Ministry of Defence	October
Structural Reform Plan Monthly Implementation Update	2011

(1) Actions due to be completed in October 2011

Section	Action	Status
4.2.i	Agree the Transforming Defence Portfolio	Complete
4.3.iv.c.1	SEPP: Initial Gate Business Case submission to Investment Approval Board	Complete
4.5	Publish a Logistics Sub-Strategy	Complete
4.6	Publish a White Paper: Policy on equipment, support, and technology for UK defence and security	Not Complete
4.7	Review of Single Source Pricing Regulations (The Yellow Book)	Complete

(2) Actions ongoing / due to be started by end September 2011.

Section	Action	Status
1.4.i	Implement US / UK Defence Trade Co-operation Treaty	
1.4.iii	Conduct Joint User Group study on A400M to inform operating techniques and procedures and identify opportunities for synthetic and live training	
1.5	Take forward work to develop the Queen Elizabeth Class Carriers	Work Ongoing
1.6.i.d	Place at extended readiness a landing and command ship	Work Ongoing
1.6.i.f	Reduce RN Personnel by c.5,000	Work Ongoing
1.6.i.f.1	Reduce RN Personnel by c.5,000 (Tranche 1)	Work Ongoing
1.6.1.f.2	Reduce RN Personnel by c. 5,000 (Indentify Tranche 2)	Work Ongoing
1.6.ii.a	Reduce the non-deployable regional administrative structure to enhance our focus on front-line capabilities	Work Ongoing
1.6.ii.b	Restructure to deliver five multi-role brigades	Work Ongoing
1.6.ii.e	Rationalise wider equipment holdings in the light of experience on operations and improved fleet management	Work Ongoing
1.6.ii.f	Reduce Army personnel by c. 7,000	Work Ongoing
1.6.ii.f.1	Reduce Army personnel by c. 7,000 (Tranche 1)	Work Ongoing
1.6.ii.f.2	Reduce Army personnel by c. 7,000 (Identify Tranche 2)	Work Ongoing
1.6.ii.g	Restructure HQ Allied Rapid reaction Corps (ARRC) and deployable divisional headquarters	Work Ongoing
1.6.iii.a	Reduce the Tornado fleet from 40 to 18 Force Elements	Work Ongoing

1.6.iii.c	Accelerate Typhoon Force growth and increase multi-role capability	Work Ongoing
1.6.iii.d	Switch to the more capable carrier variant of Joint Strike Fighter	Work Ongoing
1.6.iii.e	Withdraw the 3 variants of the TriStar transport / tanker aircraft from service	Work Ongoing
1.6.iii.g	Reduce the number of RAF Personnel by c. 5,000	Work Ongoing
1.6.iii.g.1	Reduce the number of RAF Personnel by c. 5,000 (Tranche 1)	Work Ongoing
1.6.iii.g.2	Reduce the number of RAF Personnel by c. 5,000 (Identify Tranche 2)	Work Ongoing
1.7	Restructuring activities for Interim Force 2015 implemented in the Royal Navy, the Army and the Royal Air Force	Work Ongoing
2.2.ii	Conduct Future Accommodation Project (FAP)	Work Ongoing
2.2.iii	Conduct New Employment Model (NEM) studies identified by NEM Estimate	Work Ongoing
2.7.ii.a	Conduct post-deployment mental health project	Work Ongoing
2.7.ii.c.3	Implement endorsed Enhanced Mental Health Assessment (EMHA) findings	Work Ongoing
2.9	Conduct Youth Engagement Review	Work Ongoing
3.4	Implement Defence Reform Review endorsed outcomes	Work Ongoing
3.5	Reduce the number of MOD civilians in the core Department by c. 20,000	Work Ongoing
3.5.i	Reduce the number of MOD civilians in the core Department by c. 20,000 (Tranche 1)	Work Ongoing
4.1	Continue to drive delivery of efficiencies over the Spending Review 2010 period, including work under the Transforming Defence programme	Work Ongoing
4.2	Define future programmes for further efficiencies including work under the Transforming Defence programme, throughout the Spending Review 2010 period, building on the Defence Reform Unit's review	Work Ongoing
4.3	Take forward activities to achieve efficiencies, including as part of the Defence Reform agenda, and to reduce non-front line costs by \pounds 2bn per annum by 2014/15	Work Ongoing
4.3.ii	Take forward activities to achieve efficiencies, including as part of the Defence Reform agenda, and to reduce non-front line costs by £2bn per annum by 2014/15 through: Implementing changes to Service and Civilian allowances	Work Ongoing
4.3.iii	Take forward activities to achieve efficiencies, including as part of the Defence Reform agenda, and to reduce non-front line costs by \pounds 2bn per annum by 2014/15 through: Estate rationalisation (both sales and running cost savings)	Work Ongoing
4.3.iv	Take forward activities to achieve efficiencies, including as part of the Defence Reform agenda, and to reduce non-front line costs by £2bn per annum by 2014/15 through: Equipment support savings	Work Ongoing
4.3.iv.c	Implement Submarine Enterprise Performance Programme (SEPP) to deliver at least £900M savings over 10 years	Work Ongoing
4.3.iv.c.2	SEPP: Place BAES Foundation Contract	Work Ongoing

4.3.iv.c.3	SEPP: Place Rolls-Royce Foundation Contract	
4.3.iv.c.4	4 SEPP: Place Babcock Marine Foundation Contract	
4.3.v	Take forward activities to achieve efficiencies, including as part of the Defence Reform agenda, and to reduce non-front line costs by £2bn per annum by 2014/15 through: Training Efficiencies	
4.3.vi	Take forward activities to achieve efficiencies, including as part of the Defence Reform agenda, and to reduce non-front line costs by $\pm 2bn$ per annum by 2014/15 through: Administrative cost savings	
4.3.vii	Take forward activities to achieve efficiencies, including as part of the Defence Reform agenda, and to reduce non-front line costs by \pounds 2bn per annum by 2014/15 through: Reductions in commodity spend	Work Ongoing
4.3.viii	Take forward activities to achieve efficiencies, including as part of the Defence Reform agenda, and to reduce non-front line costs by \pounds 2bn per annum by 2014/15 through: Contract renegotiation to effect the SDSR cost reductions, and make savings across contracts	Work Ongoing
4.4.i	Achieve annual savings identified in MOD Efficiency Programme: Year 1	Work Ongoing
4.8.vi	Define and deliver a long-term sustainable development strategy: Monitor the delivery of defined programmes	Work Ongoing
4.8.vii	Define and deliver a long-term sustainable development strategy: Sustainable Development sub-Strategy objectives and targets achieved	Work Ongoing

(3) Explanation of missed and delayed deadlines

Deadline Missed	Reason
4.6 Publish a White Paper: Policy on equipment,	The publication of the White Paper has been delayed to
support, and technology for UK defence and	reap the benefit of coherence with wider government
security	work. It is anticipated that it will be published later this
	year