FORM AR27

Trade Union and Labour Relations (Consolidation) Act 1992

ANNUAL RETURN FOR AN EMPLOYERS' ASSOCIATION

| Name of Employers' Association: | National Association of Master Bakers Limited | | |
|--|--|--|--|
| Year ended: | 31 st December 2015 | | |
| List No: | 149E | | |
| Head or Main Office: | 21 Baldock Street Ware Herts SG12 9DH | | |
| Website address (if available) | www.craftbakersassociation.co.uk | | |
| Has the address changed during the year to which the return relates? | Yes No ✓ (Tick as appropriate) | | |
| General Secretary: | Karen Dear | | |
| Contact name for queries regarding the completion of this return: | Karen Dear | | |
| Telephone Number: | 01920 468061 | | |
| e-mail: | Karen@craftbakersassociation.co.uk | | |

PLEASE FOLLOW THE GUIDANCE NOTES IN THE COMPLETION OF THIS RETURN. Any difficulties or problems in the completion of this return should be directed to the Certification Office as below or by telephone to: 020 7210 3734

The address to which returns and other documents should be sent are:

For Employers' Associations based in England and Wales: Certification Office for Trade Unions and Employers' Associations 22nd Floor, Euston Tower, 286 Euston Road, London NW1 3JJ

For Employers' Associations based in Scotland: Certification Office for Trade Unions and Employers' Associations Melrose House, 69a George Street, Edinburgh EH2 2JG



THE NATIONAL ASSOCIATION OF MASTER BAKERS LIMITED Company Information

Directors

M A S Holling

G T Fuller

C C Beaney

C D Freeman

Secretary

Mrs K Dear

Auditors

Thomas David 6-7 Castle Gate Castle Street HERTFORD Herts SG14 1HD

Registered office

21 Baldock Street WARE Herts SG12 9DH

Registered number

04196498

RETURN OF MEMBERS

(see note 9)

| | NUMBER OF MEMBERS AT THE END OF THE YEAR | | | | |
|------------------|--|-------------------|--|--------|--|
| Great Britain | Northern Ireland | Irish Republic | Elsewhere Abroad (including Channel Islands) | TOTALS | |
| 536 | | | | 536 | |

OFFICERS IN POST

(see note 10)

Please attach as an annexe to this form a complete list of all officers in post at the end of the year to which this form relates, with the title of each persons office.

CHANGE OF OFFICERS

Please complete the following to record any changes of officers during the twelve months covered by this return.

| Title of Office | Name of Officer ceasing to hold office | Name of Officer Appointed | Date of Change |
|-----------------|--|------------------------------|----------------|
| | | David Hall | 10.10.15 |
| | | Shirley Ryder | 10.10.15 |
| | | Caroline Grant | 10.10.15 |
| | | 5 | |
| | | | |
| | | | |
| | | | |

REVENUE ACCOUNT/GENERAL FUND (see notes 11 to 16)

| Previous Year | | | £ | £ |
|--|----------------------|--|---|---------|
| Toal | INCOME | | | |
| 240,618 | From Members | Subscriptions, levies, etc | | 232,915 |
| 2,150 280 | Investment income | Interest and dividends (gross) Bank interest (gross) Other (specify) | 2,447 288 | |
| | | | | 2,735 |
| 34,390 | Other income | Rents received Insurance commission Consultancy fees | 10,000 22,092 | |
| 6,631 | | Publications/Seminars Miscellaneous receipts (specify) | 1,351 21,176 | |
| | | | | 54,619 |
| 284,069 | | | | |
| | EXPENDITURE | TOTAL INCOME | | 290,269 |
| 117,649 23,631 13,001 6,447 36,400 | Administrative exper | Remuneration and expenses of staff Occupancy costs Printing, Stationery, Post Telephones Legal and Professional fees Miscellaneous (specify) | 93,714 25,245 17,067 5,076 38,632 | |
| | | | | 179,734 |
| 2,024 3,220 | Other charges | Bank charges Depreciation Sums written off Affiliation fees | 1,820 4,026 | |
| 18,686 | | Donations Conference and meeting fees | 17,285 | |
| 59,126 | | Expenses Miscellaneous (specify) | 59,833 | |
| | | | | 82,964 |
| 495 | Taxation | | | 4,755 |
| 280,679 | | TOTAL EXPENDITURE | | 267,453 |
| 3,390 | | Surplus/Deficit for year | | 22,816 |
| 532,386 | 2 | Amount of fund at beginning of year | | 535,776 |
| 535,776 | | Amount of fund at end of year | | 558,592 |

