Ministry of Defence	November
Structural Reform Plan Monthly Implementation Update	2010

## (1) Actions due to be completed in November 2010

Action	Status
Launch a dedicated 24-hour support line for ex-Service personnel	Not complete
Work with the Department for Education to scope the Troops for Teachers programme	Complete

## (2) Actions due to be started by end November 2010

Action	Status
Remove the Royal Navy component of the Joint Harrier Force from service (due to complete Apr 2011)	Work started
Decommission HMS Ark Royal (due to complete Apr 2011)	Work started
Reduce by four the number of frigates (due to complete Apr 2011)	Work started
Issue a revised Service Personnel Strategy to include New Employment Model principles (due to complete Mar 2011)	Work ongoing
Include Service pay in the Fair Pay Review (due to complete Mar 2011)	Work ongoing
Develop a detailed plan to implement recommendations of the Murrison Report on mental health services for Service personnel (due to complete Dec 2010)	Work ongoing
Research developing a post traumatic stress disorder screening tool (due to complete Sep 2011)	Work ongoing
In co-operation with 'Big White Wall' or similar network, design a mental wellbeing website (due to complete Sep 2011)	Work ongoing
Commission a national service to improve access to mental health services for veterans, including the introduction of 30 mental health nurses (or equivalents) in Mental Health Trusts (due to complete Mar 2011)	Work ongoing
Provide university and further education scholarships for the children of Service	Work ongoing
personnel killed on active service: secure stakeholder agreement to implementation process (due to complete Dec 2010)	
Conduct work-stream analysis to review effectiveness and efficiency of: (a) policy, strategy, financial planning and performance management, (b) Armed Forces force generation, including harmony and tour length, (c) Acquisition and support, (d) Corporate services and estates, and (e) Top-level governance, and the most senior posts (due to complete May 2011)	Work ongoing
Complete the Defence Reform Unit's review (due to complete Jul 2011)	Work ongoing
Take forward activities to achieve efficiencies through implementing changes to Service and civilian allowances (due to complete Apr 2015)	Work ongoing

Take forward activities to achieve efficiencies through estate rationalisation (both sales and running cost savings) (due to complete Apr 2015)	Work ongoing
Take forward activities to achieve efficiencies through equipment support savings (due to complete Apr 2015)	Work ongoing
Take forward activities to achieve efficiencies through training efficiencies (due to complete Apr 2015)	Work ongoing
Take forward activities to achieve efficiencies through administrative cost savings (due to complete Apr 2015)	Work ongoing
Take forward activities to achieve efficiencies through reductions in commodity spend (due to complete Apr 2015)	Work ongoing
Take forward activities to achieve efficiencies through contract renegotiation (due to complete Apr 2015)	Work ongoing
Identify sustainable development principles (due to complete Jan 2011)	Work ongoing
Identify sustainable development vision, goals and objectives that are aligned with	Work ongoing
Government sustainability targets and that produce benefits for Defence (due to complete Jan 2011)	
Identify the key areas of Defence where the application of the principles will produce the greatest improvement in performance (due to complete Apr 2011)	Work ongoing
Identify a supporting behavioural and governance change programme (due to complete Apr 2011)	Work ongoing

## (3) Explanation of missed deadlines

In November 2010, MOD missed the following deadline:

Deadline missed	Reason
Launch a dedicated 24-hour support line for ex- Service personnel	DH is working closely with Combat Stress (the delivery partner) to launch the helpline. Combat Stress has launched the tender process to identify a supplier and we expect the helpline to be operational by January 2011.