palliative Medicine	Velindre Cancer Centre, Velindre NHS Trust, Whitchurch, Cardiff

Name	Title	Organisation
Irene Higginson	Professor in Palliative Care	Department of Palliative Care, Policy and Rehabilitation, King's College London
Clair Honnor	Nurse Director	Thames Valley Cancer Network
Anne Hooper	Chief Executive	Trinity Hospice
Ann Netten	Director	Personal Social Services Research Unit, University of Kent, Canterbury
David Nuttall	Economic Advisor	Corporate Analytical Team, DH
Veena Raleigh	Lead, Methods and Research, Informatics	Healthcare Commission
Yvonne Sawbridge	Director of Quality and Performance	South Staffs PCT
Ellie Scrivens	Director	Health Care Standards Unit, Keele University
Ginny Storey	Head of Policy/Senior Nursing Adviser	Commission for Social Care Inspection
Les Storey	National Lead, Preferred Priorities for Care	Faculty of Health, University of Central Lancashire
Peter Tebbit	National Policy Adviser	National Council for Palliative Care
Sue Hawkett (Secretary)	Team Leader/Nurse Advisor	End of Life Care Team, DH
Robert Freeman	Policy Manager	End of Life Care Team, DH

Workforce Development Working Group

Name	Title	Organisation
Eve Richardson (Chair)	Chief Executive	National Council for Palliative Care
Kim Ainsworth	Macmillan AHP Lead	North East London Cancer Network
Richard Banks	Head of Workforce Development	Skills for Care
Peter Beresford	Professor of Social Policy	Brunel University
Clair du Boulay	Postgraduate Dean, Palliative Care	Wessex Institute
Sharon Burton	Senior Policy Adviser	Standards and Ethics Section, General Medical Council
Jo Cleary	Corporate Director, Housing & Community Living	Luton Borough Council
Irene Crofts	Programme Manager	NHS Workforce Review Team
Anne Eaton	Associate Director, Standards and Qualifications	Skills for Health
John Ellershaw	National Lead/Professor of Palliative Medicine/Director	Liverpool Care Pathway/ University of Liverpool/Marie Curie Palliative Care Institute, Liverpool University
Professor Ilora the Baroness Finlay of Llandaff	Head of Section/Consultant in Palliative Medicine	Velindre Cancer Centre, Velindre NHS Trust, Whitchurch, Cardiff
Karen Forbes	Consultant/Professor of Palliative Medicine	Dept of Palliative Medicine, Bristol Haematology and Oncology Centre
Claire Henry	National Programme Director	NHS End of Life Care Programme

Name	Title	Organisation
Pali Hungin	Professor, Dean of Medicine, Head of School for Health	University of Durham
Oliver James	Dean	Faculty of Medical Science, University of Newcastle (for Council of Heads of Medical Schools)
Maureen Morgan	Professional Officer for Policy and Practice	Professional Leadership Team, DH
Anne Naysmith	Consultant in Palliative Medicine	Pembridge Palliative Care Centre, St Charles Hospital
Fiona Shield	Workforce Development Specialist (Medical Specialties)	NHS West Midlands Workforce Deanery
Sally-Ann Spencer Grey	Membership Secretary/Public Relations Officer NAPCE/ independent lecturer & consultant	National Association for Palliative Care Educators
Lucy Sutton	National Policy Lead	National Council for Palliative Care
Keri Thomas	National Clinical Lead Palliative Care & Gold Standards Framework/Clinical Director/Hon Senior Lecturer	NHS End of Life Care Programme/Community Palliative Care and GPwSI Birmingham/Birmingham University
Bee Wee	Academic Director	Sobell Study Centre, Sir Michael Sobell House, Churchill Hospital, Oxford
Glenis Freeman (Secretary)	Workforce Lead	Cancer Programme, DH
David O'Brien	Policy Manager	Cancer Programme, DH