ACCOUNTS OTHER THAN THE REVENUE ACCOUNT/GENERAL FUND (see notes 17 to 18)

| ACCOUNT 2 | | | Fund Account |
|-------------------------------------|---|----------------------|-----------------|
| Name of account: | Benevolent Fund | £ | £ |
| Income | | | |
| | From members | | 2,275 |
| | Investment income | 16,721 | |
| | Other income (specify) – bank | 377 | |
| | Transfer from Education Fund | 33,048 | |
| | Sale of CAF units | 26,199 | |
| | | | 76,345 |
| | | Total Income | 78,620 |
| Expenditure | | | |
| | Administrative expenses | 6,000 | |
| | Other expenditure (specify) – gifts & ex-gratia | 14,674 | |
| | Grants & donations | 6,000 | |
| | Accountancy | 450 | |
| | | | |
| | To | tal Expenditure | 27,124 |
| | Surplus (De | eficit) for the year | 51,496 |
| Amount of fund at beginning of year | | | 796,067 |
| | Amount of fund at the end of year (as | s Balance Sheet) | 847,563 |

| ACCOUNT 3 | | | Fund Account |
|-------------------------------------|--|---------------------|------------------|
| Name of account: | Education Fund | £ | £ |
| Income | From members Investment income Other income (specify) – sale of CAF units | 1,959 15,000 | 935 |
| | | Total Income | 16,959 17,894 |
| Expenditure | Transfer to Benevolent Fund | 33,048 | |
| | Administrative expenses Other expenditure (specify) – scholarship & training Accountancy | 17,269 364 | |
| | Tot | tal Expenditure | 50,681 |
| | Surplus (Det | ficit) for the year | (32,787) |
| Amount of fund at beginning of year | | | 98,863 |
| | Amount of fund at the end of year (as | Balance Sheet) | 66,076 |

ACCOUNTS OTHER THAN THE REVENUE ACCOUNT/GENERAL FUND

(see notes 17 to 18)

| ACCOUNT 4 | | | Fund Account |
|------------------|---|--------------------|-----------------|
| Name of account: | | £ | £ |
| Income | | | |
| | From members Investment income Other income (specify) | | |
| | | | |
| | | Total Income | |
| | | | |
| Expenditure | Administrative expenses Other expenditure (specify) | | |
| | | | |
| | Tak | al Campuditum | |
| | | al Expenditure | |
| | Amount of fund at be | icit) for the year | |
| | Amount of fund at the end of year (as | - 3 | |

| ACCOUNT 5 | | Fund Account |
|------------------|---|-----------------|
| Name of account: | £ | £ |
| Income | From members Investment income Other income (specify) | |
| | Total In | come |
| Expenditure | Administrative expenses Other expenditure (specify) | |
| | Total Expend | diture |
| | Surplus (Deficit) for the | e year |
| | Amount of fund at beginning of | |
| | Amount of fund at the end of year (as Balance S | Sheet) |

ACCOUNTS OTHER THAN THE REVENUE ACCOUNT/GENERAL FUND

(see notes 17 to 18)

| ACCOUNT 6 | | | Fund Account |
|------------------|---|-------------------------------------|-----------------|
| Name of account: | | £ | £ |
| Income | From members Investment income Other income (specify) | | |
| 1 | | Total Income | |
| Expenditure | Administrative expenses Other expenditure (specify) | | |
| | | al Expenditure cit) for the year | |
| | Amount of fund at the end of year (as | eginning of year | |

| ACCOUNT 7 | | | Fund Account |
|------------------|---|---|-----------------|
| Name of account: | | £ | £ |
| Income | From members Investment income Other income (specify) | | |
| | | Total Income | 1 |
| Expenditure | Administrative expenses Other expenditure (specify) | | |
| | | al Expenditure | |
| | Surplus (Dei Amount of fund at be | icit) for the year | |
| | Amount of fund at the end of year (as | 10m 10d | |

