Ministry of Defence	December
Structural Reform Plan Monthly Implementation Update	2011

## (1) Actions due to be completed in December 2011

Section	Action	Status
2.2.ii.a	Deliver Future Accommodation Project Interim Report	Complete
2.7.ii.c.3	Implement endorsed EMHA findings	Complete

## (2) Actions due to be started by end December 2011

Section	Action	Status
1.4.i	Implement US / UK Defence Trade Co-operation Treaty	Work
		ongoing
1.4.iii	Conduct Joint User Group study on A400M to inform operating techniques and	Work
	procedures and identify opportunities for synthetic and live training	ongoing
1.5	Take forward work to develop the Queen Elizabeth Class Carriers	Work
		ongoing
1.6.i.d	Place at extended readiness a landing and command ship	Work
		ongoing
1.6.i.f	Reduce RN Personnel by c.5,000	Work
1.6.i.f.1	Reduce RN Personnel by c.5,000 (Tranche 1)	ongoing Work
1.0.1.1.1	Reduce KIN Personnel by C.5,000 (Tranche 1)	
1.6.1.f.2	Reduce RN Personnel by c. 5,000 (Indentify Tranche 2)	ongoing Work
1.0.1.1.2	Reduce RIV I cisoffici by c. 5,000 (indentity Tranche 2)	ongoing
1.6.ii.a	Reduce the non-deployable regional administrative structure to enhance our focus on	Work
	front-line capabilities	ongoing
1.6.ii.b	Restructure to deliver five multi-role brigades	Work
		ongoing
1.6.ii.e	Rationalise wider equipment holdings in the light of experience on operations and	Work
	improved fleet management	ongoing
1.6.ii.f	Reduce Army personnel by c. 7,000	Work
		ongoing
1.6.ii.f.1	Reduce Army personnel by c. 7,000 (Tranche 1)	Work
		ongoing
1.6.ii.f.2	Reduce Army personnel by c. 7,000 (Identify Tranche 2)	Work ongoing
1.6.ii.g	Restructure HQ Allied Rapid reaction Corps (ARRC) and deployable divisional	Work
1.0.11.8	headquarters	ongoing
1.6.iii.a	Reduce the Tornado fleet from 40 to 18 Force Elements	Work
		ongoing
1.6.iii.c	Accelerate Typhoon Force growth and increase multi-role capability	Work
		ongoing

1.6.iii.d	Switch to the more capable carrier variant of Joint Strike Fighter	Work
		ongoing
1.6.iii.e	Withdraw the 3 variants of the TriStar transport / tanker aircraft from service	Work
		ongoing
1.6.iii.g	Reduce the number of RAF Personnel by c. 5,000	Work
		ongoing
1.6.iii.g.1	Reduce the number of RAF Personnel by c. 5,000 (Tranche 1)	Work
		ongoing
1.6.iii.g.2	Reduce the number of RAF Personnel by c. 5,000 (Identify Tranche 2)	Work
		ongoing
1.7	Restructuring activities for Interim Force 2015 implemented in the Royal Navy, the	Work
	Army and the Royal Air Force	ongoing
2.2.ii	Conduct Future Accommodation Project (FAP)	Work
		ongoing
2.2.ii.b	Deliver Future Accommodation Project Final Report	Work
	, ,	ongoing
2.2.iii	Conduct New Employment Model (NEM) studies identified by NEM Estimate	Work
		ongoing
2.7.ii.a	Conduct post-deployment mental health project	Work
		ongoing
3.4	Implement Defence Reform Review endorsed outcomes	Work
		ongoing
3.5	Reduce the number of MOD civilians in the core Department by c. 20,000	Work
		ongoing
3.5	Reduce the number of MOD civilians in the core Department by c. 20,000 (Tranche 1)	Work
		ongoing
3.5.i	Continue to drive delivery of efficiencies over the Spending Review 2010 period,	Work
	including work under the Transforming Defence programme	ongoing
4.1	Continue to drive delivery of efficiencies over the Spending Review 2010 period,	Work
	including work under the Transforming Defence programme	ongoing
4.2	Define future programmes for further efficiencies including work under the	Work
1.2	Transforming Defence programme, throughout the Spending Review 2010 period,	ongoing
	building on the Defence Reform Unit's review	011801118
4.2		XV/ 1
4.3	Take forward activities to achieve efficiencies, including as part of the Defence Reform	Work
	agenda, and to reduce non-front line costs by £2bn per annum by 2014/15	ongoing
4.3.ii	Take forward activities to achieve efficiencies, including as part of the Defence Reform	Work
	agenda, and to reduce non-front line costs by £2bn per annum by 2014/15 through:	ongoing
	Implementing changes to Service and Civilian allowances	
4.3.iii	Take forward activities to achieve efficiencies, including as part of the Defence Reform	Work
	agenda, and to reduce non-front line costs by £2bn per annum by 2014/15 through:	ongoing
	Estate rationalisation (both sales and running cost savings)	0 0
4.3.iv	, , , , , , , , , , , , , , , , , , , ,	Work
<b>4.</b> J.1V	Take forward activities to achieve efficiencies, including as part of the Defence Reform agenda, and to reduce non-front line costs by £2bn per annum by 2014/15 through:	
	Equipment support savings	ongoing
4.3.iv.c	Implement Submarine Enterprise Performance Programme (SEPP) to deliver at least	Work
l	£900M savings over 10 years	ongoing

4.3.iv.c.2	SEPP: Place BAES Foundation Contract	Work
		ongoing
4.3.iv.c.3	SEPP: Place Rolls-Royce Foundation Contract	Work
		ongoing
4.3.iv.c.4	SEPP: Place Babcock Marine Foundation Contract	Work
		ongoing
4.3.v	Take forward activities to achieve efficiencies, including as part of the Defence Reform	Work
	agenda, and to reduce non-front line costs by £2bn per annum by 2014/15 through: Training Efficiencies	
4.3.vi	Take forward activities to achieve efficiencies, including as part of the Defence Reform	Work
	agenda, and to reduce non-front line costs by £2bn per annum by 2014/15 through: Administrative cost savings	ongoing
4.3.vii	Take forward activities to achieve efficiencies, including as part of the Defence Reform	Work
	agenda, and to reduce non-front line costs by £2bn per annum by 2014/15 through: Reductions in commodity spend	ongoing
4.3.viii	Take forward activities to achieve efficiencies, including as part of the Defence Reform	Work
	agenda, and to reduce non-front line costs by £2bn per annum by 2014/15 through:	ongoing
	Contract renegotiation to effect the SDSR cost reductions, and make savings across contracts	
4.4.i	Achieve annual savings identified in MOD Efficiency Programme: Year 1	Work
		ongoing
4.8.vi	Define and deliver a long-term sustainable development strategy: Monitor the delivery	Work
	of defined programmes	ongoing
4.8.vii	Define and deliver a long-term sustainable development strategy: Sustainable	Work
	Development sub-Strategy objectives and targets achieved	ongoing

## (3) Explanation of missed deadlines

In December 2011, the Ministry of Defence missed no deadlines.

The status of actions missed from previous reports is:

Action	Status	Reason
4.6 Publish a White Paper: Policy on equipment, support, and technology for UK defence and security	Still not complete	1