Care Pathway and Service Models Working Group

Name	Title	Organisation	
Mike Richards (Chair)	National Cancer Director		
Sarah Baker	Clinical Director/Deputy Chief Executive	Local Care Direct, Huddersfield	
Stephen Barclay	Macmillan Post-Doctoral Research Fellow (Primary Care)	General Practice Research Unit, Institute of Public Health	
Anna Batchelor	President (Critical Care)	Intensive Care Society	
James Beattie	Consultant Cardiologist (CHD)	NHS Heart Improvement Programme	
Maggie Bisset	Nurse Consultant Palliative Care (Palliative Care)	Camden PCT	
Lynda Blue	Nurse Project Manager	British Heart Foundation	
Garry Briggs	Service Manager Assessment & Care Management Housing & Community Care	Reading Borough Council	
Tony Brookes	Chair/Bereavement Services Manager	Bereavement Services Association/University Hospital of North Staffordshire	
Aine Burns	Director of Post-Graduate Medical Education (Renal)	Royal Free Medical School	
Paul Cann	Director, Policy, Research and International	Help the Aged	
Chris Clough	Consultant Neurologist (Neurology)	King's College Hospital	
Michael Connolly	Macmillan Nurse Consultant in Supportive & Palliative Care (CHD)	NHS Heart Improvement Programme	

Name	Title	Organisation	
Liz Cropper	Nurse Consultant – Chronic Kidney Failure (Renal)	North Staffordshire Royal Infirmary	
Sheila Dent	Director of Policy and Princess Royal Trust for Operations		
Margaret Dobb	Head of Service Development	Marie Curie Cancer Care	
Robert Dunn	National Advocacy Officer	National Kidney Federation	
Polly Edmonds	Consultant in Palliative Medicine (Palliative Care)	King's College Hospital NHS Trust	
John Ellershaw	National Lead/Professor of Palliative Medicine/Director	Liverpool Care Pathway/ University of Liverpool/Marie Curie Palliative Care Institute, Liverpool University	
Jane Halpin	Medical Director/Director of Public Health (Cancer)	Mount Vernon Cancer Network/West Hertfordshire PCT and East & North Hertfordshire PCT	
Kate Heaps	Director of Service Development	Greenwich & Bexley Cottage Hospice	
Claire Henry	National Programme Director	NHS End of Life Care Programme	
Tricia Holmes	Director of Care Development	Motor Neurone Disease Association	
Martin Huddart	GP (primary care)	East London	
Malcolm Johnson	Director/Emeritus Professor of Health & Social Policy/Visiting Professor of Gerontology & EOLC	International Institute on Health and Ageing/University of Bristol/University of Bath	

Name	Title	Organisation
Vikki Knowles	Respiratory nurse (COPD)	Surrey Primary Care Trust
Jenny Leitch	Director of Operational Services	Crossroads Association
Rosie Loftus	Macmillan GP Adviser LASER region	Macmillan Cancer Support
Jane Maher	Chief Medical Officer (cancer)	Macmillan Cancer Support
Rachael Marsden	Nurse specialist/Centre co-ordinator (neurology)	MND Association, Oxford Centre for Enablement
David McNiven	Head of Neurological Services	Sue Ryder Care
Sarah-Jane Mills	Chief Executive	St Barnabas Hospice (Lincolnshire)
Karen Murphy	Chaplain	Association of Hospice and Palliative Care Chaplains/ Weston Hospicecare
Mick Nielson	Consultant in Intensive Care Medicine (Critical Care)	Southampton University Hospitals NHS Trust
Donal O'Donoghue	Clinical Director (renal)/ National Director for Renal Services	Salford Royal Hospitals NHS Foundation Trust
David Oliver	Consultant Physician in Palliative Medicine/Honorary Senior Lecturer (neurological)	Wisdom Hospice, Rochester/ Kent Institute of Medicine and Health Sciences, University of Kent
Martyn Partridge	Professor of Respiratory Medicine (COPD)	Faculty of Medicine, Imperial College, NHLI at Charing Cross Hospital
Nicci Pearson	Diabetes Specialist Nurse, Primary Care (diabetes)	South Staffordshire PCT

