



**Best Major UK
Airport Winner
2011**

Which? Magazine Survey

**Best Airport
Winner
2012**

National Transport Awards

**Best Airport
Winner
2013**

Global Air Rail Awards

**Airport operating
models**

**Presentation to the
Airports
Commission**

**Paul Kehoe, CEO
Birmingham Airport**

A changing aviation industry

- Globalisation is driving growth
- Consumer choice
- Innovation and new technology



Aviation policy is a national issue



**“The UK’s manufacturing base
is not near Heathrow.
So why do I have to fly from there?”**

William Wang, Managing Director of MG Motor UK.



Great airports for great cities
www.balancedaviationdebate.com



Great airports for great cities



**A network of
long-haul airports**

The benefits of a network model

The industry

- ✓ Provides short-term capacity (whilst a decision is made on SE)
- ✓ Is flexible in order to respond to aviation trends
- ✓ Provides resilience (bad weather, unforeseen events etc.)
- ✓ Increases passenger choice
- ✓ Represents a truly national strategy
- ✓ Options for focal airports

The economy

- ✓ Global connectivity for 100% of population
- ✓ Plugging the UK into global wealth
- ✓ Rebalancing the economy
- ✓ Enhancing our status as Europe's aviation hub