BALANCE SHEET AS AT [

1

(see notes 19 and 20)

| Previous Year | (see notes 19 and 20) | £ | £ |
|---------------|--|------------|-----------|
| 204,908 | Fixed Assets (as at page 11) | | 209,660 |
| | | | |
| | Investments (as per analysis on page 13) | | |
| 925,455 | Quoted (Market value £1,229,74) | | |
| | Unquoted | | 956,805 |
| | Total Investments | | 1,166,465 |
| 1 | Other Assets | | 1,100,100 |
| 24,598 | Sundry debtors | 15,190 | |
| 378,161 | Cash at bank and in hand | 360,109 | |
| 1 | Stocks of goods | 16,948 | |
| | Others (specify) | | |
| | | | |
| | | | |
| | Total of other assets | | 392,247 |
| 1 525 251 | | TAL ASSETS | 1 550 710 |
| 1,535,251 | 10 | IAL ASSETS | 1,558,712 |
| = | | | |
| 535,776 | Revenue/General Fund (Account) | | 558,592 |
| 796,067 | Benevolent Fund (Account) | | 847,563 |
| 98,863 | Education Fund (Account) | ı | 66,076 |
| 12,092 | Revaluation Reserve | | 12,092 |
| | Liabilities | | |
| | Loans | | |
| | Bank overdraft | 7 000 | |
| 6,862 | Tax payable | 7,808 | |
| 73,940 | Sundry creditors | 53,243 | |
| 10,021 | Accrued expenses | 10,745 | |
| 1,630 | Provisions Other lighting | 2,593 | |
| | Other liabilities | LIADUITIC | 74.000 |
| 1,535,251 | TOTAL LIABILITIES 74,389 | | |
| 1,535,251 | ТОТ | AL ASSETS | 1,558,712 |

FIXED ASSETS ACCOUNT

(see note 21)

| | Land & Buildings | Fixtures & Fittings | Cups and Shields | Total |
|--|---------------------|---------------------|---------------------|---------|
| | £ | £ | £ | £ |
| COST OR VALUATION | | | | |
| At start of period | 195,000 | 9,658 | 250 | 204,908 |
| Additions during period | | 8,871 | | |
| Less: Disposals during period | | 4,917 | | |
| Less: DEPRECIATION: | | 4,824 | | |
| Total to end of period | | 9,658 | | |
| BOOK AMOUNT at end of period | | | | |
| Freehold | 195,000 | | | |
| Leasehold (50 or more years unexpired) | | | | |
| Leasehold (less than 50 years unexpired) | | | | |
| AS BALANCE SHEET | 195,000 | 14,410 | 250 | 209,660 |

ANALYSIS OF INVESTMENTS

(see note 22)

| | | Other Funds £ |
|----------|--|---------------------|
| QUOTED | British Government & British Government Guaranteed Securities | |
| | British Municipal and County Securities | |
| | Other quoted securities (to be specified) Threadneedle Managed Units | 45,130 |
| | TOTAL QUOTED (as Balance Sheet) | 45,130 |
| | *Market Value of Quoted Investments | 154,296 |
| UNQUOTED | British Government Securities | |
| | British Municipal and County Securities | |
| | Mortgages | |
| | Other unquoted securities (to be specified) Axa Isle of Man Bonds | 170,000 |
| | Charities and Foundation Units | 741,675 |
| | TOTAL QUOTED (as Balance Sheet) | 911,675 |
| | *Market Value of Unquoted Investments | 1,075,445 |

^{*} Market value of investments to be stated where these are different from the figures quoted in the balance sheet

