Ministry of Defence	February
Structural Reform Plan Monthly Implementation Update	2011

(1) There were no actions due to be completed in February 2011

(2) Actions due to be started by end February 2011

Section	Action	Status	
1.3(i) (a)	Remove the Royal Navy component of the Joint Harrier Force from service (due to complete Apr 2011)		
1.3(i) (b)	Decommission HMS ARK ROYAL (due to complete Apr 2011)		
1.3(i) (c)	Reduce by four the number of frigates (due to complete Apr 2011)		
1.3(i) (d)	Place at extended readiness a landing and command ship (work to start Apr 2011)		
1.3(i) (e)	Decommission one Bay-class amphibious support ship (work to start Apr 2011)		
1.3(i) (f)	Reduce the number of RN personnel by around 5,000 (work to start Apr 2011)		
1.3(ii) (a)	Reduce the non-deployable regional administrative structure to enhance our focus on front-line capabilities (work to start Apr 2011)		
1.3(ii) (b)	Restructure to deliver 5 multi-role brigades (work to start Apr 2011)		
1.3(ii) (f)	Reduce the number of Army personnel by around 7,000 (work to start Apr 2011)		
1.3(iii) (a)	Reduce the Tornado fleet (work to start Apr 2011)		
1.3(iii) (b)	Remove the RAF component of the Joint Harrier Force from service (due to complete Apr 2011)	ongoing Complete	
1.3(iii) (c)	Accelerate Typhoon Force growth and increase muli-role capability (work to start Apr 2011)		
1.3(iii) (e)	Withdraw 3 variants of the TriStar transport / tanker aircraft from service (work to start Apr 2011)		
1.3(iii) (f)	Reduce the role of the VC-10 transport / tanker aircraft to undertake air-to-air refuelling only (work to start Apr 2011)		
1.3(iii) (g)	Reduce the number of RAF personnel by around 5,000 (work to start Apr 2011)		
2.2	Issue a revised Service Personnel Strategy to include New Employment Model principles (due to complete Mar 2011)		
2.3(ii)	Include Service pay in the Fair Pay Review (due to complete Mar 2011)	ongoing Work ongoing	
2.5(i) (b)	Research developing a post traumatic stress disorder screening tool (due to complete Sep 2011)	Work ongoing	
2.5(i) (c)	In co-operation with 'Big White Wall' or similar network, design a mental wellbeing website (due to complete Sep 2011)	Work ongoing	
2.5(ii) (b)	Commission a national service to improve access to mental health services for veterans, including the introduction of 30 mental health nurses (or equivalents) in Mental Health Trusts (due to complete Mar 2011)		
2.6(i) (b)	Design process to administer scholarships for the children of Service personnel killed on active service (due to complete Sep 2011)	Work ongoing	
3.2	Conduct work-stream analysis to review effectiveness and efficiency of: (a) policy,	Work	

	strategy, financial planning and performance management, (b) Armed Forces force	ongoing			
	generation, including harmony and tour length, (c) Acquisition and support, (d)				
	Corporate services and estates, and (e) Top-level governance, and the most senior posts				
	(due to complete May 2011)				
3.3	Complete the Defence Reform Unit's review (due to complete Jul 2011)	Work			
		ongoing			
3.6	Reduce the number of MOD civilians in the core Department by 20,000 (work to start	Work			
	Apr 2011)	ongoing			
4.3(i)	Take forward activities to achieve efficiencies through implementing changes to Service	Work			
	and civilian allowances (due to complete Apr 2015)	ongoing			
4.3(ii)	Take forward activities to achieve efficiencies through estate rationalisation (both sales	Work			
	and running cost savings) (due to complete Apr 2015)	ongoing			
4.3(iii)	Take forward activities to achieve efficiencies through equipment support savings (due	Work			
	to complete Apr 2015)	ongoing			
4.3(iv)	Take forward activities to achieve efficiencies through training efficiencies (due to	Work			
	complete Apr 2015)	ongoing			
4.3(v)	Take forward activities to achieve efficiencies through administrative cost savings (due	Work			
	to complete Apr 2015)	ongoing			
4.3(vi)	Take forward activities to achieve efficiencies through reductions in commodity spend	Work			
	(due to complete Apr 2015)	ongoing			
4.3(vii)	Take forward activities to achieve efficiencies through contract renegotiation (due to	Work			
	complete Apr 2015)	ongoing			
4.4(iii)	Identify the key areas of Defence where the application of the principles will produce	Work			
	the greatest improvement in performance (due to complete Apr 2011)	ongoing			
4.4(iv)	Identify a supporting behavioural and governance change programme (due to complete	Work			
	Apr 2011)	ongoing			

(3) Explanation of missed deadlines

In February 2011, the Ministry of Defence did not miss any deadlines.

The status of missed deadlines from previous reports is:

Deadline missed	Status	Comments
2.5(ii) (a) Launch a dedicated 24-hour support line for ex-Service personnel (Nov 2010)	Complete	The 24-hour support line has been delivered, training is underway and it will be formally launched on 11 Mar 11.