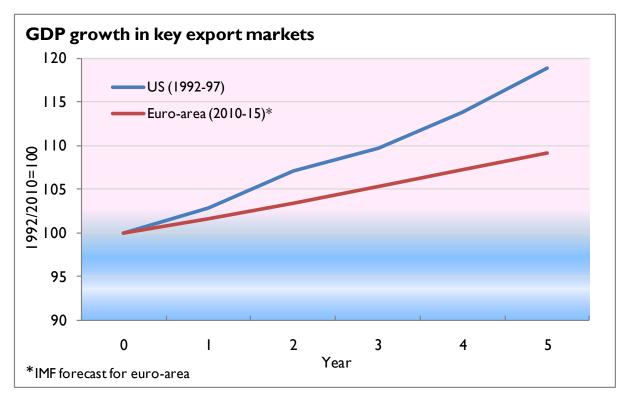
# **Manion Lecture 2011**

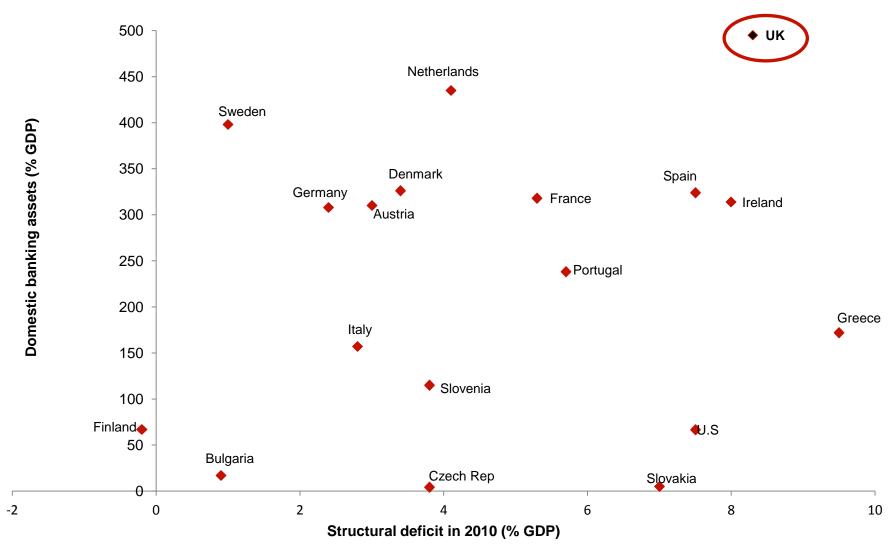
**Supporting Slides** 

## 1. Export market growth



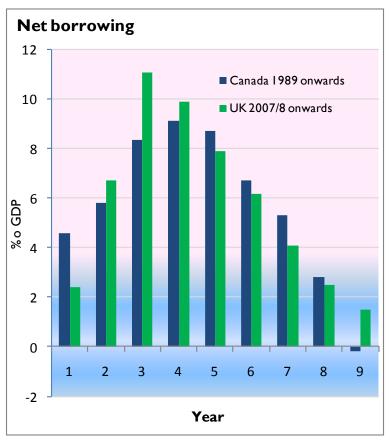
Source: IMF April 2011 World Economic Outlook

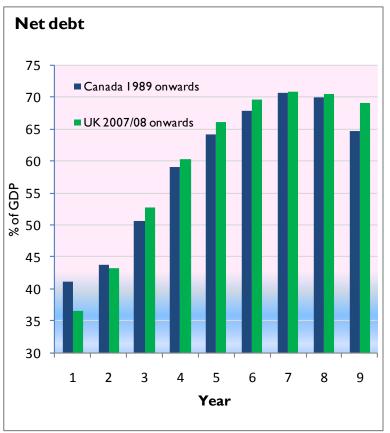
#### 2. Fiscal and Financial Sector Vulnerabilities



Source: ECB, Eurostat, US Fed and HMT calculations

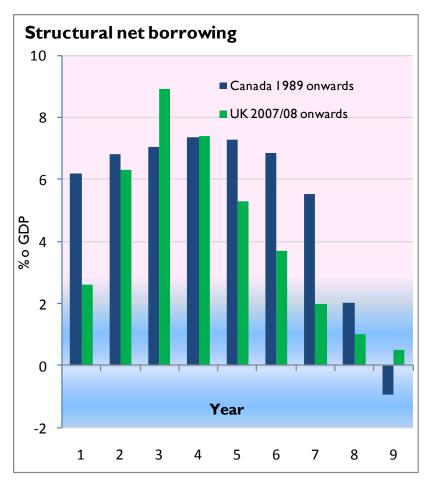
## 3. Borrowing and debt





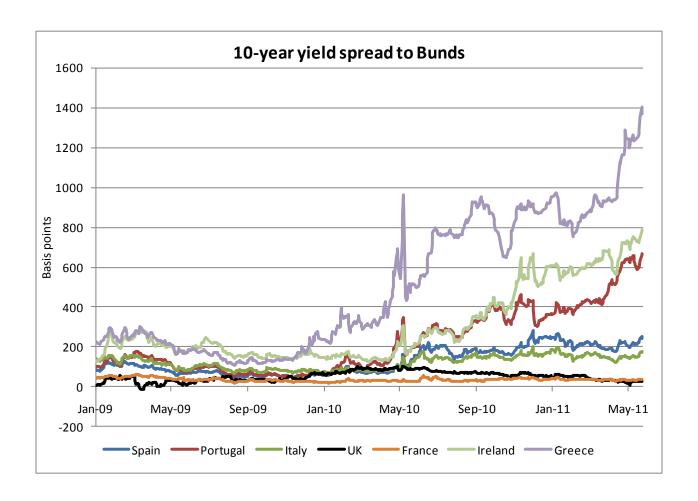
Source: OBR March 2011 Economic and Fiscal Outlook (for the UK), IMF April 2011 World Economic Outlook (for Canada)