ANALYSIS OF INVESTMENT INCOME (CONTROLLING INTERESTS) (see notes 23 to 25)

| Does the association, or any constituent part of the controlling interest in any limited company? | ne association, have a | YES | NO✓ | |
|--|-------------------------------|--------|-----|--|
| If YES name the relevant companies: | | | | |
| COMPANY NAME COMPANY NAME COMPANY REGISTR. registered in England registered) | | | | |
| | | | | |
| INCORPORATED E | MPLOYERS' ASSOCIA | TIONS | | |
| Are the shares which are controlled by the association's name | ation registered in the | YES | NO✓ | |
| If NO, please state the names of the persons in whom the shares controlled by the association are registered. | | | | |
| COMPANY NAME | NAMES OF SHAREHO | LDERS | | |
| | EMPLOYERS ASSOCIA | ATIONS | Ţ. | |
| Are the shares which are controlled by the associ names of the association's trustees? If NO, state the names of the persons in whom the shares controlled by the association are registered. | ation registered in the | YES | NO✓ | |
| COMPANY NAME NAMES OF SHAREHOLDERS | | | | |
| COMITATIVALE | TO MALES OF OFFICE POPULATION | | | |

SUMMARY SHEET

(see notes 26 to 35)

| All funds except Political Funds £ | Political Funds £ | Total Funds £ |
|--|---|---|
| | | |
| 236,125 | | 236,125 |
| 21,415 | | 21,415 |
| 96,195 | 4 | 96,195 |
| 353,735 | | 353,735 |
| 312,210 | | 312,210 |
| | | э |
| 1,442,798 | | 1,442,798 |
| 1,484,323 | | 1,484,323 |
| | | |
| Transfer of the second | | , , |
| Fixed Assets | | 209,660 |
| Investment Assets | | 956,805 |
| mivosimoni Assots | | 392,247 |
| | Total Assets | 1,558,712 |
| | Total Liabilities | 74,389 |
| l Liabilities) | | 1,484,323 |
| | 236,125 21,415 96,195 353,735 312,210 1,442,798 1,484,323 | 236,125 21,415 96,195 353,735 312,210 1,442,798 1,484,323 Fixed Assets Investment Assets Total Assets Total Liabilities |

NOTES TO THE ACCOUNTS

(see note 36)

All notes to the accounts must be entered on or attached to this part of the return.

| | x | |
|--|---|--|
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ACCOUNTING POLICIES

(see notes 37 and 38)

| 505 K. V. 1340 AND | |
|--------------------|--|
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SIGNATURES TO THE ANNUAL RETURN

(see notes 39 and 40)

Including the accounts and balance sheet contained in the return.

| Secretary's DEVIL. | Chairman's Signature: (or other official whose position should be stated) Name: KORGK FULLER |
|--------------------|--|
| Date: 19.S. 2016 | Date: 23 05 16 |

CHECK LIST

(see note 41)

(please tick as appropriate)

| The second of th | YES | | NO | |
|--|-------|----------|----|--|
| IS THE RETURN OF OFFICERS ATTACHED? (see Page 3) | 1 1 5 | Ť | NO | |
| HAS THE RETURN OF CHANGE OF OFFICERS BEEN COMPLETED? (see Page 3) | YES | V | NO | |
| HAS THE RETURN BEEN SIGNED? (see Note 38) | YES | V | NO | |
| HAS THE AUDITOR'S REPORT BEEN COMPLETED (see Note 39) | YES | V | NO | |
| IS A RULE BOOK ENCLOSED? (see Note 40) | YES | D | NO | |
| HAS THE SUMMARY SHEET BEEN COMPLETED (see Notes 6 and 25 to 34) | YES | 1 | NO | |

AUDITOR'S REPORT

(see notes 42 to 47)

made in accordance with section 36 of the Trade Union and Labour Relations (Consolidation) Act 1992.

| 1, | In the opinion of the auditors or auditor do the accounts they have audited and which are contained in |
|----|--|
| | this return give a true and fair view of the matters to which they relate? |
| | (See section 36(1) and (2) of the 1992 Act and notes 43 and 44) |

If "No" please explain below.