Name	Title	Organisation	
Tony Rudd	Consultant Physician in Stroke Medicine (stroke)	St Thomas' Hospital	
Richard Scheffer	Medical Director (Palliative Care)	Rowcroft Hospice, Torbay	
Jane Seymour	Sue Ryder Care Professor of Palliative and End of Life Studies	University of Nottingham School of Nursing	
Samantha Sharp	Senior Policy Officer	Alzheimer's Society	
Dame Helena Shovelton	Chief Executive	British Lung Foundation	
Anita Simonds	Consultant in Respiratory Medicine (COPD)	Royal Brompton and Harefield NHS Trust	
Alan Sinclair	Associate Dean & Professor of Medicine (Diabetes)	Beds & Herts Postgraduate Medical School, University of Bedfordshire	
Alan Slater	Chief Executive	National Association of Funeral Directors	
Teresa Tate	Consultant in Palliative Medicine/Medical Adviser	Barts and the London NHS Trust/Marie Curie Cancer Care	
Keri Thomas	National Clinical Lead Palliative Care & Gold Standards Framework/Clinical Director/Hon Senior Lecturer	NHS End of Life Care Programme/Community Palliative Care and GPwSI Birmingham/Birmingham University	
Anne Viney	Chief Executive	Cruse Bereavement Care	
Jonathan Webster	Consultant Nurse/Associate Fellow Gerontological Nursing (Older People)	University College London Hospitals NHS Foundation Trust/RCN	

Name	Title	Organisation
David Whitmore	Senior Clinical Adviser to the Medical Director	London Ambulance Service NHS Trust
Steve Wilkinson	Project Manager	Yorkshire Ambulance Service NHS Trust
Dame Jo Williams	Chief Executive	Mencap
Alison Woodbridge-Nash	Chair/Head of Social Work	Association of Palliative Care Social Workers/St. Peters Hospice
Annie Young	Nurse Director (Cancer)	Three Counties Cancer Network
John Young	Professor, Consultant Geriatrician (Older People)	Department of Elderly Care, St Luke's Hospital, Bradford
Sue Hawkett (Secretary)	Team Leader/Nurse Adviser	End of Life Care Team, DH
Stephen Lock	Policy Manager	End of Life Care Team, DH

Care Homes Working Group

Name	Title	Organisation	
Ian Philp (Chair)	National Director for Older People		
Keith Albans	Group Director, Chaplaincy & Spirituality	MHA Care Group	
Caroline Alexander	Director of Nursing and Therapies	Tower Hamlets PCT	
Mary Casey	Joint Professional Advisor (Palliative Care)	Healthcare Commission/CSCI	
Elaine Cohen	Senior Policy Manager	NHS Confederation	
Janet Crampton	Commissioning Lead/Strategic Commissioning Lead	National Older People's Programme/Care Services Improvement Partnership (North East, Yorks & Humber)	
Karen Croucher	Research Fellow	Centre for Housing Policy, University of York	
Margaret Dobb	Head of Service Development	Marie Curie Cancer Care	
Katherine Froggatt	Senior Lecturer	Institute for Health Research, Lancaster University	
Des Kelly	Executive Director	National Care Forum	
Stephen Lowe	Social Care & Quality Policy Adviser	Age Concern England	
Ann Mackay	Director of Policy	English Community Care Association	
Andrew Makin	Nursing Director	Registered Nursing Home Association	
Pam McClinton	Head of Palliative Care and Clinical Quality/Nurse Adviser	Sue Ryder Care	

Name	Title	Organisation
Linda McEnhill	Chair	National Network for Palliative Care of People with Learning Disabilities c/o St Christopher's Hospice
Chandra McGowan	Strategic Commissioning Director, Adult Services Division	Hampshire Social Services Department
Tom Owen	Policy Research Manager	Help the Aged
Sheila Rochester	Assistant Director, Older and Disabled People's Services	Leicestershire Adult Social Care Service
Nikki Sawkins	National GSF Nurse Lead, Care Homes	East of England NHS (Norfolk, Suffolk, Cambridge SHA)
Sheila Scott	Chief Executive	National Care Homes Association
Samantha Sharp	Senior Policy Officer	Alzheimer's Society
Ginny Storey	Head of Policy/Senior Nursing Advisor	Commission for Social Care Inspection
Les Storey	National Lead, Preferred Priorities for Care	Faculty of Health, University of Central Lancashire
Lucy Sutton	National Policy Lead	National Council for Palliative Care
Claire Henry (Secretary)	National Programme Director	NHS End of Life Care Programme
Sarah Bramley-Harker	Policy Manager	End of Life Care Team, DH