## 4. Structural borrowing

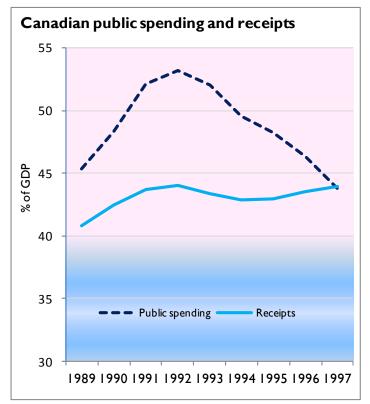


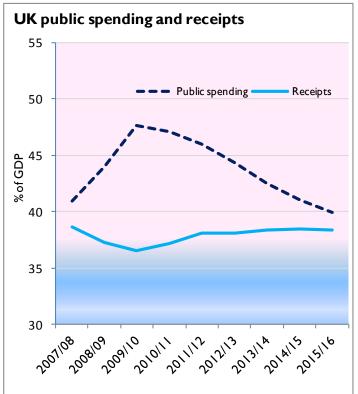
Source: OBR March 2011 Economic and Fiscal Outlook (for the UK), IMF April 2011 World Economic Outlook (for Canada)

#### 5. Bond yield spreads



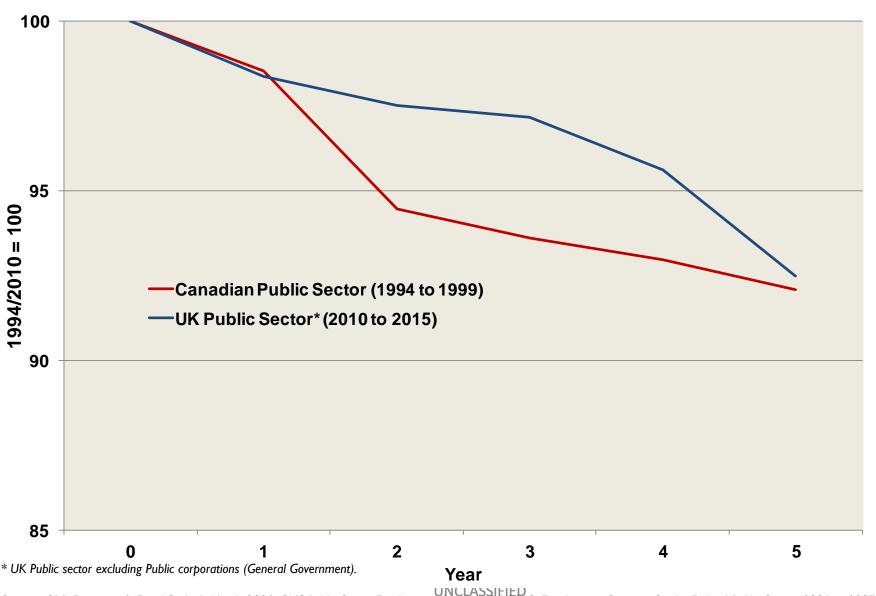
## 6. Comparison of consolidations





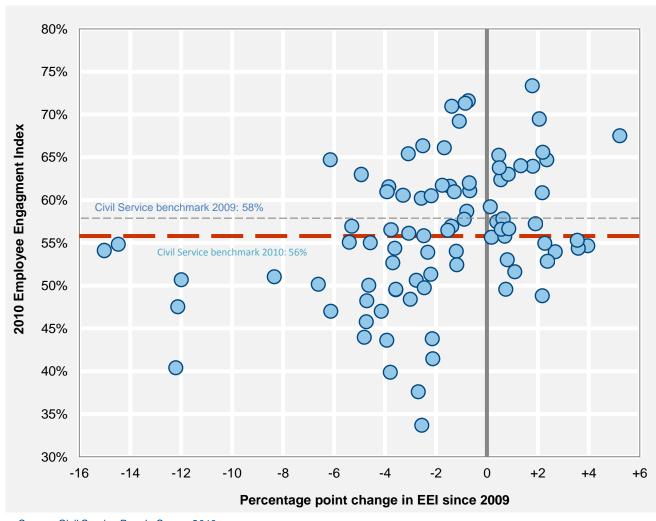
Source: OBR March 2011 Economic and Fiscal Outlook (for the UK), IMF April 2011 World Economic Outlook (for Canada)

#### 7. Changes to Public Sector Employment\*



Sources: OBR Economic & Fiscal Outlook March 2011. ONS Public Sector Employment Statistics Q4 2010. Employment Statistics for the Federal Public Service 1996 to 1997, TBCS. Statistics Canada (<a href="www.statcan.gc.uk">www.statcan.gc.uk</a>)

#### 8. Civil Service Engagement: 2010 Civil Service People Survey



engagement framework views engagement as the emotional contribution staff provide to their organisation. We measure engagement using five questions:

The Civil Service's employee

I am proud when I tell others
I work for [my organisation]

I would recommend [my organisation] as a great place to work

I feel a strong personal attachment to [my organisation]

[My organisation] inspires me to do the best in my job

[My organisation] motivates me to help it achieve its objectives

Source: Civil Service People Survey 2010

## 9. Drivers of Engagement