- 2. Have the auditors or auditor carried out such investigations in the preparation of their audit report as will enable them to form an opinion as to:
 - whether the trade union has kept proper accounting records in accordance with section 28 of (a) the 1992 Act:
 - whether it has maintained a satisfactory system of control over its transactions in accordance (b) with the requirements of that section; and
 - whether the accounts to which the report relates agree with the accounting records? (See section 36(3) of the 1992 Act, set out in note 43)

YES/NO

If "No" please explain below.

- Are the auditors or auditor of the opinion that the union has complied with section 28 of the 1992 Act 3.
 - kept proper accounting records with respect to its transactions and its assets and liabilities; and (a)
 - established and maintained a satisfactory system of control of its accounting records, its cash (b) holding and all its receipts and remittances.

(See section 36(4) of the 1992 Act set out in note 43)

YES/NO

If "No" please explain below.

4. Please set out a copy of the report made by the auditors or auditor to the union on the accounts to which this AR27 relates. The report is to set out the basis upon which the audit has been conducted and/or such other statement as the auditor considers appropriate. Such a statement may be provided as a separate document.

(See note 45)

AUDITOR'S REPORT (continued)

| See attached annual accounts | | |
|--------------------------------------|--|--------------------------|
| | | |
| Signature(s) of auditor or auditors: | DAGNU PP Trongs Dang | |
| Name(s): | David Brown | Thomas David Accountants |
| Profession(s) or Calling(s): | FCA | |
| Address(es): | 6-7 Castle Gate Castle Street Hertford SG14 1HD | |
| Date: | 2 7 May 2016 | |
| Contact name and telephone number: | 01992 504202 | |

N.B. When notes to the accounts are referred to in the auditor's report a copy of those notes must accompany this return.

THE NATIONAL ASSOCIATION OF MASTER BAKERS LIMITED (Trading as Craft Bakers Association)

Report and Accounts

31 December 2015



THOMAS DAVID

Chartered Accountants

THE NATIONAL ASSOCIATION OF MASTER BAKERS LIMITED Report and accounts Contents

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Registered number:

04196498

Directors' Report

The directors present their report and accounts for the year ended 31 December 2015.

Principal activities

The principal activity of the company during the year was to promote the interests of the craft bakery trade, to engage with government departments on legislative matters and be the voice of the craft baking industry, under the duty of a trade association.

Review of business

Following the positive gains made in our membership figures during 2013, we were disappointed with the reduction during 2014/2015. The membership figure stands at 536 at the 31st of December 2015. One of the key strategies in the CBA 2015/2016 business plan is to increase our efforts in bringing in new members to the CBA. Recruitment of potential new members is now the responsibility of Tina Bennett who was engaged in June 2015.

Structured team meetings take place on a regular basis and a key objective business plan is now in place with agreed targets and is regularly reviewed with all team members.

During 2015 we launched the updated CBA Book of Bread Making. A great deal of work went in to this latest version and special thanks go to Jim Brown who took on the project. Sales of the updated book have created a new revenue stream.

In conjunction with three other partners, the Association held their inaugural Baker/Butcher trade exhibition in October at the Harrogate Event Centre. The event was very well attended on the day with over 60 exhibiters and 200 entries in the butchers Pork Pie/Sausage competition.

Craft Bakers Week was held in September which introduced new consumer involvement with the "Love your Baker" competition. This involved customers voting for their favourite high street baker. I am very pleased to confirm that CBA member Warnings Bakery won the title of England's most popular high street baker. The relationship with the "Make A Wish" charity continues and over £15,030 was raised through various activities during the week.

The CBA were very pleased to work with the World Bread Awards organisers, by providing judges on the day and supporting the Awards evening with products from the London Bread and Cake company. The awards evening was made even better when it was announced that CBA member Victorian Bakery won Britain's Best Loaf for 2015 with their London Bloomer.

Subscription revenue for 2015 reached £232,915 compared to £240,618 in 2014. We continue to look for new areas of revenue income streams. The accounts for 2015 reported a surplus, after taxation, of £22,816.

