Permanent Secretary

Date Person or organisation that meeting was with

Edward Chaplin 07/02/2017 Crown Nominations Commission Edward Chaplin 08/03/2017 Crown Nominations Commission

Jeremy Heywood 09/01/2017 Her Majesty's Inspectorate of Constabulary

Jeremy Heywood 11/01/2017 Tate

Jeremy Heywood 16/01/2017 Strand Group at Kings Jeremy Heywood 17/01/2017 Civil Service World

Jeremy Heywood 20/01/2017 Care Quality Commission

Jeremy Heywood 24/01/2017 BAE Systems

Jeremy Heywood 27/01/2017 Careers and Enterprise

Jeremy Heywood 31/01/2017 Barclays Jeremy Heywood 02/02/2017 OFCOM

Jeremy Heywood 08/02/2017 The Legatum Institute Jeremy Heywood 10/02/2017 University of Oxford

Jeremy Heywood 16/02/2017 Tesco

Jeremy Heywood 21/02/2017 London Stock Exchange Group Jeremy Heywood 24/02/2017 Blavatnik School of Governance Jeremy Heywood 28/02/2017 Head of Swiss Civil Service

Jeremy Heywood 03/03/2017 Overseas Development Institute

Jeremy Heywood 06/03/2017 Babylon Health

Jeremy Heywood 07/03/2017 Information Commissioner

Jeremy Heywood 09/03/2017 MindGym Jeremy Heywood 10/03/2017 Accenture Jeremy Heywood 14/03/2017 GSK Jeremy Heywood 15/03/2017 BP Jeremy Heywood 20/03/2017 BT Jeremy Heywood 21/03/2017 McKinsey

Jeremy Heywood 23/03/2017 Astrazeneca / ABPI

Jeremy Heywood 24/03/2017 The Times Jeremy Heywood 24/03/2017 Kings College

Jeremy Heywood 28/03/2017 BBC Jeremy Heywood 30/03/2017 Sage

John Manzoni 04/01/2017 Hewlett Packard Enterprise

11/01/2017 Microsoft John Manzoni John Manzoni 12/01/2017 Capgemini 12/01/2017 Salesforce John Manzoni John Manzoni 13/01/2017 Deloitte 13/01/2017 Ernst & Young John Manzoni

13/01/2017 Shell John Manzoni 16/01/2017 Bechtel John Manzoni 26/01/2017 John Picknett John Manzoni John Manzoni 30/01/2017 Oracle

John Manzoni 30/01/2017 Simon Thompson John Manzoni 01/02/2017 The GAP Partnership

16/02/2017 Meta John Manzoni John Manzoni 23/02/2017 BT John Manzoni 27/02/2017 Carillion John Manzoni 01/03/2017 HP

14/03/2017 Lord Sainsbury John Manzoni

Purpose of meeting

Appointment of new Bishop Appointment of new Bishop

Update meeting on state of policing report

Update meeting

Panel for book launch discussion

Interview and discussion on Civil Service Issues

Meeting on Social Care

Update meeting Update meeting Update meeting Update meeting

Introductory meeting on trade Life Sciences Industrial Strategy

Update meeting Update meeting Update meeting

High-level discussion on how the two respective Governments are organised and function

Update meeting Artificial Intelligence Introductory meeting

Transformation Strategy, Civil Service Learning and building a high performance culture

Update meeting

Pharmaceutical Pricing Regulation Scheme

Update meeting Update meeting Speaking event

Pharmaceutical Pricing Regulation Scheme

Introductory meeting Speaking event Update meeting Update meeting Supplier Relationship Technology in Government

Supplier Relationship Supplier Relationship Supplier Relationship Supplier Relationship **Commercial Capability** Supplier Relationship

Commercial and Finance Capability in Government

**Supplier Relationship** 

Cross-government Governance

**Negotiation Capability Commercial Capability** Supplier Relationship Supplier Relationship Supplier Relationship Stakeholder Relationship

Permanent		
Secretary	Date Person or organisation tha	t meeting was with Purpose of meeting
John Manzoni	21/03/2017 Computer Sciences Corpor	ation Supplier Relationship
John Manzoni	31/03/2017 Institute For Government	Stakeholder Relationship
Philip Rycroft	13/01/2017 Standard Life	To discuss constitutional issues
Philip Rycroft	01/02/2017 King's College London	To discuss constitutional issues
Philip Rycroft	07/02/2017 City Refrigeration	Engagement with Scottish stakeholders
Philip Rycroft	10/02/2017 Confederation of British In	dustry Scotland Engagement with Scottish stakeholders
Philip Rycroft	10/02/2017 Glasgow University	Engagement with Scottish stakeholders
Philip Rycroft	14/02/2017 Sir Tom Hunter	Engagement with Scottish stakeholders
Philip Rycroft	17/02/2017 Scottish Council for Develo	pment & Industry Engagement with Scottish stakeholders
Philip Rycroft	17/02/2017 Institute of Chartered Acco	ountants of Scotland Engagement with Scottish stakeholders
Philip Rycroft	22/02/2017 Scottish Parliament	Engagement with Scottish stakeholders
Philip Rycroft	09/03/2017 SMMT	To discuss constitutional issues
Philip Rycroft	10/03/2017 Sir lain MacMillan	Engagement with Scottish stakeholders