

**CABINET OFFICE PERMANENT SECRETARIES' MEETINGS WITH EXTERNAL ORGANISATIONS<sup>1</sup>: 1 January to 31 March 2012**

<b>Sir Jeremy Heywood, Cabinet Secretary</b>		
<b>Date of Meeting</b>	<b>Name of External Organisation</b>	<b>Purpose of Meeting</b>
January	Sir Peter Gershon	Lunch and discussion on National Grid business
January	Sir Erik Bennett	Defence issues
January	Sir Stuart Etherington	Breakfast and general discussion
January	CBI	Economic and EU issues discussion
January	BAE Systems	General discussion
January	SAGA	Social care discussion
January	Sir Richard Broadbent	Corporate social responsibility discussion
January	Jim Gallagher	Devolution issues discussion
February	Lloyds	Economic issues
February	Various Scottish academics and business leaders	Economic and constitutional discussion
February	KPMG	Fraud issues
February	Social Policy academics and experts	'What Works' Forum
February	Met Police (Bernard Hogan-Howe)	Dinner and general discussion on police issues
February	Academy of Medical Royal Colleges	Discussion on NHS reform
February	Bank of England	Discussion on economic issues
February	Centrica plc.	Discussion on energy issues
February	Marks & Spencer	Economic discussion
February	CBI	Dinner and roundtable discussion
February	BP	Discussion on global, economic and energy issues
February	Lockheed Martin	General discussion
March	Price Waterhouse Coopers	Lunch and general discussion
March	EDF Energy	General discussion on energy issues
March	Ken Costa	Discussion on youth unemployment
March	Areva	General discussion on energy issues
March	E.on	General discussion on

<sup>1</sup> Does not normally include meetings with Government bodies such as other Government Departments and Agencies, non-departmental public bodies, Government reviews and representatives of Parliament, devolved or foreign Governments.

		nuclear issues
March	Barclays Capital	Breakfast and general discussion
March	Santander	Discussion on regulation and banking issues
March	Sir John Elvidge	General discussion
March	BAE Systems	Discussion on defence and engineering
March	3i Group	Discussion on Green Investment Bank
March	Deloittes	Breakfast and general discussion
March	Rolls Royce	General discussion
March	RWE/N Power & E-On	General discussion on energy issues
March	The Spectator (Fraser Nelson)	General discussion
March	Canning Fok	Discussion on telecoms Issues
March	Telegraph	Lunch and general discussion

<b>Sir Bob Kerslake, Head of the Civil Service</b>		
<b>Date of Meeting</b>	<b>Name of External Organisation</b>	<b>Purpose of Meeting</b>
January	Institute for Government	General discussion
January	Information Commissioner	General discussion
February	Various Scotland academics and business leaders	Growth discussion
February	Institute for Government	General discussion
February	CBI	General discussion
March	Public and Commercial Services Union	Introductory meeting
March	Martha Lane Fox	Introductory meeting

<b>Ian Watmore, Chief Operating Officer, Permanent Secretary</b>		
<b>Month of Meeting</b>	<b>Name of External Organisation</b>	<b>Purpose of Meeting</b>
January	PWC	Introductory meeting
January	Intellect	Discussion of Government ICT strategy
January	Vertex	Visit to observe and discuss outsourced processing
January	Veredus	To discuss job specification for forthcoming senior executive recruitment exercise
February	Ernst & Young	Civil Service Awards
February	Kids Task Force	Government Procurement Cards
February	CBI	CBI/Permanent Secretaries meeting
February	Civil Service Retirement Fellowship	Introductory meeting
March	Career Foundations	Staff development
March	Guardian	Introductory meeting
March	Post Office Ltd	Digital agenda
March	Bank of America Merrill Lynch	Efficiency agenda

<b>Kim Darroch, Permanent Secretary</b>		
<b>Date of Meeting</b>	<b>Name of External Organisation</b>	<b>Purpose of Meeting</b>
February	Citizen Foundation	Introductory discussion
February	BP	General discussion
March	Vodafone	Introductory discussion

<b>Ivan Rogers, Permanent Secretary</b>		
<b>Month of Meeting</b>	<b>Name of External Organisation</b>	<b>Purpose of Meeting</b>
January	Rock Creek Global Advisors LLC	Global economic issues
January	Save The Children	G8 and G20
January	Thomson Reuters	European issues
January	COO, EMEA, Citigroup	EU and G20, Citi's global view
January	Goldman Sachs	Financial services
January	US Chamber of Commerce	Transatlantic economic relationship
February	The Prince's Charities International Sustainability Unit	Briefing on the work of the International Sustainability Unit
February	Prudential Inc.	EU issues
February	Official Monetary and Financial Institutions Forum (OMFIF)	General discussion
February	British Bankers Association (BBA)	Current financial issues
February	Moore Capital	EU issues/global economy issues
February	Barclays PLC	UK & EU public policy
February	Rock Creek Global Advisors LLC	Reviewing global Issues
February	Gates Foundation	G8 & G20 policy
March	Goldman Sachs	Financial services issues
March	British Overseas Aid Group (BOAG)	G8/G20/Food security
March	Open Europe	Open Europe report
March	LSE	Changing global economic relationships
March	Trans-Atlantic Business Dialogue	New EU-US working Group on jobs and growth
March	Medley Advisors	G20, G8, EU issues
March	GAVI Alliance	G8 commitments to global health partnerships
March	Morgan Stanley	Financial services in EU