The executive director and head of operations, along with the team at Ware are very aware that we must still be very prudent and continue to find efficiencies where possible in our day to day costs.

Since 2015 our activities have grown significantly.

In conjunction with the National Bakery Training Company, we have provided apprenticeship training for 100 trainees during 2015. The CBA is taking a very active role in the new Trail Blazer apprenticeship scheme. Our chairman Mr George Fuller, is heading the committee that oversees and agrees the training standards for the Craft Bakery apprenticeship.

Registered number:

04196498

Directors' Report

Melissa Thompson our Health and Safety advisor continues to go from strength to strength in her role and the Association is very pleased with the service offered to the members.

We have improved the Association's communications with a new style quarterly newsletter and redeveloped the web site to move with developing social media opportunities.

The improved CBA website ensures members are informed as soon as possible of any developments which may affect their business and the industry in general. We have also introduced weekly mail shots sent to the membership via email to improve our communication objectivities.

The CBA online training service has been redeveloped to incorporate a CBA training hub for easy reference. New training modules cover many subjects, including health and safety, first aid, customer service skills and even social media.

The Association continues to build strong relationships with fellow trade associations, including the Scottish Bakers Association, Irish Association of Master Bakers, British Confectioners Association, the Worshipful Company of Bakers, the Alliance Bakery Students and Trainees and the Federation of Bakers.

Board objectives

The CBA Board of Directors are committed to positively promoting the craft baking industry at every opportunity and deliver profitable growth back to the Association.

The key objective is to serve its members with excellent services that are valued by the membership.

We are always the voice of the craft baker and the CBA is there to represent the views of the industry to Government and to positively influence the quality of policy making that affects bakers in England and Wales today.

Board of Directors from May 2014 - May 2015 as follows:-

Chris Beaney - Finance Director
Chris Freeman - Trade Association Liaison Director
George Fuller - Chairman
Caroline Grant
David Hall
Janet Hill
Mike Holling - Executive Director
Anthony Kindred - Past President
David Smart - President

Mike Holling resigned his position as Executive Director on 9th March 2016.

Directors

The following persons served as directors during the year:

M A S Holling

G T Fuller

C C Beaney

C D Freeman

Registered number:

04196498

Directors' Report

Directors' responsibilities

The directors are responsible for preparing the report and accounts in accordance with applicable law and regulations.

Company law requires the directors to prepare accounts for each financial year. Under that law the directors have elected to prepare the accounts in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the accounts unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these accounts, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- · make judgements and estimates that are reasonable and prudent;
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditors

Each person who was a director at the time this report was approved confirms that:

- so far as he is aware, there is no relevant audit information of which the company's auditor is unaware; and
- he has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditor is aware of that information.

Small company provisions

This report has been prepared in accordance with the provisions in Part 15 of the Companies Act 2006 applicable to companies subject to the small companies regime.

This report was approved by the board on 31 March 2016 and signed on its behalf.

G Fuller Director

Independent auditors' report

to the members of THE NATIONAL ASSOCIATION OF MASTER BAKERS LIMITED

We have audited the accounts of THE NATIONAL ASSOCIATION OF MASTER BAKERS LIMITED for the year ended 31 December 2015 which comprise the Profit and Loss Account, the Balance Sheet and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and the Financial Reporting Standard For Smaller Entities (effective January 2015) (United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

As explained more fully in the Statement of Directors' Responsibilities, the directors are responsible for the preparation of the accounts and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the accounts in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

In accordance with the exemption provided by APB Ethical Standard - Provisions Available for Smaller Entities (Revised), we have prepared and submitted the company's returns to the tax authorities and assisted with the preparation of the accounts.

Scope of the audit of the accounts

A description of the scope of an audit of financial statements is provided on the APB's website at www.frc.org.uk/auditscopeukprivate

Opinion on the accounts

In our opinion the accounts:

- give a true and fair view of the state of the company's affairs as at 31 December 2015 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the accounts are prepared is consistent with the accounts.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the accounts are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the accounts in accordance with the small companies regime and take advantage of the small companies' exemption in preparing the directors' report and take advantage of the small companies exemption from the requirement to prepare a strategic report.

