

Progress Update DFID Management Response to the Independent Commission for Aid Impact recommendations on:

DFID's Humanitarian Emergency Response in the Horn of Africa, September 2012

ICAI Recommendation	Accept/Partially Accept/Reject	Original Management Response		March 2013 Update
		Action	Target Date	
<p>Recommendation 1:</p> <p>DFID should work towards a cohesive early-warning system, with triggers for action pre-agreed with other key organisations and governments. It should engage with key organisations on this issue within six months.</p>	Accept	<p>1. DFID will work with selected partners in Kenya, Ethiopia and Somalia to agree triggers for early action.</p>	March 2013	<p>Off track</p> <p>Discussions with partners are underway, but triggers will not be agreed in all countries until October 2013. DFID Kenya is supporting an initiative with the National Drought Management Authority to establish a system for triggering a scale-up of safety nets by October 2013. In Somalia, work to develop an early warning accountability system with key partners is underway and will also be completed by October 2013. In Ethiopia, multi-year funding for WFP, the Productive Safety Net Risk Financing Mechanism and monthly disaster risk roadmaps developed with FAO now do provide triggers for early</p>

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		2. DFID will complete a new risk modelling product to help prepare for natural disasters, and share this with the UN Office for the Coordination of Humanitarian Affairs and other key humanitarian partners	March 2013	On track The first UK Government Global Risk Quarterly Report is being submitted to Top Management in March. A donor working group (EU, UN, UK) will review the first draft of a new Global Humanitarian Risk Index in April.
Recommendation 2 : DFID should build on existing good practice to develop, within six months, a new model for flexibly addressing recurring crises in the Horn of Africa. This model should address three key areas:	Accept			
Recommendation 2a: Funding: flexible funding mechanisms are needed to	Accept	3. DFID will review its procedures and produce internal guidance on more responsive and flexible multi-year	March 2013	On track Internal guidance on multi-year humanitarian funding has

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improve responsiveness		funding mechanisms to address chronic crises. The guidance will include consideration of pre-approved contingency budgets and automatic triggers, within the parameters of responsible financial management and proper accountability. This guidance will be shared with other donors and partners		been drafted and is due for completion in March. It includes consideration of pre-approved contingency budgets and triggers in relevant humanitarian and development programmes.
Recommendation 2b: DFID should consider how best to use and bolster its personnel during a crisis	Accept	4. DFID will formally review how it recruits and deploys humanitarian advisers, and refresh its protocols for managing the demand for extra staff during prolonged surges in crises.	March 2013	Completed Review completed, with four additional posts created to provide prolonged surge support for crises, and additional support available as needed through the Crown Agents Operations Team embedded in DFID.
Recommendation 2c: Partner selection: DFID should consider how best to use NGOs and CSOs in a crisis, to achieve objectives and build	Accept	5. DFID will develop further multi-year funding arrangements with NGOs, both at country level (E.g. in Kenya on livelihoods support in the arid lands) and at a global level (E.g. through a new Global Resilience Action	March 2013	On track New multi-year funding arrangements have been established with NGOs in Kenya on nutrition, and will be established by end of March

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capacity		Programme to build international and local capacity to anticipate and respond to natural disasters).		on livelihoods. The Global Resilience Action Programme will be submitted for approval to Ministers in early April.
Recommendation 3 : DFID should build on its existing engagement with host governments and key agencies to develop lasting solutions. It should target key areas such as infrastructure development that are needed to address chronic poverty. It should use its expertise and experience to tackle challenging areas such as the sustainability of pastoralism and refugee camps. This should be incorporated into DFID's plans for 2013-14.	Accept	6. DFID will review support to activities supporting resilience and lasting solutions to chronic vulnerability in its refresh of country operational plans for 2013-14.	April 2013	Off track Refreshed operational plans are now due to be published in late June. Work is underway to incorporate new work on resilience and chronic vulnerability into the relevant plans.
		7. DFID will embed disaster resilience in 8 pilot country programmes (including Kenya and Ethiopia) using a central checklist of agreed minimum standards, to inform later roll-out to all country programmes.	March 2013	On track DFID country programmes have completed or are due to complete the embedding of disaster resilience to minimum standards by end of March.