David Brown (Senior Statutory Auditor) for and on behalf of Thomas David Accountants and Statutory Auditors 22 April 2016

6-7 Castle Gate Castle Street HERTFORD Herts SG14 1HD

| | Notes | 2015 £ | 2014 £ |
|--|-------|---------------------|--------------------|
| Turnover | | 272,384 | 274,139 |
| Administrative expenses Other operating income | | (257,548) 10,000 | (280,184) 7,500 |
| Operating profit | 2 | 24,836 | 1,455 |
| Income from investments Interest receivable | | 2,447 288 | 2,150 280 |
| Profit on ordinary activities before taxation | | 27,571 | 3,885 |
| Tax on profit on ordinary activities | 3 | (4,755) | (495) |
| Profit for the financial year | | 22,816 | 3,390 |

THE NATIONAL ASSOCIATION OF MASTER BAKERS LIMITED Balance Sheet as at 31 December 2015

| | Notes | | 2015 £ | | 2014 £ |
|-------------------------------|-------|----------|-----------|----------|-----------|
| Fixed assets | | | | | |
| Tangible assets | 4 | | 209,660 | | 204,908 |
| Investments | 5 | | 215,130 | | 212,683 |
| | | | 424,790 | | 417,591 |
| Ourset coasts | | | | | |
| Current assets Stocks | | 16,948 | | 2,129 | |
| Debtors | 6 | 14,870 | | 22,936 | |
| Cash at bank and in hand | O | 187,725 | | 196,925 | |
| Cash at bank and in hand | | 219,543 | | 221,990 | |
| | | 210,010 | | | |
| Creditors: amounts falling du | е | | | | |
| within one year | 7 | (71,056) | | (90,083) | |
| | | | | | 404.00= |
| Net current assets | | | 148,487 | | 131,907 |
| Total assets less current | | | | | |
| liabilities | | | 573,277 | | 549,498 |
| | | | | | |
| | 0 | | (0.500) | | (1 620) |
| Provisions for liabilities | 8 | | (2,593) | | (1,630) |
| Ē | | | | | |
| Net assets | | | 570,684 | | 547,868 |
| | | | | 3 | - |
| Capital and reserves | | | | | |
| Revaluation reserve | 9 | | 12,092 | | 12,092 |
| Profit and loss account | 10 | | 558,592 | | 535,776 |
| | | | | | |
| Shareholders' funds | | | 570,684 | - | 547,868 |
| | | | <u> </u> | | |

The accounts have been prepared in accordance with the provisions in Part 15 of the Companies Act 2006 applicable to companies subject to the small companies regime.

G Fuller Director Approved by the board on 31 March 2016

1 Accounting policies

Basis of preparation

The accounts have been prepared under the historical cost convention and in accordance with the Financial Reporting Standard for Smaller Entities (effective January 2015).

Turnover

Turnover represents the value, net of value added tax and discounts, of goods provided to customers and work carried out in respect of services provided to customers.

Depreciation

Depreciation has been provided at the following rates in order to write off the assets over their estimated useful lives.

Freehold property not provided Cups and shields not provided

Fixtures, fittings and computer equipment 25% on reducing balance

Stocks

Stock is valued at the lower of cost and net realisable value.

Deferred taxation

Full provision is made for deferred taxation resulting from timing differences between the recognition of gains and losses in the accounts and their recognition for tax purposes. Deferred taxation is calculated on an un-discounted basis at the tax rates which are expected to apply in the periods when the timing differences will reverse.

Leasing and hire purchase commitments

Assets held under finance leases and hire purchase contracts, which are those where substantially all the risks and rewards of ownership of the asset have passed to the company, are capitalised in the balance sheet and depreciated over their useful lives. The corresponding lease or hire purchase obligation is treated in the balance sheet as a liability.

The interest element of the rental obligations is charged to the profit and loss account over the period of the lease and represents a constant proportion of the balance of capital repayments outstanding.

Rentals paid under operating leases are charged to income on a straight line basis over the lease term.

Pensions

The company operates a defined contribution pension scheme. Contributions are charged to the profit and loss account as they become payable in accordance with the rules of the scheme.

| 2 | Operating profit | | | 2015 £ | 2014 £ |
|---|---|------------------------------|--------------------------------------|--------------------------|--|
| | This is stated after charging: | | | ~ | ~ |
| | Depreciation of owned fixed assets Auditors' remuneration | | | 4,026 4,145 | 3,220 3,950 |
| 3 | Taxation | | | 2015 £ | 2014 £ |
| | UK corporation tax Deferred tax | | | 3,792 963 | 155 340 |
| | | | | 4,755 | 495 |
| 4 | Tangible fixed assets | | Fixtures, fittings and | | |
| | | Freehold property £ | computer equipment £ | Cups and shields £ | Total £ |
| | Cost At 1 January 2015 Additions Disposals At 31 December 2015 | 195,000 - - 195,000 | 49,165 8,871 (4,917) 53,119 | 250 | 244,415 8,871 (4,917) 248,369 |
| | Depreciation At 1 January 2015 Charge for the year On disposals At 31 December 2015 | | 39,507 4,026 (4,824) 38,709 | <u>.</u> | 39,507 4,026 (4,824) 38,709 |
| | Net book value At 31 December 2015 | 195,000 | 14,410 | 250 | 209,660 |
| | At 31 December 2014 | 195,000 | 9,658 | 250 | 204,908 |
| | Freehold land and buildings: | | | 2015 £ | 2014 £ |
| | Historical cost | | | 182,908 | 182,908 |
| | Cumulative depreciation based on his | storical cost | | <u>=</u> . 0 | |

The freehold property at 21 Baldock Street, Ware, Herts was valued by A K Thomas of Withers Thomas on 31 July 2012 at the request of the directors. The accounts reflect the valuation of £195,000.

5 investments

| | | | Other investments £ |
|---|--|-------------------|---------------------|
| | Cost At 1 January 2015 Additions | | 212,683 2,447 |
| | At 31 December 2015 | | 215,130 |
| | Other investments | 2015 £ | 2014 £ |
| | Listed investments Unlisted investments | 45,130 170,000 | 42,683 170,000 |
| | | 215,130 | 212,683 |
| | Listed investments at market value | 154,296 | 146,267 |
| 6 | Debtors | 2015 £ | 2014 £ |
| | Trade debtors Other debtors | 6,935 7,935 | 13,548 9,388 |
| | | 14,870 | 22,936 |
| 7 | Creditors: amounts falling due within one year | 2015 £ | 2014 £ |
| | Trade creditors | 10,005 | 9,281 |
| | Corporation tax | 3,792 | 155 |
| | Other taxes and social security costs | 4,016 | 6,707 |
| | Other creditors | 53,243 | 73,940 |
| | | 71,056 | 90,083 |

| 8 | Provisions for liabilities Deferred taxation: | 2015 £ | 2014 £ |
|----|---|-------------------|--------------|
| | Accelerated capital allowances | 2,593 ——— | 1,630 |
| | | 2015 £ | 2014 £ |
| | At 1 January Deferred tax charge in profit and loss account | 1,630 963 | 1,290 340 |
| | At 31 December | 2,593 | 1,630 |
| 9 | Revaluation reserve | 2015 £ | |
| | At 1 January 2015 | 12,092 | |
| | At 31 December 2015 | 12,092 | |
| 10 | Profit and loss account | 2015 £ | |
| | At 1 January 2015 Profit for the year | 535,776 22,816 | |
| | At 31 December 2015 | 558,592 | |

11 Guarantee

The company is limited by guarantee and does not have a share capital. Each member of the company undertakes to contribute such amount as may be reqired up to a maximum of £1 each to the assets of the company if it is wound up whilst that person is a member or within one year of that person ceasing to be a member.